

Himes, Dale

From: Himes, Dale
Sent: Monday, May 03, 2004 10:21 AM
To: Kane, Mike; Rice, Mike
Subject: Pre-EIS to Scoping Public Communications Plan - CRC

Mike or Mike,

The Columbia River Crossing (CRC) project is moving ahead with one of the next tasks being a Public Communications Plan for the pre-EIS to scoping phase. I emailed Mike Kane yesterday (4-29-04) asking about the possibility of using existing WSDOT contracts to retain my recommended lead consultant - Envirolssues. If that strategy does not play out or make sense, then I would like to proceed with using the "On-call Transportation Studies Services Roster" and select one of the two following firms as primes: Parsons Brinkerhoff Quade & Douglas as my first choice followed by HNTB Corporation. I believe, Envirolssues is a subcontractor to both of those firms. Also, add CH2MHill to the list of eligible primes.

To complicate this team a little bit more, I also want to find a way to include with Envirolssues the other following subcontractors: Tom Markgraf and Associates, JD White Company and Jeanne Lawson Associates. (For your information, Linda Mullen has been very involved in reviewing the overall Statement of Work and highly recommends Pat Serie and Envirolssues.)

Attached are the proposed Statement of Work (abbreviated) and the Work Order Authorization.

Please let me know your thoughts on how to proceed and if you need more information. And yes, getting these firms under contract as soon as possible is very important.

Thanks,

Dale Himes, AICP
Project Director Columbia River Crossing
WSDOT-Southwest Region
360-905-2006 - office
360-601-3932 - cell
himesd@wsdot.wa.gov



CRCPubCommPreEIS - Abbreviated...



WorkOrderAuthorization.pdf

**The I-5 Columbia River Crossing Project
Pre-EIS to Scoping
Public Communications Plan
Statement of Work**

Project Objectives

- Building on the I-5 Transportation and Trade Partnership's *Final Strategic Plan*, identify the most promising alternatives for further development and study in the environmental process.
- Prepare the project for the DEIS phase of work and complete project scoping
- Fully integrate state and federal requirements for *Context Sensitive Solutions* and *Environmental Justice* into the project work.

Public Communications Plan Objectives

- Build understanding for the project and credibility for the decision-making process.
- Assist in ensuring that the project serves the public interest.
- Engage project constituents, decision makers and the public in identifying issues and opportunities, weighing trade-offs, and identifying the most promising project alternatives for project scoping.
- Integrate the *Context Sensitive Solution* process and *Environmental Justice* into the overall project communications plan and activities.
- As needed, provide professional facilitation and mediation for the project on key issues.

Role of the contractor

- Develop and implement a communications strategy and plan for the pre-DEIS phase of the project.
- Support DEIS scoping.
- Develop a detailed plan for public involvement and communications during the DEIS phase of the project.

Contracting approach

The Public Communications Plan will be developed through a task-order contract with tasks authorized sequentially.

Schedule

This contract will continue through scoping which is currently scheduled to occur in August, 2005.

Proposed Tasks

Task 1: Scope refinement and project organization

- Revise and refine the scope of work, including major milestones (at which times the scope may be reassessed and revised as necessary).
- Develop a project schedule and budget and organize the scope into a series of task orders.
- Organize the multi-firm consultant team to accomplish the scope of work, with clear lines of direction and communication. Integrate the Public Communications team with other project consultants and with WSDOT and ODOT staff resources.

Task 2: Develop a Public Communications Plan for pre-EIS project work

- Develop an intergovernmental communications and coordination element to support project communications, oversight and decision making.
- Develop an external communications and coordination element to support public communication and education.
- Develop a public involvement element to support appropriate pre-EIS involvement of project constituents and the public-at-large in project planning and development.
- Integrate the *Context Sensitive Solution* process and *Environmental Justice* into all elements of the Public Communications Plan.

Task 3: Develop a Media Strategy

- Develop a strategy to support WSDOT's and ODOT's media relations and communications.

Task 4: Implementation

- Implement the Public Communications Plan for pre-EIS project work.

Task 5: Prepare for and Implement Federal Scoping Process

- Prepare a public Scoping facilitation plan.
- Facilitate the public Scoping process.

Task 6: Public Involvement Plan for DEIS

- Develop a detailed public involvement strategy and implementation plan for the DEIS phase of the project.



Award Date:
PS&E:

Approve - Trains

Work Order Authorization

Work Order: XL2268 **Manager:** HIMES, D. **Org. Code:** 441101 **WOA Date:** 4/22/2004 **Ad Date:**
WIN: D00506B **Work Order Title:** COLUMBIA RIVER CROSSING/ VANCOUVER
Type: New Setup **Work Description:** PREPARATION FOR THE DRAFT ENVIRONMENTAL IMPACT STATEMENT

Phase: PE **Source** State TIB **WOA** Perpetual
 RW **of Funds:** Federal ER **Type:** Biennial
 CN Local CCFA
 NonIP Perpetual
 NonIP Biennial
 NonIP CCFA

Engineer Estimate Date
Previous Authorization: 0.00
Group Category:
01. Work Done Contractor:
02. Work Done Others:
03. Engineering: 300,000.00
04. State Force Work:
05. Material Furnished:
06. Contingencies:
07. R/W Acquisition:
08. R/W Other:
99. Vendor Supplied Materials & Services:
Net Change: 300,000.00
New Total Authorization: 300,000.00

Reimbursable From:	Receivable Agmt No.	% / AMT	Date Executed
--------------------	---------------------	---------	---------------

FOR FA PROJECTS ONLY

FA Number	Finance Code	FA %	FA Approp	FHWA Send Date	FHWA Auth Date
NH-0051(260)	IT	90.66	H050	4/22/2004	4/22/2004

Programmatic Match Soft Match Toll Credits
RW cert to OCS: Yes N/A **STIP:** 400506A
Design Approved: **NEPA:**

The CE/PE costs equal N/A% of current est. construction

PIN	Sub Pgm	Sub Cat	Fund Acct	Legis Approp	Finance Codes	Auth Status	Amount Change	Control Section	Distr % by Cont Sect
400506A	I1	IA	108	N30	IT	P	295,500.00	060101	
400506A	I1	IA	108	B11	AA	P	4,500.00	060101	

Counties: 06 **State Route:** 005 **MP From:** 0.00 **MP To:** 0.27

Net Change: 300,000.00 **Dist %:** 0.00

Work Order Justification
Request authorization of Advance Construction funds in the amount of \$300,000 to initiate the draft EIS and begin public involvement efforts.
Please convert funds to earmark when the 2004 earmark appropriation is available.
AC Justification document attached.
Project was added to the program by PCF submitted 2/10/2004. US Congressional legislation procured funding for this Bi-State project to address safety and congestion issues on this vital freight and commuter corridor.

Notes to Accounting

Notes to CPMS
Per conversation with Lauren Jenkins, the AC funding is coded IT, NHS Interstate with toll credits. Lauren will change if that is not correct.
CPMS approval codes need to be updated.

Region Notes
Project added to 2004-2006 STIP amendment 04-03 approved 4/12/2004.

HQ Notes
4/22/04 FM: The project summary for this project is still in draft status in the database. More detail information is provided on the PCF approved 3/01/04 (see attachment).
PIN is not on 03Legfin list
PCF PIN total 3,000K
Current funded PIN total 3,000K

04/26/04 John McLaughlin Project scope is adequately described in the PCF, following Congress's intention for the funding. Programmed amount equals the fed earmark level.



Work Order Authorization (continued)

Work Order Number: XL2268

PIN	Sub Prog	Sub Cat	Approval Code	Status Code	Curr Plan This Bien	Curr Plan All Bien	Orig Plan This Bien	Orig Plan All Bien	Engineer Estimate
400506A	I1	IA	R	3	1,486,111.56	8,000,000.00	2,000,000.00	10,000,000.00	
Engineer Estimate Total:									

Signature Information

Date	User	Role	Approve/Reject
4/22/2004 7:41:31 AM	Kytola, Pam	StartSouthWest(4)	Approve
4/22/2004 9:01:07 AM	Kytola, Pam	Region(4)Initiator	Approve
4/22/2004 9:57:29 AM	Cortnik, Ken	Reviewer(4)	Approve
4/22/2004 10:25:04 AM	McMullen, Brian	Region(4)AssistPM	Approve
4/22/2004 10:27:52 AM	Schneider, Glenn	RegionPM(4)	Approve
4/23/2004 8:58:55 AM	Makhlouf, Firas	PMAssistI	Approve
4/23/2004 10:49:03 AM	Jenkins, Lauren	FederalAid	Approve
4/26/2004 8:04:01 AM	McLaughlin, John	Program Manager I	Approve
4/26/2004 8:55:43 AM	Makhlouf, Firas	YLines	Approve
4/28/2004 7:03am	Runion, Bev	Trains	Approve

Attached Files

File Name
CRC AC Justification.PDF
PCF - 400506A.doc
PS - 400506A.pdf
400506A.pdf

Exhibit A, Attachment 1
Project Title
Agreement Number Y-XXXX
Negotiations Flow Chart Narrative for Task Order Scoping

Deliverable: A Signed Agreement

Steps 1, 2 and 3, for purposes of On Call Agreements, are for the overall Task Order Agreement. The work described below assumes that a Task Order is already in place to allow funding for the MPD Scoping Process.

Implementation of Scoping Task Order

Step 4 Develop Negotiation Work Plan

Who: STATE and CONSULTANT Management Team

The STATE team will usually consist of the project manager and his/her assistant and possibly other personnel whose expertise is needed. A HQ/CSO representative is usually available for this process. The CONSULTANT's team will usually consist of the project manager and team leaders from each of the sub-consultants. A facilitator may or may not be utilized during this process.

What: The Negotiation Management Team will perform the following functions:

- Select the Negotiating Team Members;
- Develop the process for the negotiations;
- Determine a preliminary schedule for the negotiations; and
- Outline the responsibilities of the Negotiating Team.

The facilitator should be involved at this step to guide the team towards a means of developing a priority listing providing a clear definition of team member responsibilities.

When: This process should occur immediately after the Scoping Task Order has been executed.

Outcome: The result should be a Work Plan for Negotiations with a schedule and assignment of responsibilities for each team member.

Step 5 Determine Task Order Scope of Work Team

Who: The STATE and CONSULTANT Negotiating Team members.

What: Determine the STATE and CONSULTANT members for the Task Scope of Work Team. This team usually consists of technical staff from STATE and the CONSULTANT; it may also include customers and/or stakeholders, and is

representative of the full project development team that is yet to be convened (see step 14.)

The Negotiating team will determine the Task Order Scope of Work Team's preliminary responsibilities and schedule.

When: The Task Order Scope of Work Team will be determined as soon as the Negotiation Team compiles the members of the team.

Outcome: The result is a Task Scope of Work Team with specific duties and responsibilities scheduled.

Step 6 Define Chartering Elements for the Project Delivery Team

Who: The participants are the Task Scope of Work Team (representative of the full Project Delivery Team) and it is recommended that a facilitator – proficient in use of the Managing Project Delivery process - be utilized.

What: Develop chartering elements for the Project Delivery Team, including the following:

- Project vision, team mission and goals for the project;
- Identify the preliminary customers and stakeholders for the project; and
- Develop measurements of success and a change management framework for the project.

When: Development of chartering elements for the Project Delivery Team will be initiated at the team's first meeting.

Outcome: The result will be documentation of the team chartering elements as defined in the "what" section above.

Step 7. Develop a Project Work Plan for the Task

Who: The Task Scope of Work Team consisting of STATE and CONSULTANT representatives and a facilitator.

What: The Task Scope of Work Team will develop the following for the project:

- Project Work Plan that includes a Work Breakdown Structure (WBS), project schedule and major milestones;
- Expectations for the project;
- Project Schedule; and
- Dollars and hours are not discussed during this step of the process.

When: The development of this Project Work Plan should occur after team-chartering elements have been prepared and before hours and dollars are discussed for the project.

Exhibit A, Attachment 1

Agreement Number Y-XXXX

Page 2 of 6

Outcome: Task Scope understanding as captured in the above “what” elements.

Step 8 Preparing the Task Order Scope of Work

Who: The Task Scope of Work Team consisting of STATE and CONSULTANT representatives.

What: The Task Scope of Work Team will determine the following:

- Define the project’s expectations;
- Level of detail expected for each of the work elements of the project;
- Outline the methodology used to perform the work. Clarifications are addressed and resolved; and
- Dollars and hours are not discussed during this step of the process.

When: This process will probably go through several reiterations before it is finalized by the team and before hours and dollars are discussed for the project.

Outcome: A document describing the collaboratively developed Task Order Scope of Work.

NOTE: The payments to the CONSULTANT and sub-consultants for the Task Order Scoping process is terminated at the conclusion of this step of the process.

Step 9 Determining the type of Task Order

The type of supplemental agreement for the Task Order Agreements is a Task Order Amendment.

➤ **Decision Point Diamond (Joint endorsement of project scope)**

What: Was there joint endorsement of the project scope? If yes proceed to the next step of the process. If there was no agreement, please return to the developing the project work plan step.

Step 10 Independent Estimates of Hours and Costs

After all parties have agreed to the scope of work, the next step in the process is the development of independent estimates for hours and costs.

Who: This may include members from the Negotiation Team and/or members from the Task Scope of Work Team. Both the STATE and the CONSULTANT team will have independent teams for this step of the process.

What: Both the STATE and the CONSULTANT teams shall prepare the following information for the independent estimates of hours and costs:

- Categories of work elements proposed;
- Proposed categories of personnel who will be assigned to the project;

- Proposed number of hours for each category of personnel along with the work element that each individual will be working on;
- Proposed direct labor rates for each proposed category of employee;
- Supporting documentation for the proposed direct labor rates;
- Proposed overhead rates, including justification for the proposed rate(s);
- Proposed reimbursable costs for the project; and
- Proposed profit for the project.

It is important that STATE verifies that funding is available based upon their independent estimate of costs for the project.

When: This process begins immediately following the completion of the Work Plan, Scope of Work and Determining the Task Order Amendment (noted in chart as Supplemental Agreement) type steps.

Outcome: Comprehensive independent estimates by the STATE and CONSULTANT for the project, which shall be the basis for negotiations.

Step 11 Face-to-Face Negotiations

Who: The Negotiation Team consisting of selected members from STATE and the CONSULTANT Team. Usually the STATE project manager and a consultant liaison representative will represent the Department. The prime consultant's project manager and sub-consultant's task managers usually represents the CONSULTANT team. However, there may be a need for a financial representative for the prime consultant.

What: Independent estimates are compared, differences are negotiated and both sides reach a consensus regarding those items that are included in step 10 of the process.

When: This process shall occur immediately following the preparation of the independent estimates by STATE and the CONSULTANT.

Outcome: An agreed upon Task Order Amendment for the project.

➤ **Decision Point Diamond: Consensus on Task Order**

If consensus is reached on the task, proceed to the next step of the process. If consensus cannot be reached with the CONSULTANT, proceed back to the CONSULTANT selection step of the process.

Step 12 Validate Funding and Resources

Who: The Department's project manager and/or consultant liaison representative shall validate funding with the appropriate program management office and requesting authority for the project.

Exhibit A, Attachment 1

Agreement Number Y-XXXX

Page 4 of 6

What: Verify that adequate funding exists for the project and/or develop a funding and resource strategy if adequate funds are not available for the project.

When: After the final scope and pricing for the task has been completed. Based upon the results of validating the funding for the project, there is a possibility of revisiting steps 7 through 11 of the process.

Outcome: Funding has been validated and/or a funding and resource strategy has been developed for the project.

➤ **Decision Point Diamond:**

If the project is within budget proceed to the next step of the process. If there is not adequate funding for the project attempt to obtain additional funding; redefine the project and/or re-scope the CONSULTANT portion of the project.

Step 13 Task Order Amendment and Notice to Proceed

After the Task Order Amendment has been negotiated, the next step in the process is to obtain signatures from the appropriate signature authorities.

Who: STATE signature authority for tasks is usually the designated regional representative. The signature authority for the CONSULTANT will vary depending on the CONSULTANT's business practices. The notice to proceed to the CONSULTANT will come from the requesting authority or his/her delegate.

What: A signed Task Order Amendment by both parties. The notice to proceed document to the CONSULTANT to begin work on the project.

When: This process occurs after the task order has been assembled, signed by the CONSULTANT, and funding approved by the region. The notice to proceed from the Consultant Liaison Office will occur after they have received all signed originals of the Task Order Amendment.

Outcome: The result is a signed Task Order Amendment with approval given to the CONSULTANT to proceed with work on the project.

Step 14 Charter the full Project Delivery Team

Who: The full Project Delivery Team for the Project.

What: Using the chartering elements, work plan, and scope of work developed in steps 6, 7 and 8, charter the full membership of the Project Delivery Team. This should include the following elements:

- Project vision, team mission and goals for the project;
- Identify the customers and stakeholders for the project; and
- Develop measurements of success and a change management framework for the project.

Exhibit A, Attachment 1

Agreement Number Y-XXXX

Page 5 of 6

When: The charter for the Project Delivery Team will be developed after the notice to proceed has been given to the CONSULTANT.

Outcome: The result will be a signed charter for the Project Delivery Team.



**On-Call Transportation Studies Services Roster
Above and Below**

WSDOT has awarded contracts to the firms shown below. For the \$350,000 and below categories, all contracts will be valued at \$350,000.00. For the above \$350,000 categories, the dollar value of each contract will be based as follows:

- Firms scoring within 100% to 95% of the top-scoring firm will be awarded a contract valued at \$2,000,000.00;
- Firms scoring within 94% and 90% of the top-scoring firm will be awarded a contract valued at \$1,500,000.00;
- Firms scoring within 89% and 85% of the top-scoring firm will be awarded a contract valued at \$1,000,000.00;
- Firms scoring within 84% and 80% of the top-scoring firm will be awarded a contract valued at \$500,000.00.

Category 3

- On-Call Transportation Studies, \$350k and below;
- On-Call Transportation Studies, Above \$350k;

\$350,000 and Below

- | | |
|--|---|
| 1. Cambridge Systematics, Inc.
555 – 12 th Street, 16 th Floor
Oakland, CA 94607
\$350,000.00 Contract Awarded | PH: 510-873-8700
FX: 510-873-8701
www.camsys.com
Agreement Number Y-8650 |
| 2. CTS Engineers, Inc.
1412 – 112 th Avenue NE, Suite 102
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-455-7622
FX: 425-462-1374
www.ctsengineers.com
Agreement Number Y-8651 |
| 3. Exeltech Consulting, Inc.
2627A Parkmont Lane SW
Olympia, WA 98502
\$350,000.00 Contract Awarded | PH: 360-357-8289
FX: 360-357-8225
www.xltech.com
Agreement Number Y-8652 |
| 4. Heffron Transportation, Inc.
6544 NE 61 st Street
Seattle, WA 98115
\$350,000.00 Contract Awarded | PH: 206-523-3939
FX: 206-523-4949
None
Agreement Number Y-8653 |



Firms Selected

5. **Huitt-Zollars, Inc.**
814 E Pike Street
Seattle, WA 98122
\$350,000.00 Contract Awarded
PH: 206-324-5500
FX: 206-328-1880
www.huitt-zollars.com
Agreement Number Y-8654
6. **IBI Group**
506 Second Avenue, Suite 6000
Seattle, WA 98104
\$350,000.00 Contract Awarded
PH: 206-521-9091
FX: 206-521-9095
www.ibigroup.com
Agreement Number Y-8655
7. **J-U-B Engineers, Inc.**
2810 W Clearwater Avenue, Suite 201
Kennewick, WA 99336
\$350,000.00 Contract Awarded
PH: 509-783-2144
FX: 509-734-0790
www.jub.com
Agreement Number Y-8656
8. **KDD & Associates, PLLC**
1904 - 3rd Avenue, Suite 400
Seattle, WA 98188
\$350,000.00 Contract Awarded
PH: 206-829-0100
FX: 206-374-2432
www.kddassoc.com
Agreement Number Y-8657
9. **Kittelson & Associates, Inc.**
610 Alder Street, Suite 700
Portland, OR 97205
\$350,000.00 Contract Awarded
PH: 503-228-5230
FX: 503-273-8169
www.kittelson.com
Agreement Number Y-8658
10. **Mirai Associates**
19110 Bothell Way NE, Suite 202
Bothell, WA 98011
\$350,000.00 Contract Awarded
PH: 425-425-0905
FX: 425-415-0935
www.miraiassociates.com
Agreement Number Y-8659
11. **Perteet Engineering, Inc.**
2707 Colby Avenue, Suite 900
Everett, WA 98201
\$350,000.00 Contract Awarded
PH: 425-252-7700
FX: 425-339-6018
www.perteet.com
Agreement Number Y-8660
12. **Reid Middleton, Inc.**
728 - 134th Street SW, Suite 200
Everett, WA 98204
\$350,000.00 Contract Awarded
PH: 425-741-3800
FX: 425-741-3900
www.reidmiddleton.com
Agreement Number Y-8661
13. **Transpo Group, The**
11730 - 118th Avenue NE, Suite 600
Kirkland, WA 98034
\$350,000.00 Contract Awarded
PH: 425-821-3665
FX: 425-825-8434
www.TheTranspoGroup.com
Agreement Number Y-8662

Firm(s) Selected

Page 2 of 4



Firms Selected

14. **Transportation Solutions, Inc.**
8250 – 165th Avenue NE, Suite 100
Redmond, WA 98052-6628
\$350,000.00 Contract Awarded

PH: 425-883-4134
FX: 425-867-0898
www.tsinw.com
Agreement Number Y-8663

15. **USKH, Inc.**
1220 N Howard
Spokane, WA 99201
\$350,000.00 Contract Awarded

PH: 509-328-5139
FX: 509-328-0423
www.USKH.com
Agreement Number Y-8664

Above \$350,000

1. **Berger / ABAM Engineers, Inc.**
33301 Ninth Avenue S, Suite 300
Federal Way, WA 98033
\$2,000,000.00 Contract Awarded

PH: 206-431-2300
FX: 206-431-2250
www.abam.com
Agreement Number Y-8665

2. **CH2M Hill, Inc.**
777 – 108th Avenue NE
Bellevue, WA 98004-5119
\$2,000,000.00 Contract Awarded

PH: 425-453-5000
FX: 425-468-3100
www.ch2m.com
Agreement Number Y-8666

3. **David Evans & Associates, Inc.**
415-118th Avenue SE
Bellevue, WA 98005
\$2,000,000.00 Contract Awarded

PH: 425-519-6500
FX: 425-519-5361
www.deainc.com
Agreement Number Y-8667

4. **DKS Associates, Inc.**
999 Third Avenue, Suite 2420
Seattle, WA 98104
\$2,000,000.00 Contract Awarded

PH: 206-382-9800
FX: 206-587-0692
www.dksassociates.com
Agreement Number Y-8668

5. **H. W. Lochner, Inc.**
400 – 108th Avenue NE, Suite 401
Bellevue, WA 98004
\$1,000,000.00 Contract Awarded

PH: 425-454-3160
FX: 425-455-8543
www.hwlochner.com
Agreement Number Y-8669

6. **HDR Engineering, Inc.**
500 – 108th Avenue NE, Suite 1200
Bellevue, WA 98004-5549
\$2,000,000.00 Contract Awarded

PH: 425-453-1523
FX: 425-453-7107
www.hdrinc.com
Agreement Number Y-8670



Firms Selected

- *7. **HNTB Corporation**
600 – 108th Avenue NE, Suite 400
Bellevue, WA 98004
\$2,000,000.00 Contract Awarded
PH: 425-455-3555
FX: 425-453-9179
www.hntb.com
Agreement Number Y-8671
- 8. **Parametrix, Inc.**
5808 Lake Washington Blvd NE, Suite 200
Kirkland, WA 98033-7350
\$2,000,000.00 Contract Awarded
PH: 425-822-8880
FX: 425-889-8808
www.parametrix.com
Agreement Number Y-8672
- *9. **Parsons Brinckerhoff Quade & Douglas, Inc.**
999 Third Avenue, Suite 2200
Seattle, WA 98104-4020
\$2,000,000.00 Contract Awarded
PH: 206-382-5200
FX: 206-382-5222
www.pbworld.com
Agreement Number Y-8673
*Emp Issues
-white
-Markgraf
-JLA*
- 10. **Parsons Transportation Group, Inc.**
3214 – 50th Street Court, Suite D302
Gig Harbor, WA 98335
\$2,000,000.00 Contract Awarded
PH: 253-853-7080
FX: 253-853-7822
www.parsons.com
Agreement Number Y-8674
- 11. **Skillings-Connolly, Inc.**
PO Box 5080
Lacey, WA 98509
\$1,500,000.00 Contract Awarded
PH: 360-491-3399
FX: 360-491-3857
www.skillings.com
Agreement Number Y-8675
- 12. **Washington Group International, Inc.**
10900 NE 8th Street, Suite 500
Bellevue, WA 98004
\$500,000.00 Contract Awarded
PH: 425-451-4500
FX: 425-451-4980
www.wgint.com
Agreement Number Y-8676

Available On-Call Services and Task Order Document Procedures

Attached is a listing of the various On-Call agreements that are available for statewide use. All of these agreements are being managed by HQ Consultant Services office. In order to use these agreements please contact one of the following individuals from HQ Consultant Services:

Mike Rice, (360) 705-7102
Mike Kane, (360) 705-7103
Karlene Loran, (360) 705-7147

Following is a list of categories of On-Call services available for use:

- Transportation Design PS&E, \$350k and below;
- Transportation Design PS&E, above \$350k;
- Traffic Engineering, \$350k and below;
- Traffic Engineering, above \$350k;
- Transportation Studies, \$350k and below;
- Transportation Studies, above \$350k;
- Land Survey, \$350k and below; and
- Land Survey, above \$350k.

Other types of On-Call services are available for use, below is a listing of those services and the individuals to contact in order to utilize these services:

Karlene Loran, HQ Consultant Services Office (360) 705-7147

- Disputes Review Board State Member (Coming Early 2004)
- Disputes Review Board 3rd Party Member (Coming Early 2004)

Meg Blau, Northwest Region, (206) 440-4685

- Landscape Architecture Services

Molly Crabbe, HQ Communications Office (360) 705-7075

- Communications and Public Involvement - General
- Communications and Public Involvement Specialty – Writing
- Communications and Public Involvement Specialty – Graphic Design
- Communications and Public Involvement Specialty – Market Research

Sandie Turner, HQ Environmental Affairs Office (306) 570-6637

- Environmental
- Environmental – Marine Biology
- Cultural Resource (Archaeological & Historical Services)
- Hazardous Waste
- Environmental Transportation Interns

Dave Jenkins, HQ Materials Lab (360) 709-5455

- Geotechnical – General
- Geotechnical – Unstable Slope
- Geophysical

Jim Salter, HQ Real Estate Services (360) 705-7312

- Real Estate Services

Monica Bielenberg, HQ Project Development (360) 705-7457

- Cost Estimating Validation Process (CEVP) Services
- Cost Risk Assessment Risk Analysis
- Cost Risk Assessment Subject Matter Experts

Bill Shisler, HQ Architecture (360) 705-7345

- Civil Engineering for Buildings and Related Facilities
- Structural Engineering for Buildings and Related Facilities
- Mechanical Engineering for Buildings and Related Facilities
- Electrical Engineering for Buildings and Related Facilities
- Architectural Services for Buildings and Related Facilities
- Waste Water Services

Frank Higgins, HQ Bridge (360) 705-7205

- Bridges & Structures – Design Engineering Services
- Bridges & Structures – Mechanical Engineering Services
- Bridges & Structures – Electrical Engineering Services
- Bridges & Structures – Underwater Inspection

John Tull, HQ Geographic Services (360) 709-5540

- Photogrammetry & Mapping Services

You must contact one of the above Agreement Managers in order to acquire a Task Order Document and have that Task Order Document executed before any work takes place.

Procedures for Utilizing On-Call Agreements

Below are the procedures for selecting a firm from any of the On-Call agreement categories:

Step 1:

Contact your Program Management division to make sure there is appropriate funding available to cover the cost of the proposed project.

Step 2:

Contact the Agreement Manager for the On-Call category you wish to utilize. You may not utilize the agreements unless you have approval of the Agreement Manager. The Agreement Manager will ask you for the following specific information:

- Work Order(s)/Funding Source(s);
- Project Title;
- SR Number(s) (if applicable);
- Federal Aid Number(s) (if applicable);
- Federal Aid Participation Percentage(s) (if applicable);
- Org Code of Work Order(s);
- WSDOT Project Manager, name, phone, mail-stop, and mailing address;
- Scope of Work (to be provided to the agreement manager electronically);
- Cost Estimate (to be provided to the agreement manager electronically);
- Work Breakdown Structure (to be provided to the agreement manager electronically);
- Desired Start Date of project; and
- Desired End Date of project;

You should be prepared with this information before you contact the Agreement Manager. Also, the scope of work for the proposed project must fall under the scope of work for the master On-Call agreement.

Step 3:

The Agreement Manager will assist you in determining the selected consultant. Basically there are three options to selecting a firm for your project from the list of currently available On-Call agreements. These options are as follows:

- Selecting a consultant from the list. Any consultant may be selected. The list is not in ranked order. You may request to review the submittals in order to aid you in making your selection. Review of submittals must be done at HQ Consultant Services Office.
- Asking for additional information. This can be in a written format, or by making phone calls. You must ask the same questions of all firms short-listed. You may request to review the submittals in order to aid you in determining a short-list of firms to ask for additional information or you may ask all of the firms on the list. Review of the submittals must be done at HQ Consultant Services Office.

- Conducting interviews. You must ask the same questions of all firms short-listed for interview. You may request to review the submittals in order to aid you in determining a short-list of firms to interview. Review of the submittals must be done at HQ Consultant Services Office.

Please keep in mind that over time, some of the agreements will become inactive. The Agreement Manager will let you know which On-Call agreements are inactive at the time you make contact with them in Step 2. HQ Consultant Services office will also send out periodic updates of active agreements, as well as post it to the HQ Consultant Services web site at: <http://www.wsdot.wa.gov/consulting> under the heading of "Current Issues/News."

Step 4:

Once selection of the consultant is completed a Task Order Document can be generated.

The Agreement Manager will:

- Assign a Task Order Number to your project;
- Contact the selected consultant;
- Provide the selected consultant with the scope of work for review and comment;
- Coordinate with the Project Manager and the selected consultant if the Managing Project Delivery Process is to be utilized;
- Acquire a Consultant Cost Estimate from the selected consultant reviewing to make sure rates quoted are in compliance with the Master Agreement;
- Complete the Task Order Document; and
- Provide the completed Task Order Document to the Project Manager in an electronic format. The completed Task Order Document will consist of the following:
 - Task Order Document;
 - Scope of Work/Work Breakdown Structure; and
 - Estimate of Cost.

The Project Manager will:

- Print out two copies of the completed Task Order Document;
- Acquire the consultant's signature on both copies;
- Acquire an authorized WSDOT signature on both copies;
- Acquire the signature of the Agreement Manager on both copies (Only for Communications and Public Involvement, and Environmental agreements);
- Contact the appropriate Program Management division to set-up funding for the Task Order Document; and
- Distribute originals and copies as follows:
 - Original 1 – Consultant;
 - Original 2 – Accounting;
 - Copy 1 – HQ Consultant Services Office;
 - Copy 2 – Program Management;

- Copy 3 – Project Manager;
- Copy 4 – Agreement Manager; and
- Copy 5 – Others as necessary.

The consultant can now proceed with work. If in the future, the Task Order needs to be amended, you must follow the same steps and procedures to amend the original Task Order Document. Work cannot proceed until an executed Task Order Document is in place.

NOTE: If the proposed project exceeds the limitations of the Master On-Call Agreement, for money or time, than you will need to petition the Agreement Manager to process a supplement to the Master On-Call Agreement following the procedures outlined in the “Consultant Services Procedures Manual.”

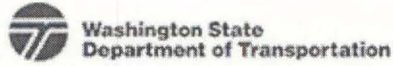
NOTE: If the scope of work for the proposed project does not fall within the defined scope of work for the Master On-Call Agreement, than you may not use that Master On-Call Agreement.

NOTE: If you have any questions or concerns about the Task Order Document process, please contact Mike Rice at (36) 705-7102.

NOTE: There will be a new Task Order Document available through Filemaker Pro in the near future. Please make sure that with each new Task Order Document the most current version of the Task Order Document form is being utilized.

Terminology Definitions:

- Master On-Call Agreement – The main On-Call agreement in which Task Order Documents will become a component of.
- Task Order Documents – Mini contracts that are a component of the Master On-Call agreement.
- Project Manager – the person that will have day-to-day oversight and contact with the consultant in order to deliver the project.
- Agreement Manager – the person who manages the Master On-Call Agreement which includes assigning Task Order Document Numbers, Task Order Document Amendment Numbers, compiling the Task Order Document and Amendments, etc.



Award Date:
PS&E:

Approve - Trains

Work Order Authorization

Work Order: XL2268 **Manager:** HIMES, D. **Org. Code:** 441101 **WOA Date:** 4/22/2004 **Ad Date:**
WIN: D00506B **Work Order Title:** COLUMBIA RIVER CROSSING/ VANCOUVER
Type: New Setup **Work Description:** PREPARATION FOR THE DRAFT ENVIRONMENTAL IMPACT STATEMENT

Phase: PE **Source of Funds:** State TIB **WOA** Perpetual
 RW Federal ER **Type:** Biennial
 CN Local CCFA
 NonIP Perpetual
 NonIP Biennial
 NonIP CCFA

Engineer Estimate Date	
Previous Authorization:	0.00
Group Category:	
01. Work Done Contractor:	
02. Work Done Others:	
03. Engineering:	300,000.00
04. State Force Work:	
05. Material Furnished:	
06. Contingencies:	
07. R/W Acquisition:	
08. R/W Other:	
99. Vendor Supplied Materials & Services:	
Net Change:	300,000.00
New Total Authorization:	300,000.00

Reimbursable From:	
Receivable Agmt No.	% / AMT
	Date Executed

FOR FA PROJECTS ONLY

FA Number	Finance Code	FA %	FA Approp	FHWA Send Date	FHWA Auth Date
NH-0051(260)	IT	90.66	H050	4/22/2004	4/22/2004
<input type="checkbox"/> Programmatic Match		<input checked="" type="checkbox"/> Soft Match		Toll Credits	
RW cert to OCS:		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> N/A		STIP: 400506A	
Design Approved:			NEPA:		

The CE/PE costs equal N/A% of current est. construction

PIN	Sub Pgm	Sub Cat	Fund Acct	Legis Approp	Finance Codes	Auth Status	Amount Change	Control Section	Distr % by Cont Sect
400506A	I1	IA	108	N30	IT	P	295,500.00	060101	
400506A	I1	IA	108	B11	AA	P	4,500.00	060101	
Counties: 06 State Route: 005 MP From: 0.00 MP To: 0.27							Net Change:	300,000.00	Dist %: 0.00

Work Order Justification

Request authorization of Advance Construction funds in the amount of \$300,000 to initiate the draft EIS and begin public involvement efforts.

Please convert funds to earmark when the 2004 earmark appropriation is available.

AC Justification document attached.

Project was added to the program by PCF submitted 2/10/2004. US Congressional legislation procured funding for this Bi-State project to address safety and congestion issues on this vital freight and commuter corridor.

Notes to Accounting

Notes to CPMS

Per conversation with Lauren Jenkins, the AC funding is coded IT, NHS Interstate with toll credits. Lauren will change if that is not correct.

CPMS approval codes need to be updated.

Region Notes

Project added to 2004-2006 STIP amendment 04-03 approved 4/12/2004.

HQ Notes

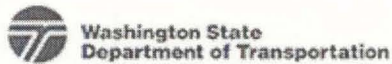
4/22/04 FM: The project summary for this project is still in draft status in the database. More detail information is provided on the PCF approved 3/01/04 (see attachment).

PIN is not on 03Legfin list

PCF PIN total 3,000K

Current funded PIN total 3,000K

04/26/04 John McLaughlin Project scope is adequately described in the PCF, following Congress's intention for the funding. Programmed amount equals the fed earmark level.



Work Order Authorization (continued)

Work Order Number: XL2268

PIN	Sub Prog	Sub Cat	Approval Code	Status Code	Curr Plan This Bien	Curr Plan All Bien	Orig Plan This Bien	Orig Plan All Bien	Engineer Estimate
400506A	I1	IA	R	3	1,486,111.56	8,000,000.00	2,000,000.00	10,000,000.00	
Engineer Estimate Total:									

Signature Information

Date	User	Role	Approve/Reject
4/22/2004 7:41:31 AM	Kytola, Pam	StartSouthWest(4)	Approve
4/22/2004 9:01:07 AM	Kytola, Pam	Region(4)Initiator	Approve
4/22/2004 9:57:29 AM	Cortnik, Ken	Reviewer(4)	Approve
4/22/2004 10:25:04 AM	McMullen, Brian	Region(4)AssistPM	Approve
4/22/2004 10:27:52 AM	Schneider, Glenn	RegionPM(4)	Approve
4/23/2004 8:58:55 AM	Makhlouf, Firas	PMAssistI	Approve
4/23/2004 10:49:03 AM	Jenkins, Lauren	FederalAid	Approve
4/26/2004 8:04:01 AM	McLaughlin, John	Program Manager I	Approve
4/26/2004 8:55:43 AM	Makhlouf, Firas	YLines	Approve
4/28/2004 7:03am	Runion, Bev	Trains	Approve

Attached Files

File Name
CRC AC Justification.PDF
PCF - 400506A.doc
PS - 400506A.pdf
400506A.pdf

B. WORK ORDER CONTRACT (WOC) OVERVIEW and BACKGROUND**WOC Overview**

The purpose of this Work Order Contract (WOC) No. [redacted], is to **specify the public communication tasks to be undertaken by Contractor in support of the Columbia River Crossing Project (“the Crossing Project”)**. In undertaking this WOC, Contractor will participate in a broader work effort involving the Washington State Department of Transportation (WSDOT), the Oregon Department of Transportation (ODOT), participating jurisdictions and other agency and Contractor staffs. The Oregon State Department of Transportation will also be actively involved in the development, review, approval and implementation of all aspects of the **Public Communications Plan**. The schedule for tasks and deliverables is estimated to be [redacted] months and is consolidated in the *Deliverables and Schedule* sections and further supported with specific Work Activities. WSDOT may amend the WOC as the Project progresses.

The Crossing Project Background

The Crossing Project is a collaborative bi-state effort among:

- Oregon Department of Transportation (ODOT)
- Washington Department of Transportation (WSDOT)
- Metropolitan Planning Organizations (MPOs) (i.e., the Portland, Oregon, region’s Metro and the Southwest Washington Regional Transportation Council (RTC))
- Regional transit providers (i.e., the Tri-County Metropolitan Transportation District of Oregon (TriMet) and the Clark County Transportation Benefit Area (C-TRAN))
- Cities of Vancouver and Portland
- Clark and Multnomah counties
- Ports of Portland and Vancouver

The Crossing Project team completed substantial work related to multi-modal improvements and land uses in the I-5 Trade and Transportation Corridor, which culminated with the adoption of the *Final Strategic Plan* by the Governors’ Task Force and through resolutions passed by partner jurisdictions in June 2002. The *Final Strategic Plan* adopted a wide variety of recommendations for the I-5 Corridor and for the broader study area (including the I-5 and I-205 corridors). Recommendations ranged from specific improvements (e.g., provide three lanes on I-5 from Delta Park to NE Lombard Street) to broad programs and policies (e.g., the development of a Land Use Accord).

The Crossing Project and this WOC are based on the recommendations made in the *Final Strategic Plan*. Design of the improvements included within the Crossing Project would be the result of a context sensitive design effort, which will be initiated within the Project. This phase will:

- Further define the I-5 Transportation and Trade Partnership Study concept recommendations;
- Draft funding and implementation strategies to support these recommendations;
- Determine bi-state legal requirements to implement the strategies;
- Define the construction and operational management structures of the project;
- Determine environmental requirements and strategies; and
- Develop an effective communications and public involvement plan to support the Environmental Impact Statement (EIS).

The **Public Communications Plan** will support the Crossing Project, which focuses on further development of two elements of the *Final Strategic Plan*:

1. Supplementing or replacing the existing I-5 Bridge across the Columbia River and related highway improvements between NE Columbia Boulevard in Portland and SR-500 in Vancouver.
2. Consideration of the extension of high capacity transit service from North Portland into downtown Vancouver.

Elements of the *Final Strategic Plan* not covered by this WOC are or will be addressed by other contractors of WSDOT or ODOT, by governmental agencies and/or jurisdictions other than WSDOT or by future amendment(s) to this WOC.

The Crossing Project Objectives

Two key objectives of the Crossing Project are to:

1. Further define the range of feasible alternatives for the Crossing Project study area (along I-5 between NE Columbia Boulevard in Portland and SR-500 in Vancouver) as specified in the *Final Strategic Plan* and to prepare the project for entry into the DEIS phase of work. While this Scope of Work (SOW) does not include preparation of a DEIS, work tasks will take into account the subsequent publication of a DEIS, planned for entry in the *Federal Register* by July 2007.

Note: An important objective is to complete a substantial amount of work prior to initiating work on the DEIS in the subsequent Project phase. Time and resources can be preserved by using less-detailed but still decisive and differentiating criteria and measures to focus the current broad range of alternatives, allowing the DEIS to provide increased detail in its analysis of the remaining alternatives. In particular, this SOW is premised on past experience that time and money can be saved by resolving modeling and funding assumptions, organizational and procedural issues, and intergovernmental issues prior to starting the DEIS.

2. Initiate and use a transportation project development approach based on *context sensitive solutions*. WSDOT defines *Context Sensitive Solutions* as “a proposed transportation project that must be planned not only for its physical aspects as a facility serving specific transportation objectives, but also for its effects on the aesthetic, social, economic and environmental values, needs, constraints and opportunities in a larger community setting.” A *context sensitive solutions*-based approach includes tasks that will:
 - Engage representatives of affected communities in the project development process, including elected and appointed officials and a widely representative array of interested citizens;
 - Assure that transportation objectives of the Crossing Project are clearly described and discussed with local communities in a process that encourages reciprocal communication about local views and needs in the overall project setting;
 - Pay attention to and address community and citizen concerns; and
 - Ensure the project is a safe facility for both the user and the community.

Public Communications Plan Objectives

The objectives, as noted above, will be accomplished through a **Public Communications Plan** that will:

- Assure that the Crossing Project serves the public interest.
- Build understanding for the project and credibility for the decision-making process.
- Identify and communicate regularly with individuals and organizations that may be affected by this project or have shown interest in the project. This should include an integrated effort to reach “disadvantaged or underrepresented” populations as defined in federal environmental justice requirements.
- Promote early involvement with the public to identify issues and opportunities, weigh trade-offs, and identify an achievable and acceptable environmental process. Be proactive.
- Be creative with public involvement methods. Tailor methods to respond to specific communities or populations.
- Integrate the *context sensitive solution* process into the overall public involvement process.

- Provide clear and concise information to the public, agencies and media in a timely manner throughout the project's phases including milestones and key decision points. Consider translation of materials as deemed necessary.
- Avoid the use of technical jargon and consider ways to relay even highly technical information in a clear and concise manner.
- Provide professional facilitation and, as needed, mediation, between the Project and the public on key issues that emerge or that are raised.

The purpose of this work order is to provide support for the Communications Objectives for the Crossing Project, described above. Major tasks include:

- Task 1. Prepare a **Public Communications Plan** for the Project
- Task 2. Implement the **Public Communications Plan** for the Project
- Task 3. Prepare for and Implement Project's Federal Scoping Meetings
- Task 4. Manage the **Public Communications Plan**

WSDOT communication guidelines and policies should serve as the framework for all tasks.

Implementing and integrating *context sensitive design* into the Project's **Public Communications Plan** is one of the key objectives of this task. This task will facilitate and support the implementation of context sensitive design into other elements of the Project's work and products.

The **Public Communications Plan** for the Crossing Project must address FHWA's and WSDOT's guidance on *context sensitive design* (*Flexibility in Highway Design* (FHWA-PD-97-062); *Building Projects that Build Better Communities - Recommended Best Practices* (WSDOT 2003)). FHWA notes that within a public communications effort for a transportation project, *context sensitive design* means that:

- Communication with the public is open, honest, early and continuous.
- A multidisciplinary team is established early, with disciplines based on the needs of the specific project and with the inclusion of the public.
- A full range of community members is involved with transportation officials in the scoping phase. The purposes of the project are clearly defined and consensus on the scope is forged before proceeding.
- The highway development process is tailored to meet the circumstances. This process should examine multiple alternatives that will result in a consensus of approach methods.
- A commitment to the process from top agency officials and local leaders is secured.
- The public involvement process, which includes informal meetings, is tailored to the project.
- The landscape, the community and valued resources are understood before engineering design is started.
- A full range of tools for communication about project alternatives is used (e.g., visualization, interactive Web site).

The **Public Communications Plan** must also support the implementation of the Project's environmental justice compliance effort. The **Public Communication Plan** must adequately and appropriately address the regulations, rules and guidance cited above and that specifically responds to Section III.A.

Considering Environmental Justice in Specific Phases of the NEPA Process, of EPA's 1997 guidance (pp 10-16 (i.e., scoping, public participation, determining the affected environment, analysis, alternatives and mitigation)). Based on Executive Order 12898 and its accompanying memorandum, the U.S.

Environmental Protection Agency (EPA) defines Environmental Justice as: "The fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies. Fair treatment means that no group of people, including racial, ethnic, or socioeconomic group should bear a disproportionate share of the negative environmental consequences resulting from industrial, municipal, and commercial operations or the execution of federal, state, local, and tribal programs and policies."

Title VI of the Civil Rights Act is also related to the equitable implementation of a Federal action. EPA issued guidance on implementing environmental justice within the NEPA process (December 10, 1997); DOT issued its related guidance on April 15, 1997; followed on December 2, 1998 by FHWA.

Contractor shall implement this task in compliance with those and any other related Federal regulations, rules or guidance.

Implementation of environmental justice compliance in general constitutes three main areas of project development:

1. To avoid, minimize, or mitigate disproportionately high and adverse human health and environmental effects, including social and economic effects, on minority populations and low-income populations.
2. To ensure the full and fair participation by all potentially affected communities in the transportation decision-making process.
3. To prevent the denial of, reduction in, or significant delay in the receipt of benefits by minority and low-income populations.” (FHWA)

Task I – Prepare Project’s Pre-EIS Phase Public Communications Plan

Purpose

The purpose of this task is to prepare a draft and final **Public Communications Plan** to support the Crossing Project’s pre-EIS work. A **Public Communications Plan** will outline the purpose, process, relationship to community and strategy for involving appropriate community members and affiliated agencies. This Plan will guide efforts to communicate with the public and will be evaluated and updated to include community issues and special circumstances should they arise.

Work Activities

Contractor shall perform the following subtasks:

1.1 Prepare a draft and final **Public Communications Plan** that must address, at a minimum, the following:

- Prepare a technical memorandum of all public involvement documentation prepared for and appropriately related to the Crossing Project during prior phases, including documents distributed to the public and documents used internally within the Project to guide, manage, define and document the Project’s public communications efforts. (Note: Depending on availability of information, this may be an optional task)
- Integration and support of *context sensitive design*;
- Methods for identifying public segments including EJ groups;
- Coordinate public activities across agencies/jurisdictions and consultant teams and in support of all other applicable activities;
- Discussion of pros and cons of forming a public committee and/or working groups including how membership/attendance would be determined and how the committee and/or working groups would be maintained, managed and supported (e.g., bylaws, rules of order, public notice requirements, public comments, chair, etc.);
- Support for comprehensive outreach and integrate environmental justice compliance requirements into the overall plan. In particular, the **Public Communication Plan** must include:
 - Media relations strategies for English and non-English audiences affected by the project
 - How the project will comply with WSDOT and ODOT outreach standards, including EJ compliance.

- Specific information on communications program structure, specific outreach strategies for all potentially affected people and businesses, specific communications tools and strategies.
- Translation needs for non-English languages.
- Plan to document outreach efforts to meet WSDOT, ODOT and federal requirements.
- Inclusion of a measurement/evaluation process to determine effectiveness of tasks so course corrections can be made through the contract term.
- A collaborative bi-agency media strategy including supporting its implementation by WSDOT and ODOT. Strategic media support is an ongoing effort, guided by, but not limited to, memos written early in the project. The media strategy may include: developing a media packet; arranging and supporting WSDOT and ODOT media interviews and tours; maintaining and managing a policy-level Project media speaking bureau (including dry runs, backgrounders, speaking notes and debriefings); supporting WSDOT and ODOT editorial board briefings with elected/appointed Project officials; etc. The role of the Contractor for this subtask is support only. Actual media contact will be performed and managed by WSDOT and ODOT. WSDOT and ODOT may ask the Contractor to implement some of the strategies from this strategy under a separate WOC or as an amendment to this WOC.
- Development of public involvement tools and resources.
- Integration of WSDOT's and ODOT's public involvement policies and guidelines.
- Development of methodologies for addressing specific elements of the public involvement plan.
- Facilitation and mediation plan between the Project and the public. In the event a situation arises that requires facilitation or mediation, a plan is in place and professional, neutral individual/firms are listed.
- Strategy to best address major public perception and attitudes related to tolling.
- Schedule of activities and publications tied into key milestones.
- Integration and support of the Crossing Project's EIS Phase Public Communications Plan (subtask 1.2 below)

The **Public Communications Plan** may include a variety of methods for informing the public and receiving Project feedback. These materials shall include draft and final versions and no product will be distributed to the public without prior written approval from both WSDOT and ODOT. Contractor will provide an internal review and approval plan/schedule for production and approval of work activities.

The Contractor will strive to meet both Washington and Oregon state and WSDOT and ODOT communications standards and will use existing, previously approved templates and tools whenever possible. WSDOT and ODOT staff ultimately will lead public involvement efforts and review and approve public outreach tools. Based on the agreed upon **Public Communications Plan**, these materials could include Project information mailers, Project Website, Public meetings, and Speakers bureau.

1.2 Prepare Project's EIS Phase Public Communications Plan.

The purpose of this task is to prepare a **Public Communications Plan** for the EIS phase of the Crossing Project to be implemented after this work phase is complete. Implementation, with the exception of the Federal Scoping meetings (Task 3) is NOT part of this WOC. The EIS phase public communications plan must build upon and be consistent with the plan developed in subtask 1.1 above. Lessons learned from Task 2 shall be incorporated. To learn from previous communication efforts, interviews with key people involved with Task 2 or a survey of previous public involvement for should be incorporated into this work.

All materials for the public shall include draft and final versions and Contractor will provide an internal review/approval plan and schedule for production of work activities. These products may include items listed above in Task 1.1 as well as computer-generated visual simulations, DEIS public comment period

materials (media packets/briefings, editorial board briefings, focused and general meetings/open houses, summary documents).

The Plan should also address the differences in a public communication/EIS strategy based on implementing a traditional versus design build method of project delivery. Consideration should be given to “Design-Build Environmental Strategies” currently underdevelopment by WSDOT.

1.3 Prepare a revised budget, if necessary, for Task 2 of this WOC to reflect the draft and final Public Communications Plan.

Any scope and budget revision for Task 2 shall not become effective until both WSDOT and Contractor execute either a task amendment (as provided for under Task 5 – Contingency) or a WOC amendment.

WSDOT Shall:

- Provide Contractor (and ensure that other Project participating jurisdictions/agencies provide contractor) with comprehensive documentation of the Project’s prior public involvement reports, products and public involvement activities. See Amy’s note under Task 1.1 above.
- Ensure that all WSDOT and participating jurisdiction/agency communications and public involvement activities fully comply with the applicable environmental justice rules, regulations and guidance cited above.
- Review draft Technical Memorandum and Public Communications Plan and provide feedback as noted in schedule below.

Deliverables and Schedule

Subtask	Deliverables	Due Date
1.1	Draft and <u>final</u> Public Communications Plan for the Project. Plan to include major communications milestones and WSDOT/ODOT review schedule.	<u>Draft</u> : 8 weeks from NTP; <u>Final</u> : 2 weeks from receipt of WSDOT/ODOT comments.
1.2	Draft and <u>final</u> Public Communications Plan for the EIS Phase of the Crossing Project. The Plan will include major communications milestones and and WSDOT/ODOT review schedule.	<u>Draft</u> : 12 months from NTP; <u>Final</u> : 2 weeks following receipt of comments on draft
1.3	Revised budgets for Task 2 of this WOC.	Concurrent with <u>draft</u> and <u>final</u> Public Communications Plan .

Task 2 – Implement the Crossing Project’s Pre-EIS Phase Public Communications Plan

Purpose

The purpose of this task is to implement the Project’s **Public Communications Plan** prepared under Task 1 of this WOC. Because this task is dependent upon the development, finalization and approval of the **Plan** as specified in Task 1, this task is only generally defined within this current WOC. Any scope and budget revision for Task 2 shall not become effective until both ODOT/WSDOT and Contractor execute either a task amendment (as provided for under Task 5 – Contingency) or a WOC amendment.

Work Activities

Contractor shall perform the following subtasks:

2.1 Complete all work activities as specified within the Public Communications Plan prepared within Task 1 of this WOC. Again, see note under Task 1.1

2.2 Develop Project Point of Contact and Project Contact database.

Contractor is responsible for developing a database that captures meeting attendees, individuals and organizations interested in the Project, and others who submit written, electronic, and telephone comments or questions. Contractor will work with sponsoring agencies to develop comprehensive mailing list that can be sorted in logical fields (e.g. location, area of interest, etc.)

2.3 Maintain a record of public involvement efforts and input into the decision-making process.

Contractor shall work with WSDOT and ODOT standards for recording public involvement efforts and responses to public inquiries/comments as necessary.

Deliverables and Schedule

Subtask	Deliverables	Due Date
2.1	Based on agreed upon Public Communications Plan (Task 1), Contractor will prepare list of deliverables and schedule for each communication activity (Subtask 1.2) and execute agreed upon communications activities.	Per Task 1
2.2	Project point of contact database Project contact database	Ongoing. Database available to sponsoring agencies as requested.
2.3	Public involvement record	Ongoing. Updated on an agreed upon interval.

Task 3 – Prepare for and Implement Project’s Federal Scoping Meetings

Purpose

The purpose of this task is to prepare for and implement the Crossing Project’s Federal Scoping Meetings ~~at the conclusion of this work~~. The Scoping Meetings are a fundamental element of the Federal Scoping process, which initiates the Federal environmental process, and they occur within the prescribed 30-day public and agency comment period. The Scoping process is initiated by the Federal lead agency’s issuance in the *Federal Register* of its intent to publish a DEIS. The primary purpose of Scoping is to notify the public and interested agencies concerning the purpose and need of the project, the range of alternatives proposed to address that purpose and need, the scope of likely environmental impacts to be analyzed and documented and the process and schedule for deciding on a locally preferred alternative.

Work Activities

Contractor shall perform the following work task:

3.1 Prepare a draft and final general implementation plan and strategy to guide the scoping meetings. The plan should address the number, location, time/date, hearing body, agency/jurisdiction/consultant staff assignments, handouts, display material, media strategy, notifications, documentation of participants and comments/questions and summary report. The strategy should include options or choices that are available within the Federal rules, regulations and requirements.

3.2 Manage the implementation of the Scoping meetings including:

- Arrange for all meeting rooms (fully accessible), furniture, refreshments, audio/visual equipment (including for the sight and hearing impaired), security, assembly and breakdown/clean up, etc.
- Draft and implement all notifications (i.e. mailers, advertisements, Hot Line message, Web site notification, press releases, media interviews, public service announcements, etc.). Arrange for and provide meeting documents, such as: copies of technical reports and design sheets (prepared by others); summary fact sheets, presentation graphics, presentations, display boards and maps (prepared by Contractor and/or other consultants).
- Document the Scoping meetings in a summary report, including copies of all summary handouts, meeting notices, meeting participants, dates/times/locations, comments received, etc.

3.3 Prepare a collaborative bi-agency media strategy (documented in a draft and final draft memorandum) and support its implementation by WSDOT and ODOT.

Strategic media support is an ongoing effort, guided by, but not limited to, memos written early in the project. The media strategy may include: developing a media packet; arranging and supporting WSDOT and ODOT media interviews and tours; maintaining and managing a policy-level Project media speaking bureau (including dry runs, backgrounders, speaking notes and debriefings); supporting WSDOT and ODOT editorial board briefings with elected/appointed Project officials; etc. The role of the Contractor for this subtask is support only. Actual media contact will be performed and managed by WSDOT and ODOT. WSDOT and ODOT may ask the Contractor to implement some of the strategies from the Final Media Strategy under a separate WOC or as an amendment to this WOC.

Deliverables and Schedule

Subtask	Deliverables	Due Date
3.1	Draft and final scoping meeting implementation strategy and plan.	10 weeks from NTP for this task. <i>Based on overall schedule, this seems early. The Contractor will have just completed the final Public Communications Plan.</i>
3.2	Manage implementation of the scoping meeting	Draft of meeting documents & presentations: 20 days prior to meetings; Final: 5 days prior to meetings; Copies: 2 days prior to meetings. Draft of Scoping meetings summary report: 20 days following final meeting; Final: 5 days from receipt of comments on draft.
3.3	Draft and final bi-agency media strategy and related documents	Draft: 20 days prior to meetings; Final: 5 days prior to meetings; Copies: 3-5 days 3-5 days prior to meetings.

Task 4 – Management

Purpose

The purpose of this task is to provide management services necessary to complete the other tasks outlined within this SOW and to participate in the management coordination of those tasks with other Crossing Project team members and tasks.

Work Activities

Contractor shall perform the following tasks:

- 4.1 Participate in a contractor staff kick-off meeting and periodic contractor meetings and/or conferences calls, as required.**
- 4.2 Participate in 30 bi-weekly project management conference calls or meetings, providing agendas, briefing papers and/or meeting notes, as required.**
- 4.3 Provide quality assurance/quality control for all work products and deliverables.**
- 4.4 Develop work order amendments, as required.**
- 4.5 Develop and manage WOC schedules, budget and expenditures** that must meet the project’s overall schedule objectives Perform monthly invoicing complying with WSDOT rules and guidance. Provide monthly updates to WSDOT, ODOT and its designee.
- 4.6 Secure and manage the work of WSDOT-approved and possibly ODOT subcontractors.**
- 4.7 Prepare monthly WOC status reports to be included with Contractor invoices** – monthly status reports must include: major activities/products completed by task; unresolved issues; projected significant milestones/products; meetings participated in; upcoming meetings; status of contingency line item budget (see Task 5).
- 4.8 Prepare weekly Project activity summaries** (via e-mail) for the WSDOT Project Manager and Contract Manager and ODOT Project Manager.
- 4.9 Provide electronic versions of documents for the Project filing system** (and hard copy, if requested).
- 4.10 Participate in up to six WSDOT and ODOT briefings**, as required, providing comments on agendas, draft and final presentation material, draft and final briefing papers and/or meeting notes, as required.

Deliverables and Schedule

Subtask	Deliverables	Due Date
4.1	Participate in contractor kick-off meeting and periodic contractor meetings	As required
4.2	Participate in project management conference calls or meetings, provide agendas, briefing papers and/or meeting notes, as required	Bi-weekly. Agendas sent 2 days prior to meeting, meetings notes drafted and sent 4 days after meeting.
4.3	Provide quality assurance/quality control for all work products and deliverables	On-going
4.4	Work order amendments	As required
4.5	WOC schedules, budgets and expenditures, invoicing	Monthly
4.6	Secure and manage the work of subcontractors	As required

4.7	WOC status reports	Monthly
4.8	Project activity summaries (via e-mail)	Weekly, Monday following end of week
4.9	Electronic versions of documents	As requested
4.10	Participation in WSDOT and ODOT briefings <u>draft</u> and <u>final</u> presentation material, draft and final briefing papers and/or meeting notes, as required.	As required, up to six <u>Drafts</u> 5 days before/after meeting, <u>finals</u> 1 day after receipt of comments, as required.

Task 5 – Contingency

Purpose

The purpose of this task is to provide contingency funds that can support additional related services and products by Contractor that are not currently specified within this WOC. Tasks that could draw upon contingency funds under this WOC include, but are not limited to: additional or expanded meetings; expanded or new tasks; expanded or new documents or other products; new and/or expanded management activities; and more extensive coordination with other contractors, agencies and/or public entities.

All contingency funds must be allocated to another existing or new task based on the preparation and approval of a task amendment. The task amendment shall be requested by WSDOT and the preparation of the task amendment shall be prepared by Contractor under Task 4 – Management. No additional work by Contractor outside of or in addition to this WOC shall be reimbursed by WSDOT unless a task amendment has been prepared by Contractor and approved in writing by WSDOT project manager (e-mail approval is acceptable). As Contingency funds are approved by the WSDOT project manager for allocation to an existing or new task, the Contingency line item budget shall be reduced by a like amount. Based on this approval process, contingency line item funds may be transferred to other or new line times using one or more task amendments, until the contingency line item budget is reduced to zero.

Management and documentation of the contingency line item budget shall be performed by Contractor under Task 4 – Management. Contractor shall report the current line item budget status within the monthly project report to be submitted with the monthly invoice (see Task 4 – Management).

Deliverables

There are no deliverables to be completed within this task – all deliverables related to this task shall be prepared by Contractor within Task 4 – Management (i.e., task amendments, monthly contingency line item budget updates).

E. Cost and Method of Compensation

All Compensation under this WOC is on a Time and Materials (T&M) basis and is only for the tasks identified in this SOW up to the Not-to-Exceed (NTE) amount identified on page 1 of this WOC. No compensation is provided to Contractor for negotiations of this WOC or preparing and revising cost estimate for services.

Invoices for T&M work must include an attached breakdown of actual hours, identifying staff and classification by task and direct non-labor costs and any other information as required by WSDOT.

WSDOT shall pay Contractor an amount equal to the number of Contractor hours completing the Work set forth in this SOW, multiplied by the applicable hourly rates set forth in the labor rate sheets for Contract No. _____, provided under separate cover and incorporated herein by this reference (the hourly rates for Contractor included in Exhibit A, Part 3 of 3 are representative and are provided only for budgeting purposes – not for actual billing). Contract shall complete all of the Work set forth in this Work order for a not to exceed \$_____, which includes payment for allowable direct expenses within the limits set forth in the Summary of Estimate for Services.

The attached budget represents an assignment of costs by tasks/line item. While the total not to exceed budget is a contractual obligation, the line item costs are current estimates and may change over time as direction is provided by WSDOT project manager. As such, through written mutual agreement, WSDOT and Contractor project managers may amend the line budget in writing as needed to reflect the level of effort within each task, as long as the not-to-exceed budget remains constant.

Optional Task: Prepare and Implement Public Opinion Survey on Project Alternatives and Funding

Purpose

The purpose of this task is to prepare and implement a public opinion survey on the Crossing Project alternatives and possible funding scenarios. This task is intended to: 1) support the Project's effort to identify alternatives and options for funding scenarios to enter the DEIS; and 2) assist WSDOT and participating jurisdictions and agencies in identifying and resolving strategic management issues and decision points. Because the mechanism of the survey has yet to be determined, the line item budget for this survey is based on what is likely to be the highest-cost option: a random stratified sample telephone survey with at least 600 valid respondents.

Work Activities

Contractor Shall:

- Compile and review at least three recently conducted public opinion surveys concerning transportation and/or other major public facility projects. Contractor shall summarize the purpose and significant findings of the surveys in a draft and final technical memorandum. The memorandum must include an appendix that includes the text of the questionnaire.
- Formulate the survey's research objectives in a draft and final memorandum through conversations with WSDOT and the participating jurisdictions/agencies.
- Prepare a draft questionnaire and up to an average of six redrafts of each survey question in response to agency/jurisdiction comments, coupled with a cover memorandum describing the proposed survey tool (e.g., phone, mail), other survey mechanics (e.g., sample size, sample method, quality assurance, etc.) and anticipated methods for analysis (anticipated cross tabulations, etc.),
- Conduct a pre-test of up to two versions of the survey instrument administered to at least 20 respondents to verify that the questions are understood, elicit an appropriate and measurable response and do not represent an intrusion to respondents. Document the results of the pre-test in a memorandum to WSDOT or its designee (e-mail is acceptable) seeking approval to implement the survey. WSDOT and ODOT concurrence with the results of the survey pre-test, implement the survey in a manner that ensures a relatively high response rate and accurate measurement and documentation of responses.
- Analyze and document the survey results in a draft and final summary report – include frequencies of responses for all questions and other measures as described in the draft questionnaire cover memorandum (and others as appropriate). The summary report must include

an executive summary, a methodology section, a detailed analysis section and an appendix with a copy of the survey and frequencies for each question.

- Prepare and deliver a draft and final presentation and discussion of the significant survey results for use by project staff at meetings and other appropriate venues.

Deliverables and Schedule

Deliverables	Due Date
Draft and final technical memorandum summarizing past transportation project surveys.	Draft: 4 weeks from NTP; Final: 1 week from receipt of comments.
Draft and final memorandum summarizing the survey's research objectives.	Draft: 6 weeks from NTP; Final: 2 weeks from receipt of comments.
Draft questionnaire and up to six re-drafts for each question.	Initial draft: 4 weeks from final memorandum on research objectives; re-drafts within 2 days of receipt of comments.
Draft and final survey summary report.	Draft: 3 weeks from completion of survey; Final: 2 weeks from receipt of comments on draft.
Draft and final PowerPoint of the significant survey results.	Draft: 1 week from final survey summary report; Final: 1 week from receipt of comments on draft.



Environmental
Affairs Office

Environmental Services Office

Contracts Program
P.O. Box 47332
Olympia, WA 98504-7332

General Phone: (360) 570-6635
General FAX: (360) 570-6633

ESO ON-CALL PERSONAL SERVICES AGREEMENTS

If you would like to use any of these agreements, please contact:

Holly Francis (360) 570-6636 for general environmental, cultural resources, hazardous waste, marine biology, and intern agreements.

Pam Trautman (360) 570-6638 for cultural resources.

Sandie Turner (360) 570-6637 (Contracts Manager)

(Any of us can help you if the person you're trying to contact is unavailable.)

Please contact us before you call the consultant. We need to confirm that there are adequate funds and time remaining in the agreement, and reserve a task (TAD) code. The consultant will ask you for the task code when you contact them.

Do not contact subconsultants – always go through the prime consultant.

INTERNSHIP AGREEMENTS

- **ENVIRONMENTAL CAREERS ORGANIZATION (ECO) (Y-7713)** - Provides interns (associates) at the doctoral, graduate, or undergraduate level in environmental studies or related fields.
Contact Susanne Adamczak @617-426-4375 ext. 131
- **H. L. YOH (Y-7714)** - Provides temporary service associates at the doctoral, graduate, or undergraduate level with diverse ranges of on-the-job experience in any environmental related field.
Contact Dale Bennett @ 206-248-9462

GENERAL ENVIRONMENTAL AGREEMENTS

- **ARCADIS (Y-8322)** - Provides wide range of professional environmental and engineering services. Contact James Shellooe @ 425-821-2100.

Subconsultants

Bisonett Environmental Engineering
DKS Associates

EnviroIssues

Historical Research Assoc., Inc. (HRA)
Huckell/Weinman Associates
JGM Landscape Architects
PBS Engineering & Environmental
Widener & Associates
Womer and Associates
Archaeological and Historical Services,
Eastern Washington University

- **CAMP DRESSER & MCKEE (CDM) (Y-8318)** - Provides wide range of professional environmental and engineering services. Contact Susan Penoyar @ 425-453-8383.

Subconsultants

Archaeological and Historical Services,
Eastern Washington University
Rankin Consulting
Shapiro and Associates
The Transpo Group

- **CH2M HILL (Y-7715)** - Provides wide range of professional environmental and engineering services. Contact Hans Ehlert @ 425-453-5000, extension 5167.

Subconsultants

Boateng & Associates, Inc.
Collaborative Resources
Entech Northwest
Geographic Paradigm Computing
Hough Beck & Baird, Inc.
Preston Gates & Ellis LLP
Susan Black and Associates, Inc.

- **CH2M HILL (Y-8316)** - Provides wide range of professional environmental and engineering services. Contact Bob Swope @ 425-453-5000, extension 5597.

Subconsultants

Entech
Hough Beck & Baird
Susan Black & Associates

- **DAVID EVANS AND ASSOCIATES (DEA) (Y-8315)** - Provides wide range of professional environmental and engineering services. Contact Riley Atkins @ 425-519-6537

Subconsultants

Entech Northwest
EnviroIssues
Inter-Fluve, Inc.
Larson Anthropological Archaeological Services Ltd.
Phillip Williams & Associates, Ltd.
Taylor Associates, Inc.
Terra Associates, Inc.

- **ENTRANCO (Y-8321)** - Provides wide range of professional environmental and engineering services. Contact Paul Korsmo @425-974-8137.

Subconsultants

Entech Northwest
EnviroIssues
Envirovision
Hamer Environmental
Northwest Archaeological

- **GEO ENGINEERS (Y-7717)** - Provides wide range of professional environmental and engineering services. Contact James Rybock @ 206-239-3231.

Subconsultants

Cascadia Archaeology
EnviroIssues
Haozous Engineering, PS
Joel Messman PhD. P.E.
Jones & Stokes Associates
The Transpo Group, Inc.

- **GEO ENGINEERS (Y-8319)** - Provides wide range of professional environmental and engineering services. Contact James Rybock @ 206-239-3231.

Subconsultants

EnviroIssues
Haozous Engineering
Hough Beck & Baird, Inc.
Intertox
Joel Messman PhD. P.E.
Jones & Stokes
The Transpo Group, Inc.
True, Hatfield & Associates, Inc.

- **MACTEC ENINGEERING AND CONSULTING, INC. (Y-8325)** - Provides wide range of professional environmental and engineering services. Contact Stuart Dykins @ 775-329-6123.

Subconsultants

Carolyn Browne Associates
Entech Northwest
Osborn Pacific Group
Shapiro & Associates
Western Shore Heritage Services

- **HERRERA ENVIRONMENTAL CONSULTANTS (Y-7718)** - Provides wide range of professional environmental and engineering services. Contact Theresa Wood @ 206-441-9080.

Subconsultants

Anchor Environmental, Inc.
Archaeological and Historical Services,
Eastern Washington University
Baillie & Associates, Inc.
CTS Engineers, Inc.
Hough Beck & Baird, Inc.
HWA GeoSciences, Inc.
Inter-Fluve, Inc.
MFG, Inc.
Pacific International Engineering, PLLC
Pacific Rim Resources
Parametrix, Inc.
PHAROS Corporation
Phillip Williams & Associates Ltd.
Skillings-Connolly, Inc.
Sverdrup Civil
The Louis Berger Group

- **HERRERA ENVIRONMENTAL CONSULTANTS (Y-8314)** - Provides wide range of professional environmental and engineering services. Contact Theresa Wood @ 206-441-9080.

Subconsultants

Anchor Environmental, Inc.
Archaeological and Historical Services, Eastern Washington University
Baillie & Associates, Inc.
CTS Engineers, Inc.
Hough Beck & Baird, Inc.
INCA Engineers, Inc.
Louis Berger Group, Inc.
MFG, Inc.
Pacific International Engineering, PLLC
PacRim Geotechnical, Inc.
Parametrix, Inc.
PHAROS Corporation
PRR, Inc.
Primedia Group

- **LANDAU ASSOCIATES, INC. (Y-8326)** - Provides wide range of professional environmental and engineering services. Contact Samuel Casne @ 425-778-0907.

Subconsultants

EnviroIssues

Environmental Analysis

HDR

Larson Anthropological Archaeological Services

Osborn Pacific Group, Inc.

- **PARSONS BRINCKERHOFF QUADE & DOUGLAS, INC. (Y-8320)** - Provides wide range of professional environmental and engineering services. Contact Lawrence Spurgeon @ 206-382-5285.

Subconsultants

Anchor Environmental

Environment International

Heidi Stamm Public Affairs

Larson Anthropological Archaeological Services

Lin & Associates

Osborn Pacific Group

SAIC

Shannon & Wilson

Taylor Associates

- **SCIENCE APPLICATIONS INTERNATIONAL CORP. (SAIC) (Y-7720)** - Provides wide range of professional environmental and engineering services. Contact David Varesio @ 805-564-6177.

Subconsultants

Fulcrum Environmental Consulting, Inc.

Base Timber Services

Herrera Environmental Consultants

Larson Anthropological Archaeological Services

Murase Associates, Inc.

Parsons Brinckerhoff Quade & Douglas

PBS Environmental

Philip Williams & Associates

- **SHAW ENVIRONMENTAL, INC. (Y-8324)** - Provides wide range of professional environmental and engineering services. Contact Geoffrey Compeau @ 425-402-3201.

Subconsultants

Adolfson Associates, Inc.

Northwest Archaeological Associates, Inc.

- **TETRA TECH, INC. (Y-7719)** - Provides wide range of professional environmental and engineering services. Contact Render Denson @ 206-443-5300.

Subconsultants

Envirovision Corp.
Hough Beck and Baird
INCA Engineers
Northwest Archaeological Associates
Pac Rim Geotechnical, Inc.
TDX, Inc.
Triangle Associates
Urban Forestry Services, Inc.
White Shield
Ziggurat LLC

- **TETRA TECH, INC. (Y-8317)** - Provides wide range of professional environmental and engineering services. Contact John Virgin @ 425-673-3674.

Subconsultants

Daley Design
Envirovision
K2 and Associates, Inc.
Northwest Archaeological Associates
Osborn Pacific Group, Inc.
Springwood Associates, Inc.

- **URS (Y-8323)** - Provides wide range of professional environmental and engineering services. Contact Katy Chaney @ 206-438-2291.

Subconsultants

Acme Environmental Group
Osborn Pacific Group, Inc.
PRR, Inc.

MARINE BIOLOGY SERVICE AGREEMENT

- **BATTELLE MEMORIAL INSTITUTE (Y-7711)** - Provides wide range of marine biology services. Contact Mr. Jan Slater @ 360-681-3642.

Subconsultants

Angeles Temporary Services
Shreffler Environmental
Taylor Associates
University of Washington School of Fisheries
Vicki Morris Consulting

CULTURAL RESOURCES SERVICE AGREEMENTS

- **EASTERN WASHINGTON UNIVERSITY (GCA-2875)** - Provides professional cultural resource consulting services. Contact Becky Stevens @ 509-359-2239.
- **HART CROWSER (Y-7856)** – Provides professional and cultural resource consulting services. Contact Bob Weaver at (206) 568-2339 or Chris Miss at (206) 781-1909.

Subconsultant

Environmental History Company (EHC)
Northwest Archaeological Associates

- **WESTERN SHORE HERITAGE SERVICES (Y-7898)** - Provides professional and cultural resource consulting services. Contact Glenn Hartmann @ 206-855-9020.

Subconsultants

BOAS, Inc.
Entrix, Inc.
Paragon Research Associates
John Creighton
Sally Reynolds

HAZARDOUS WASTE AGREEMENTS

- **LANDAU ASSOCIATES (Y-7999)** - Provides professional hazardous waste services. Contact Martin Powers @ 425-329-0246.

Subconsultants

Cascade Drilling
Environmental West Exploration, Inc.
OnSite Environmental, Inc.

- **HERRERA ENVIRONMENTAL CONSULTANTS (Y-8021)** - Provides professional hazardous waste services. Contact Theresa Wood @ 206-441-9080.

Subconsultants

Anchor Environmental
Med-Tox
MFG Inc.
Northwest Hydraulic Consultants
Oasis Environmental, Inc

- **TETRA TECH, INC. (Y-7967)** - Provides professional hazardous waste services. Contact John Virgin @ 425-776-3761.

Subconsultants

Envirovision Corporation
Management of Environmental Resources
On-Site Environmental, Inc.
Ziggurat LLC

WASTE MANAGEMENT - ANALYTICAL LABORATORY AND TEST DRILLING – CONTAMINATED SOIL DISPOSAL

Contact the State Procurement Officer, Department of General Administration, 360-902-7432.

Himes, Dale

From: Himes, Dale
Sent: Tuesday, April 27, 2004 9:52 AM
To: Mullen, Linda A.
Subject: Pat Serie and On-call Rosters

Linda,

I'm developing a short list of on-call consultants for the "public communication plan" for the Columbia River Crossing Planning/EIS Scoping Phase. Pat Serie seems to be rising towards the top. As far as I can tell, she is a sub with DEA under the General Environmental Agreement contracts and with CH2MHill under Transportation Studies - over \$350K.

Are Pat and EnviroIssues a good choice? Can I retain Pat's firm under one of the aforementioned WSDOT's on-call rosters? My preference would be to go with CH2MHill as the prime since this firm is also next on ODOT's on-call rotation list. I want a top-notch firm that can stay with us through the EIS. What would you suggest?

Thanks,

Dale Himes, AICP
Project Director Columbia River Crossing
WSDOT-Southwest Region
360-905-2006 - office
360-601-3932 - cell
himesd@wsdot.wa.gov

Himes, Dale

From: Patricia Serie [pserie@enviroissues.com]
Sent: Tuesday, April 27, 2004 9:28 AM
To: Himes, Dale
Subject: RE: Teaming on CRC

4-27-04

Endorsements:

David Dye
Maureen S.
Cindam.

* Doug

Dale -- It looks like we are on these teams:

* Transportation Studies -- over \$350K - Mike Rice
-> CH2MHill, HW Lochner, HNTB, and Parsons Brinckerhoff

Transportation Studies -- under \$350K
-- Mirai Associates

Transportation Design PS&E Services -- over \$350K
--HW Lochner, KPFF, OTAK, and Parsons Brinckerhoff

I had thought DEA was in there too, but am unable to confirm that over the phone. Hope this helps. pjs

-----Original Message-----

From: Himes, Dale [mailto:HimesD@wsdot.wa.gov]
Sent: Tue 4/27/2004 8:52 AM
To: Patricia Serie
Cc:
Subject: RE: Teaming on CRC

No, call any time.

-----Original Message-----

From: Patricia Serie [mailto:pserie@enviroissues.com]
Sent: Monday, April 26, 2004 4:56 PM
To: Himes, Dale
Subject: RE: Teaming on CRC

Wow, great idea! I will give you a call tomorrow morning, if I may -- am in Portland but finishing up a crazy day. Julie and I are meeting Jeanne Lawson tomorrow just to get acquainted. I'll give you a call between 8 and 10; is any time better than any other? pjs

-----Original Message-----

From: Himes, Dale [mailto:HimesD@wsdot.wa.gov]
Sent: Mon 4/26/2004 2:22 PM
To: Patricia Serie
Cc:
Subject: Teaming on CRC

Good Afternoon Pat,

I'm exploring many options for assembling a public involvement team. One of those options would have you (personally) as the lead manager and strategist overseeing a team of Jeanne Lawson Associates, JD White Company and Tom Markgraf. My thinking here is I like your "professionalism" and work on

and JD other WSDOT mega projects; Lawson's local experience on Delta Park;
White's Clark County experience. Markgraf has been requested by
ODOT and is a given.

would My question for you is: Would you be able to manage such a team and
you want to? Please call and let's discuss?

Dale Himes, AICP
Project Director Columbia River Crossing
WSDOT-Southwest Region
360-905-2006 - office
360-601-3932 - cell
himesd@wsdot.wa.gov

THE LARKIN GROUP, INC.
Project Management Services

310 Northwest Kronan Court • Portland • Oregon 97210-5005
Telephone (503) 227-3944 FAX (503) 227-3951
E-Mail: LarkinGroupInc@Comcast.net

MEMORANDUM

DATE: March 24, 2004
TO: Dale Himes
FROM: Geoff Larkin
SUBJECT: Public Involvement

Dale,

Attached are the team descriptions and qualifications for the top three firms eligible to contract Public Involvement activities (Category 5) through the Oregon Department of Transportation.

These firms have been pre-qualified—along with others—and are listed in order of normal rotation of Work Order Contracts under ODOT's rules and procedures:

1. CH2MHill—Teamed with Jeanne Lawson Associates; Katie Brook (JD White)
2. Zenn Associates—Team with Sam Imperati and others
3. David Evans Associates—Teamed with Jeanne Lawson Associates

Please pass this information on to others at WSDOT that will help us with a decision.

Thanks



Attachments

ATTACHMENT A -- COVER SHEET

STATEMENT OF QUALIFICATIONS/STATEMENT OF PROPOSAL

Oregon Department of Transportation


Legal Name of Firm	CH2MHILL, Inc.
--------------------	-----------------------

- Corporation
 Professional Corporation
 Partnership
 Limited Partnership
 Limited Liability Company
 Limited Liability Partnership
 Sole Proprietorship
 Other

Mailing Address	825 NE Multnomah, Suite 1300 Portland, OR 97232-2146
-----------------	---

Contact Person	Tom Arnold	Email Address	tarnold@ch2m.com
Telephone	503/235-5022 ext. 4247	Fax	503/736-2063

CH2M HILL, Inc. accepts all the terms and conditions contained in the Transportation Land Use and Environmental Planning and Implementation Services including Project Management, Project Financing Strategies, Community Outreach, Public Involvement, and Project Information, Request for Proposal #5978, and the attached sample ATA. This proposal has been printed on recycled paper:


 Signature of authorized representative (sign front & back)

June 24, 2003
 Date

Richard A. Kuehn
 Type name of authorized representative

59-0918189
 Firm's Federal Tax ID Number

Richard A. Kuehn, Jay D. McRae
 Type name of person(s) authorized to negotiate ATAs

Richard A. Kuehn, William E. Irving, Jay D. McRae
 Type name of person(s) authorized to sign ATAs

Disadvantaged Business Enterprise (DBE)

The assigned DBE participation goal on this ATA will be assigned on a WOC by WOC basis. List the name, address, and a brief description of work committed to each certified DBE (see Section 1.4 of the RFP).

DBE Firm Name:	Jeanne Lawson Associates	Certification #	0736
Address:	1110 SE Alder Street, Suite 301, Portland, OR 97214		
Work Committed:	Public Involvement and Agency Coordination		

DBE Firm Name:	Howell Consulting LLC	Certification #	3231
Address:	2314 NW Savier, Portland, OR 97210		
Work Committed:	Program Development and Management		

Note: If more than two DBE firms are proposed for inclusion, list other firms on a blank sheet of white paper and attach to this page.

DBE Firm Name:	Angelo Eaton & Associates	Certification #	2893
Address:	620 SW Main St., Suite 201, Portland OR 97205		
Work Committed:	Land Use and IAMPS		

DBE Firm Name:	Falconi Consulting Services	Certification #	611
Address:	P.O. Box 1826, Lake Oswego, OR 97035		
Work Committed:	Transportation Engineering		

Provide at least three references with telephone numbers (please verify numbers) for each category of service proposed (add pages as necessary). At least two of the references for each category proposed must be non-ODOT personnel:

Category 1: Transportation Land Use and Environmental Planning

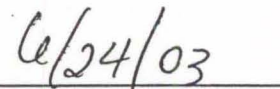
REFERENCE No. 1:	
Organization Name: ODOT Region 2	Telephone: 541/686-7610
Their Contact Person: Karl Wieseke	Fax: 541/686-7903
Project Title: I-5/Beltline Interchange EA	Email: karl.d.wieseke@state.or.us
REFERENCE No. 2:	
Organization Name: City of Portland	Telephone: 503/986-3013
Their Contact Person: Greg Jones	Fax: 503/986-3524
Project Title: North Marine Drive	Email: gjj@trans.ci.portland.or.us
REFERENCE No. 3:	
Organization Name: Washington County	Telephone: 503/846-7800
Their Contact Person: Dave Shamp	Fax: 503/846-7850
Project Title: Beef Bend-Elsner-Scholls Sherwood Rds.	Email: David.Shamp@co.washington.or.us
REFERENCE No. 4:	
Organization Name: ODOT Region 1	Telephone: 503/731-8229
Their Contact Person: Lidwien Rahman	Fax: 503/731-8259
Project Title: Tillamook County Planning Projects	Email: Lidwien.Rahman@state.or.us

Affirmative Action Program

ODOT is an equal employment opportunity employer and values diversity in its work force. It also requires its recipients and Contractors (consultants) to have an operating policy as an equal employment opportunity employer. Contractors (consultants) shall implement affirmative action programs to ensure equal employment opportunity.

CH2M HILL, Inc. certifies to having a formal statement of nondiscrimination in employment policy and has an affirmative action program if over 50 employees. (Firms of 50 people or less do not need a formal program, but must have a policy.) Does your firm have 50 or more employees? Yes No


Signature of Authorized Representative


Date

Provide at least three references with telephone numbers (please verify numbers) for each category of service proposed (add pages as necessary). At least two of the references for each category proposed must be non-ODOT personnel:

Category 2: Financing Analysis

REFERENCE No. 1:		
Organization Name:	Washington State DOT	Telephone: 206/464-1233
Their Contact Person:	Mike Cummings, Program manager	Fax: 206/440-4801
Project Title:	I-405 Corridor Program NEPA EIS	Email: CumminM@wsdot.wa.gov
REFERENCE No. 2:		
Organization Name:	Link Light Rail, Sound Transit	Telephone: 206/398-5000
Their Contact Person:	James Irish, Senior Environmental Analyst,	Fax: 206/398-5217
Project Title:	Central Link Light Rail Transit Project	Email: Irish@soundtransit.org
REFERENCE No. 3:		
Organization Name:	Washington State DOT	Telephone: 206/440-4522
Their Contact Person:	Marsha Tolon, Transportation Planner	Fax: 206/440-4805
Project Title:	SR20 NEPA EIS	Email: Tolonm@wsdot.wa.gov

Affirmative Action Program

ODOT is an equal employment opportunity employer and values diversity in its work force. It also requires its recipients and Contractors (consultants) to have an operating policy as an equal employment opportunity employer. Contractors (consultants) shall implement affirmative action programs to ensure equal employment opportunity.

CH2M HILL, Inc. certifies to having a formal statement of nondiscrimination in employment policy and has an affirmative action program if over 50 employees. (Firms of 50 people or less do not need a formal program, but must have a policy.) Does your firm have 50 or more employees? Yes No

Richard Kudan

6/24/03

Signature of Authorized Representative

Date

Team Experience on Similar or Related Projects

In the last 15 years, CH2M HILL has prepared approximately 75 transportation, land use, and environmental studies for Oregon transportation projects. Most project work has been performed under a variety of flexible services contracts. For this pending contract, CH2M HILL's capabilities will continue to be complemented by the expertise of subconsultant firms with whom we have established, proven working

relationships while making adjustments to better align with the Alternate Delivery Unit's expectations for each category of service.

CH2M HILL team's recent performance and relevant experience with transportation system planning and analysis projects are described in Section 3. Our record is one of consistent on-time delivery within budget. Exhibit 13 presents the qualifications and experience of our team's CM and PMs.

EXHIBIT 13

CH2M HILL Key Staff Qualifications and Experience (Alphabetical Listing)

Personnel, Location, Role(s), and Categories Assigned	Background	Examples of Relevant Experience (★ indicates featured project in Section 3)
Tom Arnold CH2M HILL/Portland Contract Manager, Project Manager <i>Categories: CM-All; PM-1, 3, 4</i>	<ul style="list-style-type: none"> • 30 years experience • M.S., Environmental Science • B.S., Pre-veterinary Medicine • Former ODOT senior environmental project manager 	<ul style="list-style-type: none"> ★ I-5 Bellline Interchange EA environmental task leader • Highway 20 Pioneer Mountain-Eddyville EIS project manager ★ Metro Corridor Study, task leader for CH2M HILL projects within the study • I-5 Coast Fork Willamette River Bridge Replacement and I-84 Lower Perry Bridges design-build environmental manager ★ Project manager for Gettings Creek Rest Area for ODOT Region 2 Planning Program • Task leader and author of the final EIS and ROD for the C Street project in Anchorage, for the Alaska DOT and Public Facilities
Mark Assam, AICP CH2M HILL/Seattle Project Manager <i>Category: 4</i>	<ul style="list-style-type: none"> • 13 years experience • B.S. Biology • Community Planning Certificate • Certified Planner, AICP • Environmental Justice specialist 	<ul style="list-style-type: none"> ★ Task lead for environmental justice analysis for I-405 Corridor Program NEPA EIS, WSDOT; ★ Task lead for environmental justice analysis for NEPA/SEPA EIS for Central Link Light Rail Transit Project for Sound Transit (Seattle), Central Puget Sound Regional Transit Authority, and USDOT, Federal Transit Administration ★ Evaluated possible environmental justice issues for ODOT's Woodburn Interchange Refinement Plan ★ Task lead for environmental justice analysis for Edmonds Crossing EIS, WA • Task lead for environmental justice analysis for SR 509/South Access Road NEPA EIS, WSDOT • Environmental task lead for Metro Atlantic/Central Transit bus base expansion, King County DOT
Tim Burkhardt, AICP CH2M HILL/Portland Project Manager <i>Categories: 1, 3, 5</i>	<ul style="list-style-type: none"> • 11 years experience • M.P.H., Environmental Health • B.A., English • Certified Planner, AICP 	<ul style="list-style-type: none"> ★ Task lead for land use analysis, I-5/Bellline Interchange EA ★ Task lead for corridor-level environmental constraints analysis for Martin-Cornelius-Schefflin Road, Washington County ★ Project manager and public involvement lead for six projects within Tillamook County Transportation and Growth Management Planning ★ ODOT Region 2 Planning Program Flexible Services • Task manager, land use and socioeconomics portion of re-evaluation of expired supplemental EIS for Highway 20/Pioneer Mt./Eddyville, ODOT
Dan Pitzler CH2M HILL/Seattle Project Manager <i>Category: 2</i>	<ul style="list-style-type: none"> • 19 years experience • M.A., Economics • B.A., Economics • Financial analyst 	<ul style="list-style-type: none"> ★ Led economic analysis and benefit-cost components of MIS/EIS for I-405 Corridor, WSDOT • Directed economic impact analysis for SR 509 NEPA EIS, WSDOT • Conducted economic analysis of long-term transportation improvements in East King County, WA ★ Directed economics element of NEPA documentation for Central Light Rail Transit project, WA ★ Directed energy element of Edmonds Crossing EIS, WA • Directed analysis of cost-effectiveness of multimodal alternatives for I-70 Corridor investment, study in Colorado
Bonnie Scheeland, PE CH2M HILL/Portland Project Manager, Cost Accounting and Estimating <i>Categories: 1, 2, 3</i>	<ul style="list-style-type: none"> • 17 years experience • B.S., Civil Engineering Technology • Professional Engineer in Oregon • Construction manager 	<ul style="list-style-type: none"> ★ Project manager for Beef Bend/Elsner/Scholls-Sherwood projects • Project manager for critical path scheduling for ODOT Region 1 Camelot-Sylvan project • Construction assistance and overseeing coordination of scheduling with light rail and Union Pacific Railroad for Lower Albertina Overcrossing and railroad construction project in Portland • Construction administration for ODOT-funded Highway 99 West at 124th Street project, Tualatin • Previously managed roadway projects for Multnomah County; prior to that spent 5 years with ODOT Region I Construction

Project Managers' Experience with Similar Projects

Our proposed PMs each have extensive experience on similar projects. This relevant experience is shown in Section 4, Exhibit 12, and in Exhibit 13 above.

Together they have managed interdisciplinary teams for the successful delivery of approximately 100 projects in Oregon that have encompassed planning, financing, design, environmental, and public involvement.

EXHIBIT 14

CH2M HILL Team Support Staff Qualifications and Experience (Alphabetical Listing)

Personnel, Location, Role(s), and Categories Assigned	Background	Examples of Relevant Experience (★ indicates featured project in Section 3)
Frank Angelo Angelo Eaton & Associates/ Portland Land Use and IAMPS Categories: 1, 3	<ul style="list-style-type: none"> • 28 years experience • B.A., Urban Policy Studies • Land Use planning and permitting specialist • IAMP Rule-making participant 	<ul style="list-style-type: none"> • Planning consultant and project manager for ODOT transportation projects including I-5/Hwy 217 Interchange Plan, transportation system plans, Jackson School Road/US 26 Interchange Area Management Plan, and corridor studies • Experienced project facilitator with community, business, and agency interests • Warrenton and Clatsop County TSPs • SW Farmington road permitting in Washington County
Bob Aye, PE CH2M HILL/Seattle Program Development and Management Categories: 2, 3	<ul style="list-style-type: none"> • 36 years experience • M.S., Civil Engineering • B.S. Civil Engineering • Professional Engineer in Washington • 30 years experience with WSDOT, including as deputy and acting regional manager 	<ul style="list-style-type: none"> • I-405 Corridor Program, WSDOT • Project manager assisting WSDOT Urban Corridors Office in determining management structure and processes, strategic work plan, management systems, and program oversight • Project manager for Tacoma Narros Bridge design-build for WSDOT • Program management for SR 520, West Lake Sammamish Parkway to SR 202 • SR 18 corridor widening analysis, plans, specifications, and estimates; I-5 South King County Corridor HOV predesign, SR 90 Sunset interchange, SR 520/15 to I-405, I-5 Tukwila to Lucille Street HOV lanes, and I-5 Pierce/King County line to Seattle HOV project
Raena Ballantyne CH2M HILL/Portland Cultural and Historical Resources Category: 1	<ul style="list-style-type: none"> • 5 years experience • B.A., Anthropology, emphasis: Archaeology • Working toward advanced degree in historic preservation 	<ul style="list-style-type: none"> • Experienced in environmental assessment, including NEPA documents, 4(f) evaluations • Cultural resource investigation for Hwy 20 Pioneer Mtn-Eddyville EIS • Field supervisor for surveying 1,100 acres of mine remediation project; found and documented 21 archaeological sites, including a historic mining mill of more than 200 acres with more than 100 architectural features; authored final 600-page report
Thomas Bauer, PE ITC/Corvallis Traffic Modeling Category: 1	<ul style="list-style-type: none"> • 10 years experience • M.S., Transportation Engineering Dipl.-Eng., in Civil/Transportation Engineering • Professional Engineer, Oregon 	<ul style="list-style-type: none"> • Managed light rail/traffic simulator component of Interstate MAX light rail final design • Managed traffic analysis components of I-205 Strategic Corridor Predesign Study for the RTC in Vancouver, WA ★ Managed traffic operations component of Central Link Light Rail Transit final design in Seattle • Completed Willamette River Bridgehead Engineering Study in Salem • Conducted Civic Center traffic simulation analysis for San Jose, CA
Mike Behn CH2M HILL/Seattle Environmental Justice Category: 4	<ul style="list-style-type: none"> • 6 years experience • B.A., Planning, Public Policy, and Management • Expertise in Endangered Species Act, Section 7 consultations; national Historical Preservation Act, Section 106 consultations; and Section 4(f) evaluations 	<ul style="list-style-type: none"> • Authored relocation, land use, and social chapters for SR 509 Corridor EIS ★ Authored neighborhoods chapter for Central Link Light Rail FEIS ★ Authored land use and social EIS chapters for I-405 Corridor Study • Environmental planning for SR 99 revitalization and improvement projects in the cities of SeaTac, Des Moines, and Shoreline
Mia Birk Alta/Portland Bicycle/Pedestrian and Landscape Category: 1	<ul style="list-style-type: none"> • 14 years experience • M.A., International Relations • B.A., Government and French 	<ul style="list-style-type: none"> • Springfield Bicycle Plan Implementation Project • Portland Bicycle Master Plan • Authored U.S. DOT <i>Rails-with-Trails: Lessons Learned</i> ★ Tillamook County Coastal Towns Transportation Plans • Developed bicycle, pedestrian, trail, and corridor plans; and managed public process, design, and implementation of 200 miles of new bikeways
Bill Blosser CH2M HILL/Portland Land Use Categories: 1, 3	<ul style="list-style-type: none"> • 32 years experience • M.A., Regional Planning • B.A., Social Psychology • Public Housing Policy Seminar • Former director of the Oregon DLCD and chairman of the Oregon LCDC 	<ul style="list-style-type: none"> ★ Consulted on land use strategy for Beef Bend/Elsner/Scholls-Sherwood Roadway environmental mitigation and permitting for Washington County • Project manager for land use component of Newberg TSP • Managed NEPA EIS for Powell Boulevard improvement in Portland, I-505 construction, and scoping process for Highway 26 in Mt. Hood Scenic Corridor, all for ODOT • Managed EIS for \$20 million urban roadway serving Port of Vancouver, WA • Managed land use and public involvement for Bay Area Transportation Plan (North Bend-Coos Bay)

CH2M HILL Proposal to ODOT for Transportation Land Use Planning and Implementation Services

EXHIBIT 14

CH2M HILL Team Support Staff Qualifications and Experience (Alphabetical Listing)

Personnel, Location, Role(s), and Categories Assigned	Background	Examples of Relevant Experience (★ indicates featured project in Section 3)
Katie Brook JD White/Portland Public Involvement, Environmental Justice Categories: 4, 5	<ul style="list-style-type: none"> • 15 years experience • B.S., Communications • Postgraduate studies in Communications, Portland State University • Managed the public outreach for ODOT Region 1 	<ul style="list-style-type: none"> • Managing public outreach and multi-party facilitation for the Sitka Airport EIS, AK • Directed award-winning communications for the 1997 I-5 Bridge Repair Project • Addressing environmental justice and public issues regarding the investigation of the St. Johns Landfill in Portland • Managed project and program communications for the Port of Portland
Marc Butorac, PE Kittelson/Portland Transportation Engineering Category: 1	<ul style="list-style-type: none"> • 10 years experience • M.S. Civil Engineering • B.S. Civil Engineering • Professional Engineer in Oregon, Washington, Idaho, and Florida • Professional Traffic Operations Engineer • Overseen and managed over 500 successful transportation impact analysis projects 	<ul style="list-style-type: none"> • Project manager for the Hemiston-Umatilla Highway 395 Corridor Land Use/Transportation Plan; helped develop one of the first policy driven access management plans in Oregon • Transportation engineer for highway corridor and access management plans: Highway 18/99W Interchange Access Management Plan, Scappoose Rail Crossing Corridor Study, Highway 395 Corridor Refinement Plan, Biggs Junction Refinement Plan, Boones Ferry Corridor Study, Molalla Avenue Boulevard and Bikeway Improvement Plan, and Highway 18 Corridor Study • Prepared comprehensive plan/transportation system plans for the Cities of Boardman, Florence, Heppner, Ione, Irrigon, Lexington, Madras in the State of Oregon
Theresa Carr CH2M HILL/Portland Planning, Financing Categories: 1, 2, 4, 5	<ul style="list-style-type: none"> • 5 years experience • Masters, Urban Regional and Transportation Planning • B.A., Economics • Internships at Kittelson & Associates and Angelo Eaton & Associates 	<ul style="list-style-type: none"> • Previously served as project coordinator for Sound Transit in Seattle, in the Regional Express Capital Project Division; alternatives analysis, NEPA documentation • Worked as sole staff person under project manager on planning phases of various large-scale transportation projects; provided coordination with various jurisdictions and the public • Conducted 2001 Annual Capital Projects Risk Assessment for department director • Lead contact for Sound Transit Regional Express on-call architectural and engineering
Xavier Falconi, PE Falconi/Portland Transportation Engineering Category: 1	<ul style="list-style-type: none"> • 18 years experience • B.S. Civil Engineering • Professional Engineer in Oregon • Developed program to meet ODOT-approved Access Management Policy 	<ul style="list-style-type: none"> • As city traffic engineer for Lake Oswego, knowledgeable of issues affecting local jurisdictions for implementation and coordination of transportation projects with ODOT • Determining and prioritizing traffic safety projects as part of on-call transportation engineering services to City of Vancouver, WA • Member of Quick Response consulting team chosen by ODOT and DLCD to provide planning and design services statewide • Other ODOT projects include: North Plains Transportation System Plan, Newberg transportation engineering and planning services, Newberg Northside Road project alternative analysis, and Tolman Creek Road traffic calming project in Ashland
Linda Girard CH2M HILL/Portland Public Involvement Category: 5	<ul style="list-style-type: none"> • 23 years experience • M.Ed. • B.A., American Studies (cum laude) 	<ul style="list-style-type: none"> ★ Implemented public involvement program for Beef Bend/Elsner/Scholls-Sherwood project for Washington County • Implemented 12-month public involvement program for ODOT's Newberg-Dundee transportation improvement project • Developed and implemented public involvement strategy for Tualatin Road Improvements
Mark Greenfield Mark Greenfield/Portland Ordinances, IGAs Category: 1	<ul style="list-style-type: none"> • 27 years experience • J.D. • B.A. • Participated in drafting the Transportation Planning Rule 	<ul style="list-style-type: none"> • Land use consultant to ODOT for Newberg/Dundee Bypass, Western Bypass, Sunrise Corridor, Mt. Hood Parkway, West Eugene Parkway, Spencer Creek Bridge, Pacific Way/Dooley Bridge, Beef Bend Road • Drafted siting legislation for the \$900 million Tri-Met Westside Corridor and South-North Light Rail projects • Involved in the Tri-Met Westside Corridor and Interstate MAX projects
Dwayne Hofstetter, PE, PLS DEA/Portland Transportation/Traffic Engineering Categories: 1,3	<ul style="list-style-type: none"> • 41 years of experience • B.S., Civil Engineering • Professional Traffic Engineer, OR, CA; • Professional Civil Engineer, OR; Professional Land Surveyor, OR 	<ul style="list-style-type: none"> • Project manager, transportation system plans for Hood River, Cascade Locks, Astoria, Philomath, Scappoose, ODOT • DEA project manager, Oregon Highway Plan Update, ODOT • Contract/project manager, on-call contracts for ITS implementation and traffic design services, ODOT
Leslie Howell, AICP Howell Consulting/Portland Program Development and Management Categories: 1, 3	<ul style="list-style-type: none"> • 23 years experience • B.A., Geography • B.A., Environmental Studies • Certified Planner, AICP 	<ul style="list-style-type: none"> • Environmental task lead and project manager, Sunnyside Road widening project, Clackamas County • Managed NEPA EA and 4(f) for new bypass around Forest Grove, connecting Hwy 47 and Quince Street ★ Prepared environmental documents for the Highway 214, Pacific Highway to Park Street EA project in Woodburn for ODOT

CH2M HILL Proposal to ODOT for Transportation Land Use Planning and Implementation Services

EXHIBIT 14

CH2M HILL Team Support Staff Qualifications and Experience (Alphabetical Listing)

Personnel, Location, Role(s), and Categories Assigned	Background	Examples of Relevant Experience (* indicates featured project in Section 3)
Bill Irving CH2M HILL/Corvallis Finance, Accounting, Contracting, Negotiations Categories: 2, 3	<ul style="list-style-type: none"> • 24 years experience • B.S., Business Finance • Directs CH2M HILL's global transportation contracting work and has developed and implemented an innovative, 5-year contracting program to enable the firm's Transportation Group to improve project margins and its bottom line 	<ul style="list-style-type: none"> • Has led and managed regional, district and corporate business operations including financial, accounting, information technology, technical publications, human resources support, business development support, contracting, facilities and other related areas • Managed the start-up of overall business and financial operations of the AFI Water Program in Puerto Rico, including all business start-up aspects of that program and its offices, hiring of its business operations staff, its budgets, banking, insurance, accounts payable, accounts receivable, cash flow, invoicing, cost accounting, reporting, contract negotiations, etc. • Manages and oversees contracting and subcontracting aspects related to our work on the Port of Seattle Sea-Tac CIP Airport Expansion Program • Has negotiated claims related to construction contractor's and CH2M HILL's work on multiple projects
Doug Johnson, PE CH2M HILL/Corvallis Alternative Project Delivery Categories: 2, 3	<ul style="list-style-type: none"> • 16 years experience • M.S., Civil Engineering (Structural) • B.S., Civil Engineering • Professional Engineer in Oregon 	<ul style="list-style-type: none"> • Assists state, federal, municipal, and private clients with development of customized D-B programs • Helped ODOT and WSDOT develop and implement design-build programs • Design-construction coordinator for two ODOT design-build bridge replacement projects • Contracting strategist, I-84 Lower Perry and I-5 Coast Fork Willamette River Bridge Replacement,
Rick Kuehn, PE CH2M HILL/Portland Chartering Category: 3	<ul style="list-style-type: none"> • 35 years experience • B.S., Civil Engineering • Professional Engineer in Oregon • Former ODOT Region 1 manager and Region 2 maintenance engineer 	<ul style="list-style-type: none"> ★ Region 1 coordinator for I-5 Conditions Report ★ Central coast coordinator for Pacific Coast Scenic Byway Corridor Management Plan for U.S. 101 with ODOT; Led Lincoln County portion and prepared project funding applications • Managed Coliseum Area Study for City of Portland, which included I-5 interchange improvement alternatives, a major revision of city street system at east end of Steel Bridge, and an option for expanding existing light rail along I-5 corridor ★ Management team for I-5 Condition Report and led Millersburg Refinement Plan
Jeanne Lawson Jeanne Lawson Associates/Portland Public Involvement Category: 5	<ul style="list-style-type: none"> • 25 years experience • Coursework, Communications • Coursework, Theater • Board Member - International Association of Public Participation 	<ul style="list-style-type: none"> • Led public involvement for Sunnyside Road EA for Clackamas County • Set up and managed a consultant team facilitating ODOT's Statewide Corridor Planning, Public/Interagency Involvement project • City of Beaverton Fanno Creek Multi-Use Path • I-5 Partnership, Portland/Vancouver Transportation and Trade • Washington County Commuter Rail
Jay McRae, PE CH2M HILL/Portland Strategic Planning Categories: 1, 2, 3	<ul style="list-style-type: none"> • 20 years experience • M.B.A. • B.S., Civil Engineering • Professional Engineer in Oregon • Former ODOT Region 2 location manager 	<ul style="list-style-type: none"> ★ Project manager for ODOT's I-5 Beltline Highway interchange area improvements study ★ Project manager for ODOT's Woodburn Interchange Refinement Plan ★ Program manager for ODOT Region 2 Planning Program Flexible Services Contract • Project manager for ODOT's West Eugene Parkway SEIS ★ Principal in charge for Clatsop County TSP, Warrenton TSP, and Tillamook Cities Transportation and Growth Management Plan ★ PM for new federal courthouse siting in Eugene and Region 2 coordinator for I-5 Conditions Report
Bob Meadows CH2M HILL/Seattle Financial Analysis Category: 2	<ul style="list-style-type: none"> • 30 years experience • Ph.D. ABD, Agricultural and Resource Economics • M.S., Agricultural and Resource Economics • A.B., Economics • CH2M HILL Transportation Economics Director 	<ul style="list-style-type: none"> • Authored or directed more than 120 project market and financial feasibility studies used in support of transportation planning, project development, and business financing • Provides highway economics expertise on valuation of travel time, facility operations cost, vehicle operations cost, and valuation of externalities in transportation planning • Senior economist for WSDOT I-405 Corridor Major Investment Analysis and the East King County Corridor Study • Completed a cost-effectiveness analysis and review of demand projections for \$360 million in improvements to SR-509 in King County, WA, and for \$55 million in improvements to SR-525 in Snohomish County, WA
David Parisi Parisi Associates/San Francisco Traffic and Access Management Category: 1	<ul style="list-style-type: none"> • 13 years experience • B.S., Civil Engineering • Registered Civil Engineer & Traffic Engineer 	<ul style="list-style-type: none"> • Managed all transportation planning analyses for the 99W MIS transportation project • Led alternatives evaluation of LRT bridge crossings for Portland's South/North LRT EAD studies • Managed traffic operations and corridor interchanging analyses for San Francisco's I-580 HOV Study ★ I-5/Beltline Interchange EA transportation technical report ★ I-5 Conditions Report deficiencies analysis • Managed Willamette River Bridge Multi-Modal Access Project, received 1995 CECO "Excellence Award"
Kurt Playstead CH2M HILL/Seattle Financial Analysis Category: 2	<ul style="list-style-type: none"> • 18 years experience • B.S., Economics/Statistics • Provided data research and comparative analysis for numerous WSDOT projects 	<ul style="list-style-type: none"> ★ Economic analyst for I-405 Corridor improvement project, WA ★ Economic analyst for SR 509 South Access Road EIS and EA, WSDOT ★ Economic analyst for Central Link Light Rail Transit Project NEPA/SEPA EIS, D Street Grade Separation in Tacoma, and Aurora Avenue North in Shoreline, WA • Conducted benefit/cost analysis for Bridging the Valley Corridor Spokane, WA

CH2M HILL Proposal to ODOT for Transportation Land Use Planning and Implementation Services

EXHIBIT 14

CH2M HILL Team Support Staff Qualifications and Experience (Alphabetical Listing)

Personnel, Location, Role(s), and Categories Assigned	Background	Examples of Relevant Experience (* indicates featured project in Section 3)
Marcy Schwartz CH2M HILL/Portland Decision Science, Public Involvement, Planning, Strategy Category: 1, 2, 3, 4, 5	<ul style="list-style-type: none"> • 30 years experience • CH2M HILL Vice President, Public Involvement Director • M.A., Urban Planning • B.A., English 	<ul style="list-style-type: none"> ★ Managed environmental analyses for Beef Bend/Elsner/Scholls-Sherwood roadway improvement project for Washington County and South River Road for Marion County • Environmental management for realignment of the Corvallis-Newport Highway, Mt. Hood Parkway MIS, Eugene Beltline Highway, and Century Drive for ODOT ★ Public involvement/decision process task lead for I-5/Beltline Interchange EA, and Newberg-Dundee MIS ★ Senior reviewer/quality manager for Lake County Transportation Improvements, Illinois DOT
John Stutesman, AICP DEA/Portland Transportation/Land Use/Environmental Categories: 1,3	<ul style="list-style-type: none"> • 25 years of experience • M.U.P., Urban and Regional Planning • Certified planner 	<ul style="list-style-type: none"> • Project manager, Jackson School Road Interchange Area Management Plan and EA Reevaluation, ODOT • Project manager, Interchange Area Rule Making, ODOT • Project manager, transportation system plans for cities and counties throughout Oregon, ODOT
Larry Weymouth CH2M HILL/Corvallis Land Use and Visual Resources Categories: 1, 4	<ul style="list-style-type: none"> • 22 years experience • B.A., Political Science • Landscape Architecture Studies • Certified Professional Services Marketer 	<ul style="list-style-type: none"> • Documentation manager, US 101 Corridor Management Plan, National Scenic Byway Application, ODOT ★ Prepared Visual Resources Technical Report, I-5/Beltline Interchange EA, ODOT • Task leader for human resources, Hwy 20 Pioneer Mtn-Eddyville, ODOT • Land use update, West Eugene Parkway SEIS, ODOT

Extent of Principal Involvement

Principal-in-charge (PIC) will be **Jay McRae, P.E.**

Jay will ensure that the required resources are available for the contract's duration. In addition, ODOT may contact Jay at any time to discuss the performance of our team or any other related issues. Jay is a senior CH2M HILL transportation engineer with more than 20 years of professional experience, 11 years of which were spent with ODOT in various roles including Region 2 Location Manager, PS&D Implementation Manager, and Region 2 Project Delivery Manager. As a result, Jay is thoroughly familiar with ODOT processes and understands transportation land use issues. Because Jay is the firm's Transportation Group Project Delivery Manager for the Northwest Region, he has authority to ensure that the resources available in any of the Region's offices are applied as necessary to WOCs.

Key Team Members Responsibilities

Key team members are the PIC, CM, and PMs. The PIC, Jay McRae, will work closely with our overall CM, Tom Arnold, and PMs regarding scope, schedule, and budget formulations, and delivery methods. The CM's responsibility is to be available as the single

point of contact for ODOT to initiate WOCs with CH2M HILL. The PM will be responsible for day-to-day management of the WOC, including schedule and budget adherence, and regular communication with ODOT's project leader. Additional detail on our key team members' responsibilities were presented in Section 2, Project Approach.

Exhibit 13 shows our proposed key team members' qualifications and indicates the breadth of expertise that we offer.

Team Qualifications

Our team consists of senior-, mid-, and junior-level consultants ready to adapt efficiently to any potential situation or circumstance that might arise; large or small, simple or complex, rural or urban, and in total or alongside ODOT staff. Our senior consultant staff can be used strategically to develop streamlined methods and processes to be executed by mid- and junior-level consultants and/or ODOT staff to optimize product delivery, meeting budget limitations and schedule commitments without compromise to quality. Exhibit 14 above shows the qualifications and experience of our proposed team support staff.

15

ATTACHMENT A -- COVER SHEET
STATEMENT OF QUALIFICATIONS/STATEMENT OF PROPOSAL

Oregon Department of Transportation

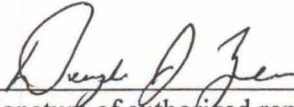
Legal Name of Firm	Zenn Associates
--------------------	-----------------

Corporation Professional Corporation Partnership Limited Partnership
 Limited Liability Company Limited Liability Partnership Sole Proprietorship Other

Mailing Address	461 SE 69 th Ave, Portland Oregon 97215
-----------------	--

Contact Person	Doug Zenn	Email Address	dzenn@zennassociates.com
Telephone	(503) 256-7222	Fax	(503) 408-8301

Zenn Associates accepts all the terms and conditions contained in the Transportation Land Use and Environmental Planning and Implementation Services including Project Management, Project Financing Strategies, Community Outreach, Public Involvement, and Project Information, Request for Proposal # 5978d the attached sample ATA. This proposal has been printed on recycled paper:


Signature of authorized representative (sign front & back)

June 18, '03
Date

Douglas J. Zenn
Type name of authorized representative

93-1308282
Firm's Federal Tax ID Number

Douglas J. Zenn
Type name of person(s) authorized to negotiate ATAs

Douglas J. Zenn
Type name of person(s) authorized to sign ATAs

Disadvantaged Business Enterprise (DBE)

The assigned DBE participation goal on this ATA will be assigned on a WOC by WOC basis. List the name, address, and a brief description of work committed to each certified DBE (see Section 1.4 of the RFP).

DBE Firm Name:	Zenn Associates	Certification #	3256
Address:	461 SE 69 th Ave, Portland Or 97215.		
Work Committed:	70%		
DBE Firm Name:	P.C.RossGroup	Certification #	1211
Address:	PO Box 91021		
Work Committed:	15%		

Note: If more than two DBE firms are proposed for inclusion, list other firms on a blank sheet of white paper and attach to this page.

RFP (VIP) No. 5978
PCMS #21663

Section V: Team Qualifications (2.3.5)

Team Overview

Seven ZIP team members, including the three principles will be available to staff the projects, contingent on the needs and circumstances of the work scope. Doug Zenn will serve as the single-point contact for ODOT and recommend teams that provide the most suitable expertise, experience, and value to the specific project.

The team's specialized experience, gained over 40 years of combined experience, provides ODOT with an opportunity to conduct its public involvement and public outreach with a partner that is familiar with many of the emerging issues and technologies. The firms comprising the ZIP team have already worked with ODOT and other jurisdictions on problems ranging from how to communicate with Clackamas County stakeholders on Intelligent Transportation System (ITS) to balancing Bi-State transportation needs with environmental and cultural concerns in the I-5 corridor. The ZIP team's experience with these challenges will ensure that the agency hits the ground running when they surface again.

FIRM DESCRIPTIONS

Zenn Associates

Formed in September 2000, Zenn Associates provides expertise in public involvement, process facilitation, public information, and project management for community-based transportation, planning, economic development and water resources projects.

Over the last four years, Zenn Associates staff members have played significant roles facilitating or leading public involvement efforts on nearly 40 public involvement projects, most of them dealing with transportation issues. Projects include:

Transportation

- Highway 217 Corridor Planning Public Involvement—Metro (*new*)
- Clark County Roads Standards Review—Clark County
- Clark County Highway 99 Design—Clark County
- Salem Parks Master Planning—City of Salem
- Systems Planning (Vancouver Area SmartTrek)—City of Vancouver
- South Corridor High Capacity Transit Planning—Oregon City
- South Corridor High Capacity Transit Planning—Clackamas County
- Light Rail Enhanced Public Involvement Plan (EPIP)—Clackamas County
- Hwy 99 ITS—Clark County
- Vancouver Intelligent Transportation
- Mason County 101 Bypass—Mason County, Wash.
- Belfair Bypass—Mason County, Wash.
- State Route 500 Overpasses—WSDOT
- Thurston Way Expansion—WSDOT
- State Route 500 Camas Facilitation—WSDOT
- 87th Avenue Widening—Clark County
- Salem Downtown Transit Alternatives—City of Salem
- McLoughlin Boulevard Transportation Plan—ODOT, Clackamas County
- The Portland/Vancouver I-5 Transportation and Trade Partnership—ODOT/WSDOT (lead agencies)

Water Resources

- Cowlitz Hydroelectric Project License Reauthorization—City of Tacoma Public Utilities
- Westside Streams and Stormwater Plan—City of Portland
- Fanno Creek Pump Station Siting—City of Portland
- Lower Columbia River Estuary Outreach—Lower Columbia River Estuary Program

Planning/Others

- Stafford Creek Correctional Facility Partnership Session—City of Aberdeen, Washington.
- Interstate Avenue Urban Renewal—Portland Development Commission
- School Facilities Planning—Portland Public Schools
- Collinsview Neighborhood Meetings Facilitation—Portland Public Schools
- Annual Report—City of Portland Bureau of Environmental Services
- Metro Regional Environmental Management on-call services—Metro
- Pleasant Valley Urban Services Planning—City of Gresham (lead agency)
- City Of Douglasville Livable Cities Initiative—City of Douglasville
- IAP2/ODOT Public Involvement Works Conference Planning (pro bono)
- Red Cross Needs Assessment Survey of Stakeholders—Clark County Red Cross
- Southbound I-5 HOV Lanes Study—Southwest Washington RTC
- Clackamas Town Center Planning; West Mt. Scott Facilitation—Clackamas County

Institute for Conflict Management (ICM)

“ICM” is a Northwest-based, national provider of facilitation, mediation, organizational development, team building, training and conflict resolution services.

ICM brings years of experience in managing, presenting, and resolving matters in a thorough and balanced fashion. Its goal is “resolution,” not just “settlement” from which parties walk away equally unhappy! ICM brings insight, creativity, enthusiasm, humor and a “Get-It-Done!” attitude to the table. It is experienced in integrating complex data into multi-stakeholder, policy development forums and doing it in a way that is impartially transparent and technically sound.

ICM delivers results. The diversity of our experiences and personalities ensure an immediate connection. Further, common approaches are rejected where the participants become nearly comatose by noon! ICM processes are highly interactive and specifically designed to promote deliberate action. The entire issue is worked – not just the surface problem. This change-oriented style frees the group to focus on its core mission.

Group planning processes require, upfront, a clear definition of what constitutes “success.” Even with that, there is usually a crisis of confidence during the early stages that the facilitator needs to manage promptly and respectfully. Even the best perceived process approach has to be adjusted in “real time” once the project is up and running. ICM are particularly adept at solving such crises and charting a new course with the fully informed consent of the stakeholders.

Representative Users of ICM Services

- Advanced Data Concepts
- Alaska Federal & State Judges
- Atkinson School of Management
- Bend, Lake Oswego, Portland
- Bonneville Power Administration
- Bristol-Meyer Squibb
- Clack., Mult. & Wash. Counties
- Dow Corning
- EDS Corporation
- Federal Court Clerks Association
- Federal Judicial Center
- Fred Meyer, Inc.
- Fujitsu America
- Heery International
- Hydaburg Fisheries & Tribe
- Idaho Federal & State Judges
- InFocus Systems, Inc.
- Metro. Fire Officer Academy
- Metro. Public Defenders
- Multnomah Co. Sheriff's Office
- National Association of Securities Dealers
- National Assoc. Regulatory Attys.
- Portland General Electric
- Portland, Salem & Tigard Public Schools
- Project Management Institute
- Ninth Circuit & Oregon Courts of Appeals
- NW Natural
- Oregon DOT, DOJ, EMPL, PUC, WCB & WCD
- Oregon Executive MBA Program
- Oregon Health Science University
- Oregon & Idaho State Bar Associations
- Port of Portland
- Portl. & East Portl. Metropolitan Area Realtors
- Professional Liability Fund
- Providence Hospitals, Olympia & Portland
- Safeway, Inc.
- U.S. Bank
- U.S. Bankruptcy Courts
- U.S. Immigration & Naturalization Service
- U.S. Soil Conservation Service
- VA Centers/Councils: NY, OR-WA, LA
- Waggener Edstrom
- Washington Assoc. Medical Staff Services
- Xerox

P.C.RossGroup

P.C.RossGroup was formed in 1994 with emphasis on building closer working relationships between employees and employer, and by businesses and community by fostering and implementing a climate of cooperation, understanding and respect through development, outreach and training.

Its philosophy is grounded in the belief that effective working relationships create a harmonious climate in which talents are nurtured, skills are encouraged and professionalism is rewarded, resulting in greater success and enhanced profitability for all.

P.C.RossGroup offers a wide range of bridge-building services and skills. The firm seeks to facilitate a climate of cooperation and understanding between entities by improving access and communications.

Representative Clients of P.C.RossGroup Services

- Business Advocates Group
- Urban League of Portland
- Portland Development Commission
- City of Portland
- National Association of Minority Contractors
- JM Woolley and Associates
- Key Investment, Inc
- MBOC
- Capital Projects Consultants: Oregon Department of Transportation

KEY STAFF

Doug Zenn, Principal, Zenn Associates (Contract and Project Manager)

Doug Zenn will serve as contract and project manager for this team with oversight over all efforts and materials produced.

He formed Zenn Associates in September 2000 with a focus on public involvement, clear process, and effective communications. He has more than 12 years of experience in public involvement and more than 20 years of experience in the in communications field. He has developed and managed public involvement, awareness and education efforts around numerous issues including transportation, water resources, and community-based planning.

Prior to forming Zenn Associates, he served as a senior associate with Pacific Rim Resources, where he managed public involvement projects and facilitated numerous efforts ranging from controversial transportation projects to formal public/private partnering sessions.

Zenn specializes in managing public involvement processes as well as facilitation. He recently designed and implemented an extensive public involvement effort—including a visual preference survey, workshops, on-street interviews and advisory committees to create a downtown infrastructure plan in Douglasville, Ga., as part of the Atlanta Regional Commission's Livability Initiative. He also has worked on numerous road enhancement and design projects

Most recently, Zenn is worked with multiple jurisdictions and neighborhoods on the South Corridor High Capacity Transit Planning project in Portland, Milwaukie, and Clackamas County.

He has facilitated a number of recent projects involving multiple jurisdictions, such as the relicensing effort of the Cowlitz River Hydro Electric Project (with its 28-member oversight group) and the Clark County Roads Standards review (with representatives from local and regional agencies, contractors and engineering trade associations). He also helped design the public involvement process and facilitated public forums as part of the development of the Chehalem Valley Strategic Plan.

Before joining PRR in 1995, Zenn provided public information and involvement expertise for the City of Portland's Parks and Environmental Services bureaus. He has a strong background in publications, having served as a writer and marketing editor for Crain Communications, Inc. and contributing articles to more than a dozen business and consumer publications.

He is currently serves on the national board of directors for the International Association for Public Participation (IAP2) and is a certified trainer for IAP2's public involvement foundations courses. He also serves as treasurer for IAP2's Cascade Chapter (Oregon and Southwest Washington).

Sam Imperati, JD., Executive Director, Institute for Conflict Management

Sam Imperati has been highly effective in building teams, resolving complex disputes, facilitating public-policy issues, mediating multi-party cases, and managing matters where emotions run high. He brings insight, creativity, and enthusiasm to every project. Imperati's specific skills lie in his ability to organize mass amounts of information, synthesize it, present it

clearly, and facilitate/mediate a large, diverse group of stakeholders. He displays a tireless work ethic, models impartiality, and has endless energy. Imperati has the ability to motivate people and to break apparent impasse. He creates an environment where stakeholders can explore, not debate the issues. Simply stated, he gets the job done.

Imperati was formerly Assistant Corporate Counsel for litigation with an international corporation, in private practice, and has mediated in all subjects from "Admiralty to Zoning." His background includes plaintiff and defense work, management and labor, along with litigation and appeals. He has served as a Judge Pro Tem, as Chair of the OSB ADR Section, and as an Executive Committee member of the Portland Neighborhood Mediation Center Advisory Committee. He is a member of the American Society of Training and Development, the Oregon Mediation Association and the Association for Conflict Resolution (formerly SPIDR). Project Awards: 3CMA – Best Community Visioning Process and WTS Project of the Year.

His law review article, "Mediator Practice Models: The Intersection of Ethics & Stylistic Practices in Mediation," 33 Willamette Law Review 703 (1997), explores the practical and ethical issues surrounding the competing practice styles of mediators. Imperati's credibility rests solely on his ability to remain neutral and impartial. The ethical codes to which he subscribes mandate, and his professionalism depends upon, his strict adherence to these principles. His judicial and ethics service underscore his reputation for competent fairness.

Imperati graduated magna cum laude from the University of Santa Clara (1974) and received his law degree from the University of California at Davis-King Hall School of Law (1979) where he was a law review volume editor, and co-founder/editor of *Environs*, an environmental law and policy publication.

Peggy C. Ross, Principal, P.C.RossGroup

Peggy C. Ross brings more than 25 years of experience in the area of business management, development and training. This includes visionary goal-setting and strategic planning with M/W/ESBs, outreach to diverse contractors, training, and educational assessments and delivery. She is certified in Diversity Training by the Society for Human Resource Management in Washington, D.C., and the American Contract Compliance Association Certification Program in Dallas, Texas, and Minneapolis, Minnesota. She has worked for public and private entities in the design and implementation of programs to increase working partnerships with M/W/ESBs.

Ms. Ross has developed diversity strategies and training programs to raise awareness of cultural differences and similarities within the workplace, resulting in better teamwork, greater efficiency and improved productivity at all levels of business. Her work won her recognition in 1990 with the Minority Enterprise Development Achievement Award from the U.S. Small Business Administration. She was appointed in 1994 by former Governor Barbara Roberts to chair the Oregon State Compliance Advisory Panel for the Small Business Stationary Source Technical and Environmental Compliance Assistance Program. She was also appointed to the Fair Contracting Employment Forum by Portland Mayor Vera Katz in 1996.

Ms. Ross encourages and exemplifies an awareness of how richly the multi-cultural community contributes to the growth of businesses.

Sheri Wantland—Senior Associate, Zenn Associates

Sheri Wantland has more than 20 years' experience creating and implementing public involvement programs and award-winning public information campaigns, specializing in controversial projects and regulatory mandates. From 1994 to 2001, Wantland served as the public involvement coordinator for Clean Water Services wastewater and stormwater utility.

Wantland was recently commissioned by the Water Environment Federation to edit *Survival Guide: A Public Communications Guide for Water Professionals*, a 156-page manual to help water and wastewater professionals develop and implement successful and cost-effective public information and involvement programs. Wantland holds bachelor's degrees in Sociology and Journalism from Arizona State University. She is active in the Cascade Chapter of the International Association for Public Participation and was chair, 1999-2001.

Finlay Anderson—Project Coordinator, Zenn Associates

Finlay Anderson has eight years' experience in project management, organizational development, and governmental affairs in both public and private sector positions. He has assisted trade associations, high tech companies and public organizations develop the communication and decision-making capacity necessary for managing a process to achieve their goals and objectives. His diverse experience includes organizational and policy development for a trade association, fish and wildlife legislation stakeholder hearings process, and systems development and integration in high tech environments. He has tracked project deliverables and deadlines, coordinated meeting agendas and resources, and assisted with stakeholder outreach.

Jessica Spiegel—Project Assistant, ICM

Jessica S. Spiegel is a facilitator/project assistant for the Institute for Conflict Management, Inc. Ms. Spiegel supports ICM's activities, both at events and behind the scenes, allowing ICM to provide timely, responsive and cost-effective services to our clients. Education: Linfield College, B.A. Sociology, 1994, magna cum laude.

Section VI: Supporting Resources (2.3.6)

The ZIP team has all of the resources necessary to support its projects. As a consortium of small businesses, we have the flexibility to provide additional resources and staffing to fulfill contract requirements in a timely and cost-effective manner. The principles of the three firms are committed meet any needed service level or support any task. Our configuration of the three firms ensures the staffing flexibility necessary to adapt to any level of effort needed to ensure that the agency's public involvement, outreach, and information needs are met.

This proposal was printed on acid-free Classic Columns Recycled 20 lb. Bright White Paper. It contains at least 50 percent recycled material and 30 percent post-consumer content.

all

ATTACHMENT A -- COVER SHEET

STATEMENT OF QUALIFICATIONS/STATEMENT OF PROPOSAL

Oregon Department of Transportation

Legal Name of Firm | David Evans and Associates, Inc.

[X] Corporation [] Professional Corporation [] Partnership [] Limited Partnership
[] Limited Liability Company [] Limited Liability Partnership [] Sole Proprietorship [] Other

Mailing Address | 2100 SW River Parkway, Portland, Oregon 97201

Contact Person | John Stutesman, AICP | Email Address | Jks@deainc.com
Telephone | (503) 223-6663 | Fax | (503) 223-2701

David Evans and Associates, Inc. (Name of Firm) accepts all the terms and conditions contained in the Transportation Land Use and Environmental Planning and Implementation Services including Project Management, Project Financing Strategies, Community Outreach, Public Involvement, and Project Information, Request for Proposal #5978, and the attached sample ATA. This proposal has been printed on recycled paper:

John F. Stute | June 24, 2003
Signature of authorized representative (sign front & back) | Date

John Stutesman, Jay Lyman | 93-0661195
Type name of authorized representative | Firm's Federal Tax ID Number

John Stutesman, Jay Lyman
Type name of person(s) authorized to negotiate ATAs

John Stutesman, Jay Lyman
Type name of person(s) authorized to sign ATAs

Disadvantaged Business Enterprise (DBE)

The assigned DBE participation goal on this ATA will be assigned on a WOC by WOC basis. List the name, address, and a brief description of work committed to each certified DBE (see Section 1.4 of the RFP).

DBE Firm Name: Angelo Eaton & Association, Inc. | Certification # 2893
Address: 620 SW Main Ste 201, Portland, OR 97205
Work Committed: Transportation and land use planning

DBE Firm Name: Falconi Consulting Services | Certification #611
Address: PO Box 1826, Lake Oswego, OR 97035
Work Committed: Transportation planning/traffic engineering

Note: If more than two DBE firms are proposed for inclusion, list other firms on a blank sheet of white paper and attach to this page.

DBE Firm Name: Foundation Engineering, Inc.	Certification # 589
Address: 820 NW Cornell Avenue, Corvallis, OR 97330	
Work Committed: Soils/geology	

DBE Firm Name: Heritage Research Associates	Certification # 653
Address: 1997 Garden Avenue, Eugene, OR 97403	
Work Committed: Cultural/historic resources	

DBE Firm Name: Howell Consulting, LLC	Certification # 3231
Address: 2314 NW Savier, Portland, OR 97210	
Work Committed: Project management	

DBE Firm Name: Jeanne Lawson Associates, Inc.	Certification # 736
Address: 1110 SE Alder Street, Suite 301, Portland, OR 97214	
Work Committed: Public Involvement/facilitation	

DBE Firm Name: TW Environmental, Inc.	Certification # 1816
Address: 136 NE 28th Avenue, Portland, OR 97232	
Work Committed: Air/noise	

3.5. Proposer/Team and Qualifications

EXTENT OF PRINCIPAL INVOLVEMENT

DEA will provide principal involvement on two fronts. Jay Lyman is an officer of the firm and will be DEA's principal-in-charge. He draws from 24 years of experience and has served in the principal-in-charge role on several contracts, including several consecutive contracts with Region 1 under which the I-5 Transportation and Trade Partnership work has been completed. Mr. Lyman will maintain an active role in long-range planning activities, be a guiding resource for contracting issues, and will be available to manage or participate on specific work orders.

John Stutesman is an officer of the firm and will also serve in a principal role as DEA's contract manager. He will be involved with the initiation of every task order, working with ODOT to develop an understanding of the work at hand; assemble the appropriate team; and make sure the proper scope, budget, and schedule are developed to meet ODOT's objectives. Mr. Stutesman will also manage projects in Category 1.

NAMES OF KEY MEMBERS WHO WILL BE PERFORMING THE WORK AND THEIR RESPONSIBILITIES

Because of the size of the team and variety of potential project tasks, we have limited our selection of "key members" to our contract manager and proposed project managers in each category. Assignments are summarized in figure 7. A description of the primary responsibilities of each role can be found on page 36.

QUALIFICATIONS AND RELEVANT INDIVIDUAL EXPERIENCE, INCLUDING SUBCONTRACTORS

Figure 8 beginning on page 39 summarizes the experience and qualifications of all team members identified to work on projects.

SHORT DESCRIPTION OF PROPOSER/PROJECT TEAM EXPERIENCE ON SIMILAR OR RELATED PROJECTS

DEA provides transportation, land use, and environmental planning services throughout the state of Oregon. We have held three consecutive on-call transportation planning/engineering contracts with ODOT Region 1. Over the past two years

we have been assigned 11 task orders in Region 1 totalling more than \$1 million. We have also held transportation planning contracts with Regions 3, 4, and 5, providing transportation system, corridor, access management, and refinement planning to jurisdictions throughout the state. Prior to that, we had an on-call contract to provide corridor planning statewide. DEA was recently selected for a second consecutive on-call Environmental Research and Project Management contract with ODOT's Environmental Services Section. We were also selected for a second statewide Traffic Design contract with the Traffic Management Section, and we currently hold a statewide ITS design contract, as well.

PROJECT MANAGER'S EXPERIENCE WITH SIMILAR PROJECTS

The first two pages of figure 8 beginning on the following page are devoted to DEA's proposed project managers. Figure 2 in the previous section also provides detailed information on several past similar projects for each proposed project manager.

Fig. 7: Key Team Members and Their Responsibilities

DEA's project managers are experienced, versatile transportation professionals who will use the wide range of resources at their disposal to develop innovative solutions.

NAME	CATEGORIES OF SERVICE				
	1	2	3	4	5
John Stutesman, AICP	CM,PM	CM	CM,TL	CM	CM
Mike Baker, PE	PM		TL		
Frank Angelo	PM		TL		
Leslie Howell, AICP	PM		TL		
Ron Anderson, PE		PM	PM		
Walt Bartel, PE, PLS		PM	PM		
Chris Wornum	TL	PM	TL		
Pamela Bailey-Campbell		PM	TL		
Jay Lyman, PE	PIC	PIC	PIC,PM	PIC	PIC
Dave Moyano, PE, SE			PM		
Alan Summerville				PM	
Jeff Ang-Olson				PM	
Judy Aranda				PM	
Jeanne Lawson	PM	PM	PM	TL	PM
Vaughn Brown	PM	PM	PM	TL	PM
Jamie Damon	PM	PM	PM	TL	PM

PIC: PRINCIPAL-IN-CHARGE CM: CONTRACT MANAGER PM: PROJECT MANAGER
TL: TASK LEADER

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Project Managers

PROJECT MANAGERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
<p>Jerson, Ron, PE Project Manager (2,3) Funding/Financing Strategies (2,3) DEA/Bellevue, WA</p>	<ul style="list-style-type: none"> • 36 years of experience • M.S., Civil Engineering • Professional Engineer: OR, WA, MT, ID 	<ul style="list-style-type: none"> • I-405 Corridor Program, WSDOT, King Co., WA • SR-543: I-5 to International Boundary Improvements, WSDOT, Blaine, WA • Kirkland Transit Center, HOV Access, and Park-and-Ride Improvements, Sound Transit, King Co., WA • Trans-Valley Corridor Study, WSDOT, King Co., WA • I-405 HOV Direct Access Improvements, WSDOT, Kirkland, WA • Corridor Needs Study, East King Co. (CONEKC), King Co., WA • First Avenue South Bridge Steering Committee, WSDOT, WA
<p>Ang-Olson, Jeff Project Manager (4) EJ Policies, Documentation, Training (4) ICF/San Francisco, CA</p>	<ul style="list-style-type: none"> • 8 years of experience • Master of City Planning • M.S., Transportation Engineering 	<ul style="list-style-type: none"> • Environmental Justice in Transportation Planning, Caltrans, CA • Challenges Facing the US Motor Carrier Industry, FHWA • Cost of Interstate Interchanges, National Cooperative Highway Research Program • State Incentives for Cleaner Transportation Technologies, US EPA • Transportation Finance Research, U.C. Berkeley Institute of Urban and Regional Development • US Highway 2 EIS Economic Impact Analysis, Montana DOT, MT • Truck Operational Constraints Study, South Bay Cities Council of Governments, CA
<p>Angelo, Frank Project Management (1) Land Use Planning (1) Project Development (3) AE/Portland, OR</p>	<ul style="list-style-type: none"> • 26 years of experience • B.S., Urban Policy Studies 	<ul style="list-style-type: none"> • I-5/Highway 217 Interchange Plan, ODOT • Brookings/Hwy 101 One-Way Couplet Analysis, ODOT • Jackson School Road Interchange Area Management Plan and Article VII Land Use Application, ODOT • 170th Avenue Land Use Applications, Washington Co., OR
<p>Aranda, Judy Project Manager (4) PB/Denver, CO</p>	<ul style="list-style-type: none"> • 30 years of experience • Master of Urban Planning 	<ul style="list-style-type: none"> • Project manager for East/Southwest Corridor Study responsible for alternatives analyses DEIS study for 30-mile corridor in Jacksonville, FL • Project manager for North/Southeast Corridor Study responsible for alternatives analyses and DEIS study for 30-mile corridor in Jacksonville, FL • Deputy project manager for Phoenix/Glendale MIS responsible for identifying and evaluating transportation improvements to reduce congestion and improve mobility options in a 25-square-mile corridor linking Glendale with central Phoenix, AZ
<p>Bailey-Campbell, Pamela Funding/Finance Evaluation/Strategies (2,3) PB/Denver, CO</p>	<ul style="list-style-type: none"> • 26 years of experience • Masters Business Administration 	<ul style="list-style-type: none"> • Chief Financial Officer for financial advisor to Louisiana DOT on \$2.4 billion bond-supported program, the TIMED Program, to construct and rehabilitate highways • Prepared financial, contractual, negotiations, systems, and operations, as well as land use, transportation, and economic development information necessary for preparation of the investment grade traffic and revenue study for the Northwest Parkway Project, Toll Road Feasibility and Implementation
<p>Baker, Mike, PE Project Manager (1) Transportation Planning/ Analysis (1) DEA/Portland, OR</p>	<ul style="list-style-type: none"> • 12 years of experience • M.S., Civil Engineering • Professional Engineer: OR, WA, ID 	<ul style="list-style-type: none"> • Deputy project manager for I-5 Transportation and Trade Partnership, ODOT • Principal-in-charge for Glen Oak Road - Highway 213, City of Oregon City, OR • I-5 Northbound/Southbound HOV Analysis, ODOT and SW RTC • Project engineer for Willow Grove Road Transportation Study, Cowlitz Co., WA • Project manager/project engineer for City and Co. TSPs throughout Oregon • Transportation analyst for Oregon Highway Plan Update, ODOT • Transportation analyst for US Highway 30, Highway 35, and Highway 11 Corridor Plans, ODOT
<p>Bartel, Walt, PE, PLS Project Manager (2,3) Funding Evaluation (2,3) Capital Cost Analysis/Tracking (2) Project Accounting/Negotiations (2) Project/Contractor Oversight (3) Alternate Deliver (3) DEA/Portland, OR</p>	<ul style="list-style-type: none"> • 31 years of experience • Diploma, Highway Civil Engineering Technology • Professional Engineer: OR, WA; Professional Land Surveyor: OR 	<ul style="list-style-type: none"> • Region construction contract administrator for \$34 million I-5 /Highway 217/Kruse Way Interchange A+B construction contract. Responsible for approving significant change orders, dispute resolution, staffing, and overall compliance with the terms and conditions of the contract. • Region construction contract administrator for \$5 million Columbia River (I-5) Bridge, Northbound Section Trunnion Replacement contract that employed incentive/dis-incentive of \$120,000 per hour for early or late completion. • Engineering manager/region contractor administrator for \$14 million Highway 26, Sylvan Interchange - Highland Interchange Section. Project used lane rental as a dis-incentive to minimize traffic impacts during construction.
<p>Brown, Vaughn Project Management (1) Public Involvement Strategy/Implementation (1-5) JLA/Portland, OR</p>	<ul style="list-style-type: none"> • 15 years of experience • M.S., Natural Resource Economics 	<ul style="list-style-type: none"> • I-5: Delta Park to Lombard Widening, ODOT • Washington Co. TSP Update, OR • Pacific Coast Highway 101 Scenic Byway Planning, ODOT • Hawthorne Bridge Rehabilitation Project, Multnomah Co., OR • I-5 Beltline Interchange Project, ODOT • Depot Street Bridge Replacement, Jackson Co., OR • Cold Springs Highway (West Pendleton) Project, ODOT

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Project Managers

PROJECT MANAGERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
Damon, Jamie Project Management (1) Public Involvement Strategy/Implementation (1-5) JLA/Portland, OR	<ul style="list-style-type: none"> • 16 years of experience • Portland State University, 1984-1989, Speech Communication 	<ul style="list-style-type: none"> • Sterling Highway Milepost 45-60, Supplemental EIS, Alaska DOT and Public Facilities, Kenai Peninsula, AK • Woodburn Interchange EA and Refinement Plan, ODOT and Public Facilities Region 2 • Dowling Road Extension, Alaska DOT and Public Facilities. Anchorage, AK • Millersburg Refinement Plan, ODOT and Public Facilities Region 2 • Fruit Valley Road Improvement Project, City of Vancouver, WA • I-205 Strategic Corridor Pre-Design Study -WSDOT, C-TRAN, RTC, City of Vancouver, Clark Co., WA • Vancouver Transportation Improvement Program (TIP), City of Vancouver, WA
Howell, Leslie, AICP Project Management (1) Transportation Planning/ Environmental Analysis (1) Project Development (3) HCS/Portland, OR	<ul style="list-style-type: none"> • 25 years of experience • B.A., Geography and Environmental Studies • Certified Planner 	<ul style="list-style-type: none"> • I-5 Corridor Plan (including Woodburn Interchange Refinement Plan and Beltline projects), ODOT • Highway 214 EA, ODOT • Sunnyside Road Alternative Development/EA, Clackamas Co., OR • Highway 47 Bypass Alternative Development/EA, Washington Co., OR • Tualatin Sherwood/Edy Road EIS, Washington Co., OR • Sunset Highway/Comell Interchange EA, ODOT
Lawson, Jeanne Project Management (5) Public Involvement Strategy/ Implementation (1-5) JLA/Portland, OR	<ul style="list-style-type: none"> • 25 years of experience • Southern Oregon State College, 1973-1976, Theater 	<ul style="list-style-type: none"> • Powell-Foster Corridor Study, Metro, Portland, OR • I-5 Transportation and Trade Partnership and I-5 Trade Corridor, ODOT/WSDOT • South Corridor Study, City of Milwaukie, Metro, OR • Sunrise Corridor Units 1 and 2, ODOT • Wilsonville to Beaverton Commuter Rail Study, Washington Co., OR • Sunnyside Road Improvement Study, Clackamas Co., OR • Molalla Ave. Phase 2 Improvement Project, Oregon City, OR
Lyman, Jay, PE Principal-in-Charge (1-5) Project Manager (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 24 years of experience • B.S., Civil Engineering • Professional Engineer. OR, WA, CA, AZ, ID 	<ul style="list-style-type: none"> • Contract manager, Region 1 on-call transportation planning and engineering contracts, ODOT Region 1 • Principal-in-Charge, Corridor Planning On-Call Services Projects, ODOT • Project manager/principal-in-charge of TSPs and corridor planning projects throughout the state, ODOT • Project manager for I-5 Transportation and Trade Partnership Study, ODOT • Principal-in-Charge, Jackson School Road Interchange Area Management Plan and EA, ODOT Region 1 • Principal-in-Charge, Powell - Foster Corridor Study, Metro • DEA Team Manager, Sunrise Corridor EIS, ODOT
Moyano, Dave, PE, SE Project Manager (3) DEA/Salem, OR	<ul style="list-style-type: none"> • 21 years of experience • M.S., Structural Engineering • Professional Civil and Structural Engineer, OR 	<ul style="list-style-type: none"> • Principal-in-Charge for Baseline Reports - Oregon Cracked Bridges Program, ODOT • Project manager for SR 35 Columbia River Crossing Scoping Study, SW Washington RTC, WA • Project manager for Sauvie Island Bridge Siting Study, Multnomah Co., OR • Structures design manager for Interstate MAX and Airport MAX light rail extension design-build projects, TriMet, Portland, OR • Project manager for Depot Street (Rogue River) Bridge Replacement, Jackson Co., OR • Project manager for Old Historic Highway 30 Corridor Management Plan, Columbia Co., OR • Project manager for Hawthorne Bridge Rehabilitation, Multnomah Co., OR
Stutesman, John, AICP Contract Manager (1-5) Project Manager (1) Transportation Planning (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 25 years of experience • M.U.P., Urban and Regional Planning • Certified Planner 	<ul style="list-style-type: none"> • Contract manager, Region 5 Transportation Planning Services, ODOT • Project manager for Jackson School Road Interchange Area Management Plan and EA Re-evaluation, the state's first IAMP under new OTC guidance, ODOT • Manager of work order to assist the OTC in administrative rulemaking for interchange areas, ODOT • Project manager for city and county TSPs throughout Oregon, including Baker, Gilliam, Harney, Umatilla, Wallowa, and Jefferson counties and cities of North Plains, Brookings, Gold Beach, Port Orford, Hermiston, John Day/Canyon City, Baker City, Madras, and Myrtle Creek, OR • Project manager for 242nd Avenue Extension EA, Multnomah Co., OR • Project manager for corridor studies/refinement plans for Mission Highway, Highway 20, and Highway 11 in Region 5, ODOT
Summerville, Alan Project Manager (4) ICF/Fairfax, VA	<ul style="list-style-type: none"> • 14 years of experience • M.A., City Planning 	<ul style="list-style-type: none"> • Preparing socioeconomic analysis for a Montana DOT EIS for proposed improvements to US Highway 2 in north-central Montana • Socioeconomic Analysis for I-495 Capital Beltway Interchange EIS, VA • EA for Canadian National Railway's acquisition of Illinois Central (IC) Railway • Review of EIS for Acquisition of Conrail by CSX Transportation and Norfolk Southern • EA for the Burlington Northern (BN) and Atchison, Topeka and Santa Fe (Santa Fe) Railroad Merger, Interstate Commerce Commission • EA for the Privatization of Long Island Rail Road Freight Operations • Federal Highway Administration, Office of Freight Management and Operations, Study of Environmental Constraints Related to expanded or new Intermodal Freight Facilities

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Task Leaders

TASK LEADERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
Arnold, Tom Environmental Analysis (1) Project Development (3) CH2M Hill/Portland, OR	<ul style="list-style-type: none"> • 29 years experience • M.S., Environmental Science 	<ul style="list-style-type: none"> • I-5 Beltline Interchange EA environmental task leader, ODOT • Highway 20 Pioneer Mountain-Eddyville EIS project manager, ODOT • Metro Corridor Study, task leader for CH2M HILL projects within the study, Portland, OR • I-5 Coast Fork Willamette River Bridge Replacement environmental manager, ODOT • I-84 Lower Perry Bridges environmental manager, ODOT • Project manager for Gettings Creek Rest Area for ODOT Region 2 Planning Program
Baker, Brent Funding/Finance Evaluation/Strategies (2,3) PB/Seattle, WA	<ul style="list-style-type: none"> • 18 years of experience • M.A., Economics 	<ul style="list-style-type: none"> • Task order project manager for On-Call Engineering Management Services, WSDOT • Led financial tasks, including preparation of toll feasibility study and an analysis of potential federal, state and local funding sources for Alaskan Way Viaduct & Seawall project, WSDOT • Project manager for Regional Transportation Investment District Toll Revenue Projections, King Co. DOT, WA
Burke, Diana Graphic Design/Desktop Publishing (1-5) DEA/Portland, OR	<ul style="list-style-type: none"> • 16 years of experience • B.S., Nursing 	<ul style="list-style-type: none"> • Feman Lake Road EIS, FHWA, ID • Washington St. (Abemethy) Bridge Replacement EA, ODOT/Oregon City • Depot St Bridge Replacement, Jackson Co. • I-5 Trade Corridor Study, ODOT • Hells Canyon Visual Resource Inventory and Evaluation, ID
Burkhardt, Tim, AICP Transportation Planning (1) Project Development (3) CH2M Hill/Portland, OR	<ul style="list-style-type: none"> • 11 years experience • M.P.H., Environmental Health • Certified Planner 	<ul style="list-style-type: none"> • Task lead for land use analysis, I-5/Beltline Interchange EA, ODOT • Task lead for corridor-level environmental constraints analysis for Martin-Cornelius-Schefflin Road, Washington Co., OR • Project manager and public involvement lead for six projects within Tillamook Co. Transportation and Growth Management Planning, OR • Task manager, land use and socioeconomics portion of re-evaluation of expired supplemental EIS for Highway 20/Pioneer Mt./Eddyville, ODOT
Chapman, Rick, PE Project/Contractor Oversight (3) PTG/Seattle, WA	<ul style="list-style-type: none"> • 15 years of experience • B.S., Civil Engineering • Professional Engineer, WA, CA 	<ul style="list-style-type: none"> • Highway engineering manager, \$10.9 billion I-405 General Engineering Consultant Contract with WSDOT in Seattle-Bellevue area, WA • Deputy project manager, I-15 Reconstruction design-build project in Salt Lake City, UT • Senior project engineer, SR 73/San Joaquin Hills Transportation Corridor design-build project in Orange Co., CA
Chiu, Orlena, PE Traffic Engineering/Transportation Analysis (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 7 years of experience • B.S., Civil Engineering • Professional Engineer, OR 	<ul style="list-style-type: none"> • Project engineer, Regional ITS, TransPort Earmark Projects Integration Support, ODOT • Project engineer, Portland Bridges Rehabilitation Impacts, ODOT/Multnomah Co./City of Portland/TriMet, Portland, OR • Project engineer, Video Installation Project (I-5, I-205, I-84, & US 26), ODOT • Traffic task lead, Bumside Bridge Rehabilitation, ODOT/Multnomah Co., OR
Cogan, Arnold, PE Public Involvement (1-5) COC/Portland, OR	<ul style="list-style-type: none"> • 40 years of experience • B.S., Civil Engineering • Professional Engineer, OR 	<ul style="list-style-type: none"> • Intergovernmental relations for SR-35 Bridge Crossing Study, SWRTC, WSDOT, ODOT; Newberg-Dundee Transportation Improvement Project, Oregon ODOT; Urban Services Agreement for Beaverton, Hillsboro, special districts and Washington Co. • Public involvement for Congestion Pricing/Traffic Relief Options Study, Metro • Dispute resolution for Westside Light Rail involving TriMet, ODOT, Metro, Multnomah and Washington counties, and the cities of Portland, Beaverton, and Hillsboro
Cousins, Alex Public Involvement (1-5) JLA/Portland, OR	<ul style="list-style-type: none"> • 9 years of experience • M.P.A., Public Affairs 	<ul style="list-style-type: none"> • Goshen/Divide Highway Overlay, ODOT • Cape Creek Tunnel, ODOT • Lincoln City SE 19th-SE 32nd, ODOT • NE 76th Street Improvement, Clark Co., WA
Evans, Jim, PE, PLS Project Development/Scoping (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 24 years of experience • B.S., Surveying • Professional Engineer, OR; • Professional Land Surveyor, OR 	<ul style="list-style-type: none"> • Contract manager for Roadway Flexible On-Call Services, and On-Call A&E Services, ODOT • Project manager for construction engineering services/contractor schedule management for I-5/Highway 217 and Kruse Way Interchange Improvements, ODOT • Project manager for 170th Avenue and Oregon Street projects, Washington Co., OR
Fagan, John, PhD Cultural Resources Assessment (1) Project Development (3) AINW/Portland, OR	<ul style="list-style-type: none"> • 38 years of experience • Ph.D., Anthropology • Registered Professional Archaeologist 	<ul style="list-style-type: none"> • Cold Springs Hwy cultural resource survey, ODOT • Chemult Safety Rest Area cultural resource survey, ODOT • Philomath Couplet-Norton Creek Crossing cultural resource survey, ODOT • Highway 20/22 Bridges cultural resource assessment, ODOT • Powell Butte Junction-McCall Road cultural resource survey, ODOT • Crooked River Highway cultural resource survey, ODOT • On-call cultural resources services, ODOT

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Task Leaders

TASK LEADERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
Falconi, Xavier, PE Traffic Engineering/Transportation Analysis (1) Project Development (3) FCS/Portland, OR	<ul style="list-style-type: none"> • 18 years of experience • B.S., Civil Engineering • Professional Engineer, OR, FL, NV 	<ul style="list-style-type: none"> • Assisted in developing Statewide Access Management Program while at ODOT • Committee member developing National Access Management Manual - Transportation Research Board • Conceptual traffic engineering plans, Martin Luther King Boulevard Vision Study, PDC, Portland, OR • Team member, Statewide Quick Response: Planning and Design Assistance, ODOT/DLCD • Project engineer, North Plains TSP, ODOT/City of North Plains, OR
Green, Chuck, PE Traffic Engineering/Transportation Analysis (1) Project Development (3) PB/Portland, OR	<ul style="list-style-type: none"> • 20 years of experience • M.S., Civil Engineering • Professional Engineer: OR, WA, CO 	<ul style="list-style-type: none"> • Project manager for SR-35/Columbia River Crossing Feasibility Study, RTC, WSDOT, ODOT • Project manager for Florence Downtown Plan Implementation, a refinement plan for a section of Highway 101, ODOT • Project manager, I-5 HOV Lane Study, ODOT • Transportation analysis for Highway 99W/Sherwood Transportation Study, ODOT
Green, Kirsten, AICP Public Involvement (1-5) COC/Portland, OR	<ul style="list-style-type: none"> • 12 years of experience • M.U.P., Community and Regional Planning • Certified Planner 	<ul style="list-style-type: none"> • Public involvement for Newberg-Dundee Transportation Improvement Program, ODOT • Public involvement for Washington Square Regional Center Plan, Lloyd District Strategic Plan; NE Martin Luther King, Jr. Blvd. Strategic Plan, ODOT TGM • Land use and growth management planning for cities of Boardman, Stanfield, Echo and La Grande; public facilities plans for cities of Echo and Stanfield; infill and redevelopment strategies for cities of Boardman and Irigon, OR
Greenfield, Mark, J.D. Land Use Consultant (1) Project Development (3) Salem, OR	<ul style="list-style-type: none"> • 16 years of experience • J.D., University of Oregon, School of Law 	<ul style="list-style-type: none"> • Co-author Oregon Land Conservation and Development Commission Transportation Planning Rule • Land use consultant, Jackson School Road Interchange, West Eugene Parkway, Western Bypass, Sunrise Corridor, Mt. Hood Parkway, Newberg/Dundee Bypass, Spencer Creek Bridge, Pacific Way/Dooley Bridge, and Tualatin Expressway Projects, ODOT
Grotefendt, Amy Public Involvement (1-5) EnviroIssues/Seattle, WA	<ul style="list-style-type: none"> • 10 years of experience • B.A., Political Science and Environmental Studies 	<ul style="list-style-type: none"> • Project manager for public involvement and facilitation support for Alaskan Way Viaduct and Seawall Project, WSDOT • Public involvement task lead for Trans-Lake Washington EIS Project, WSDOT • Supported preparation of sediment management strategy for Portland Harbor Cleanup. Provided public involvement, agency coordination and facilitating technical and stakeholder advisory groups.
Harmon, Scott, EIT Traffic Engineering (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 5 years of experience • B.S., Civil Engineering • Registered Engineer-in-Training 	<ul style="list-style-type: none"> • St. John's Bridge Traffic Study, ODOT • I-5 Bridge Influence Area Analysis VISSIM Simulation, ODOT • Central Eastside Development Opportunity Strategy Project, Portland, OR
Hastie, Matt Public Involvement (1-5) COC/Portland, OR	<ul style="list-style-type: none"> • 12 years of experience • M.U.P., Planning 	<ul style="list-style-type: none"> • Public involvement design and implementation for numerous local, regional, and state agencies in Oregon and Washington • EIS/ NEPA related work for Pelican Butte and Mt. Ashland Ski Areas; South/North Light Rail, Metro; SR-35 Columbia River Crossing Study, SWRTC, WSDOT, ODOT • Comprehensive plan and ordinance updates and amendments for the cities of Boardman, Heppner, Lone, Lexington, Ontario, Silverton, St. Helens, West Linn, and Columbia Co., OR
Hickey, Mike, PE, PLS Conceptual Design (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 20 years of experience • B.S., Civil Engineering • Professional Engineer: WA, OR; • Professional Land Surveyor: OR 	<ul style="list-style-type: none"> • Fernan Lake Road EIS (Idaho), FHWA • Cold Springs Hwy - SW Court Place EA, ODOT • Washington St (Abemethy) Bridge Replacement EA/Final Design, ODOT/Oregon City • Jordan Rd Interchange EIS, US Forest Service
Hixson, Keith, PE Program Dev./Oversight (3) PTG/Tacoma, WA	<ul style="list-style-type: none"> • 28 years of experience • B.S., Civil Engineering • Professional Engineer: OR, WA, FL 	<ul style="list-style-type: none"> • Program director, Egnatia Odos \$1.8 billion highway project across northern Greece • Project director responsible for construction management of Abu Dhabi (UAE) multi-billion roads program • Project controls manager for 90-mile Izmir Ring Road and Aydin Motorway in Turkey
Hofstetter, Dwayne, PE, PLS Traffic Engineering/Transportation Analysis (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 41 years of experience • B.S., Civil Engineering • Professional Engineer: OR, CA; • Professional Land Surveyor: OR, WA 	<ul style="list-style-type: none"> • Project manager for Portland Bridges Project, City of Portland, OR • Project manager for ITS Integration Support work order, ODOT Region 1 • Project manager for ITS I-5-Barbur Boulevard Incident Management Operational Plan, ODOT Region 1 • Transportation System Plans Statewide, ODOT • Oregon Highway Plan, ODOT
Imperati, Sam Interagency Coordination/ Facilitation (3) 1/Portland, OR	<ul style="list-style-type: none"> • 14 years of experience • J.D., U.C. Davis 	<ul style="list-style-type: none"> • Facilitation/mediation of Bi-State Governors' I-5 Task Force, ODOT • Facilitation of Health Benefits Compensation Advisory Committee for Portland Public Schools & Teachers • Facilitated Access Management Advisory Committee (AMAC) charged with addressing implementation issues related to portions of the 1999 Oregon Highway Plan, ODOT • Facilitated Bend Transportation Advisory Committee (BTAC) exploration of local issues under TPR

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Task Leaders

TASK LEADERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
<p>Wiser, Geoffrey</p> <p>Environmental Analysis (1) Project Development (3) DEA/Portland, OR</p>	<ul style="list-style-type: none"> • 28 years of experience 	<ul style="list-style-type: none"> • Managed ODOT Environmental and Major Projects (E/MP) Unit for the Portland Area for 13 years • Responsible for overseeing staff in developing the Mt. Hood Corridor Study, planning and development activities for the Sunrise Corridor, the Martin Luther King Viaduct Replacement, and the Highway 35 Feasibility Study
<p>Killen, Susan, AICP</p> <p>Environmental Justice (4) PB/San Francisco, CA</p>	<ul style="list-style-type: none"> • 24 years of experience • Graduate Studies in Urban Planning • M.Ed., Education • Certified Planner 	<ul style="list-style-type: none"> • "Legislating Social Justice - Executive Order 12898", International Association of Public Participation (IAP2) International Conference on Information to Empowerment - A Global Perspective, Ottawa, Ontario, Canada • Project manager and instructor for NEPA and Transportation Decision-making Course (formerly Project Development and Environmental Documentation), National Highway Institute (NHI), Arlington, Virginia and offered throughout United States • "Community Consultation with Indigenous People: Native American Consultation", IAP2 Australasian Conference on <i>Building Democracy or Manufacturing Compliance?</i>, Sydney, Australia
<p>Klemz, James, PE</p> <p>Alternate Delivery (3) PTG/Tacoma, WA</p>	<ul style="list-style-type: none"> • 28 years of experience • B.S., Civil Engineering • Professional Engineer: OR, CA, CO, AZ, UT 	<ul style="list-style-type: none"> • Design manager for \$1.2 billion I-25 Southeast Corridor design-build project in Denver, CO • Deputy design manager for \$230 million E-470 Segment IV design-build project in Denver, CO • Highway design manager for \$1.3 billion I-15 Reconstruction design-build project in Salt Lake City, UT • Chief engineer for \$780 million San Joaquin Hills Transportation Corridor design-build project in Orange Co., CA
<p>Knitowski, David, PE, AICP</p> <p>Transportation Analysis (1) Project Development (3) DEA/Bend, OR</p>	<ul style="list-style-type: none"> • 13 years of experience • M.U.P., Urban Planning • Professional Engineer: OR, WA, ID, NY • Certified Planner 	<ul style="list-style-type: none"> • Participated in the Innovative Financing Study for Portland Toll Roads, involving preliminary feasibility study of Tualatin - Sherwood Connector, Mt. Hood Parkway, and Sunrise Corridor, ODOT • Project manager and/or project engineer for TSPs for Sisters and Lakeview and Crook, Curry, Wallowa, and Umatilla counties and small jurisdictions, OR • Project engineer for Powell Butte Traffic Impact Study, ODOT • Project engineer for Highway 11 Corridor Plan, ODOT
<p>Novil, Connie, PE</p> <p>Conceptual Design (1) Project Development (3) PB/Portland, OR</p>	<ul style="list-style-type: none"> • 23 years of experience • B.S., Civil Engineering • Professional Engineer: OR, WA 	<ul style="list-style-type: none"> • Managed preliminary engineering elements for I-5 Transportation and Trade Partnership project • Managed \$35 million Mill Plain Boulevard Extension from preliminary design through construction, City of Vancouver, WA • Managing 18th Street Improvements EA, City of Vancouver, WA
<p>Rick Kuehn, PE</p> <p>Program Dev./Oversight (3) CH2M HILL/Portland, OR</p>	<ul style="list-style-type: none"> • 35 years experience • B.S., Civil Engineering • Professional Engineer and Traffic Engineer: OR 	<ul style="list-style-type: none"> • Former ODOT Region 1 manager and Region 2 maintenance engineer Region 1 coordinator for I-5 Conditions Report • Central coast coordinator for Pacific Coast Scenic Byway Corridor Management Plan for US 101 with ODOT; Led Lincoln Co. portion and prepared project funding applications • Managed Coliseum Area Study for City of Portland, which included I-5 interchange improvement alternatives, a major revision of city street system at east end of Steel Bridge, and an option for expanding existing light rail along I-5 corridor • Member of management team for I-5 Condition Report and led Millersburg Refinement Plan, ODOT
<p>LeProwse, Ryan, EIT</p> <p>Transportation Analysis/Modeling (1) Project Development (3) DEA/Portland, OR</p>	<ul style="list-style-type: none"> • 4 years of experience • B.S., Civil Engineering 	<ul style="list-style-type: none"> • I-5 Transportation and Trade Partnership Study, ODOT • I-5 Victory Boulevard to Lombard HOV Lane Evaluation, ODOT • Burnside Transportation and Urban Design Plan, City of Portland, OR
<p>Luna Jimenez, Nanci</p> <p>EJ Community Outreach (4,5) LJS/Portland, OR</p>	<ul style="list-style-type: none"> • 14 years of experience • Ph.D. candidate, History of Consciousness • B.A., History 	<ul style="list-style-type: none"> • Facilitating Environmental Justice Working Group (EJWG) advisory committee for Delta Park to Lombard widening, ODOT • Facilitated International Branch Proposal community meeting with representatives from more than 10 ethnic communities, Adult and Family Services (AFS), OR • Proposed, designed and managed a year-long project to gather public input from nine distinct non-/limited English speaking language communities for ways to improve access to services offered by the Department of Human Services, OR
<p>Maitland, Jim, PE, PhD</p> <p>Geosciences (1) Project Development (3) /Corvallis, OR</p>	<ul style="list-style-type: none"> • 25 years of experience • Ph.D., Geotechnical Engineering • Professional Engineer: OR, WA, ID 	<ul style="list-style-type: none"> • Rogue River (Depot Street) Bridge, Jackson Co., OR • I-5 bridges (4) deck widenings, ODOT • Sylvan Interchange walls and sign structures, ODOT

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Task Leaders

TASK LEADERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
Marshall, Kristine Ecological Resources (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 14 years of experience • B.S., Biology 	<ul style="list-style-type: none"> • Environmental scan for I-5 Transportation and Trade Partnership Study, ODOT • Biological assessment and EA tech reports for Abemethy Creek (Washington St) Bridge Replacement, Oregon City/ODOT • Biological assessment for Rogue River Bridge Replacement, Jackson Co., OR • Biological assessment and EA tech reports for Cold Springs Highway (West Pendleton) project, ODOT Region 5
McDaniel, Wayne Asset Management (2) PB/Washington D.C.	<ul style="list-style-type: none"> • 31 Years of experience • M.A., Urban Planning (Emphasis on Transportation) 	<ul style="list-style-type: none"> • Operations and maintenance advisor for North Luzon Expressway Operations and Maintenance Program, Manila, Philippines • Technical director for I-15 Asset Management Prototype in Salt Lake City, UT • Technical director for Asset Management Conceptual Overview for the City of Richmond Department of Public Works, VA • Providing management services in the preparation of an asset management guide for transportation agencies for the NCHRP
McKenzie, Kristina Land Use/Environmental Planning (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 13 years of experience • M.U.R.P., Urban and Regional Planning 	<ul style="list-style-type: none"> • Washington St. (Abemethy) Bridge Replacement socioeconomics report, ODOT/Oregon City, OR • Rogue River (Depot Street) Bridge Replacement land use report, Jackson Co., OR • 207th Avenue Connector EA, Multnomah Co., OR • Illahe Road Improvements EA, FHWA, OR
Moore, Martha, PE Air Quality/Noise Assessments (1) Project Development (3) TW Environmental, Portland, OR	<ul style="list-style-type: none"> • 17 years of experience • B.S., Environmental Resource Engineering • Professional Engineer: OR, WA, CA 	<ul style="list-style-type: none"> • I-5 Corridor Study noise impacts analysis, ODOT • South-North, Interstate, and Airport MAX light rail air quality/noise assessments, TriMet, Portland, OR • 242nd Avenue EA noise impacts study, Clackamas Co., OR
O'Hara, Kevin Environmental Analysis (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 20 years of experience • M.S., Forest Management • Certified Ecologist, Ecological Society of America, 1999 • Watershed Analyst (Level 2), Washington Department of Natural Resources, 1995 	<ul style="list-style-type: none"> • Contract manager, Environmental Research and Project Management On-Call Services, ODOT • Environmental task lead, on-call services to Oregon local agencies for federal aid projects, ODOT Regions 1, 3, and 4 • Environmental task lead, Depot Street (Rogue River) Bridge Replacement, Jackson Co.; Sauvie Island Bridge Siting Study and Preliminary Engineering Phase, Multnomah Co.; and Cold Springs Highway (West Pendleton) EA, ODOT Region 5
Owens, Jim Public Involvement (1-5) /Portland, OR	<ul style="list-style-type: none"> • 25 years of experience • B.A., Political Science 	<ul style="list-style-type: none"> • Project management, including agency and public involvement, for long-range transportation system needs of key state highway corridors, ODOT • Public involvement processes for numerous cities, counties, state and federal agencies, and nonprofits. • NEPA project management for US Forest Service, Mt. Hood, Aspen, Winema, Umpqua, Wallowa and Rogue River National Forests, OR • Vision projects for Metro, Portland, Oregon Governor's Office, Medford, and Gresham
Parisi, David, PE Transportation Analysis (1) Project Development (3) PA/	<ul style="list-style-type: none"> • 17 years of experience • Professional Engineer: OR, WA, CA • B.S. Civil Engineering 	<ul style="list-style-type: none"> • Transportation planning task lead for I-5 Trade Corridor Study and I-5 Trade and Transportation Partnership, ODOT • Managed preparation of <i>State of the Interstate 2000 Report</i> as part of the I-5 Corridor Plan, ODOT • Transportation planning/traffic engineering task lead for I-5/Beltline Interchange EA, ODOT • Traffic/safety task lead for Martin Luther King Jr. Blvd. (Highway 99W) Corridor Project, City of Portland, OR
Parrot, Britt Web Site Development (5) DEA/Portland, OR	<ul style="list-style-type: none"> • 6 years of experience • M.A., Urban & Regional Planning • Macromedia-certified Dream Weaver Developer 	<ul style="list-style-type: none"> • Depot Street Bridge web site, Jackson Co., OR • Monroe Street Bridge web site, City of Spokane, WA • Oregon Green Schools Associate web site
Reno, Arlee Funding/Financing Evaluation/Strategies (2,3) CS/Maryland	<ul style="list-style-type: none"> • 35 years of experience • M.U.P., City Planning 	<ul style="list-style-type: none"> • Southern California Association of Governments Freight Financing Study, CA • Montgomery Co. Transportation Policy Financial Analysis, MD • Authored NCHRP Report 377 Alternatives to Motor Fuel Taxes for Financing Surface Transportation • Principal-in-Charge of FHWA Credit Concepts Report and innovative finance technical support • Completed synthesis for the NCHRP of the uses of innovative finance by state DOTs, and a comprehensive study of alternative revenue sources
Richman, Scott, AICP Environmental Analysis (1) Project Development (3) DEA/Portland, OR	<ul style="list-style-type: none"> • 12 years of experience • B.A., Environmental Design • Certified Planner 	<ul style="list-style-type: none"> • DEA project manager for I-84: Orchard Interchange to Gowen Interchange EA, ITD, ID • Project manager for Powell Boulevard/Foster Road Corridor Plan - Phase I, Metro, Portland, OR • Deputy project manager for Hood River Co. TSP Adoption and Implementation, Hood River Co., OR • EA task leader for Cold Springs Highway - SW Court Place (West Pendleton) project, ODOT Region 5 • Project manager for TSP Adoption and Implementation for Small Jurisdictions work order, ODOT Region 5

Fig. 8: Qualifications and Relevant Individual Experience, Including Subcontractors - Task Leaders

TASK LEADERS (CAT.)	BACKGROUND/CERTIFICATION	EXAMPLE PROJECT EXPERIENCE
Robbins, Susan, AICP Environmental Justice (4) PB/Orange, CA	<ul style="list-style-type: none"> • 26 years of experience • M.S., Urban Planning • Certified Planner 	<ul style="list-style-type: none"> • US 101 Freeway Corridor Comprehensive Study - Los Angeles Co. Metropolitan Transportation Authority, CA • Environmental Assessment for the Fort Irwin National Training Center Digital Combat Exercises Logistics Support Area and Remote Communications Site, Fort Irwin, CA • "Environmental Justice - How Far Have We Come?", paper presented at Annual Conference of the National Association of Environmental Professionals, Arlington, VA
Schroeder, Will Environmental Justice (4) ICF/St. Paul, MN	<ul style="list-style-type: none"> • 12 years of experience • Master of Public Policy, concentration in Environmental Policy 	<ul style="list-style-type: none"> • Environmental Justice Desk Reference, Caltrans • Agency-wide Environmental Justice guidance, US EPA • <i>Our Built and Natural Environments: A Technical Review of the Interactions Between Land Use, Transportation, and Environmental Quality</i>, the Science of the Relationship between Transportation, Land Use, and Environmental Quality, US EPA
Serte, Patricia Public Involvement (1-5) EnviroIssues/Seattle, WA	<ul style="list-style-type: none"> • 25 years of experience • B.A., Psychology 	<ul style="list-style-type: none"> • Alaskan Way Viaduct and Seawall Project, WSDOT, WA • Trans-Lake Washington Project Facilitation/Public Involvement, WSDOT, WA • Willamette River TMDL Development, Oregon State DEQ
Serres, Susan, PE Public Involvement (1-5) EnviroIssues/Seattle, WA	<ul style="list-style-type: none"> • 13 years of experience • B.S., Civil Engineering • Professional Engineer. OR 	<ul style="list-style-type: none"> • BROTS North-South Corridor Study, City of Bellevue, WA • FAST Phase I, WSDOT, Puget Sound, WA • Eastgate/I-90 Corridor Study, City of Bellevue, WA
Seskin, Sam Transportation Planning (1) Project Development (3) PB/Portland, OR	<ul style="list-style-type: none"> • 29 years of experience • M.A, Public Affairs and Urban Planning 	<ul style="list-style-type: none"> • Principal investigator, <i>Integration of Land Use Planning with Multi-Modal Transportation Planning</i> for NCHRP • Participated in development of Oregon's Transportation and Land Use Model Improvement Program, ODOT • Quantified the land use impacts and evaluated the costs and benefits of alternative investment packages for I-5 Transportation and Trade Partnership Study, ODOT
Stanton, William, AICP Program Dev./Oversight (3) PTG/Tacoma, WA	<ul style="list-style-type: none"> • 17 years of experience • M.U.P, Urban/Regional Planning • Certified Planner 	<ul style="list-style-type: none"> • Experience includes planning, design, management, and implementation of complex transportation projects, including contract management, project scheduling, budget management, partnering, and design-build contracts • Contracts/design change manager for I-15 Corridor Reconstruction, a \$1.3 billion, 17-mile interstate freeway design-build project in Salt Lake City involving more than 20 individual design contracts
Stephens, Bob, PE Geosciences (1) Project Development (3) Kleinfelder/Portland, OR	<ul style="list-style-type: none"> • 25 years of experience • M.S., Geological Engineering • Professional Engineer. OR, WA, ID, CA 	<ul style="list-style-type: none"> • Hwy 26 widening geotechnical recommendations, ODOT • Prineville Truck Route and Deer Street Bridge, ODOT • SE Foster Road/162nd Improvements, City of Portland/ODOT
Stroud, Pete, PE Geosciences (1) Project Development (3) Kleinfelder/Portland, OR	<ul style="list-style-type: none"> • 22 years of experience • B.A., Geology • Registered Geologist: OR, WA, CA • Certified Engineering Geologist: OR, WA, CA 	<ul style="list-style-type: none"> • On-Call Environmental Services Contract, ODOT • On-Call Environmental Services, Portland BES and PDOT • Phase I & II Environmental Site Assessment, Asbestos Surveys, and Geotechnical Investigations, Rite Aid Corporation, OR and WA
Swirsky, Karen, AICP Transportation/Land Use Planning (1) Project Development (3) DEA/Bend, OR	<ul style="list-style-type: none"> • 20 years of experience • M.S., Biology • Certified planner 	<ul style="list-style-type: none"> • <i>Main Street Handbook</i>, ODOT • Region 4 and 5 City/Co. TSPs, ODOT • Bike/pedestrian master plans, ODOT and local jurisdictions throughout the state
Tang, Andrew Funding/Financing (2,3) CS/Oakland, CA	<ul style="list-style-type: none"> • 11 years of experience • M.S., Transportation Engineering 	<ul style="list-style-type: none"> • Managing Oceanside-Escondido Financial Feasibility for the North Co. Transit District, CA • Deputy project manager for Colorado DOT Investment Strategy, a performance based planning system study, CO • Developed Performance Measures Library cataloging more than 500 measures in use or recommended for use at DOTs around the US for the NCHRP 83-2(2), Multimodal Transportation
Toepel, Kathryn, PhD Cultural/Historic Resources (1) Project Development (3) HRA/Eugene, OR	<ul style="list-style-type: none"> • 23 years of experience • Ph.D., Anthropology 	<ul style="list-style-type: none"> • Sunnybrook Interchange, ODOT • Linn-Dutton Rd, Crater Lake Hwy, ODOT • Mosier Mounds Site, Columbia River Hwy, ODOT
Womum, Christopher Project Manager (2) Economic Analysis (1) CS/Oakland, CA	<ul style="list-style-type: none"> • 20 years of experience • M.S., Management Science and Urban Planning • M.S., Urban Planning 	<ul style="list-style-type: none"> • Analyzed the role of trade along the I-5 corridor in the Region's economy for the I-5 Transportation and Trade Partnership, ODOT • Oceanside-Escondido Financial Assessment Update, North Co. Transit District, CA • Southern California Association of Governments Freight Financing Study, CA • Long Beach Financial Strategy, CA • Long-range Plan Economic Analysis, Los Angeles Metro Transportation Authority, CA



***On-Call Transportation Design / PS&E Services Roster
Above and Below***

WSDOT has awarded contracts to the firms shown below. For the \$350,000 and below categories, all contracts will be valued at \$350,000.00. For the above \$350,000 categories, the dollar value of each contract will be based as follows:

- Firms scoring within 100% to 95% of the top-scoring firm will be awarded a contract valued at \$2,000,000.00;
- Firms scoring within 94% and 90% of the top-scoring firm will be awarded a contract valued at \$1,500,000.00;
- Firms scoring within 89% and 85% of the top-scoring firm will be awarded a contract valued at \$1,000,000.00;
- Firms scoring within 84% and 80% of the top-scoring firm will be awarded a contract valued at \$500,000.00.

Category 1

- On-Call Transportation Design/PS&E, \$350k and below;
- On-Call Transportation Design/PS&E, Above \$350k;

\$350,000 and Below

- | | |
|---|---|
| 1. Anderson-Perry & Associates, Inc.
214 E Birch
Walla Walla, WA 99362
\$350,000.00 Contract Awarded | PH: 509-529-9260
FX: 509-529-8102
info@andersonperry.com
Agreement Number Y-8679 |
| 2. Bucher, Willis & Ratliff Corporation
2003 Western Avenue, Suite 100
Seattle, WA 98121-2193
\$350,000.00 Contract Awarded | PH: 206-448-2123
FX: 206-441-1622
www.bwrcorp.com
Agreement Number Y-8680 |
| 3. Century West Engineering Corporation
1825 N Hutchinson Road, 2 nd Floor
Spokane, WA 99212
\$350,000.00 Contract Awarded | PH: 509-838-3810
FX: 509-624-0355
www.centurywest.com
Agreement Number Y-8681 |
| 4. CivilTech Corporation
400 – 108 th Avenue NE, Suite 400
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-453-6488
FX: 425-453-5848
www.civiltech.com
Agreement Number Y-8682 |



Firms Selected

5. **Consulting Engineers Services, Inc. (CES, Inc. Engineering)** PH: 360-705-2185
1211 Fourth Avenue E FX: 360-705-2187
Olympia, WA 98506 www.ces-inc.net
\$350,000.00 Contract Awarded Agreement Number Y-8683

6. **CTS Engineers, Inc.** PH: 425-455-7622
1412 – 112th Avenue NE, Suite 102 FX: 425-462-1374
Bellevue, WA 98004 www.ctsengineers.com
\$350,000.00 Contract Awarded Agreement Number Y-8684

7. **DKS Associates** PH: 206-382-9800
999 Third Avenue, Suite 2420 FX: 206-587-0692
Seattle, WA 98104 www.dksassociates.com
\$350,000.00 Contract Awarded Agreement Number Y-8685

8. **DMJM+HARRIS, Inc.** PH: 206-562-5244
1100 Olive Way, Suite 350 FX: 206-562-5291
Seattle, WA 98101 www.dmjmharris.com
\$350,000.00 Contract Awarded Agreement Number Y-8686

9. **EARTHTECH** PH: 425-455-9494
10800 NE 8th Street, 7th Floor FX: 425-453-9470
Bellevue, WA 98004 www.earthtech.com
\$350,000.00 Contract Awarded Agreement Number Y-8687

10. **Exeltech Consulting, Inc.** PH: 360-357-8289
2627A Parkmont Lane SW FX: 360-357-8225
Olympia, WA 98502 www.xltech.com
\$350,000.00 Contract Awarded Agreement Number Y-8688

11. **Gibbs & Olson, Inc.** PH: 360-425-0991
1405 – 17th Avenue, Suite 300 FX: 360-423-3162
Longview, WA 98632 www.gibbs-olson.com
\$350,000.00 Contract Awarded Agreement Number Y-8689

12. **Hanson Professional Services, Inc.** PH: 425-635-0800
1621 – 114th Avenue SE, Suite 200 FX: 425-635-0900
Bellevue, WA 98004-6905 www.hanson-inc.com
\$350,000.00 Contract Awarded Agreement Number Y-8690

13. **Huitt-Zollars, Inc.** PH: 206-324-5500
814 E Pike Street FX: 206-328-1880
Seattle, WA 98122 www.huitt-zollars.com
\$350,000.00 Contract Awarded Agreement Number Y-8691

Firm(s) Selected

Page 2 of 6



Firms Selected

14. **Infrastructure Consulting Corporation (ICON)**
6300 Southcenter Blvd, Suite 200
Tukwila, WA 98188
\$350,000.00 Contract Awarded
PH: 206-241-3100
FX: 206-439-8447
None
Agreement Number Y-8692
15. **J-U-B Engineers, Inc.**
2810 W Clearwater Avenue, Suite 201
Kennewick, WA 99336
\$350,000.00 Contract Awarded
PH: 509-783-2144
FX: 509-734-0790
www.jub.com
Agreement Number Y-8693
16. **Kristen Betty & Associates, Inc. (KBA)**
11000 Main Street, Suite 100
Bellevue, WA 98004
\$350,000.00 Contract Awarded
PH: 425-455-9720
FX: 425-455-9732
www.kbacm.com
Agreement Number Y-8694
17. **MACTEC Engineering & Consulting, Inc.**
626 - 120th Avenue NE, Bldg B100
Bellevue, WA 98005
\$350,000.00 Contract Awarded
PH: 425-453-5545
FX: 425-453-6779
www.mactec.com
Agreement Number Y-8695
18. **NWS Traffic Engineering (Northwest Signal Supply, Inc.)**
12965 SW Herman Road
Tualatin, OR 97062
\$350,000.00 Contract Awarded
PH: 503-697-4730
FX: 503-699-7858
www.nwsignal.com
Agreement Number Y-8762
19. **Penhallegon Associates Consulting Engineers, Inc. (PACE)**
1601 Second Avenue, Suite 1000
Seattle, WA 98101
\$350,000.00 Contract Awarded
PH: 206-441-1855
FX: 206-448-7167
www.paceengrs.com
Agreement Number Y-8696
20. **SCA Consulting Group**
4200 Sixth Avenue SE, Suite 301
Lacey, WA 98503
\$350,000.00 Contract Awarded
PH: 360-493-6002
FX: 360-493-2476
www.thescagroup.com
Agreement Number Y-8697
21. **Taylor Engineering, Inc.**
106 W Mission Avenue
Spokane, WA 99201
\$350,000.00 Contract Awarded
PH: 509-328-3371
FX: 509-328-8224
www.taylorengr.com
Agreement Number Y-8698
22. **Transportation Planning & Engineering, Inc.**
2223 - 112th Avenue NE, Suite 101
Bellevue, WA 98004
\$350,000.00 Contract Awarded
PH: 425-455-5320
FX: 425-453-5759
www.tranplaneng.com
Agreement Number Y-8699

Firm(s) Selected

Page 3 of 6



Firms Selected

23. **USKH, Inc.**
1220 N Howard
Spokane, WA 99201
\$350,000.00 Contract Awarded
- PH: 509-328-5139
FX: 509-328-0423
www.USKH.com
Agreement Number Y-8700
24. **W&H Pacific**
3350 Monte Villa Parkway
Bothell, WA 98021
\$350,000.00 Contract Awarded
- PH: 425-951-4800
FX: 425-951-4808
www.whpacific.com
Agreement Number Y-8701

Above \$350,000

1. **Andersen Bjornstad Kane Jacobs, Inc. (ABKJ)**
800 Fifth Avenue, Suite 3800
Seattle, WA 98104-3103
\$1,000,000.00 Contract Awarded
- PH: 206-340-2255
FX: 206-340-2266
www.abkj.com
Agreement Number Y-8702
2. **Berger/ABAM Engineers, Inc.**
33301 Ninth Avenue S, Suite 300
Federal Way, WA 98003
\$1,500,000.00 Contract Awarded
- PH: 206-431-2300
FX: 206-431-2250
www.abam.com
Agreement Number 8703
3. **CH2M Hill, Inc.**
777 – 108th Avenue NE
Bellevue, WA 98004-5119
\$1,500,000.00 Contract Awarded
- PH: 425-453-5000
FX: 425-468-3100
www.ch2m.com
Agreement Number Y-8704
4. **David Evans & Associates, Inc.**
415 – 118th Avenue SE
Bellevue, WA 98005
\$2,000,000.00 Contract Awarded
- PH: 425-519-6500
FX: 425-519-5361
www.deainc.com
Agreement Number Y-8705
5. **Entranco, Inc.**
10900 NE 8th Street, Suite 300
Bellevue, WA 98004
\$1,000,000.00 Contract Awarded
- PH: 425-454-5600
FX: 425-454-0220
www.entranco.com
Agreement Number Y-8706
6. **H. W. Lochner, Inc.**
400 – 108th Avenue NE, Suite 401
Bellevue, WA 98004
\$2,000,000.00 Contract Awarded
- PH: 425-454-3160
FX: 425-455-8543
www.hwlochner.com
Agreement Number Y-8707



Firms Selected

7. **HDR Engineering, Inc.**
500 – 108th Avenue NE, Suite 1200
Bellevue, WA 98004-5549
\$2,000,000.00 Contract Awarded
PH: 425-453-1523
FX: 425-453-7107
www.hdrinc.com
Agreement Number Y-8708
8. **HNTB Corporation**
600 – 108th Avenue NE, Suite 400
Bellevue, WA 98004
\$1,500,000.00 Contract Awarded
PH: 425-455-3555
FX: 425-453-9179
www.hntb.com
Agreement Number Y-8709
9. **Hopper Dennis Jellison, PLLC**
314 W 15th Street
Vancouver, WA 98660-2927
\$500,000.00 Contract Awarded
PH: 360-695-3488
FX: 360-695-8767
www.hdjengineers.com
Agreement Number Y-8710
10. **INCA Engineers, Inc.**
400 – 112th Avenue NE, Suite 400
Bellevue, WA 98004
\$1,500,000.00 Contract Awarded
PH: 425-635-1000
FX: 425-635-1150
www.incainc.com
Agreement Number Y-8711
11. **KPFF Consulting Engineers**
1601 Fifth Avenue, Suite 1600
Seattle, WA 98101
\$1,500,000.00 Contract Awarded
PH: 206-622-5822
FX: 206-622-8130
www.kpff.com
Agreement Number Y-8712
12. **Otak, Inc.**
117 S Main Street, Suite 400
Seattle, WA 98104
\$500,000.00 Contract Awarded
PH: 206-224-7221
FX: 206-224-9230
www.otak.com
Agreement Number Y-8713
13. **Parsons Brinckerhoff Quade & Douglas, Inc.**
999 Third Avenue, Suite 2200
Seattle, WA 98104-4020
\$2,000,000.00 Contract Awarded
PH: 206-382-5200
FX: 206-382-5222
www.pbworld.com
Agreement Number Y-8714
14. **Parsons Transportation Group, Inc.**
3214 – 50th Street Court, Suite D302
Gig Harbor, WA 98335
\$1,500,000.00 Contract Awarded
PH: 253-853-7080
FX: 253-853-7822
www.parsons.com
Agreement Number Y-8715
15. **Parametrix, Inc.**
5808 Lake Washington Blvd NE, Suite 200
Kirkland, WA 98033-7350
\$2,000,000.00 Contract Awarded
PH: 425-822-8880
FX: 425-889-8808
www.parametrix.com
Agreement Number Y-8716

Firm(s) Selected

Page 5 of 6



**Washington State
Department of Transportation**

Firms Selected

16. **Perteet Engineering, Inc.**
2707 Colby Avenue, Suite 900
Everett, WA 98201
\$1,000,000.00 Contract Awarded

PH: 425-252-7700
FX: 425-339-6018
www.perteet.com
Agreement Number Y-8717

17. **Reid Middleton, Inc.**
728 – 134th Street SW, Suite 200
Everett, WA 98204
\$1,500,000.00 Contract Awarded

PH: 425-741-3800
FX: 425-741-3900
www.reidmiddleton.com
Agreement Number Y-8718

18. **Skillings-Connolly, Inc.**
PO Box 5080
Lacey, WA 98509
\$1,000,000.00 Contract Awarded

PH: 360-491-3399
FX: 360-491-3857
www.skillings.com
Agreement Number Y-8719

19. **Washington Group International, Inc.**
10900 NE 8th Street, Suite 500
Bellevue, WA 98004
\$500,000.00 Contract Awarded

PH: 425-451-4500
FX: 425-451-4980
www.wgint.com
Agreement Number Y-8720



On-Call Real Estate Services Roster

Firm(s) Selected:

1. **American Acquisition Group, Inc.**
5600 W Mariner Street, Suite 104
Tampa, FL 33609
\$8,000,000.00 Agreement Awarded
PH: 813-287-8191
FX: 813-287-8272
www.americanacquisition.com
Agreement Number Y-8798
2. **Certified Land Services Corporation**
4535 – 44th Avenue SW
Seattle, WA 98116
\$8,000,000.00 Agreement Awarded
PH: 206-287-9858
FX: 206-938-6717
None
Agreement Number Y-8799
3. **David Evans & Associates, Inc.**
415 – 118th Avenue SE
Bellevue, WA 98005
\$8,000,000.00 Agreement Awarded
PH: 425-519-6500
FX: 425-519-5361
www.deainc.com
Agreement Number Y-8800
4. **H. C. Peck & Associates, Inc.**
2399 Blake Street, Suite 180
Denver, CO 80205
\$8,000,000.00 Agreement Awarded
PH: 303-623-6112
FX: 303-623-6301
www.hcpeck.com
Agreement Number Y-8801
5. **HDR Engineering, Inc.**
500 – 108th Avenue NE, Suite 1200
Bellevue, WA 98004-5549
\$8,000,000.00 Agreement Awarded
PH: 425-453-1523
FX: 425-453-7107
www.hdrinc.com
Agreement Number Y-8802
6. **Overland, Pacific & Cutler, Inc.**
100 W Broadway, Suite 500
Long Beach, CA 90802
\$8,000,000.00 Agreement Awarded
PH: 562-304-2000
FX: 562-304-2020
www.OPCservices.com
Agreement Number Y-8803
7. **PHAROS Corporation**
123 Second Avenue S
Edmonds, WA 98020
\$8,000,000.00 Agreement Awarded
PH: 425-744-7440
FX: 425-744-1400
www.pharoscorp.com
Agreement Number Y-8804
8. **TBE Group, Inc.**
2000 Park Street, Suite 207
Columbia, SC 29201
\$8,000,000.00 Agreement Awarded
PH: 803-252-5083
FX: 803-252-5883
www.tbegroup.com
Agreement Number Y-8805
9. **Universal Field Services, Inc.**
111 Main Street, Suite 105
Edmonds, WA 98020
\$8,000,000.00 Agreement Awarded
PH: 425-673-5559
FX: 425-673-5579
www.ufsrw.com
Agreement Number Y-8806

Firm(s) Selected

Page 1 of 1



On-Call Landscape Architecture Services Roster

Firm(s) Selected:

1. **Adams & Clark, Inc.** PH: 509-747-4600
1720 W Fourth Avenue FX: 509-747-8913
Spokane, WA 99204 www.adamsandclark.com
\$750,000.00 Agreement Awarded Agreement Number Y-8579
2. **Design Two Four/Two Six, Inc.** PH: 425-881-2426
733 – 7th Avenue, Suite 212 FX: 425-576-5229
Kirkland, WA 98033 www.design2426.com
\$750,000.00 Agreement Awarded Agreement Number Y-8580
3. **Entranco, Inc.** PH: 425-454-5600
10900 NE 8th Street, Suite 300 FX: 425-454-0220
Bellevue, WA 98004 www.entranco.com
\$750,000.00 Agreement Awarded Agreement Number Y-8581
4. **HNTB Corporation** PH: 425-455-3555
600 – 108th Avenue NE, Suite 400 FX: 425-453-9179
Bellevue, WA 98004 www.hntb.com
\$750,000.00 Agreement Awarded Agreement Number Y-8582
5. **Hopper Dennis Jellison, P.L.L.C.** PH: 360-695-3488
314 W 15th Street FX: 360-695-8767
Vancouver, WA 98660-2927 www.hdjengineers.com
\$750,000.00 Agreement Awarded Agreement Number Y-8583
6. **Hough Beck & Baird, Inc.** PH: 206-682-3051
215 Westlake Avenue North FX: 206-682-3245
Seattle, WA 98109 www.houghbeckandbaird.com
\$750,000.00 Agreement Awarded Agreement Number Y-8584
7. **Huitt-Zollars, Inc.** PH: 206-324-5500
814 E Pike Street FX: 206-328-1880
Seattle, WA 98122 www.huitt-zollars.com
\$750,000.00 Agreement Awarded Agreement Number Y-8585
8. **Jongejan Gerrard McNeal, Inc., P.S.** PH: 425-454-5723
204 – 111th Avenue NE FX: 425-454-4685
Bellevue, WA 98004 www.jgm-inc.com
\$750,000.00 Agreement Awarded Agreement Number Y-8586
9. **MacLeod Reckord** PH: 206-323-7919
231 Summit Avenue E FX: 206-323-9242
Seattle, WA 98102 None
\$750,000.00 Agreement Awarded Agreement Number Y-8587

Firm(s) Selected

Page 1 of 2



Firm(s) Selected

10. **Nakano Associates, L.L.C.**
300 E Pike, Suite 2000
Seattle, WA 98122
\$750,000.00 Agreement Awarded
PH: 206-292-9392
FX: 206-292-9640
www.nakanoassociates.com
Agreement Number Y-8588
11. **Osborn Pacific Group, Inc.**
1414 Dexter Avenue N, Suite 230
Seattle, WA 98109-3501
\$750,000.00 Agreement Awarded
PH: 206-284-8865
FX: 206-284-8897
www.osbornpacific.com
Agreement Number Y-8589
12. **Parametrix, Inc.**
5808 Lake Washington Blvd NE, Suite 200
Kirkland, WA 98033-7350
\$750,000.00 Agreement Awarded
PH: 425-822-8880
FX: 425-889-8808
www.parametrix.com
Agreement Number Y-8590
13. **Robert W. Droll, Landscape Architect, P.S.**
4405 - 7th Avenue SE, Suite 203
Lacey, WA 98503
\$750,000.00 Agreement Awarded
PH: 360-456-3813
FX: 360-493-2063
None
Agreement Number Y-8591
14. **SB & Associates, Inc. P.S.**
200 Roy Street, Suite 104
Seattle, WA 98109
\$750,000.00 Agreement Awarded
PH: 206-283-7090
FX 206-281-0876
www.sbassociates.com
Agreement Number Y-8592
15. **Worthy & Associates, L.L.C.**
1932 First Avenue, Suite 606
Seattle, WA 98101
\$750,000.00 Agreement Awarded
PH: 206-448-9270
FX: 206-448-0607
www.worthyandassociates.com
Agreement Number Y-8593



***On-Call Traffic Engineering Services Roster
Above and Below***

WSDOT has awarded contracts to the firms shown below. For the \$350,000 and below categories, all contracts will be valued at \$350,000.00. For the above \$350,000 categories, the dollar value of each contract will be based as follows:

- Firms scoring within 100% to 95% of the top-scoring firm will be awarded a contract valued at \$2,000,000.00;
- Firms scoring within 94% and 90% of the top-scoring firm will be awarded a contract valued at \$1,500,000.00;
- Firms scoring within 89% and 85% of the top-scoring firm will be awarded a contract valued at \$1,000,000.00;
- Firms scoring within 84% and 80% of the top-scoring firm will be awarded a contract valued at \$500,000.00.

Category 2

- On-Call Traffic Engineering Services, \$350k and below;
- On-Call Traffic Engineering Services, Above \$350k;

\$350,000 and Below

- | | |
|--|---|
| 1. CTS Engineers
1412 – 112 th Avenue NE, Suite 102
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-455-7622
FX: 425-462-1374
www.ctsengineers.com
Agreement Number Y-8631 |
| 2. Entranco, Inc.
10900 NE 8th Street, Suite 300
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-454-5600
FX: 425-454-0220
www.entranco.com
Agreement Number Y-8632 |
| 3. Garry Struthers Associates, Inc.
3150 Richards Road, Suite 100
Bellevue, WA 98005
\$350,000.00 Contract Awarded | PH: 425-519-0300
FX: 425-519-0309
www.gsassoc-inc.com
Agreement Number Y-8633 |
| 4. H. W. Lochner, Inc.
400 – 108th Avenue NE, Suite 401
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-454-3160
FX: 425-455-8543
www.hwlochner.com
Agreement Number Y-8634 |



Firms Selected

5. **HDR Engineering, Inc.**
500 – 108th Avenue NE, Suite 1200
Bellevue, WA 98004-5549
\$350,000.00 Contract Awarded
PH: 425-453-1523
FX: 425-453-7107
www.hdrinc.com
Agreement Number Y-8635
6. **Hopper Dennis Jellison, PLLC**
314 W 15th Street
Vancouver, WA 98660-2927
\$350,000.00 Contract Awarded
PH: 360-695-3488
FX: 360-695-8767
www.hdjengineers.com
Agreement Number Y-8636
7. **IBI Group**
506 Second Avenue, Suite 6000
Seattle, WA 98104
\$350,000.00 Contract Awarded
PH: 206-521-9091
FX: 206-521-9095
www.ibigroup.com
Agreement Number Y-8637
8. **INCA Engineers, Inc.**
400 – 112th Avenue NE, Suite 400
Bellevue, WA 98004
\$350,000.00 Contract Awarded
PH: 425-635-1000
FX: 425-635-1150
www.incainc.com
Agreement Number Y-8638
9. **J-U-B Engineers, Inc.**
2810 W Clearwater Avenue, Suite 201
Kennewick, WA 99336
\$350,000.00 Contract Awarded
PH: 509-783-2144
FX: 509-734-0790
www.jub.com
Agreement Number Y-8639
10. **KDD & Associates, PLLC**
1904 – 3rd Avenue, Suite 400
Seattle, WA 98188
\$350,000.00 Contract Awarded
PH: 206-829-0100
FX: 206-374-2432
www.kddassoc.com
Agreement Number Y-8640
11. **Kittleson & Associates, Inc.**
610 Alder, Suite 700
Portland, OR 97459
\$350,000.00 Contract Awarded
PH: 503-228-5230
FX: 503-273-8169
www.kittleson.com
Agreement Number Y-8641
12. **Mirai Associates**
19110 Bothell Way NE, Suite 202
Bothell, WA 98011
\$350,000.00 Contract Awarded
PH: 425-425-0905
FX: 425-415-0935
www.miraiassociates.com
Agreement Number Y-8642
13. **NWS Traffic Engineering (Northwest Signal Supply, Inc.)**
12965 SW Herman Road
Tualatin, OR 97062
\$350,000.00 Contract Awarded
PH: 503-697-4730
FX: 503-699-7858
www.nwsignal.com
Agreement Number Y-8761

Firm(s) Selected

Page 2 of 4



Firms Selected

14. **Parametrix, Inc.**
5808 Lake Washington Blvd NE, Suite 200
Kirkland, WA 98033-7350
\$350,000.00 Contract Awarded
PH: 425-822-8880
FX: 425-889-8808
www.parametrix.com
Agreement Number Y-8643
15. **Perteet Engineering, Inc.**
2707 Colby Avenue, Suite 900
Everett, WA 98201
\$350,000.00 Contract Awarded
PH: 425-252-7700
FX: 425-339-6018
www.perteet.com
Agreement Number Y-8644
16. **Reid Middleton, Inc.**
728 - 134th Street SW, Suite 200
Everett, WA 98204
\$350,000.00 Contract Awarded
PH: 425-741-3800
FX: 425-741-3900
www.reidmiddleton.com
Agreement Number Y-8645
17. **Transpo Group, Inc., The**
11730 - 118th Avenue NE, Suite 600
Kirkland, WA 98034
\$350,000.00 Contract Awarded
PH: 425-821-3665
FX: 425-825-8434
www.TheTranspoGroup.com
Agreement Number Y-8646
18. **Transportation Planning & Engineering, Inc.**
2223 - 112th Avenue NE, Suite 101
Bellevue, WA 98004
\$350,000.00 Contract Awarded
PH: 425-455-5320
FX: 425-453-5759
www.tranplaneng.com
Agreement Number y-8647
19. **Transportation Solutions, Inc.**
8250 - 165th Avenue NE, Suite 100
Redmond, WA 98052-6628
\$350,000.00 Contract Awarded
PH: 425-883-4134
FX: 425-867-0898
www.tsinw.com
Agreement Number Y-8648
20. **USKH, Inc.**
1220 N Howard
Spokane, WA 99201
\$350,000.00 Contract Awarded
PH: 509-328-5139
FX: 509-328-0423
www.USKH.com
Agreement Number Y-8649

Above \$350,000

1. **CH2M Hill, Inc.**
777 - 108th Avenue NE
Bellevue, WA 98004-5119
\$1,500,000.00 Contract Awarded
PH: 425-453-5000
FX: 425-468-3100
www.ch2m.com
Agreement Number Y-8622



Firms Selected

2. **David Evans & Associates, Inc.**
415 – 118th Avenue SE
Bellevue, WA 98005
\$2,000,000.00 Contract Awarded
PH: 425-519-6500
FX: 425-519-5361
www.deainc.com
Agreement Number Y-8623
3. **DKS Associates**
999 Third Avenue, Suite 2420
Seattle, WA 98104
\$2,000,000.00 Contract Awarded
PH: 206-382-9800
FX: 206-587-0692
www.dksassociates.com
Agreement Number Y-8624
4. **EARTH TECH**
10800 NE 8th Street, 7th Floor
Bellevue, WA 98004
\$500,000.00 Contract Awarded
PH: 425-455-9494
FX: 425-453-9470
www.earthtech.com
Agreement Number Y-8625
5. **HNTB Corporation**
600 – 108th Avenue NE, Suite 400
Bellevue, WA 98004
\$2,000,000.00 Contract Awarded
PH: 425-455-3555
FX: 425-453-9179
www.hntb.com
Agreement Number Y-8626
6. **Parsons Brincherhoff Quade & Douglas, Inc.**
999 Third Avenue, Suite 2200
Seattle, WA 98104-4020
\$2,000,000.00 Contract Awarded
PH: 206-382-5200
FX: 206-382-5222
www.pbworld.com
Agreement Number Y-8627
7. **Parsons Transportation Group, Inc.**
3214 – 50th Street Court, Suite D302
Gig Harbor, WA 98335
\$1,500,000.00 Contract Awarded
PH: 253-853-7080
FX: 253-853-7822
www.parsons.com
Agreement Number Y-8628
8. **Skillings-Connolly, Inc.**
PO Box 5080
Lacey, WA 98509
\$500,000.00 Contract Awarded
PH: 360-491-3399
FX: 360-391-3857
www.skillings.com
Agreement Number Y-8629
9. **Washington Group International, Inc.**
10900 NE 8th Street, Suite 500
Bellevue, WA 98004
\$1,000,000.00 Contract Awarded
PH: 425-451-4500
FX: 425-451-4980
www.wgint.com
Agreement Number Y-8630



***On-Call Land Surveying Services Roster
Above and Below***

WSDOT has awarded contracts to the firms shown below. For the \$350,000 and below categories, all contracts will be valued at \$350,000.00. For the above \$350,000 categories, the dollar value of each contract will be based as follows:

- Firms scoring within 100% to 95% of the top-scoring firm will be awarded a contract valued at \$2,000,000.00;
- Firms scoring within 94% and 90% of the top-scoring firm will be awarded a contract valued at \$1,500,000.00;
- Firms scoring within 89% and 85% of the top-scoring firm will be awarded a contract valued at \$1,000,000.00;
- Firms scoring within 84% and 80% of the top-scoring firm will be awarded a contract valued at \$500,000.00.

Category 4

- On-Call Land Surveying, \$350k and below;
- On-Call Land Surveying, Above \$350k.

\$350,000 and Below

- | | |
|---|---|
| 1. APS Surveying & Mapping, LLC
640 NW Gilman Blvd, Suite 101
Issaquah, WA 98027
\$350,000.00 Contract Awarded | PH: 425-427-2554
FX: 425-427-2556
www.aspsm.com
Agreement Number Y-8603 |
| 2. CTS Engineers, Inc.
1412 – 112 th Avenue NE, Suite 102
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-455-7622
FX: 425-462-1374
www.ctsengineers.com
Agreement Number Y-8604 |
| 3. EARTH TECH
10800 NE 8 th Street, 7 th Floor
Bellevue, WA 98004
\$350,000.00 Contract Awarded | PH: 425-455-9494
FX: 425-453-9470
www.earthtech.com
Agreement Number Y-8605 |
| 4. Gibbs & Olson, Inc.
1405 – 17 th Avenue, Suite 300
Longview, WA 98632
\$350,000.00 Contract Awarded | PH: 360-425-0991
FX: 360-423-3162
www.gibbs-olson.com
Agreement Number Y-8606 |



Firms Selected

5. **Huitt-Zollars, Inc.**
814 E Pike Street
Seattle, WA 98122
\$350,000.00 Contract Awarded
PH: 206-324-5500
FX: 206-328-1880
www.huitt-zollars.com
Agreement Number Y-8607
6. **Lin & Associates, Inc.**
999 Third Avenue, Suite 2410
Seattle, WA 98104
\$350,000.00 Contract Awarded
PH: 206-621-1218
FX: 206-223-8223
None
Agreement Number Y-8608
7. **Minister & Glaeser Surveying, Inc.**
2200 E Evergreen Blvd
Vancouver, WA 98661
\$350,000.00 Contract Awarded
PH: 360-694-3313
FX: 360-694-8410
None
Agreement Number Y-8609
8. **Parametrix, Inc.**
5808 Lake Washington Blvd NE, Suite 200
Kirkland, WA 98033-7350
\$350,000.00 Contract Awarded
PH: 425-822-8880
FX: 425-889-8808
www.parametrix.com
Agreement Number 8610
9. **Reid Middleton, Inc.**
728 - 134th Street SW, Suite 200
Everett, WA 98204
\$350,000.00 Contract Awarded
PH: 425-741-3800
FX: 425-741-3900
www.reidmiddleton.com
Agreement Number Y-8611
10. **Rogers Surveying, Inc.**
803 Columbia Park Trail
Richland, WA 99352
\$350,000.00 Contract Awarded
PH: 509-627-5656
FX: 509-627-2994
www.rogerssurveying.com
Agreement Number Y-8612
11. **Taylor Engineering, Inc.**
106 W Mission Avenue
Spokane, WA 99201
\$350,000.00 Contract Awarded
PH: 509-328-3371
FX: 509-328-8224
www.taylorengr.com
Agreement Number Y-8613
12. **USKH, Inc.**
1220 N Howard
Spokane, WA 99201
\$350,000.00 Contract Awarded
PH: 509-328-5139
FX: 509-328-0423
www.USKH.com
Agreement Number Y-8614
13. **W&H Pacific**
3350 Monte Villa Parkway
Bothell, WA 98021
\$350,000.00 Contract Awarded
PH: 425-951-4800
FX: 425-951-4808
www.whpacific.com
Agreement Number Y-8615

Firm(s) Selected

Page 2 of 3



Above \$350,000

1. **CH2M Hill, Inc.** PH: 425-453-5000
777 - 108th Avenue NE FX: 425-468-3100
Bellevue, WA 98004-5119 www.ch2m.com
\$1,500,000.00 Contract Awarded Agreement Number Y-8616

2. **David Evans & Associates, Inc.** PH: 425-519-6500
415- - 118th Avenue SE FX: 425-519-5361
Bellevue, WA 98005 www.deainc.com
\$2,000,000.00 Contract Awarded Agreement Number Y-8617

3. **INCA Engineers, Inc.** PH: 425-635-1000
400 - 112th Avenue NE, Suite 400 FX: 425-635-1150
Bellevue, WA 98004 www.incainc.com
\$2,000,000.00 Contract Awarded Agreement Number Y-8618

4. **Otak, Inc.** PH: 425-822-4446
620 Kirkland Way, Suite 100 FX: 425-827-9577
Kirkland, WA 98033 www.otak.com
\$2,000,000.00 Contract Awarded Agreement Number Y-8619

5. **Penhallegon Associates Consulting Engineers, Inc. (PACE)** PH: 206-441-1855
1601 Second Avenue, Suite 1000 FX: 206-448-7167
Seattle, WA 98101 www.paceengrs.com
\$1,500,000.00 Contract Awarded Agreement Number Y-8620

6. **Perteet Engineering, Inc.** PH: 425-252-7700
2707 Colby Avenue, Suite 900 FX: 425-339-6018
Everett, WA 98201 www.perteet.com
\$1,500,000.00 Contract Awarded Agreement Number Y-8621

each category of drainage maintenance work by the end of February 2004. Similar programmatic agreements will be reached with Ecology and Army Corps of Engineers in February as well for these activities.

In January 2004, WSDOT began negotiating multi-agency programmatic permit approvals for bridge scour repair, bank stabilization repair, and bridge removal activities. WSDOT expects to obtain similar programmatic agreements that will cover these activities by June 2004.

Consultant Utilization

There are two main areas of need where consultants are utilized on State projects. The first is to augment workforce needs with additional qualified teams so the State can maintain a relatively level workforce, minimizing the need for RIFs or large hiring and training efforts. The second is to fill needs for specialized expertise that may not be available "in-house

Earlier (**When**) contracting efforts were directed at having a sufficiently large pool of qualified talent to draw from, quickly and efficiently, without time delays. With that goal currently being met, the emphasis has shifted slightly to identifying the "Best of the Best" in a variety of specialized areas, allowing the Department to draw upon top expertise at National and International levels.

Panel of Experts Selection for Regional Transportation Improvement District (RTID) Projects

In addition to the team of three experts on Design-Build hired on the I-405 Project (**don't we need to say more on this project-separate paragraph?**), WSDOT management is currently working to identify and assemble a tiered group "Panel of Experts" to review Cost Risk Assessment (CRA) data and provide oversight, guidance and direction related to the multitude of RTID-identified projects. The Panel, requested by the Legislature (**mandate . legislation, suggestion??**), conceivably would be chaired by three known and respected public figures and filled with specialists in a variety of disciplines. The panel selection should be complete early next quarter.

On-Call Services

WSDOT currently has over 200 different consulting firms committed to providing services to the State on short notice through "On-Call" contracts. Many of these firms, which range from single person consultants to large, multi-tiered organizations, have internationally recognized experts on staff. Currently 12 Primes, plus their sub-consultants are under contract to provide project specific services across the State.

Transportation Funding Package Consultant Utilization to Date

For the quarter ending December 31, 2003, WSDOT paid \$2,556,500 to firms providing services on 2003 Transportation Funding Projects. Over 300 people were working directly on a full or part time basis on these projects. Over \$5,000,000 was authorized as new work in the quarter.

Construction Employment Information

Project delivery of the Nickel Projects signals many changes for the citizens of the State of Washington. Some changes are tangible, such as improved safety, increased flow, or additional access, while others are not so tangible such as economic stimulus and increased employment. WSDOT will not attempt to measure the economic stimulus brought about by Transportation funding, but can quote several interesting facts from a study (Economic Impact of the Construction Industry on the State of Washington - 2002 update), performed by the University of Washington under a grant from the Associated General Contractors of Washington .

- Construction employment averaged 202,483 in 2002, representing 9% of the people employed in non-government jobs in the State.
- Construction payroll in 2002 was over \$8.4 billion, representing 10% of the annual payroll of major industries in the State
- Construction activities account for 19% of the total sales tax collected in the State. This ranks second only to retail trade.
- Construction activities account for 10% of the business and occupation tax collected in the State.



**Washington State
Department of Transportation**
Douglas B. MacDonald
Secretary of Transportation

Southwest Region
11018 Northeast 51st Circle
P.O. Box 1709
Vancouver, WA 98668-1709
360-905-2000
Fax 360-905-2222
TTY: 1-800-833-6388
www.wsdot.wa.gov

February 10, 2004

Dean Lookingbill
Transportation Program Manager
Southwest Washington Regional Transportation Council
1351 Officers' Row
Vancouver, Washington 98661

Dear Mr. Lookingbill,

Please Amend the 2004-2006 Transportation Improvement Program to include the following project:

I-5	PIN 400506A
Columbia River Crossing/Vancouver	\$3,000,000
Prepare Draft Environmental Impact Statement	
Sub Program I1	
PE phase	Funding 2004 Federal Earmark and toll credits
	Start Date: 3/22/2004
<p>U.S. congressional legislation procured funding to begin the design of a new Columbia River crossing. The project will address safety and congestion issues on this vital freight and commuter corridor. This initial stage includes preparation of a draft Environmental Impact Statement and begins public involvement efforts. The total project cost will not be known until the EIS is complete and preliminary design is started. This project will be a joint effort between the states of Oregon and Washington.</p>	

If you have any questions please contact Glenn Schneider at 905-2030

Sincerely,

Glenn S. Schneider, PE
Program Manager

GSS/PK/pk

cc: Dale Himes
attachment

Washington State S. T. I. P.
2004 to 2006
(Project Costs in Thousands of Dollars)
totals for years 2004 thru 2006

Date - February 12, 2004

Selection Criteria

4 DIGIT TIP Year **2004**
Agency Name **Wsdot Sw**
City Name
County Name
MPO/RTPO **RTC**
Revision Number **1**

RTC SWR Stip RIC. fp5
RTC SWR Phase RIC. fp5

Sent to Dale Robins 2/12/04
cc'd zevy

**Washington State S. T. I. P.
2004 to 2006
(Project Costs in Thousands of Dollars)**

February 12, 2004

MPO/RTPO : RTC
County : Clark Co.
Agency : WSDOT - SW

Func Cls	Project Identification	PIN No.	Local Proj. ID	Imp Type	Total Length	Start Date	Phase Data					Local/ State	Total
							Fund Code	Federal Cost	Fund Code	State Cost			
11	Columbia River Crossing/Vancouver I-5 From: 0.00	400506A		09	0.27								
	Prepare draft environmental impact study, conduct public involvement												
	Environmental Status is: EIS			PE		3/22/2004	Discretionary						3000
	RW Required: Yes												
							Project Total						3000
							Agency Totals for WSDOT - SW						3000

STIP Amend. No.:
Revision: 1



TO: Donald K. Nelson
MS-47324

THRU: Michael B. Rice
MS-47323

FROM: Dale Himes, Project Director
SW Region

SUBJECT: Request for Consultant Services
A&E Services Project Specific Competitive Selection
Project Title: I-5 Columbia River Crossing

1. *Identify and describe the proposed project.*

The I-5 Columbia River Crossing project will further define the recommendations suggested in the previous Final Strategic Plan for the I-5 Corridor. The next phases of the project will focus on completing the planning, definition and design activities for a bi-state crossing across the Columbia River.

2. *Provide justification for the use of consultant services. Explain how it was determined that sufficient staffing or expertise is not available within the department to perform the service.*

The total estimated cost for the aforementioned project will be from \$1.2 to \$2.8 billion. The estimated cost for the design phase alone will be \$100,000,000. Supplemental staff resources will be required to meet the project timeline.

3. *Explain what effort was taken to conclude that other qualified public resources are not available to perform the services more efficiently or more cost effectively.*

This project will be a joint effort with ODOT. ODOT is currently decentralizing their staff resources to work on their priority cracked bridge program. Support staffing functions are being transferred to private engineering firms. The Southwest Region currently lacks all the required staff resources for such an undertaking.

4. *If it is expected that the consultant agreement involving design services will exceed \$350,000, provide assurance that Local 17 has been contacted and that all potential options have been discussed with the union to provide the services with state resources.*

5. *State the specific intended purpose of the agreement and describe the services and/or deliverables that are needed. Also include an explanation as to how it was determined*

that the services are critical or essential to the department's responsibilities or operations and/or whether the services are mandated or authorized by the legislature. If two or more phases of work are anticipated, describe each phase separately.

6. *State the date on which consulting services are desired and estimate the duration of each phase of work.*

Planning Phase

Definition Phase

Design Phase

7. *If the project includes federal funds, race neutral and/or race conscious participation goals for Disadvantaged Business Enterprise (DBE) firms will apply. If you have questions regarding the DBE program, please refer to M 04-16, "Disadvantaged Business Enterprise Program: Participation Plan." If the project includes state funds only, a voluntary 10% participation goal for Minority Business Enterprise (MBE) firms and a voluntary 6% participation goal for Women Business Enterprise (WBE) firms will apply. If there is strong justification for waiving the DBE participation goals, provide detailed explanation.*
8. *Provide the funding source of the project, include the Program Identification Number (PIN) and Work Order Number. Also, include the organization code for the work order. Include Federal Aid Number and participation percentage on federally funded projects. Provide assurance that the appropriate Program Management office has reviewed and approved funding. Also, please include charge codes for the cost of advertisement. (Note: Your advertisement will not be publicized unless you include charge codes to pay for advertisement costs.)*
9. *Provide a written State estimate for the costs of the services that will be performed by the consultant on the proposed project. The estimate should include the following:*
 - *Direct Salary Costs*
Include number of hours and salary rates for each proposed classification.

- **Overhead Costs**
Based upon a percentage of direct salary costs (normally the range is between 120-200% of direct salary costs).
- **Fixed Fee Costs**
Based upon a percentage of direct salary costs. The fixed fee percentage will normally range from 17-35% of direct salary costs.
- **Reimbursable Expenses**
Usually 5-10% of total costs of the agreement. These costs may include mileage, travel, computer, copies, etc.
- **Sub-consultant Expenses**
Include estimated costs for sub-consultants, this will be an accumulative amount that will include direct salary costs, overhead costs, fixed fee costs and reimbursable expenses.

10. *Project Manager Name and Phone Number.*

Dale Himes

360-905-2006

11. *Area Consultant Liaison Name and Phone Number.*

Dale Himes

360-905-2006

REVIEWED AND RECOMMEND FOR APPROVAL:

Director, Consultant Services Office

Date

APPROVED:

Director, Environmental and Engineering Programs

Date

Donald K. Nelson
February 11, 2004
Page 4

Attachments

cc:

Himes, Dale

From: Humphrey, George
Sent: Wednesday, January 28, 2004 9:13 AM
To: Himes, Dale
Subject: RE: Maximum Funding Limits

1-28-04

Hopper Dennis Jellison

Design/PS&E	500,000
Traffic	350,000
Studies	0
Survey	0
RES	0
Landscape	750,000

PBQD

Design/PS&E	2,000,000 minus 31,500 = 1,968,500
Traffic	2,000,000
Studies	2,000,000
Survey	0
RES	0
Landscape	0

KPFF

Design/PS&E	1,500,000
Traffic	0
Studies	0
Survey	0
RES	0
Landscape	0

David Evans and Associates

Design/PS&E	2,000,000
Traffic	2,000,000
Studies	2,000,000
Survey	2,000,000
RES	8,000,000
Landscape	0

-----Original Message-----

From: Himes, Dale
Sent: Tuesday, January 27, 2004 3:53 PM
To: Humphrey, George
Subject: Maximum Funding Limits

George,

Could you check into the remaining funding that is available for me to use for the following On-call consultants:

Hopper Dennis Jellison
Parsons Brinkerhoff
KPFF
David Evans and Associates

Thanks,

Himes, Dale

From: Himes, Dale
Sent: Wednesday, February 11, 2004 11:16 AM
To: Crabbe, Molly
Subject: On Call Communications Contracts

Hello Molly,

I have a call in to you. The reason for my phone call is to inquire about the On Call Communications Contract roster; who is on that list; and whether I can get the JD White Company as a subcontractor to one of the prime contractors. The on call roster list that I currently have (revised 5/13/03) shows Kaitlin Smith Communications as a local prime that may be open to have White as a subcontractor. The scope of work that I have in mind is attached and would be a T/M task order in a range from \$20-\$40k. If possible, I would like to have the Smith/White team on board by next Tuesday, February 17, 2004. Is all of this do-able? Please give me a call when you have a chance.

Thanks,

Dale Himes, AICP
Project Director Columbia River Crossing
WSDOT-Southwest Region
360-905-2006 - office
360-601-3932 - cell
himesd@wsdot.wa.gov



CommunicationScope.doc

2/10/04

Strategic Planning

Assists WSDOT in the development of decision-making strategies for the project definition phase of the Columbia River Crossing Project. Work activities shall include assisting the Project Director in:

- Developing, coordinating and communicating the key messages describing the status and “next steps” of the Crossing Project to elected and appointed officials, boards, commissions, councils and advisory committees.
- Analyzing community survey results to further define and advance the Project.
- Developing strategies that assist in the development of a bi-state decision-making process.

Himes, Dale

From: Himes, Dale
Sent: Tuesday, February 10, 2004 2:53 PM
To: Rice, Mike; Kane, Mike; Lorz, Karlene
Subject: Columbia River Crossing Project

Karlene, Mike and Mike,

Over the last few weeks I have had an opportunity to talk with all of you regarding WSDOT contracting processes. Being new to WSDOT, I appreciate the in-depth answers to my questions from all of you. After talking with Karlene today, I again looked at my first need for outside assistance for the Columbia River Crossing Project and narrowed the scope of work to the following:

Strategic Planning

Assists WSDOT in the development of decision-making strategies for the project definition phase of the Columbia River Crossing Project. Work activities shall include assisting the Project Director in:

- Developing, coordinating and communicating the key messages describing the status and "next steps" of the Crossing Project to elected and appointed officials, boards, commissions, councils and advisory committees.
- Analyzing community survey results to further define and advance the Project.
- Developing strategies that assist in the development of a bi-state decision-making process.

With the above revised work description in mind and my desire to retain the JD White Company, what would be the right course of action to retain them?

1. Retain JD White through PBQD, KPFF or Hopper Dennis Jellison which are on the existing On-Call Services Roster?
OR

2. Sole Source?

3. *Call Molly Crabbe and use existing commun. firms for white per Kane & Lorz*
After talking with Mike Kane last week, my long term strategy still would be to develop a job specific on call roster for Columbia River Crossing project. I assume that is still a good plan of action? The long term magnitude of the overall Project will be \$1B. For JD White - short term \$20-40k.

Thanks,

Dale Himes, AICP
Project Director Columbia River Crossing
WSDOT-Southwest Region
360-905-2006 - office
360-601-3932 - cell
himesd@wsdot.wa.gov

On Call Communications Contracts

	EASTERN	NORTH CENTRAL	NORTHWEST	OLYMPIC	SOUTH CENTRAL	SOUTHWEST
STATEWIDE CONTRACTS						
DDB Seattle, Inc.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8414						
1008 Western Ave, Suite 601						
Seattle, WA 98104						
(206) 442-9900						
dan.miller@sea.ddb.com						
Desautel Hege Communications	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8415						
1212 North Washington, Suite 204						
Spokane, WA 99201						
(509) 444-2350						
cherd@desautelhege.com						
White Runkle Associates, Inc.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8416						
W. 505 Riverside Ave, Suite 300						
Spokane, WA 99201						
(509) 747-6767						
jack@whiterunkle.com						
Wong Doody, Inc.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8417						
83 S. King St, Suite 814						
Seattle, WA 98104						
(206) 624-5325						
jeff@wongdoody.com						

On Call Communications Contracts

	EASTERN	NORTH CENTRAL	NORTHWEST	OLYMPIC	SOUTH CENTRAL	SOUTHWEST
MARKET RESEARCH						
Evans/McDonough Company, Inc.			<input checked="" type="checkbox"/>			
Y-8418						
315 First Ave S, Suite 400						
Seattle, WA 98104						
(206) 652-2454						
don@evansmcdonough.com						
P.R.R.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8419						
1109 1st Ave, Suite 300						
Seattle, WA 98104						
(206) 623-0232						
bbrown@prrbiz.com						
GRAPHIC DESIGN						
Cain Creative		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	
Y-8420						
2502 30th Avenue South						
Seattle, WA 98144						
(206) 721-9900						
charles@caincreative.com						
Skillings-Connolly/Daniels-Brown	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8421						
115 State Avenue NE						
Olympia, WA 98501						
(360) 705-3058						
sdb@danielsbrown.com						
White Runkle Associates, Inc.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8422						
W. 505 Riverside Ave, Suite 300						
Spokane, WA 99201						
(509) 747-6767						
jack@whiterunkle.com						

On Call Communications Contracts

	EASTERN	NORTH CENTRAL	NORTHWEST	OLYMPIC	SOUTH CENTRAL	SOUTHWEST
WRITING						
Cain Creative		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	
Y-8423						
2502 30th Avenue South						
Seattle, WA 98144						
(206) 721-9900						
charles@caincreative.com						
Graves Group	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8425						
2825 Eastlake Ave, Suite 200						
Seattle, WA 98102						
(206) 726-5597						
danner@foxinternet.com						
Schactler Communications	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8427						
2340 Island Drive NW						
Olympia, WA 98502						
(360) 866-9014						
lschactler@attbi.com						
Kaitlin Smith Communiations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8426						
1701 Broadway #234						
Vancouver, WA 98663						
(360) 737-0496						
info@kscommunications.biz						
Skillings-Connolly/Daniels-Brown	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Y-8424						
115 State Avenue NE						
Olympia, WA 98501						
(360) 705-3058						
sdb@danielsbrown.com						