

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
1. INTRODUCTION 1-1	Status
1.1 Overview of PMP 1-1	updated.
1.1.1 PMP Document Overview 1-1	updated.
1.1.2 Document Purpose..... 1-2	updated.
1.1.3 Maintenance and Updating of the PMP1-2	updated.
1.2 Description 1-3	updated.
1.2.1 Summary Description and Project Need 1-3	updated.
1.2.2 LRT Project Description 1-4	updated.
1.2.3 Highway and Bridge Project Description1-10	updated.
1.3 Project History 1-18	updated.
1.3.1 Summary of the Project Background 1-18	updated.
1.4 Objectives and Goals 1-20	updated.
1.4.1 Objectives 1-20	updated.
1.4.2 Goals 1-20	updated.
1.5 Governance 1-21	updated.
1.5.1 Legal Authority 1-21	updated.
2. CRC PROJECT MANAGEMENT 2-1	revised chapter heading to: 2. Organization and Key Staffing
2.1 Organization and Staffing 2-1	updated and renamed.
2.1.1 Columbia River Crossing Agency Roles and Responsibilities. 2-1	updated and renamed.
2.1.2 Columbia River Crossing Management and Project Development Teams .. 2-	updated and renamed. 8x11 org charts relocated to the TCC Plan. Added 11x17 Functional Organizational Chart.under new sectin 2.7
2.1.3 Key Personnel – Project Development Team..... 2-13	updated and renamed 2.7.1
2.1.4 Dispute Resolution 2-15	deleted.
2.1.5 Partner Interface Points 2-15	updated. Section re-organized and moved up in chapter.
2.2 Management Control 2-18	Made into a new chapter: 3. Management Control
2.2.1 Overview 2-18	updated. Made into a new Chapter 3 - Management Control
2.2.2 Risk Management and Insurance 2-19	updated. Combined w/ previously 2.4.2 Risk Management Plan and made into a new Chapter 5 - Risk Management and Insurance
2.2.3 Project Control..... 2-27	updated. Section broken into several sections 3.2 thru 3.6 - Project Control, Cost Control, Scope Control, Schedule Control, and Change Management <ul style="list-style-type: none"> ▪ added a one-page - Master Summary Schedule ▪ added new write-up Section - 3.3.1 Cost Control Procedures ▪ updated and relocated 2.2.3.5 Financial Audits to Chapter 4. Program Funding, Section 4.4

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
2.2.4 Reporting, Performance Measurement, and Cost Forecasting ...2-37	updated. Section renamed and renumbered 3.3.8

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
2.2.5 Document Control 2-38	<ul style="list-style-type: none"> ▪ updated and renamed: 3.7 Document Control and Records Management ▪ created new Section 3.7.2 - Controlled Documents
2.3 Investor Relations 2-44	combined with 2.8 Funding Plan; make into a new Chapter 4. Program Funding
2.4 Project Management Tools and Techniques 2-46	information updated/renamed/relocated to new chapters. E.g. <ul style="list-style-type: none"> ▪ 2.4.2 Risk Management Plan moved to 5. Risk Management and Insurance ▪ 2.4.4 Value Engineering moved to new chapters: 12.5.3 and 13.5.3 ▪ 2.4.5 Constructability reviews moved to new chapters: 12.5.4 and 13.5.4
2.4.1 Introduction 2-46	deleted.
2.4.2 Risk Management Plan 2-47	updated; combined with section 2.2.2 and made into a new Chapter 5. Risk Management and Insurance .
2.4.3 Risk Assessment Workshops..... 2-48	deleted; covered in detail in the Risk and Contingency Management Plan. CEVP/CRA process briefly introduced under new section 5.2 - Risk Assessment Management .
2.4.4 Value Engineering 2-50	updated. Relocated to new Chapter 12. LRT Design and Chapter 13. Highway Design, Section 12.5.3 / 13.5.3 - Value Engineering
2.4.5 Constructability Reviews 2-51	<ul style="list-style-type: none"> ▪ updated. Relocated to new Chapter 12. LRT Design and Chapter 13. Highway Design, Section 12.5.4 - Constructability Reviews ▪ deleted 2.4.5.2 - New and Innovative Contracting Strategies. Covered under New Chapter 8. Program Delivery and Procurement
2.4.6 Partnering 2-53	deleted. Covered in new Chapter 7. Community Relations, 7.2.1 Policy-related outreach to decision-makers
2.5 Procurement and Contract Management 2-53	updated. Made into a new Chapter 8. Program Delivery and Procurement that introduces Appendix XX - Project Implementation Plan
2.5.1 Overview 2-53	<ul style="list-style-type: none"> ▪ updated. Made into a new Chapter 8. Program Delivery and Procurement ▪ delete 2.5.1.4. Will discuss under new Chapter 16. Const. Administration
2.5.2 Procurement Plan..... 2-57	Made into a new Chapter 8. Program Delivery and Procurement
ii Project Management Plan	
2.6 Labor Relations and Policy..... 2-60	update pending. Make into new Chapter 9. Labor Relations and Policy
2.6.1 Labor Relations 2-60	update pending. Make into new Chapter 9. Labor Relations and Policy
2.6.2 Certified Payroll Wage and Hour Requirements 2-60	update pending. Make into new Chapter 9. Labor Relations and Policy
2.6.3 Human Resources 2-61	update pending. Make into new Chapter 9. Labor Relations and Policy
2.6.4 Affirmative Action Program 2-61	update pending. Make into new Chapter 9. Labor Relations and Policy
2.6.5 Disadvantaged Business Enterprise (DBE) Program 2-62	update pending. Make into new Chapter 9. Labor Relations and Policy
2.7 Community Relations 2-63	updated. Made into a new Chapter 7. Community Relations .

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
2.7.1 Purpose of Community Relations 2-63	updated. Made into a new Chapter 7. Community Relations.
2.7.2 Communication Plan Goals2-63	updated. Made into a new Chapter 7. Community Relations.
2.7.3 Upcoming Project Milestones 2-64	updated. Made into a new Chapter 7. Community Relations.
2.7.4 Communications Audiences 2-64	updated. Made into a new Chapter 7. Community Relations.
2.7.5 Communications Issues 2-64	updated. Made into a new Chapter 7. Community Relations.
2.7.6 Communications Activities – Outreach 2-65	updated. Made into a new Chapter 7. Community Relations.
2.8 Funding Plan 2-69	updated. Combined w/ 2.3 Investor Relations and made into a new Chapter 4. Program Funding.
2.8.1 Funding Agreements 2-69	updated. Combined w/ 2.3 Investor Relations and made into a new Chapter 4. Program Funding.
2.9 Permitting 2-70	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.1 Environmental Assessment, Mitigation, and Monitoring 2-70	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.2 Regulatory Agency Coordination 2-70	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
3 Monitoring 2-72	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.4 Federal Permits and Approvals 2-72	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.5 State Agency Permits 2-73	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.6 Local Permits and Agreements 2-73	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.7 Railroad Agreements 2-73	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.8 Private Utility Interface 2-73	updated. Made into a new Chapter 10. Agreements, Permits and Env. Mitigation
2.9.9 Continuing Control..... 2-74	covered under new Section 10.7 Other Permits and Agreements
2.10 Real Estate Acquisition, Property Management, and Land Development.. 2-74	updated. Made into a new Chapter 6. Real Estate Acquisition and Property Management.
2.10.1 Scope and Purpose 2-74	updated. Made into a new Chapter 6. Real Estate Acquisition and Property Management.
2.11 Quality Assurance and Quality Control..... 2-74	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.1 Management Policy Statement..... 2-75	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.2 Quality Assurance Program 2-75	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.3 Program Implementation 2-76	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.4 Quality Policy Statements 2-76	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.5 Quality Assurance and Quality Control Responsibilities2-80	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.6 Design Quality Control 2-80	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.7 Construction Quality Control.....2-81	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
2.11.8 Materials Testing Program 2-81	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
3. MANAGEMENT/IMPLEMENTATION OF LRT 3-1	revised heading to: - Chapter 12. LRT DESIGN
3.1 Introduction 3-1	updated. Made into a new Chapter 12. LRT Design

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
3.1.1 Overview 3-1	updated. Made into a new Chapter 12. LRT Design
3.1.2 Project Description Summary 3-1	deleted. Covered in Chapter 1. Introduction
3.1.3 Policy and Governing Board 3-1	deleted. Covered in Chapter 1. Introduction
3.2 Organization and Staffing 3-1	deleted. Covered in Technical Capacity and Capability Plan.
3.2.1 LRT Engineering and Organization Summary 3-1	deleted. Covered in Technical Capacity and Capability Plan.
3.2.2 Key Personnel 3-21	deleted. Covered in Technical Capacity and Capability Plan.
3.2.3 Agency Organization During Design 3-25	deleted. Covered in Technical Capacity and Capability Plan.
3.2.4 Use of Consultants 3-25	deleted. Covered in Technical Capacity and Capability Plan.
3.2.5 Communications 3-26	updated. Relocated under new Chapter 7. Community Relations
3.3 Design Program 3-27	updated. Made into a new Chapter 12. LRT Design
3.3.1 Requirements and Standards 3-27	updated. Made into a new Chapter 12. LRT Design
3.3.2 Design Supervision 3-27	updated. Made into a new Chapter 12. LRT Design
3.3.3 Design Coordination 3-27	updated. Made into a new Chapter 12. LRT Design
3.3.4 Design Review Process 3-28	updated. Made into a new Chapter 12. LRT Design
3.3.5 Operations Review and Input 3-28	updated. Made into a new Chapter 12. LRT Design
3.3.6 Design Change Orders 3-28	updated. Covered under new Section 3.6.3 Change Management Procedures
3.3.7 System Integration 3-28	updated. Made into a new Chapter 12. LRT Design
3.4 Station Area Planning and Development/Transit Joint Development .. 3-31	deleted.
3.5 Construction Program 3-31	relocated. Will cover in new Chapter 16. Construction Administration
3.5.1 Construction Management 3-31	relocated. Will cover in new Chapter 16. Construction Administration
3.5.2 Construction Management Organization 3-31	relocated. Will cover in new Chapter 16. Construction Administration
3.5.3 The Construction Manager 3-31	relocated. Will cover in new Chapter 16. Construction Administration
3.5.4 Construction Contract Administration 3-35	relocated. Will cover in new Chapter 16. Construction Administration
3.5.5 Construction Safety 3-35	relocated. Will cover in new Chapter 16. Construction Administration
3.5.6 Change Order Procedures 3-35	updated. Relocated under new Section 3.6.3 Change Management Procedures
3.5.7 Miscellaneous Construction Issues 3-36	relocated. Will cover in new Chapter 16. Construction Administration
3.5.8 Contract Close-out 3-37	relocated. Will cover in new Chapter 16. Construction Administration
3.5.9 Utility Relocation 3-37	relocated. Will cover in new Chapter 16. Construction Administration
3.5.10 Quality Control 3-37	updated. Made into a new Chapter 15. Quality Assurance and Quality Control
3.6 System Safety and Security 3-37	updated. Relocated under new Chapter 11. Safety and Security.
3.6.1 Commitment and Philosophy 3-37	updated. Relocated under new Chapter 11. Safety and Security.
3.6.2 Organizational Responsibilities 3-38	updated. Relocated under new Chapter 11. Safety and Security.
3.6.3 Safety and Security Integration in Design, Testing, and Start Up .. 3-38	updated. Relocated under new Chapter 11. Safety and Security.

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
3.6.4 Design Reviews 3-38	updated. Relocated under new Chapter 11. Safety and Security.
3.6.5 Safety and Security Certification 3-38	updated. Relocated under new Chapter 11. Safety and Security.
3.6.6 Construction Safety 3-38	updated. Relocated under new Chapter 11. Safety and Security.
3.6.7 Security and Emergency Preparedness 3-39	updated. Relocated under new Chapter 11. Safety and Security.
3.6.8 Preliminary Hazard Analysis (PHA) 3-39	updated. Relocated under new Chapter 11. Safety and Security.
3.6.9 Crime Prevention Through Environmental Design (CPTED) ... 3-39	updated. Relocated under new Chapter 11. Safety and Security.
3.6.10 Rail State Safety Oversight 3-39	updated. Relocated under new Chapter 11. Safety and Security.
3.7 Conflict Resolution and Claims Management..... 3-39	relocated. Will cover in new Chapter 16. Construction Administration
3.7.1 General Approach 3-39	relocated. Will cover in new Chapter 16. Construction Administration
3.7.2 Dispute Resolution Process 3-39	relocated. Will cover in new Chapter 16. Construction Administration
3.7.3 Alternatives to Litigation 3-40	relocated. Will cover in new Chapter 16. Construction Administration
3.8 Public Art Program 3-40	updated. Relocated under new Chapter 17. Public Art Program
3.8.1 Organization 3-40	updated. Relocated under new Chapter 17. Public Art Program
3.8.2 Budget and Funding 3-40	updated. Relocated under new Chapter 17. Public Art Program
3.8.3 Art Development and Integration 3-41	updated. Relocated under new Chapter 17. Public Art Program
3.8.4 Maintenance of Art Elements 3-41	updated. Relocated under new Chapter 17. Public Art Program
iv Project Management Plan	
3.9 Planning for Operations Start-Up 3-41	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.1 System Testing Procedures, Analysis, and Results 3-41	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.2 Modifications or Retrofits 3-43	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.3 Start-Up Planning 3-43	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.4 Operations Planning 3-44	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.5 Operations Staffing..... 3-44	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.6 Operations Training 3-44	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.7 Spare Parts and Inventory Control 3-44	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.8 WSDOT and ODOT Crossing Order Approvals 3-44	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.9 System Opening and Revenue Service..... 3-45	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
3.9.10 Operations Description 3-45	updated. Relocated under new Chapter 18. LRT System Testing & Start-Up
4. MANAGEMENT/IMPLEMENTATION OF HIGHWAY/BRIDGE.....4-1	revised heading to: Chapter 13. Highway Design
4.1 Introduction 4-1	updated. Made into a new Chapter 13. Highway Design
4.1.1 Overview 4-1	updated. Made into a new Chapter 13. Highway Design
4.1.2 Project Summary Description 4-1	deleted. Covered in Chapter 1. Introduction
4.1.3 Policy and Governance 4-1	deleted. Covered in Chapter 2. Organization and Key Staffing

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
4.2 Agency Organizations, Resource, and Approval Staff 4-2	deleted. Covered in the Technical Capacity and Capability Plan.
4.2.1 Highway/Bridge Engineering and Organization Summary..... 4-2	deleted. Covered in the Technical Capacity and Capability Plan.
4.2.2 WSDOT Organization..... 4-2	deleted. Covered in the Technical Capacity and Capability Plan.
4.2.3 ODOT Organization..... 4-11	deleted. Covered in the Technical Capacity and Capability Plan.
4.3 Design Program 4-17	updated. Made into a new Chapter 13. Highway Design
4.3.1 Requirements and Standards 4-17	updated. Made into a new Chapter 13. Highway Design
4.3.2 Design Management 4-17	updated. Made into a new Chapter 13. Highway Design
4.3.3 Design Coordination 4-18	<ul style="list-style-type: none"> ▪ updated. Made into a new Chapter 13. Highway Design ▪ delete d4.3.3.1 - Stakeholder Coordination - covered in Chapter 7. Community Relations
4.3.4 Design Control and Reporting 4-23	updated. Made into a new Chapter 13. Highway Design
4.4 Construction Program 4-23	relocated. Will cover in new Chapter 16. Construction Administration
4.4.1 Construction Management 4-23	relocated. Will cover in new Chapter 16. Construction Administration
4.4.2 Construction Contract Administration 4-23	relocated. Will cover in new Chapter 16. Construction Administration
4.4.3 Environmental Compliance 4-23	updated. Moved to new Chapter 10. Agreements, Permits and Env. Mitigation
4.4.4 Utility Coordination 4-23	relocated. Will cover in new Chapter 16. Construction Administration
4.4.5 Submittals 4-23	relocated. Will cover in new Chapter 16. Construction Administration
4.4.6 Materials Testing 4-23	relocated. Will cover in new Chapter 16. Construction Administration
4.4.7 Change Order Process..... 4-24	updated. Relocated under new Section 3.6.3 Change Management Procedures
4.4.8 Conflict Resolution and Claims Management 4-24	relocated. Will cover in new Chapter 16. Construction Administration
4.4.9 Project Control and Reporting 4-24	relocated. Will cover in new Chapter 16. Construction Administration
4.4.10 Contract Closure 4-24	relocated. Will cover in new Chapter 16. Construction Administration
4.5 Maintenance and Operations 4-24	deleted.
4.5.1 Program Planning..... 4-24	deleted. Section 4.5.1.2 covered under Chapter 10. Agreements, Permits, and Env. Mitigation
4.5.2 Roadway Maintenance 4-24	deleted.
4.5.3 Stormwater Maintenance 4-24	deleted.
4.5.4 Bridge Maintenance 4-24	deleted.
4.5.5 Traffic Management and Operations 4-24	updated. Relocated under new Chapter 13. Highway Design, Section 13.4.2.1
4.5.6 Facility Safety and Security 4-25	updated. Relocated to new Chapter 11. Safety and Security
List of Figures	
Figure 1-1. LRT Project Map1-7	updated
Figure 1-2. 10-Lane Replacement Concept1-13	updated
Figure 1-3. 12-Lane Replacement Concept1-15	deleted

Project Management Plan - September 2011 Update (Revision 04)

TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
Figure 2-1. Project Development Team 2-2	replaced with new 11x17 functional org chart
Figure 2-2. Third Floor Evacuation Plan 2-21	revised figure numbering
Figure 2-3. Second Floor Evacuation Plan 2-23	revised figure numbering
Figure 2-4. WSDOT Change Request Approval Process..... 2-33	deleted. Covered in the design change procedure
Figure 2-5. Document Control Procedure 2-43	deleted. Covered in the QAM
Figure 3-1. TriMet Summary Organization Chart3-3	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-2. TriMet Capital Projects Organization Chart..... 3-5	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-3. C-TRAN Organization Chart 3-7	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-4. C-TRAN Organization Chart – Executive Office 3-9	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-5. C-TRAN Organization Chart – Development and Public Affairs . 3-11	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-6. C-TRAN Organization Chart – Administrative Services 3-13	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-7. C-TRAN Organization Chart – Maintenance and Technology...3-15	deleted. Covered in the Technical Capacity and Capability Plan
Figure 3-8. C-TRAN Organization Chart – Operations 3-17	deleted. Covered in the Technical Capacity and Capability Plan

Project Management Plan - September 2011 Update (Revision 04)	
TABLE OF CONTENTS - <u>May 2010 PMP - Rev 03</u>	Disposition of <u>May 2010 - Rev 03</u> Content in Relation to the <u>Sept 2011 - Rev 04 Update</u>
Figure 4-1. WSDOT Organizational Chart 4-7	deleted. Covered in the Technical Capacity and Capability Plan
Figure 4-2. WSDOT Southwest Region Functional Organizational Chart ..4-9	deleted. Covered in the Technical Capacity and Capability Plan
Figure 4-3. ODOT Organizational Chart.....4-13	deleted. Covered in the Technical Capacity and Capability Plan
Figure 4-4. ODOT Region 1 Organizational Chart 4-15	deleted. Covered in the Technical Capacity and Capability Plan
PMP Appendices	Status
Appendix A Resumes	deleted. Included in the Technical Capacity and Capability Plan
Appendix B Work Breakdown Structure Hierarchy	deleted.
Appendix C Form Examples	deleted.
Appendix D References	deleted.
Appendix E Risk Tracking Matrix	deleted. Covered in Risk and Contingency Management Plan
Appendix F TriMet Bus Fleet Management Plan	updated and placed in Appendix J
Appendix G C-TRAN Bus Fleet Management Plan	updated and placed in Appendix K
Appendix H Quality Assurance Manual	updated and placed in Appendix E
Appendix I TriMet Rail Fleet Management Plan	updated and placed in Appendix I
Appendix J Contract Implementation Plan	new plan prepared. Renamed Project Implementation Plan and placed in Appendix D
Appendix K Contingency Management Plan	updated and renamed: Appendix C - Risk and Contingency Management Plan
Appendix L Safety and Security Management Plan	updated and placed in Appendix G
Appendix M Real Estate Acquisition Management Plan	updated and placed in Appendix F
Appendix N Baseline Schedule	will include 9-30-2011 master schedule when approved around mid-October in Appendix M - Master Program Schedule
Appendix XX Technical Capacity and Capability Plan (new)	new plan placed in Appendix A - Technical Capacity and Capability Plan
Appendix XX Quality Control Plan (new)	new plan placed in Appendix H - Quality Control Plan