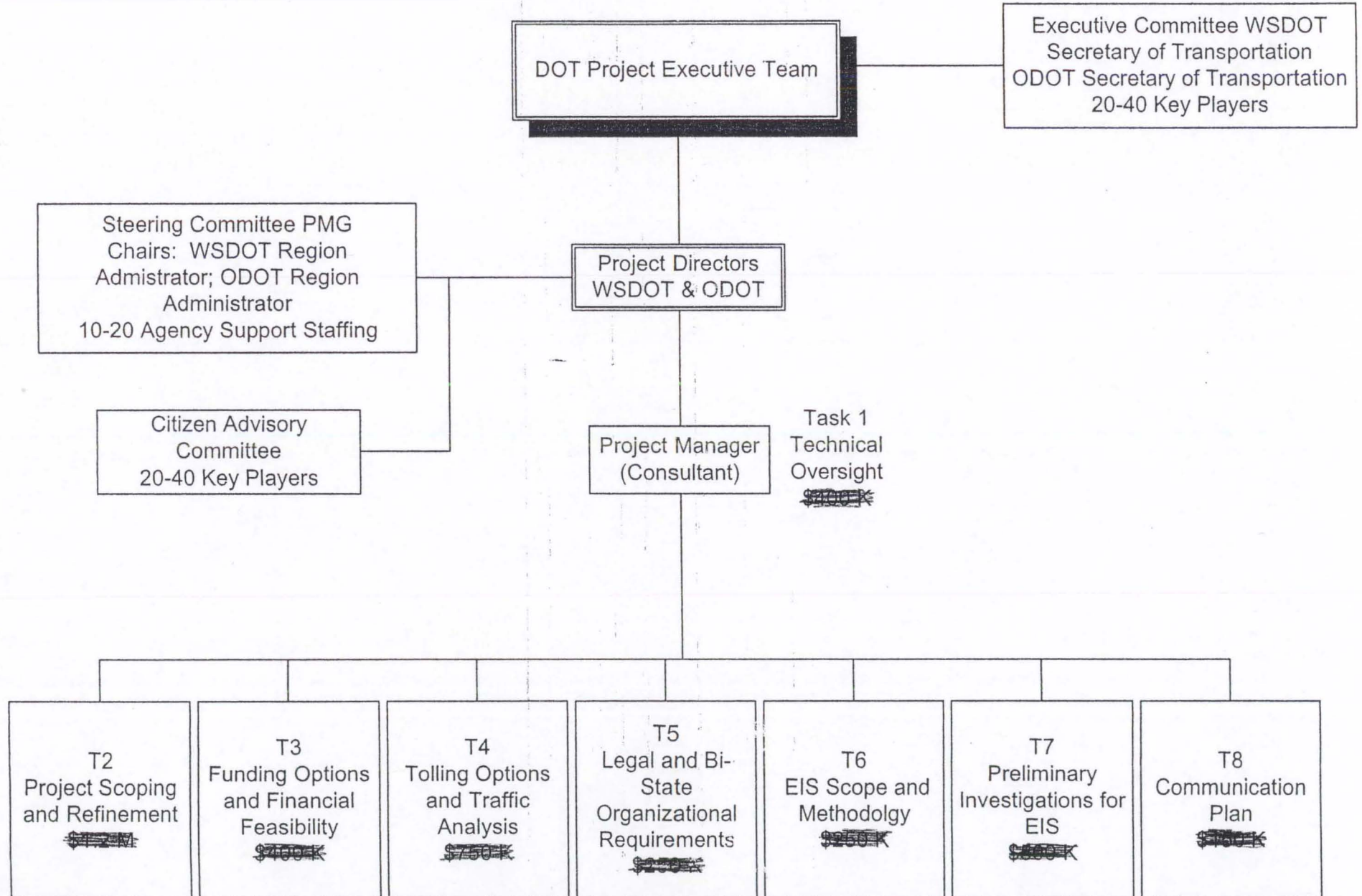


**SUPPORT**

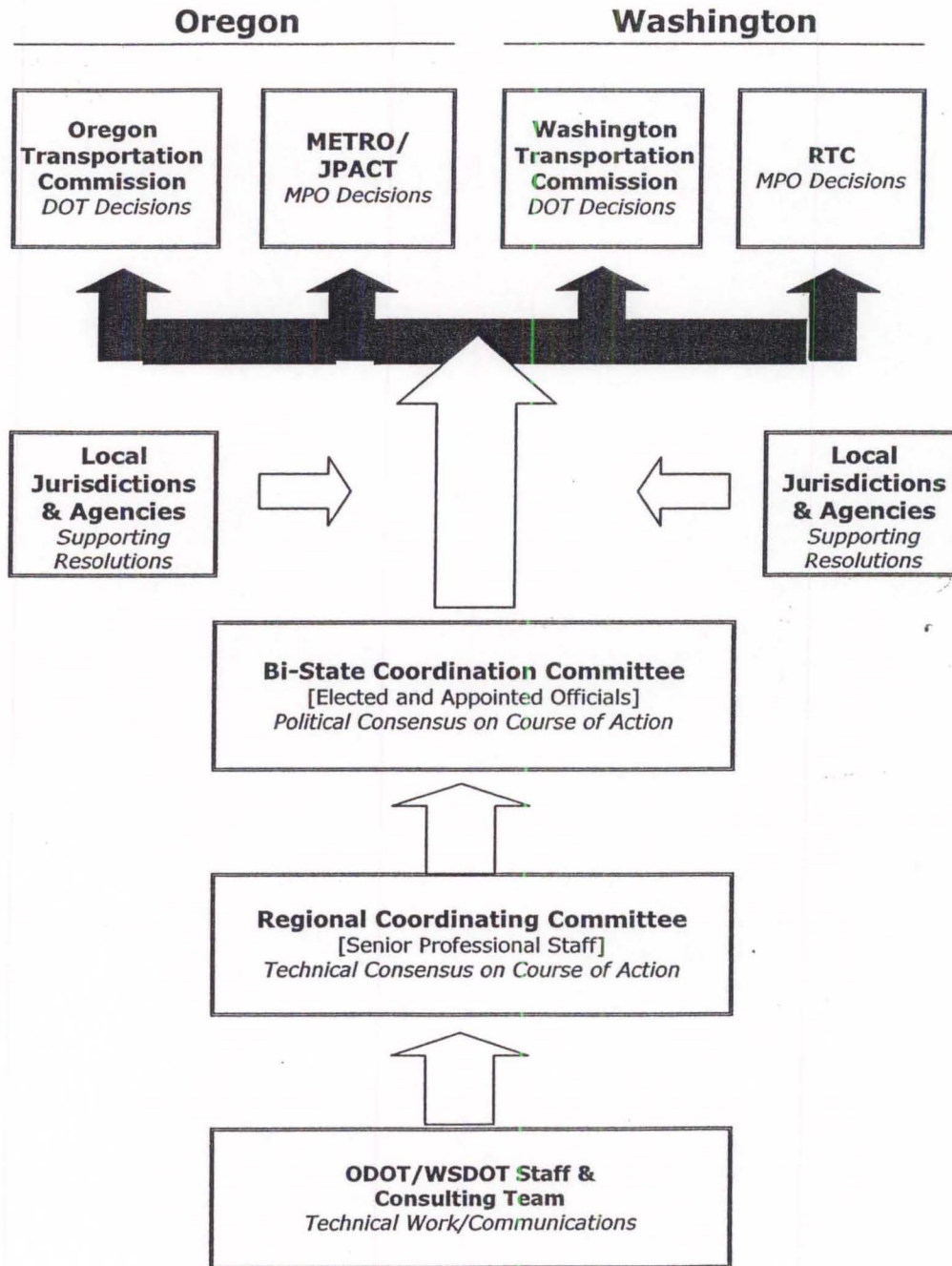
**PRODUCE**

**GUIDE**



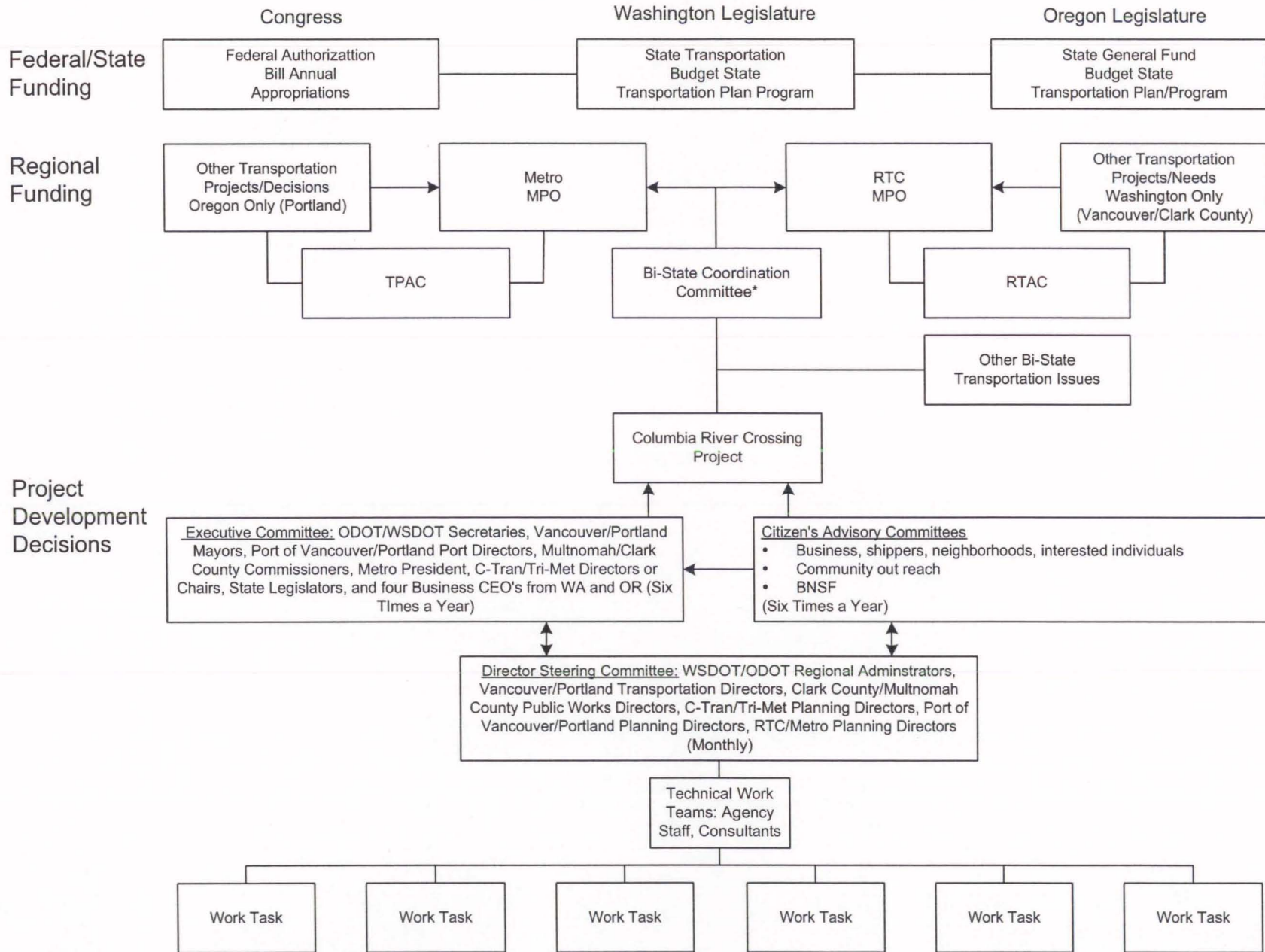
## Decision Making

The graphic below illustrates the decision structure for the I-5 River Crossing project.



# Columbia River Crossing Project

## TRANSPORTATION DECISIONS/FUNDING

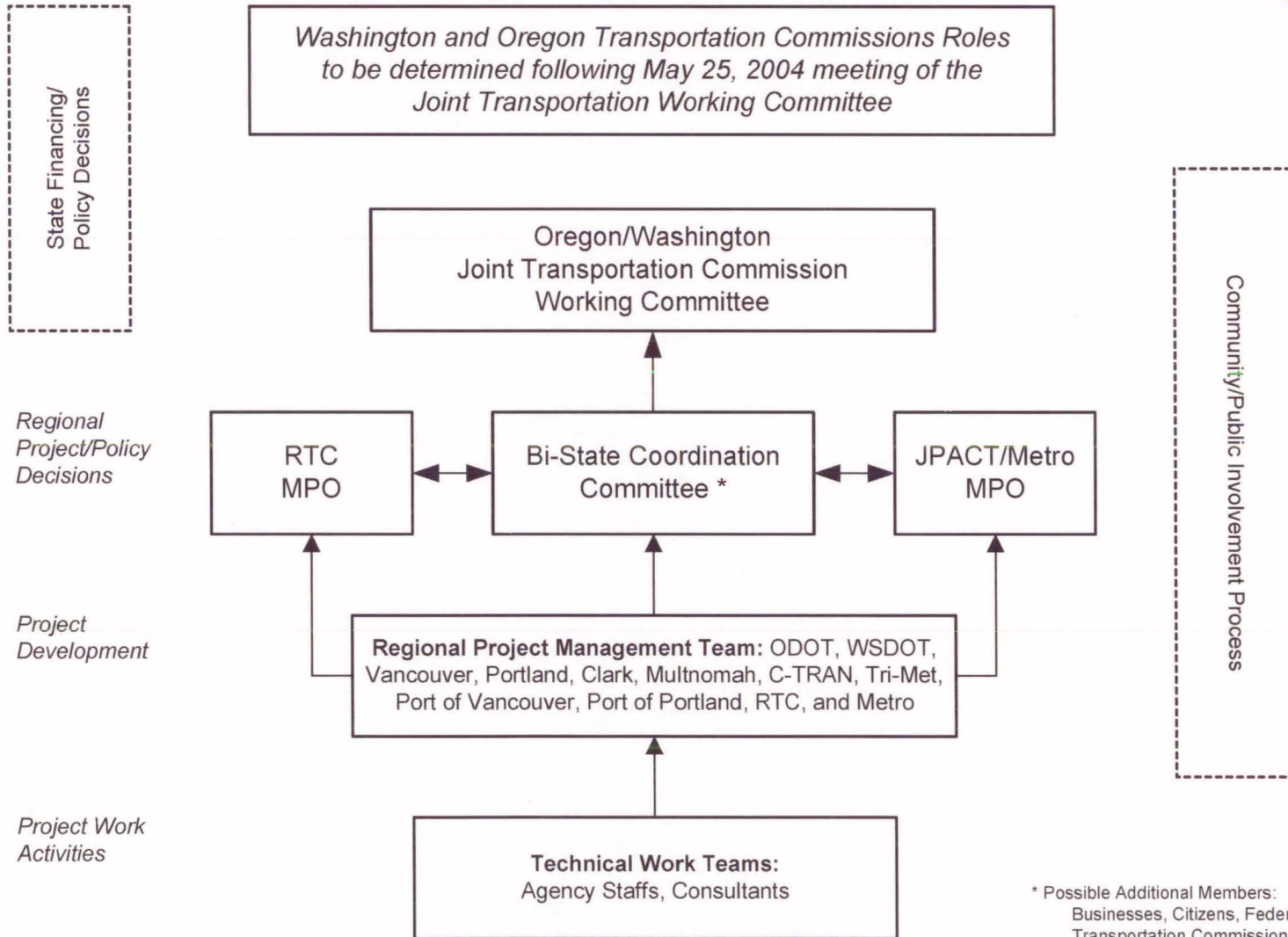


# Columbia River Crossing Project: Planning/EIS Scoping Phase

## Communication and Decision Making Process

DRAFT

04-22-04



\* Possible Additional Members:  
Businesses, Citizens, Federal Officials,  
Transportation Commissioners

DALE 905 2222



# I-5 Columbia River Crossing Partnership: Conceptual Engineering and Environmental Analysis

## Project Team:

- KAI = Kittelson & Associates, Inc.
- HC = Howell Consulting (Leslie Howell)
- CH = CH2M Hill (Rick Kuehn)
- RWA = Right Of Way Associates, Inc. (David Feiner)
- JDW = J.D. White Company (John White)

**Geoff Larkin**

**Project Manager**  
*Marc Butorac, P.E., PTOE*

**Project Principal**  
*Jack Freeman, P.E., PTOE*

*Brian Ray, P.E.*  
**Conceptual Engineering Task Leader**

*Leslie Howell (HC)*  
**Environmental Analysis Task Leader**



**Alternative Refinement Team**

**Cost Estimating Team**

- Donna Kilber-Kennedy (CH)
- Theresa Carr (CH)
- John White (JDW)

*Ask Bart*

- Freeway & Interchange**
- Hermanus Steyn, P.E.
  - Joel Leisch, P.E.
  - Wade Scarbrough, P.E.
  - John Thomas (CH)
- Bridges**
- Lwin Hwee (CH)
  - Don Wagner (CH)
  - Mike Bartholomew (CH)
- Tunnels**
- Harold Sich (CH)
  - Ed Shorey (CH)
  - Dick Coon (CH)

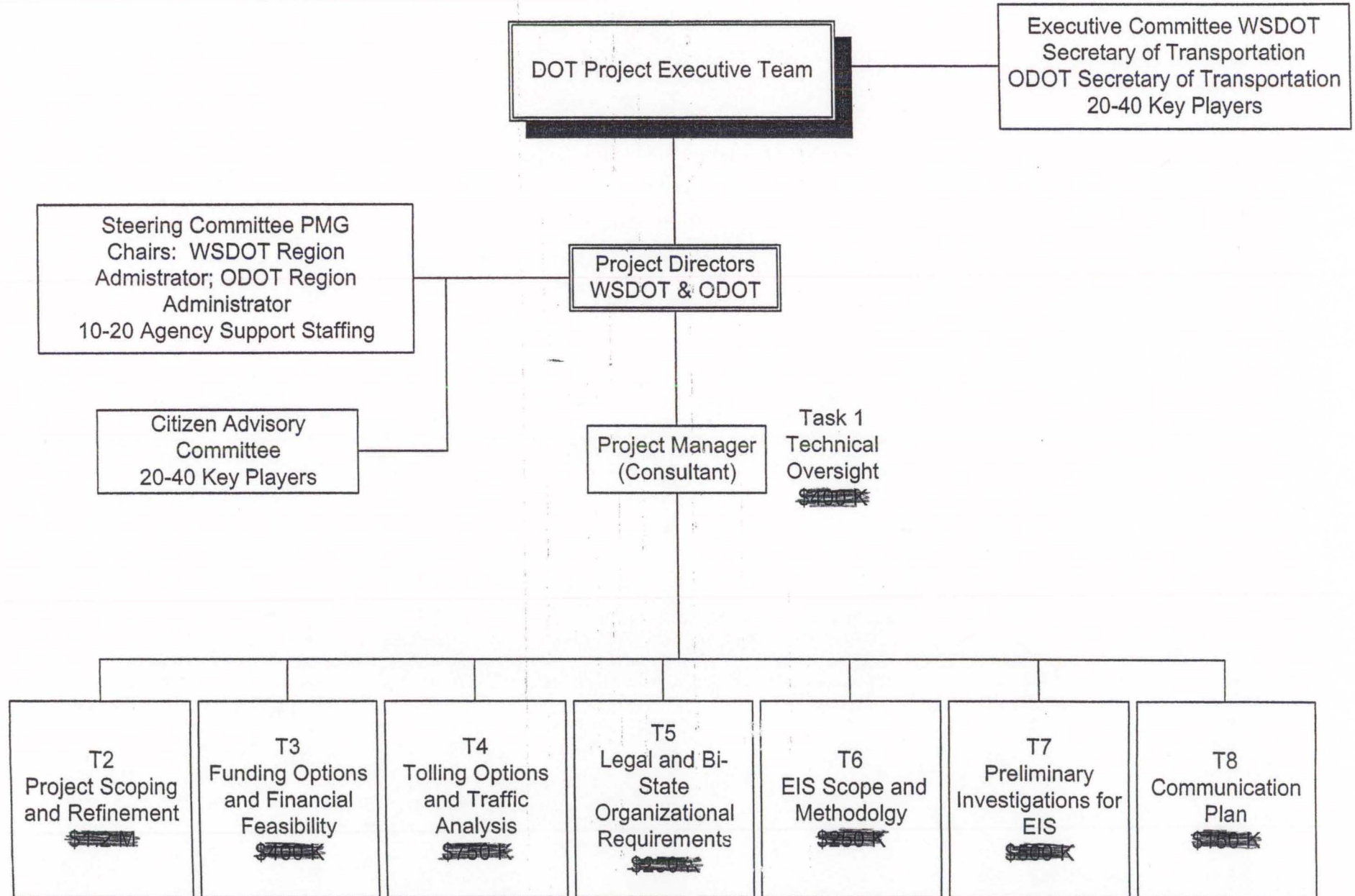
- Construction**
- CH2M Hill Person (Denver)
  - Hermanus Steyn, P.E.
  - Rick Kuehn (CH)
- Right-of-Way**
- David Feinauer (RWA)
  - Deanne Franklin (RWA)

T-151 P.001/001 F-706 360699317 360699317 FROM-JD White Company JUL-06-04 12:02PM

**SUPPORT**

**PRODUCE**

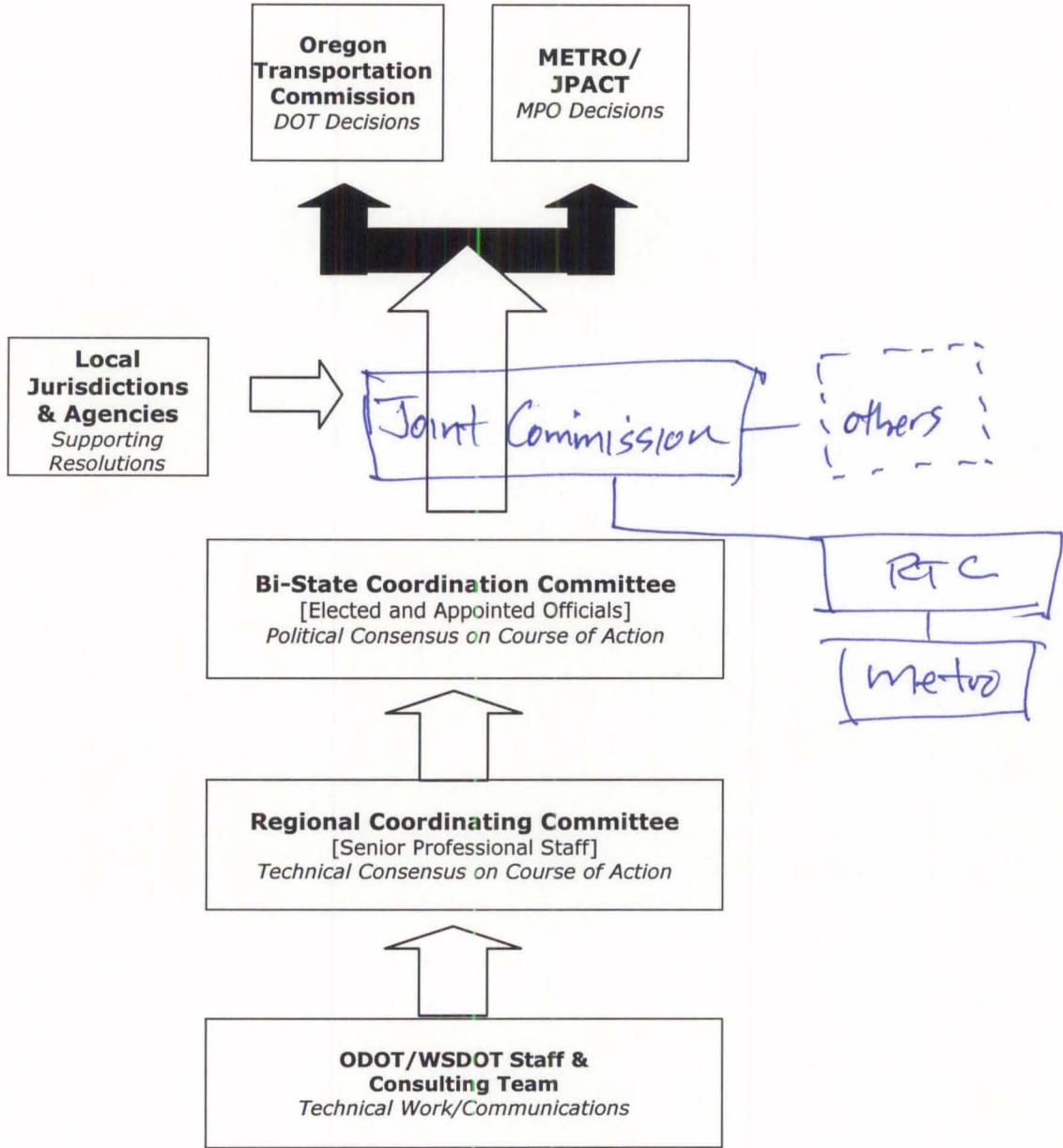
**GUIDE**



4-2-04

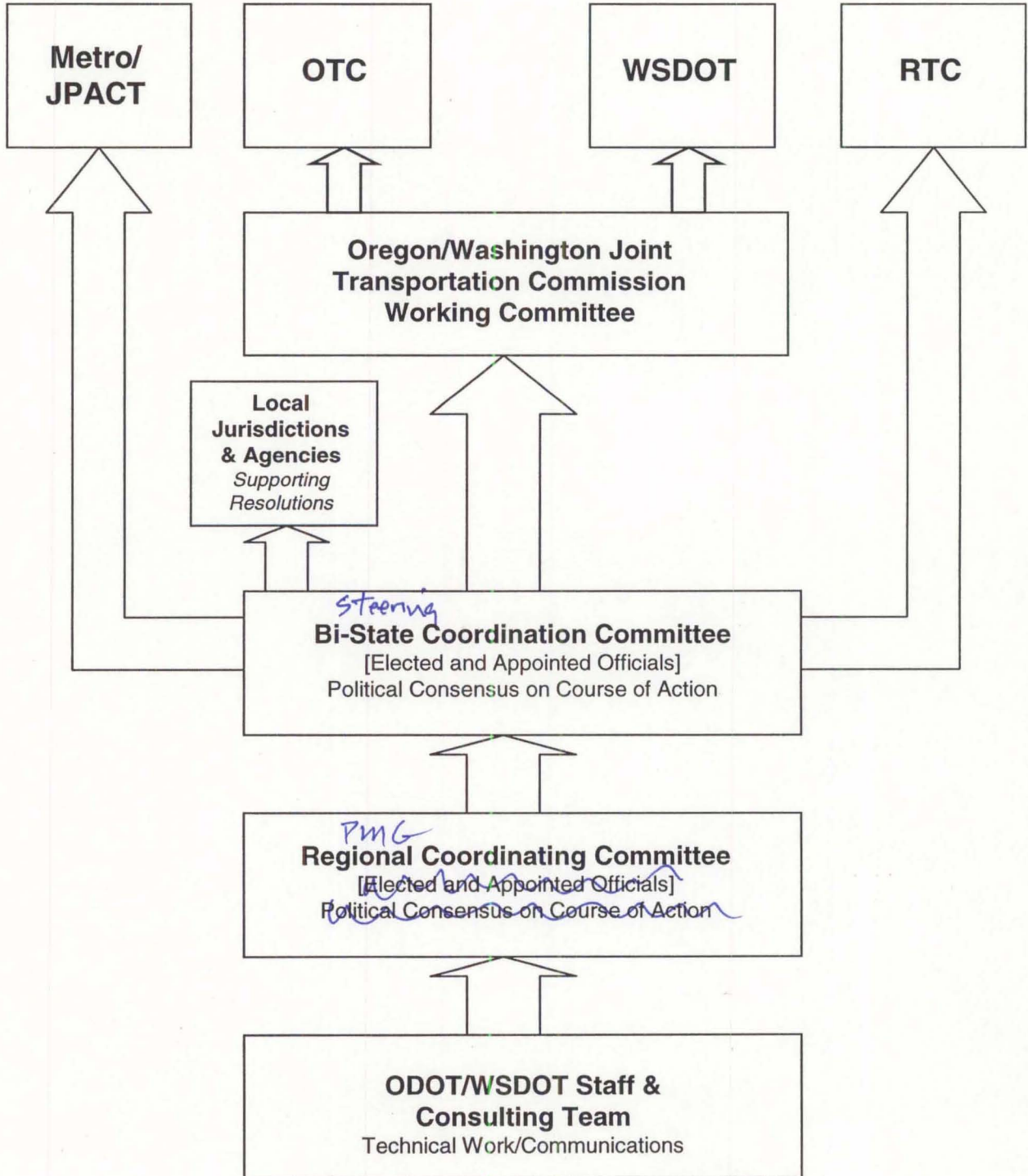
To be modified  
by Carini

### Decision Making – Oregon



DRAFT

## I-5 River Crossing Project Decision Making



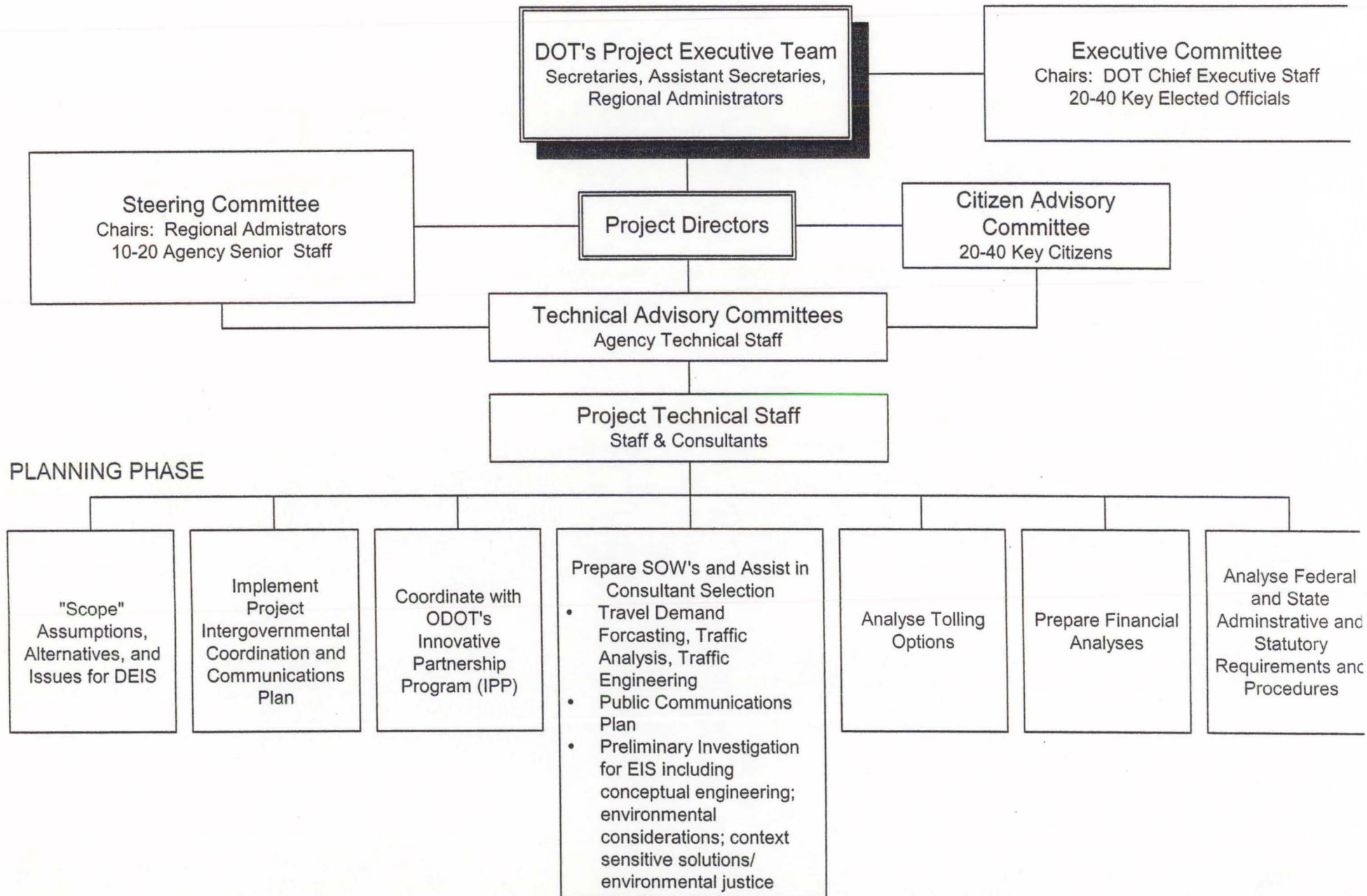


# COLUMBIA RIVER CROSSING PROJECT

SUPPORT

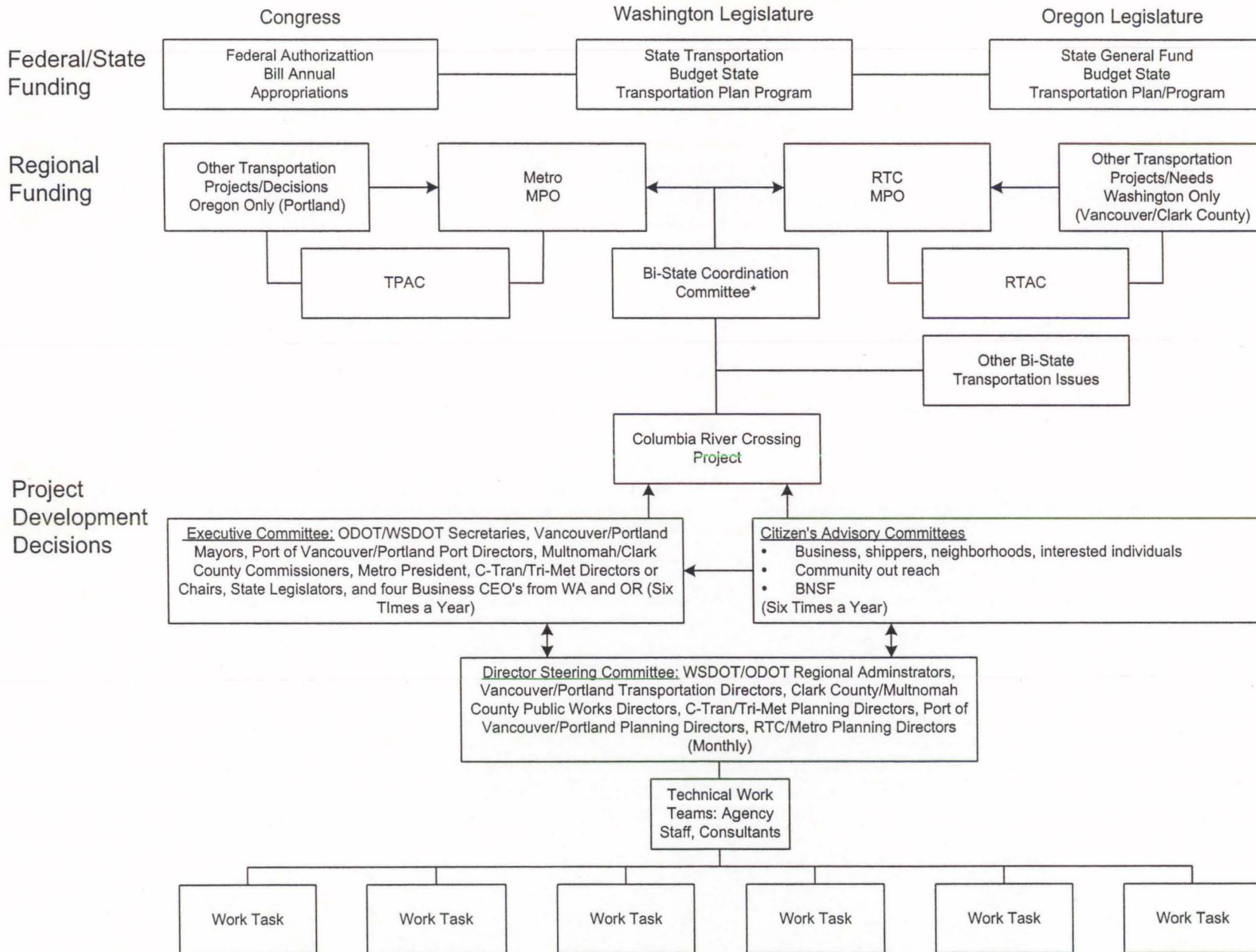
PRODUCE

GUIDE



# Columbia River Crossing Project

## TRANSPORTATION DECISIONS/FUNDING



*Regional Project Management Teams (RPMT)  
OR  
Regional Coordinating Committee (RCC)*

---

OREGON DEPARTMENT OF TRANSPORTATION  
WASHINGTON DEPARTMENT OF TRANSPORTATION

Proposed dates to follow JPACT Meetings:

Thursday, April 8, 2004

Thursday, May 13, 2004

Thursday, June 10, 2004

Thursday, July 8, 2004

Thursday, August 12, 2004

Thursday, September 9, 2004

Thursday, October 14, 2004

Thursday, November 18, 2004

Thursday, December 16, 2004

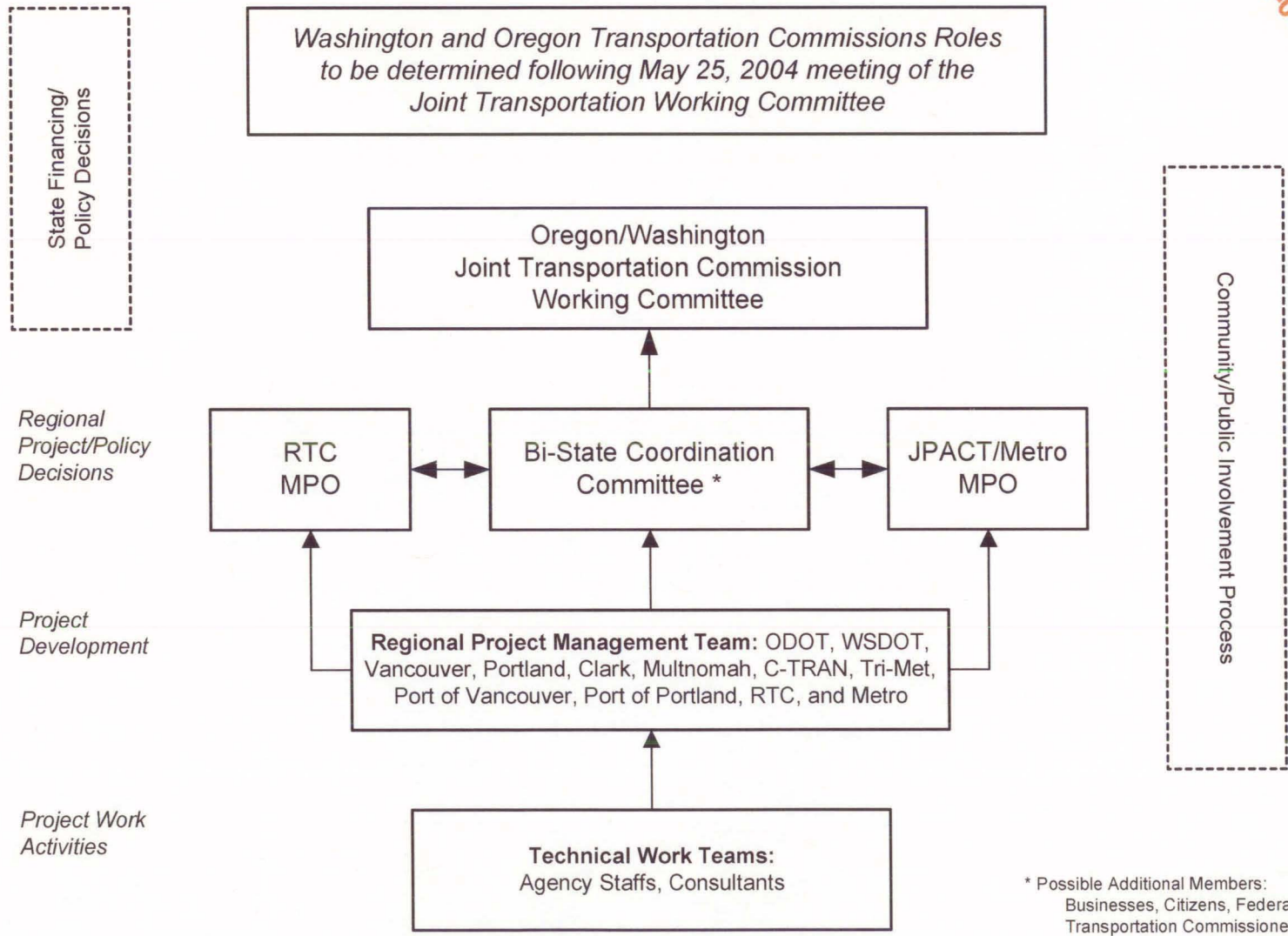
Thursday, January 20, 2005

# Columbia River Crossing Project: Planning/EIS Scoping Phase

## Communication and Decision Making Process

DRAFT

04-22-04



\* Possible Additional Members:  
Businesses, Citizens, Federal Officials,  
Transportation Commissioners

DRAFT  
04-15-04

# Columbia River Crossing Project Decision Making Process

*for Scoping*

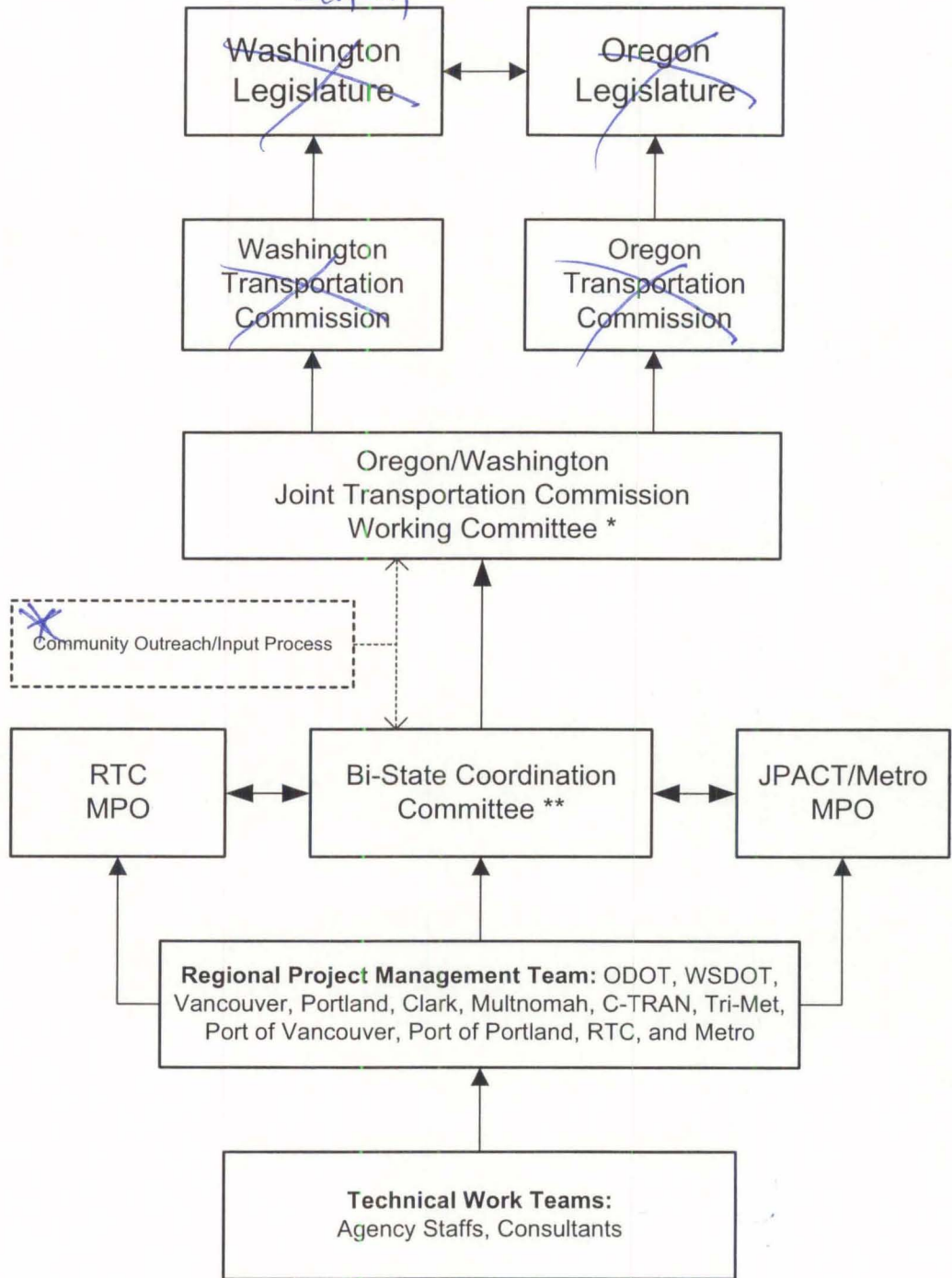
*Public*  
*IT*  
*—*  
*\**

State Financing/  
Policy Decisions

Regional  
Project/Policy  
Decisions

Project  
Development

Project Work  
Activities



\* Possible Addition of Bi-State Coordination Committee Chair and Vice-Chair

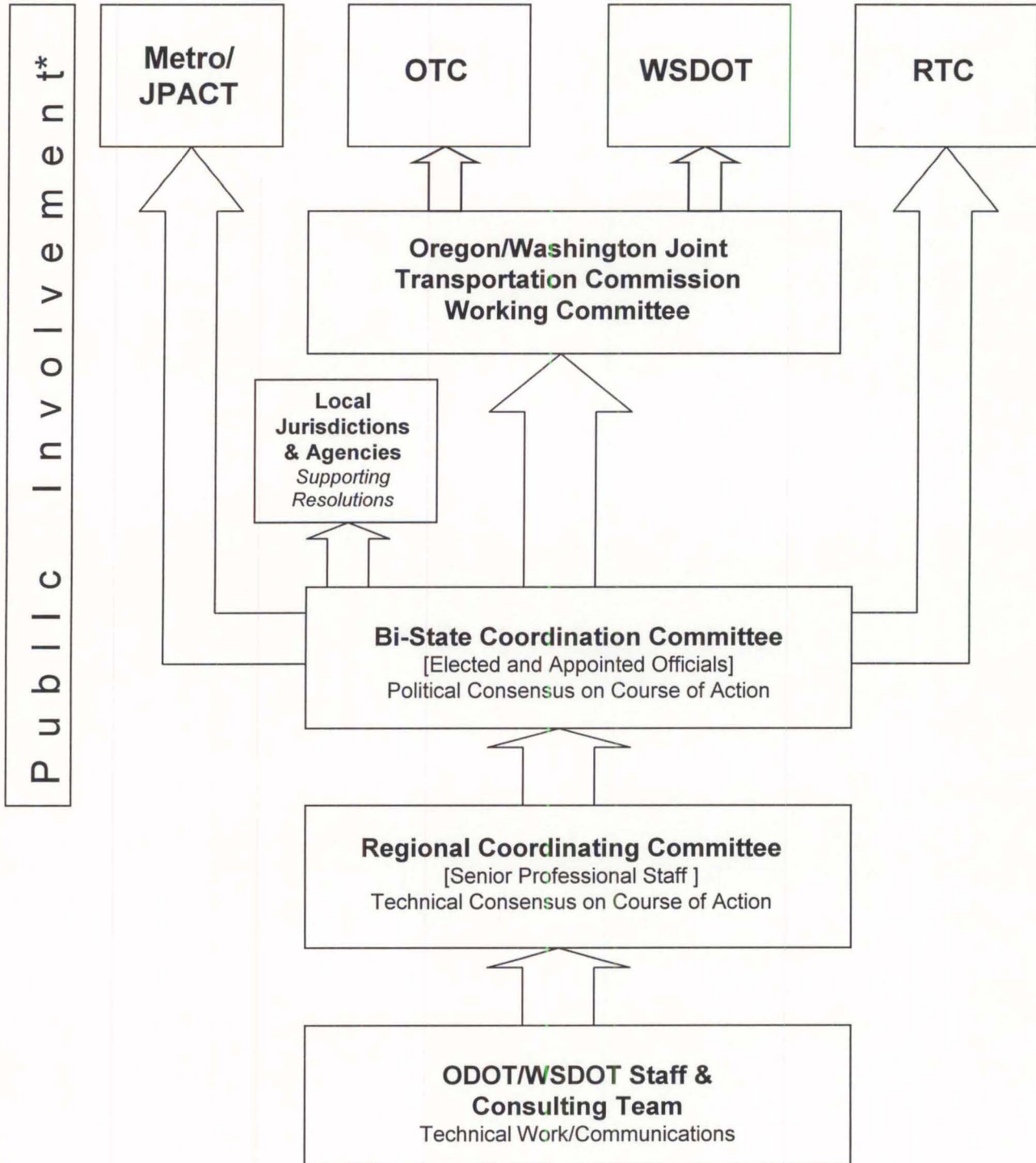
*delete*

\*\* Possible Additional Ad Hoc Members: Business, Citizens, Federal Officials

*Transportation Commission*

*\**

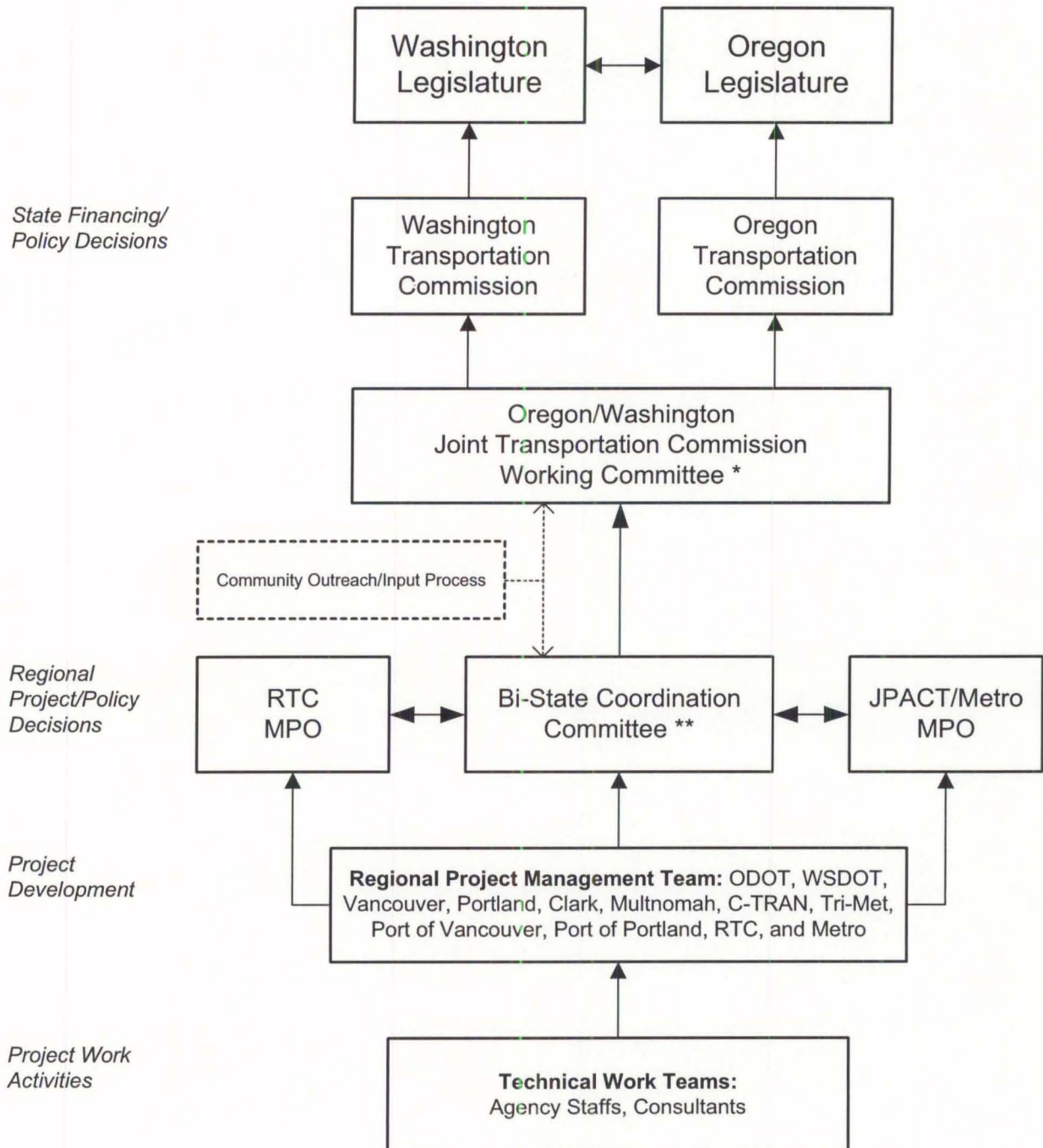
## Decision Making



\*Public Involvement Scope is being finalized and work on this task will begin soon.

April 2004

# Columbia River Crossing Project Decision Making Process



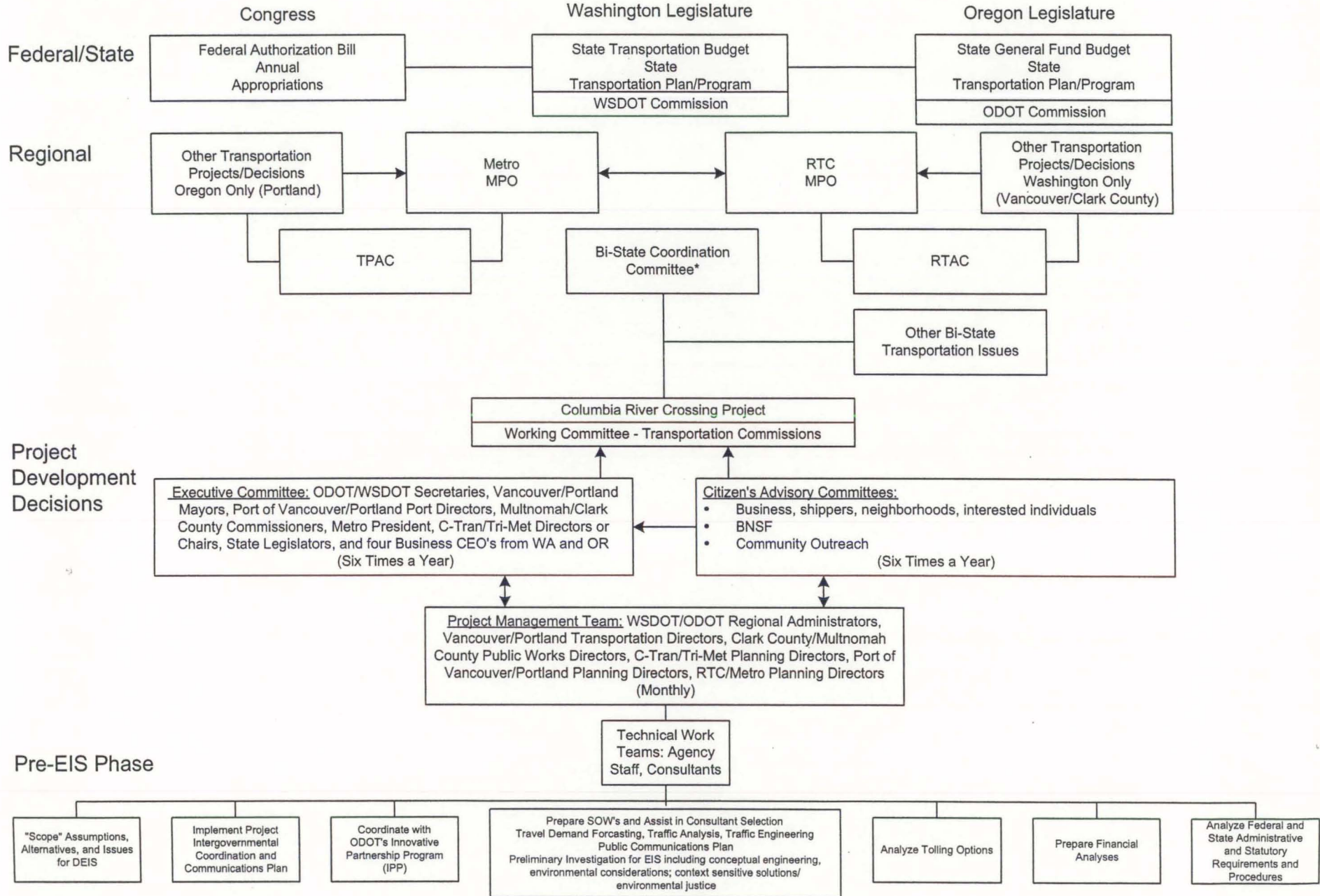
\* Possible Addition of Bi-State Coordination Committee Chair and Vice-Chair

\*\* Possible Additional Ad Hoc Members: Business, Citizens, Federal Officials

**DRAFT**

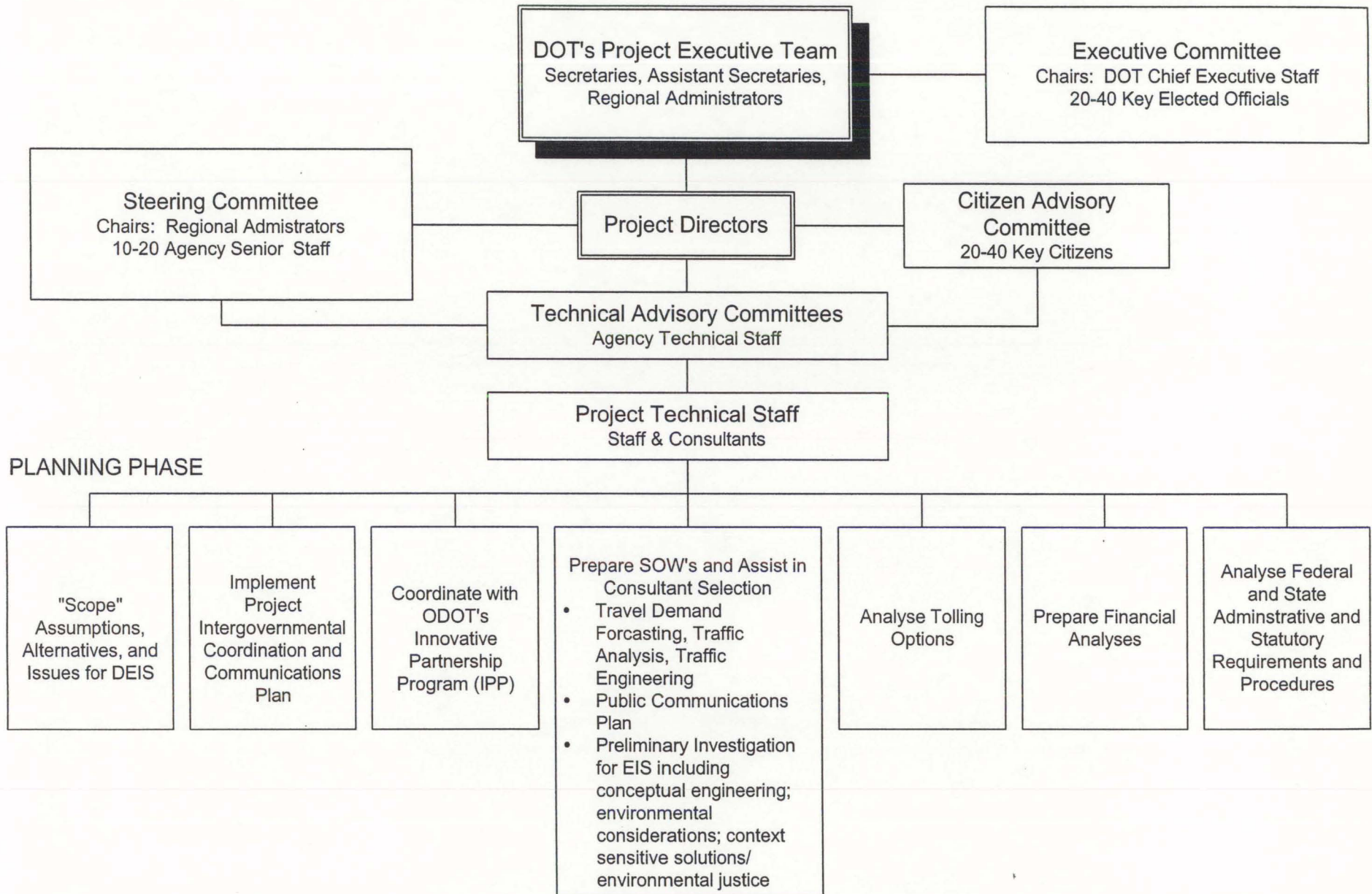
# Columbia River Crossing Project

## TRANSPORTATION DECISIONS/FUNDING



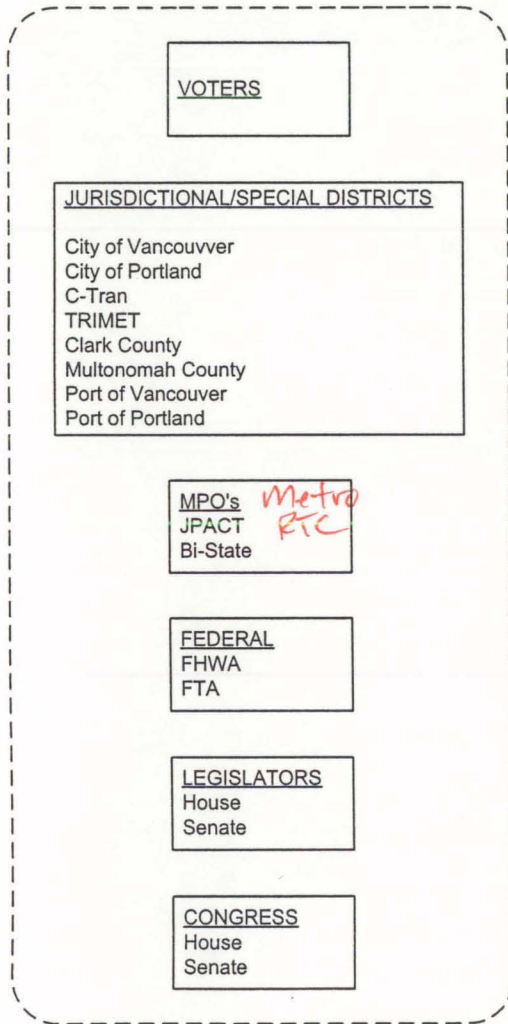


# COLUMBIA RIVER CROSSING PROJECT

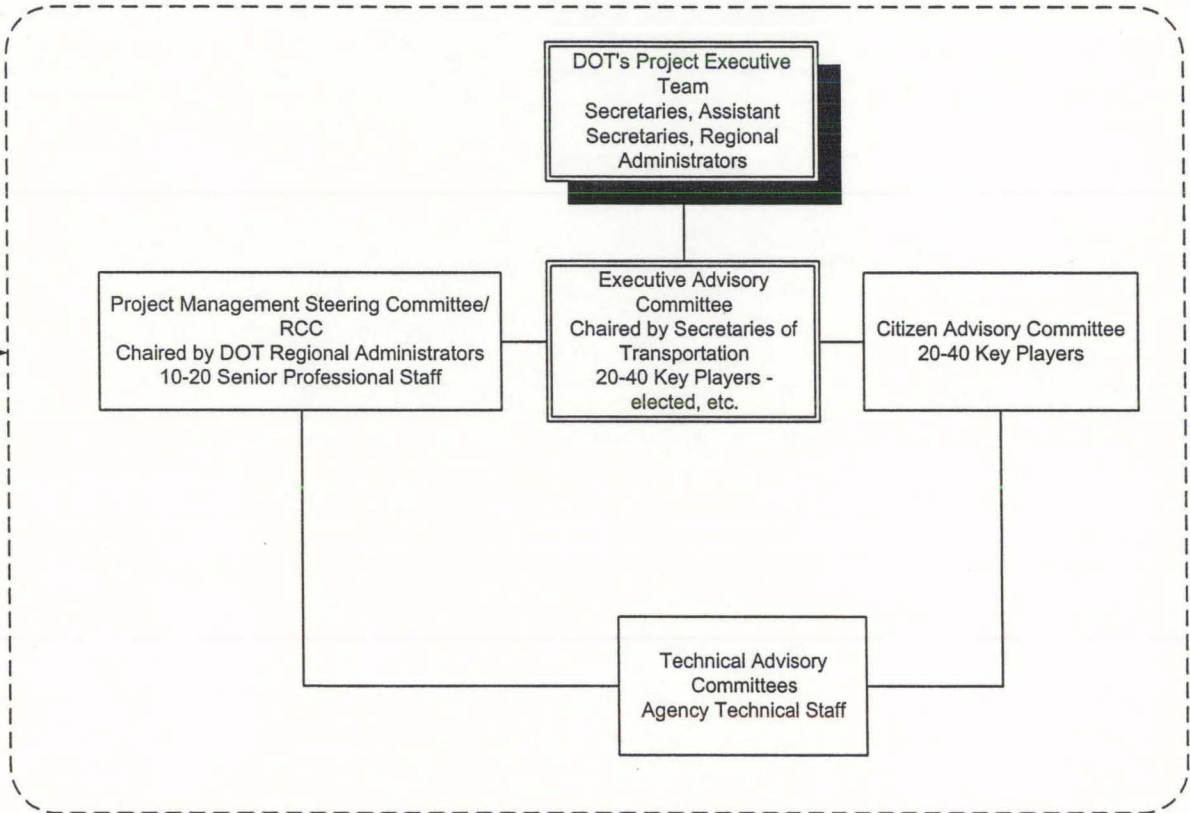


# COLUMBIA RIVER CROSSING PROJECT

## POLICY AND FUNDING



## PROJECT DEVELOPMENT



*Trade Groups  
 BNSF*

**POLICY AND FUNDING**

**PROJECT DEVELOPMENT**

VOTERS

**JURISDICTIONS**

City of Vancouver  
City of Portland

**MPO'S**

JPACT  
Bi-State

**FEDERAL**

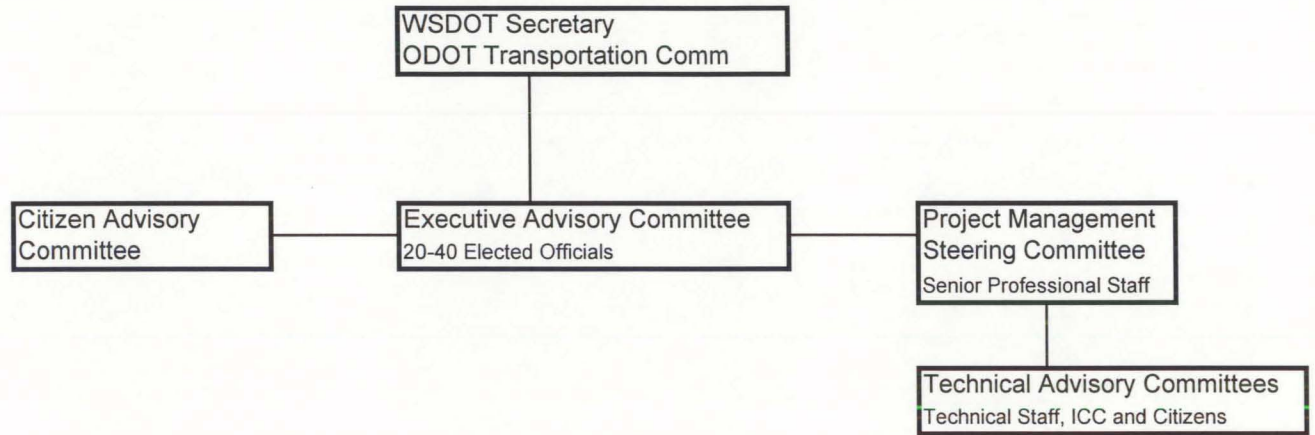
FHWA  
FTA

**LEGISLATOR**

House  
Senate

**CONGRESS**

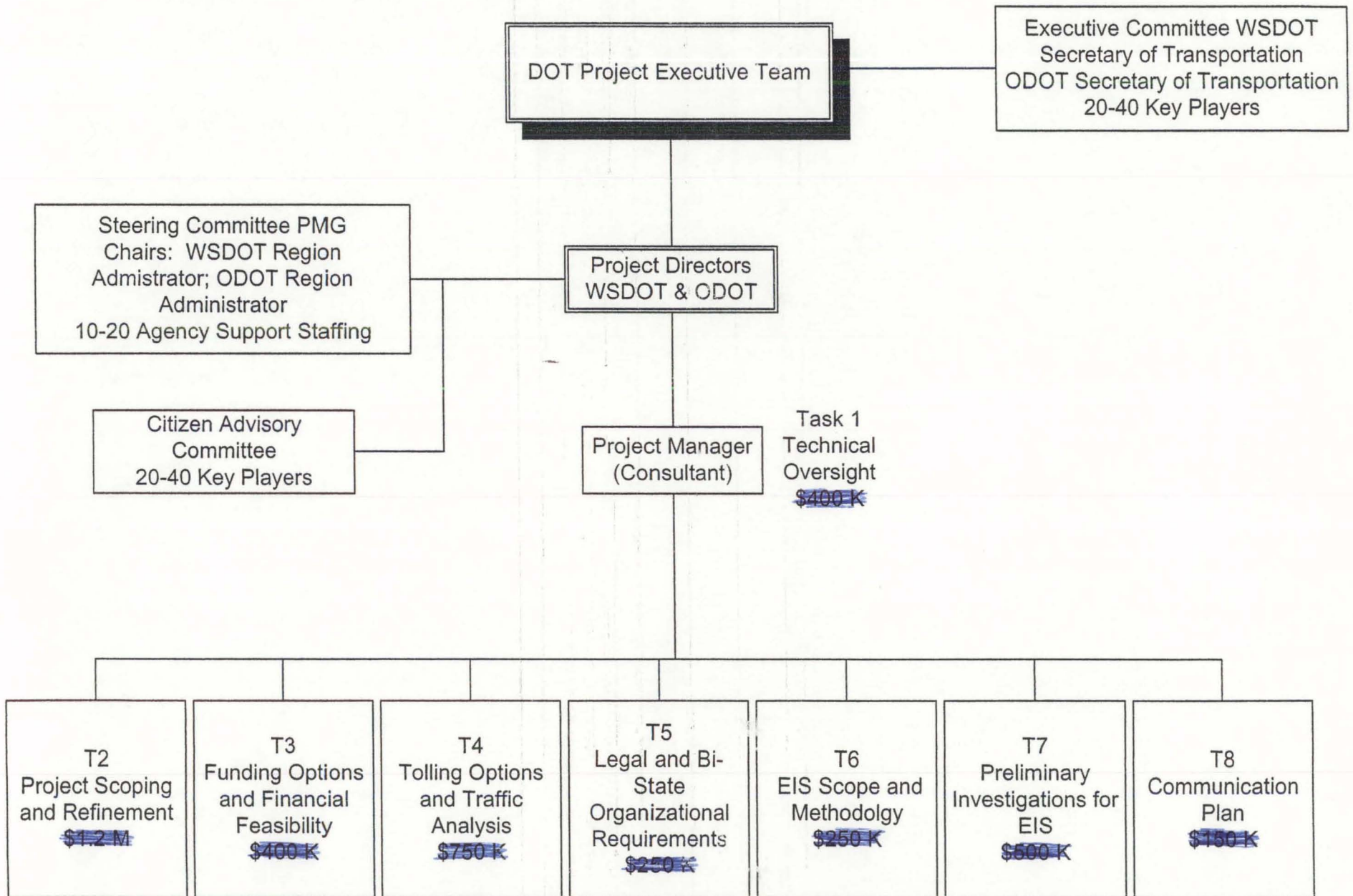
House  
Senate



**SUPPORT**

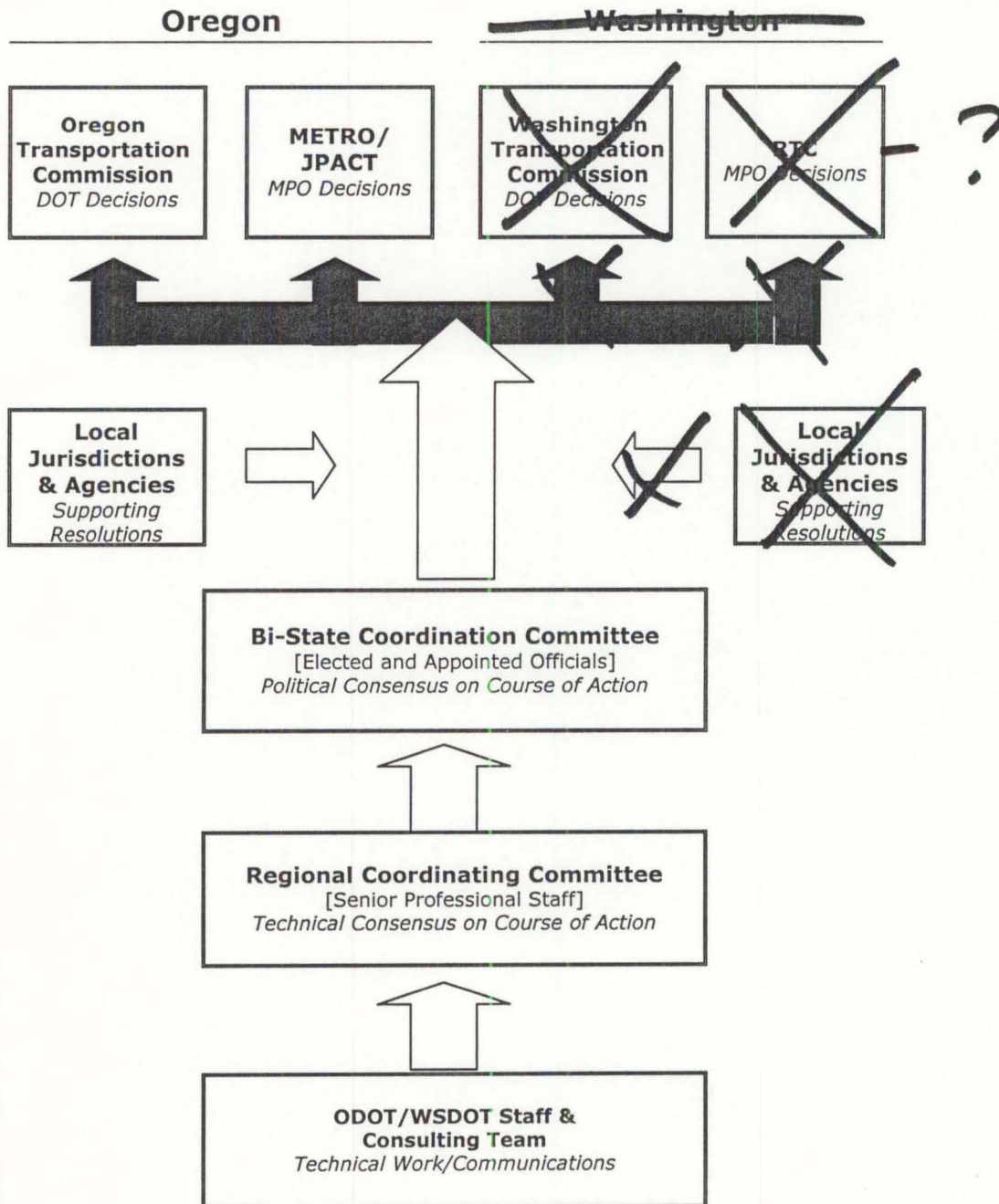
**PRODUCE**

**GUIDE**



# Decision Making – OREGON

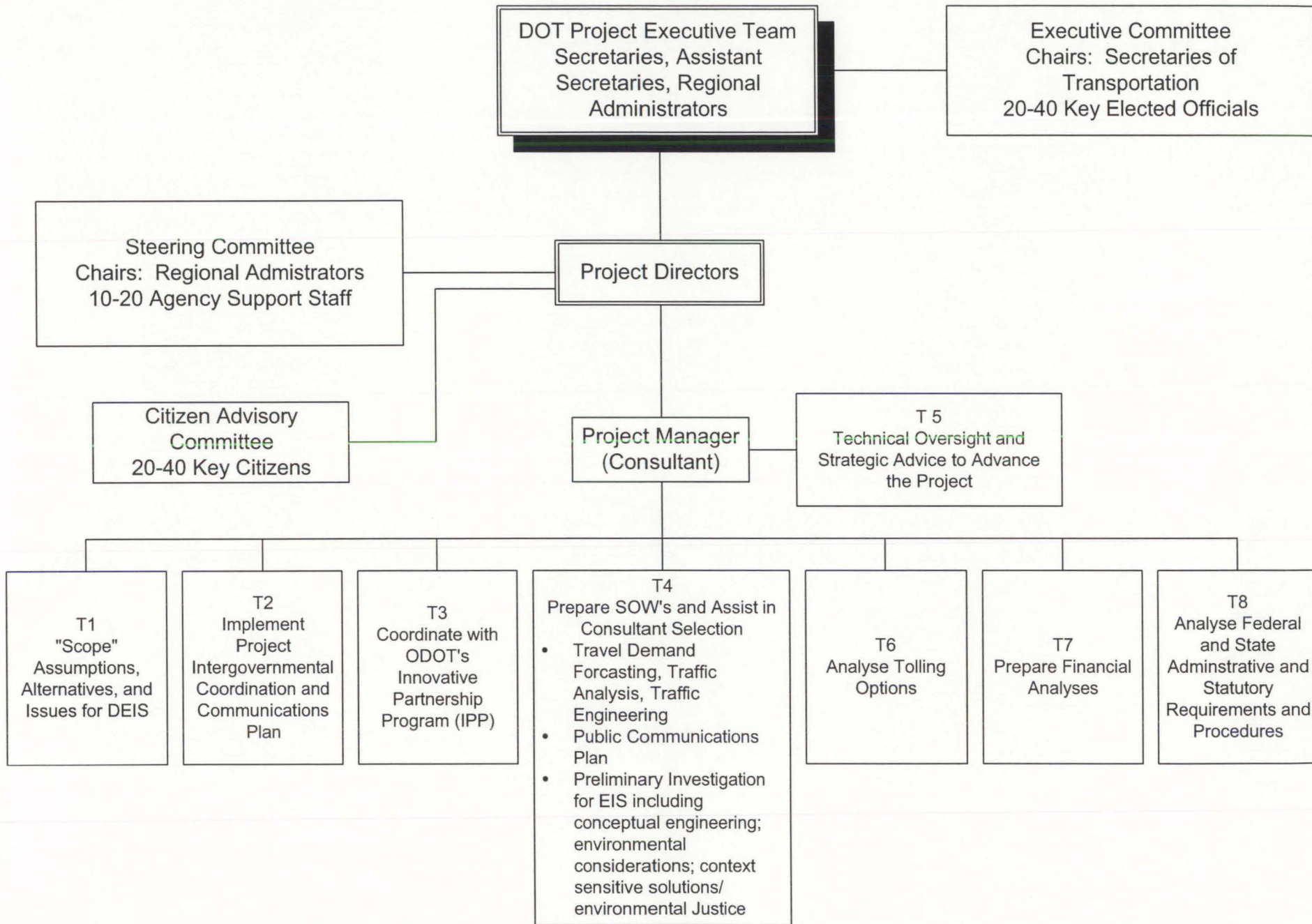
The graphic below illustrates the decision structure for the I-5 River Crossing project.



# SUPPORT

# PRODUCE

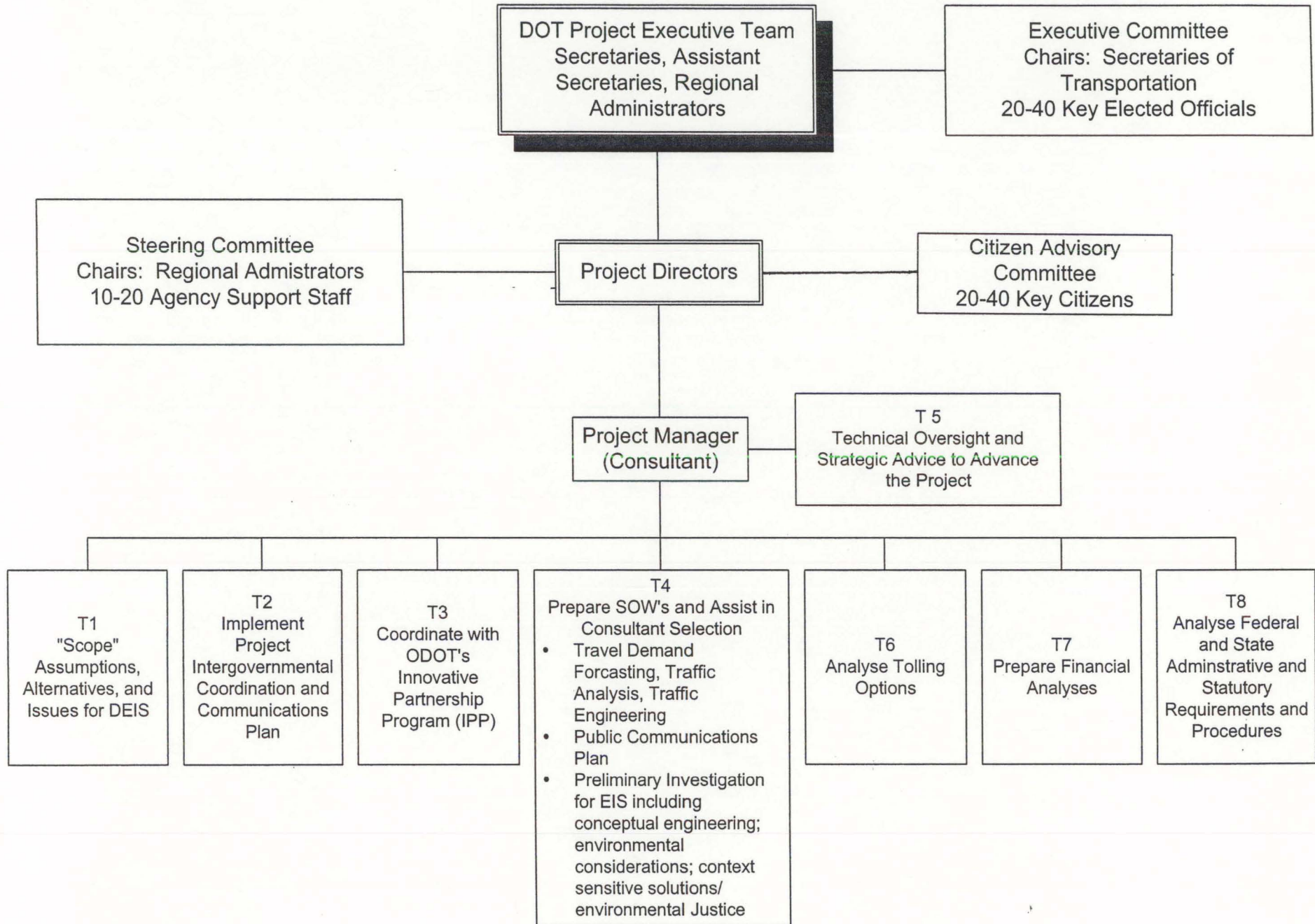
# GUIDE



SUPPORT

PRODUCE

GUIDE



# COLUMBIA RIVER CROSSING PROJECT

## POLICY AND FUNDING

### VOTERS

### JURISDICTIONS/SPECIAL DISTRICTS

City of Vancouver  
City of Portland  
C-TRAN  
TRIMET  
Clark County  
Multnomah County  
Port of Portland  
Port of Vancouver

### MPO'S

JPACT  
Bi-State

### FEDERAL

FHWA  
FTA

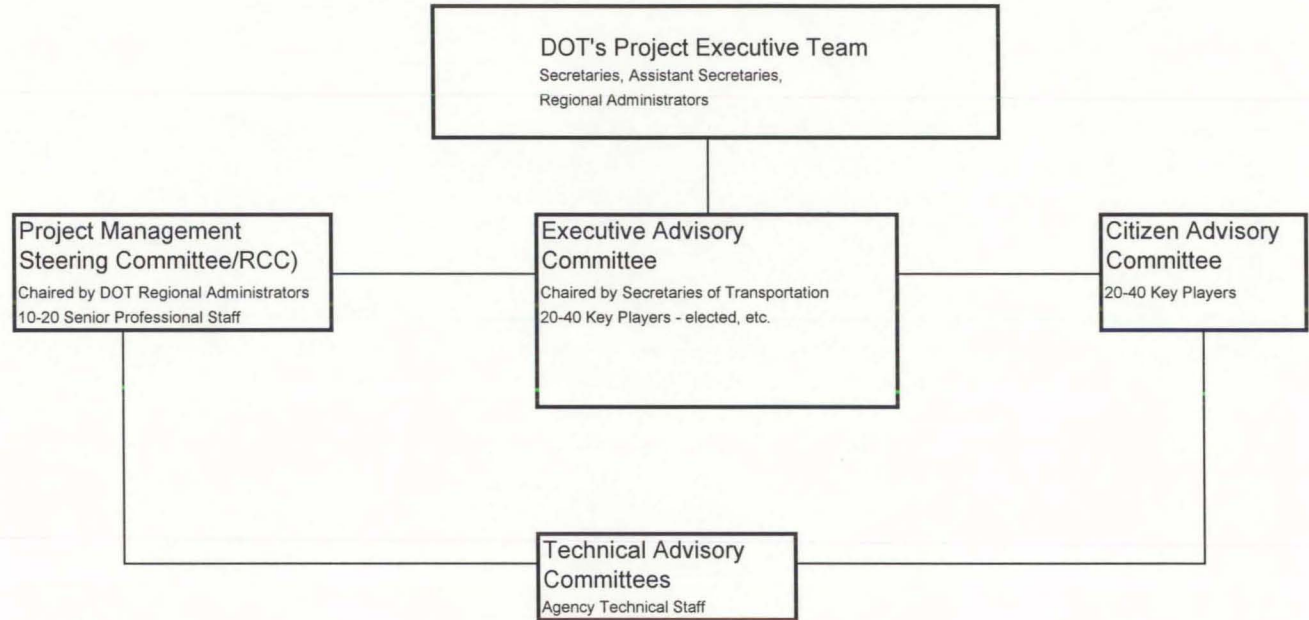
### LEGISLATOR

House  
Senate

### CONGRESS

House  
Senate

## PROJECT DEVELOPMENT





# COLUMBIA RIVER CROSSING PROJECT

## POLICY AND FUNDING

### VOTERS

### JURISDICTIONS/SPECIAL DISTRICTS

City of Vancouver  
City of Portland  
C-TRAN  
TRIMET  
Clark County  
Multnomah County  
Port of Portland  
Port of Vancouver

### MPO'S

JPACT  
Bi-State

### FEDERAL

FHWA  
FTA

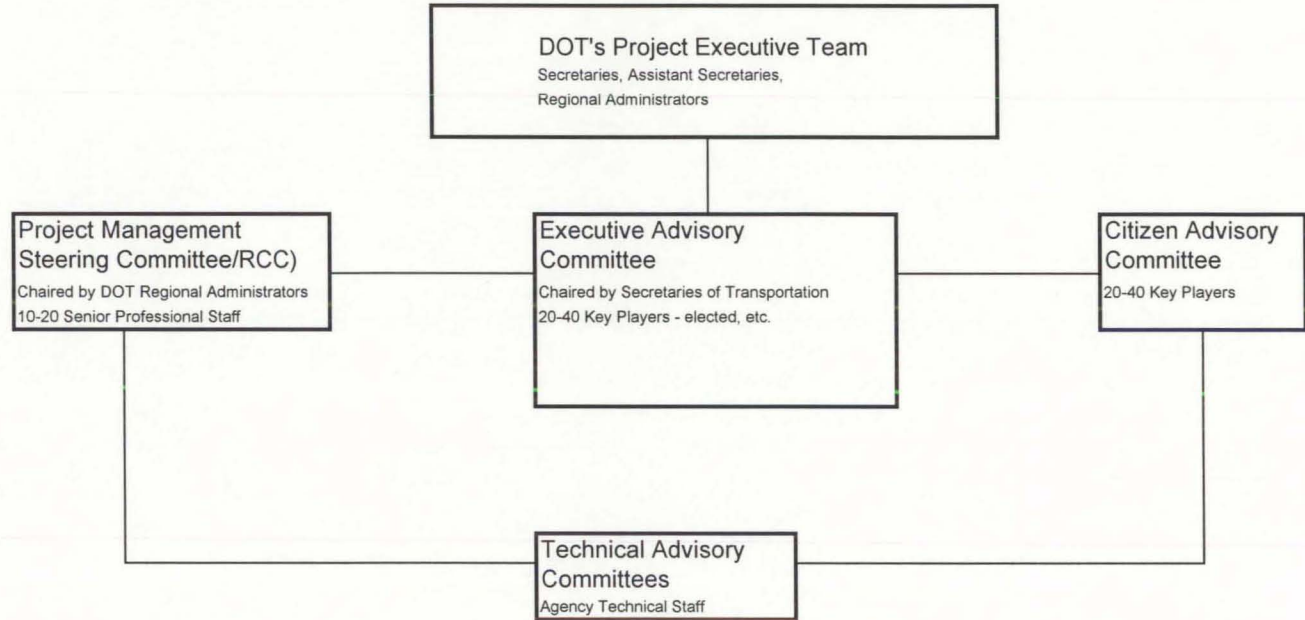
### LEGISLATOR

House  
Senate

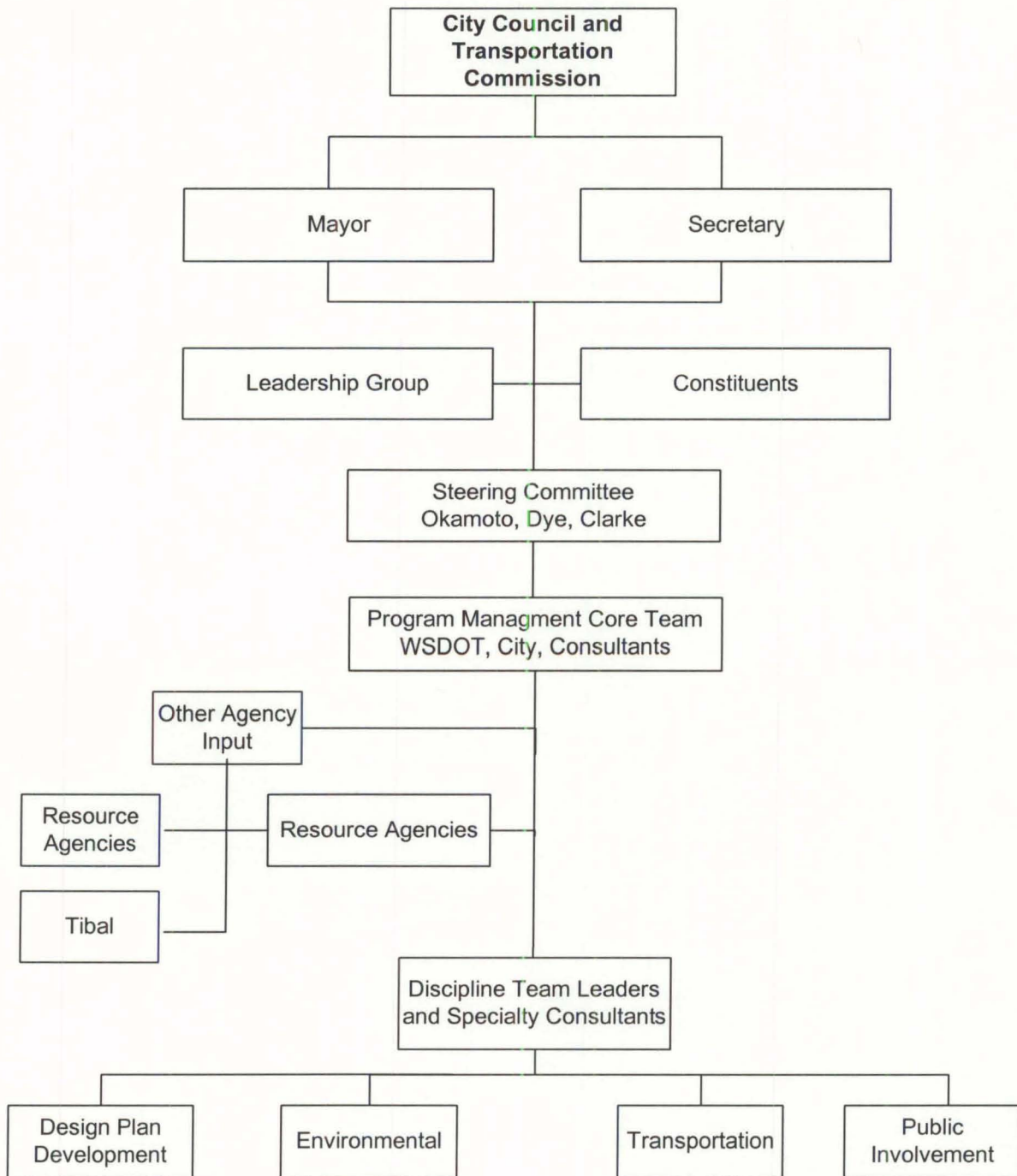
### CONGRESS

House  
Senate

## PROJECT DEVELOPMENT



# Alaskan Way Viaduct And Seawall Project Overall Organization Chart



# AWV Committee Structure

Draft Version (7/9/03)

## Basic Committee Structure

### **Project Leadership Group**

(already formed and operative)

Purpose is to act as a sounding board and also provide advocacy for the project.

#### **Project Advisory Team**

- Tom Madden, WSDOT; Chair
  - Jugesh Kapur, WSDOT
  - Dave McCormick, WSDOT
- Linda Mullen/UCO PIO, WSDOT
- Anne Fisk-Zuniga, City of Seattle
  - Susan Sanchez, City of Seattle
  - Bob Chandler, City of Seattle
  - Rob Spillar, City of Seattle
- Richard Miller, City of Seattle
  - Patti Otley, BNSF RR
  - Barry Brecto, FHWA
  - Jennifer Bowman, FTA
- Jim Jacobsen, King Co. Metro
  - Geri Poor, Port of Seattle
    - Russ East, WSF
    - Karl/Jared, PB
- Maureen, WSDOT as agenda topics warrant
- Additional attendees as subject matter warrant

The purpose of this group:

1. Connect with key players on the project.
2. Provide forum for updates and sharing of information.
3. Identify and resolve key project related issues.

#### **State Management Team**

Maureen, Tom, Karl, Jared

Responsible for developing strategic direction and providing WSDOT decisions as needed.

#### **Project Steering Committee**

Already formed and operative, but may need some adjustments.

- Maureen Sullivan, WSDOT
- Grace Crunican, City of Seattle
  - Tom Madden, WSDOT
- John Okamoto/Dave Dye, WSDOT
- Anne Fisk-Zuniga, City of Seattle
  - Bob Chandler, City of Seattle
  - Susan Sanchez, City of Seattle
  - Mary Jean Ryan, City of Seattle
- Susan Crowley, Intergovernmental Liaison
  - Karl/Jared, PB
- Additional attendees as subject matter warrant

The purpose of this group:

1. Provide overall strategic guidance.
2. Provide policy direction to the project team.

#### **City Management Team**

(already formed and operative)

### **Project Production Coordination Team (Core Group)**

Will be overseen and managed by a combination of Karl and Tom. Meets Bi-weekly on Tuesday, 10:00 til Noon, and function is to provide a forum to share updates and latest information and determine next steps in order to meet project deadlines.

#### **Fire, Life & Safety Sub-committee**

Chair, Rick Ellis-WSDOT, Stan Ching-PB, Gordon Clark-PB, Rich Matrisian-PB, Dave McCormick-WSDOT, Pat Moylan-WSDOT, John Nelson-Fire Marshall, John Shaw-DCLU

Meeting Frequency: Approx. on a weekly basis or as needed, Tuesday afternoons, 12:30 til 2:00 at Mt. Baker Tunnel ops center.

#### **Transportation Sub-committee**

Chair, Steve Rolle-PB, Shuming Yan-WSDOT, Susan Sanchez-City of Seattle, Don Sims-WSDOT, Eric Tweit-City of Seattle, John Shaddoff-WSDOT, Rick Ellis-WSDOT, Carol Hunter-WSDOT, Rob Spillar-City of Seattle, Cynthia Robinson-City of Seattle, Steve Pearce-City of Seattle, Dave McCormick-WSDOT, Liz Gotterer-Metro, Ann Martin-King County, Larry Blain-PSRC, Tim King-WSF, Kevin Murphy-PSRC.

Meeting Frequency: Approximately every month

#### **Utilities Sub-committee**

Chair, Bob Chandler-City of Seattle, Phil Harrison-Jacobs Civil, Rick Ellis-WSDOT, Tom Macbriar-Rosewater, Gil Salazar-Jacobs Civil, Richard Smith-SPU, Neil Thibert-SPU, Liz Anderson-SPU, Eric Davison-King County DNR, Bill Lider-PB, Byron Tomlinson, PB Power, Paul Fendt-Parametrix, Sheila Harrison-Rosewater, Jeff Coop-Rosewater, Dave Albergine-SCL, Chris Larson-SCL, Bob Cunningham-SCL

Meeting Frequency: Drainage meets every 2 weeks, Wednesday 10:00 til Noon. Electrical and private will be determined shortly.

#### **Environmental Sub-committee**

Chair, David Mattern-Parametrix, Stephanie Miller-Parametrix, Sandy Gurkewitz-City of Seattle, Will Stelle-Preston Gates and Ellis, Jill Czarnecki-Parametrix, Bob Donnelly-NOAA, Pam Erstad-WDFW, Kimberly Farley-WSDOT, Bob Fernandes-Berger/Abam, Jonathan Freedman-EPA, Mike Grady-NOAA, Mary Gray-FHWA, Liz Gotterer-KCDOT, Sharon Holley-WA DNR, Tom Hudson-Puget Sound Clean Air Agency, Jack Kennedy-Corps of Engineers, Dave Kiehle-WA DNR, Sandra Lange-DOE (Shorelands), Ann Martin-KCDOT, Rick Ellis-WSDOT, Sheila North-FTA, Cliff Portman-Seattle DCLU, Mike Rigsby-PB, Anne Robinson-Corps of Engineers, Glen St. Amant-Muckleshoot Tribe, Terry Swanson-Ecology Liaison, Emily Teachout-USFWS, John Witmer-FTA

Meeting Frequency: Monthly Floor Conference Room

#### **Resource Agency Leadership Forum (RALF)**

Meeting Frequency:

#### **Design Plan. Sub-committee (includes 5 build options and seawall elements)**

Chair, Mike Rigsby-PB, Tom Madden-WSDOT, Rick Ellis-WSDOT, Bob Chandler-City of Seattle, Jim Schettler-Jacobs Civil, Gordon Clark-PB, Eric Peiffer-Jacobs Civil, Gil Salazar-Jacobs Civil, Bill Conner-PB, Boris Dramov-ROMA Design, Dave Mattern-Parametrix, Bob Fernandes-Berger/Abam, Gerard Buechel-Shannon & Wilson, Barry Brecto-FHWA, Richard Miller-City of Seattle, Tim King-WSF, Geri Poor-Port of Seattle.

Meeting Frequency: Weekly, Tuesday 12:30 til 2:30, and Thursday 9:00 til 11:00 in the PB 10<sup>th</sup> Floor Conference Room

#### **Communication Sub-committee**

Co-chairs, Casey Corr-WSDOT and Renee Mongeles-WSDOT, Carol Hunter,-WSDOT, Amy Grotefendt-Enviroissues, Liz Rankin-City of Seattle, Susan Sanchez-City of Seattle, Linda Mullen-WSDOT, and Maureen Sullivan-WSDOT,

Meeting Frequency: Every 2 to 4 weeks, as issues and work needs dictate.

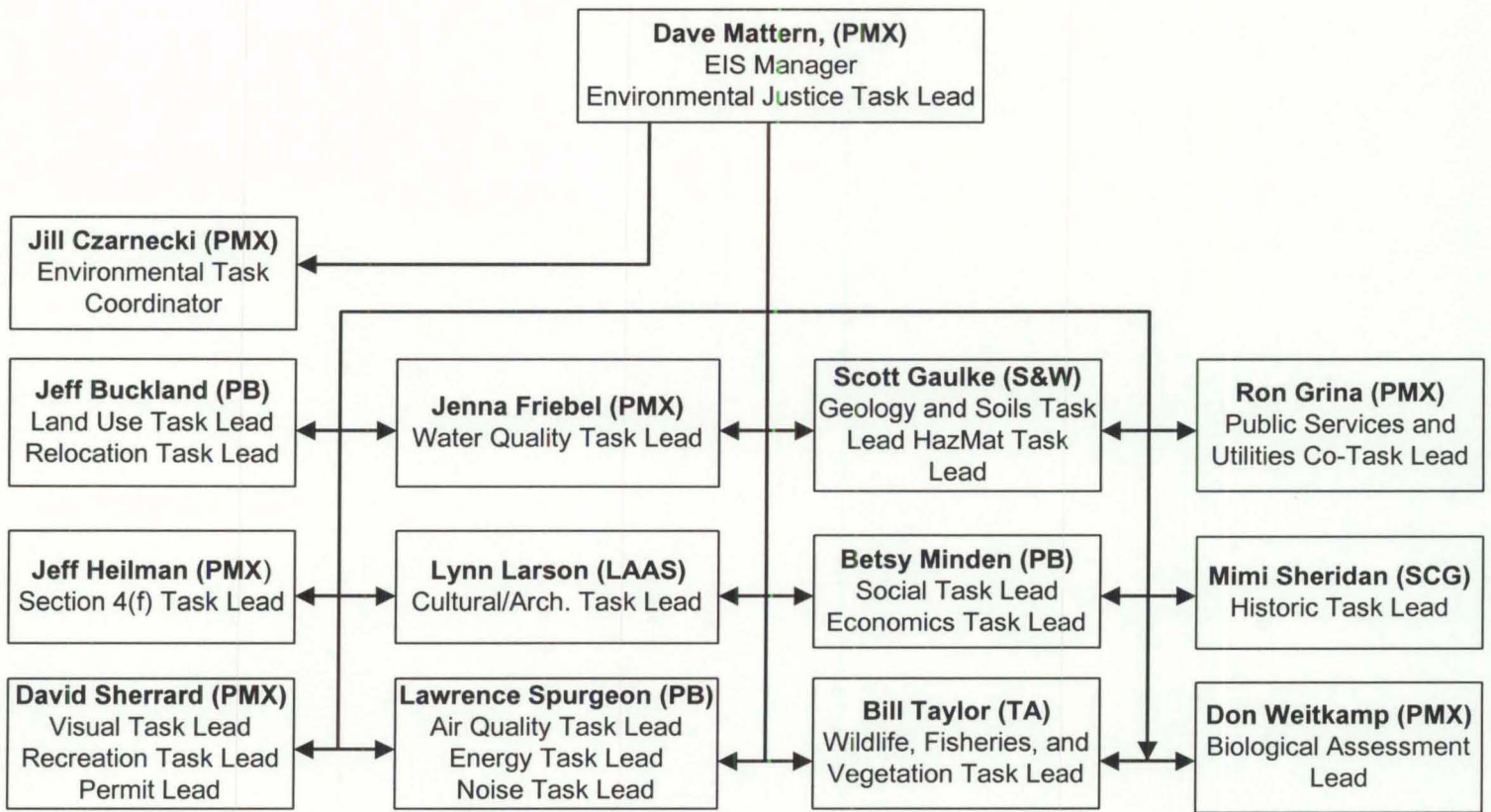
Note: Each sub-committee will need to confirm the following:

- A chair person who will be responsible for managing the group, plus setting the agenda and acting as primary point of contact for team coordination efforts. This person will also attend the Project Core group to provide updates to the rest of the sub-committee members and project managers.
- A basic description of goals and objectives.
- Overall Committee membership.
- Meeting frequency.

June 2003

NEW

# Environmental Organization Chart



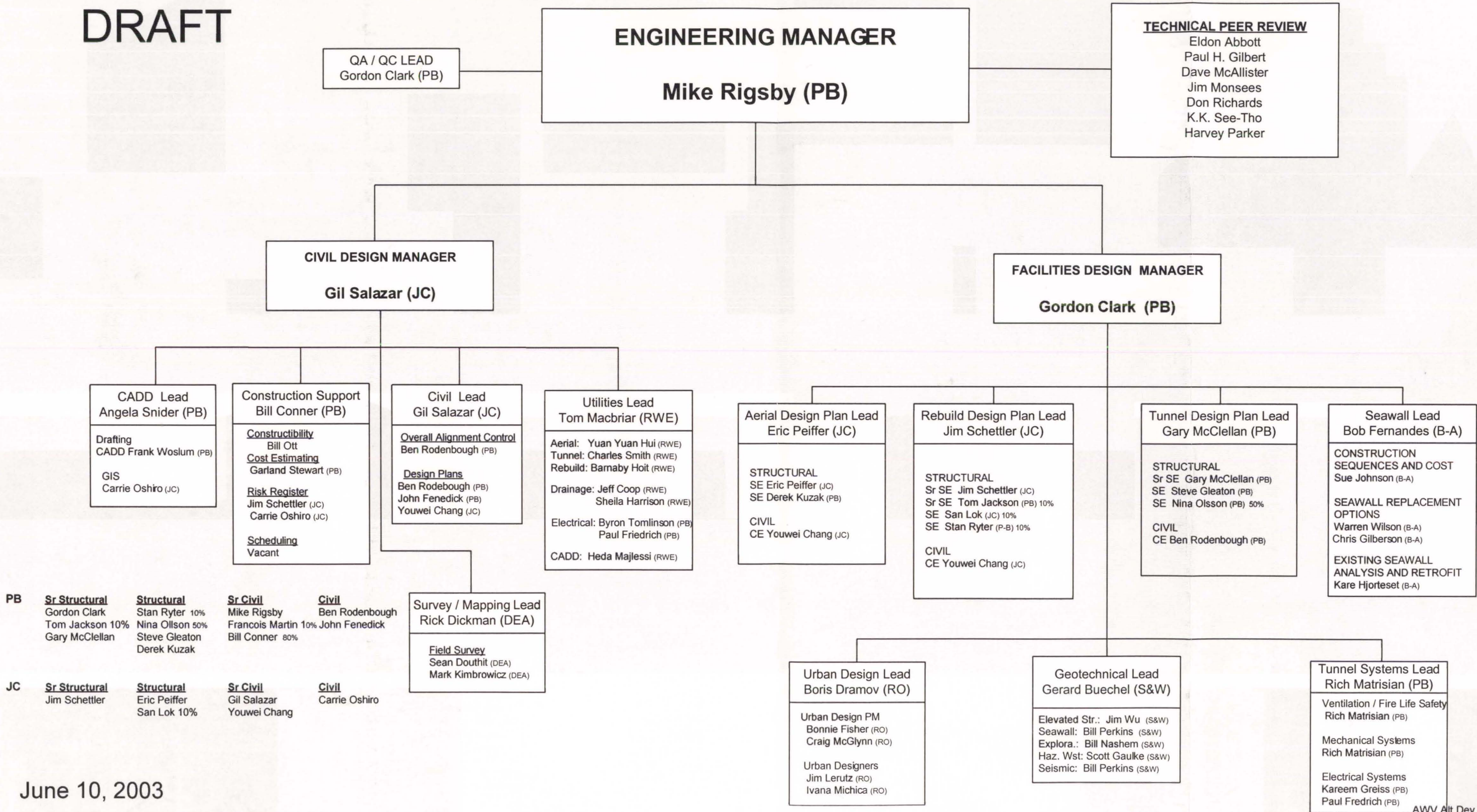
June 2003

NEW  
June 10, 2003

# Alaskan Way Viaduct and Seawall Replacement Project

## Design Plan Development Team

DRAFT



June 10, 2003

Fed./State

# Transportation Decisions/Funding

Congress

- Federal Authorization
- Bill, Annual Appropriations

Washington Legislature

- State Transportation Budget, State Transportation Plan/Program

WSDOT Comm

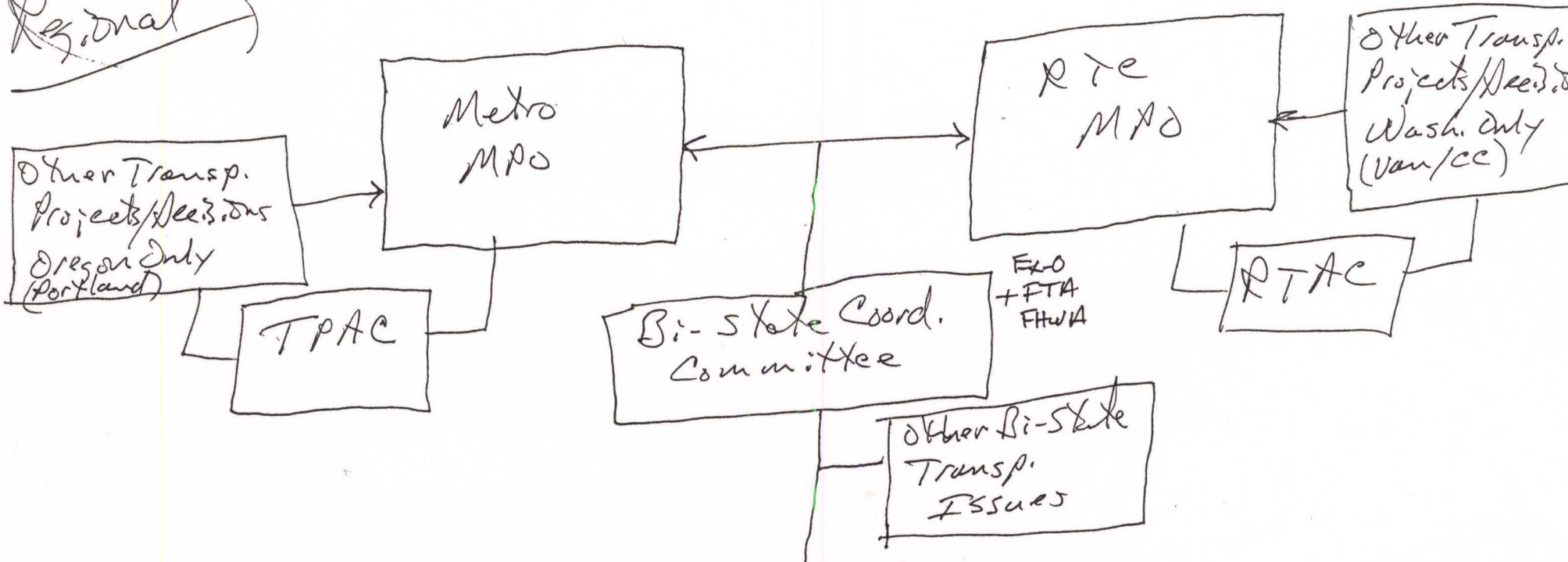
Oregon Legislature

- State General Fund Budget, State Transportation Plan/Program

ODOT Comm



Regional



Project

I-5 Partnership Project  
(ata Col. River Crossing)

