



# Adopted Budget 2012—2013



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## Budget Message – Fiscal Year 2012 – 13

### Overview

The TriMet Adopted Budget for FY13 outlines a resource and expenditure plan for the period beginning July 1, 2012 and ending June 30, 2013.

The FY13 Adopted Budget includes Total Resources and Expenditures of \$1.1 billion. This consists of the following:

- Total Operating Requirements of \$473.5 million, which includes all activities required to operate the system.
- Capital Programs budgeted at \$105.4 million.
- Light Rail Programs budgeted at \$446.4 million, funded by dedicated grants, local contributions and bond proceeds.
- Pass Through Requirements totaling \$12.6 million, under which TriMet receives funds which it is required to provide to other governmental agencies.
- Fund Balances and Contingency totaling \$118.2 million, which are required to assure sufficient resources to cover expenses throughout the year until tax and grant revenues are collected.

As a result of the recession and costs which are growing faster than revenue, TriMet faces a \$12-\$17 million revenue/expenditure gap in FY13. This is attributable to three primary factors:

- \$5 million to \$10 million higher expenses related to the outcome of labor negotiations.
- \$3 million lower revenue related to a reduction in FY13 forecast payroll tax growth.
- \$4 million lower revenue related to a forecast reduction in FY13 federal formula funds.

To keep continuing revenues and continuing expenditures in balance and maintain sufficient resources for cash flow, the FY13 Adopted Budget includes a \$12 million revenue increase/expenditure reduction package, based on the assumption of a labor arbitration decision favorable to TriMet.

The assumptions relating to the three primary budget uncertainties are summarized below.

The outcome of labor negotiations will be determined by interest arbitration. This was held in May 2012, but the results will not be known until after the FY13 Budget is adopted. The budget is based on the assumption that the cost to TriMet will be at the low end of the \$5-10 million estimate; the arbitrator's decision could trigger the need for an additional \$5 million in fare increases and/or service reductions in FY13.

Congress recently passed another 90 day extension of the transportation bill, which expired nearly three years ago on September 30, 2009. Congress has one more extension to pass to appropriate funding for the full 2012 fiscal year. As a result \$10.3 million of federal formula funds that had been expected to be received in FY12 are now budgeted in FY13.

But the fundamental issue of sustainable, long term transit funding has not been addressed by Congress with a multi-year transportation reauthorization bill and additional revenue. Annual federal transit gas tax revenues do not cover appropriation levels, which have been maintained for many years by spending down the balances in the Mass Transit Account of the Highway Trust fund. Remaining balances in the Mass Transit account are expected to be gone by mid FY13. This is a significant area of uncertainty for TriMet and all transit agencies.

The economic and employment picture locally and nationally is improving, but growth is modest. Recently released tri-county employment revisions indicate milder job losses in 2010 followed by stronger gains in 2011 than were previously estimated by the Oregon Employment Department. However, the department reports a recent slowing of employment growth in the tri-county area compared to last year. The financial crisis in the European Union, the production slowdown in Asia and the May2012 Bureau of Labor Statistics employment report suggest the economic growth is and will continue to be modest. The underlying payroll tax growth assumed in the FY13 budget is 3.5%; growth in total receipts is projected to be 5%.

The Refined Fare and Service Proposal included in the FY13 Adopted Budget addresses just \$12 million of the \$12 to \$17 million continuing revenue-continuing expenditure imbalance. Once the interest arbitration decision is known, TriMet will review the impact of the decision, projected economic growth, the federal funding picture and, if warranted, present a revised revenue and expenditure plan to the TriMet Board and the public.

Refined Proposal: Revenue Increases and Expenditure Cuts

Fare increases	\$6,000,000
Eliminate Free Rail Zone	\$2,700,000
Service reductions	\$1,100,000
Reduce Streetcar funding	\$300,000
LIFT service boundaries	\$400,000
Higher advertising revenue	\$300,000
Internal reductions	\$1,200,000
<b>Total</b>	<b>\$12,000,000</b>

If further fare increases and/or service reductions are required later, these will go through additional public outreach and would take effect January 1, 2013.

**Revenues**

TriMet’s revenues are classified as Operating Revenue, Tax Revenue, and “Other.” Each of these sources is described below. Together, these three sources provide TriMet’s Total Operating Resources. In addition, the Budget also includes Capital and Light Rail Program Resources and Other Non-Operating Revenues which are dedicated to uses other than operations.

***Tax Revenue***

Over 50% of TriMet’s FY13 operating revenues come from the **employer payroll tax, the self-employment tax and the State in-lieu of payroll tax.**

While the tri-county economy is recovering, regional employment is at levels just prior to the 2001 recession, eleven years ago. The region is not expected to recover all of the jobs it lost in the 2007 recession until the end of 2013 or later. This has implications for TriMet's revenue base as 75% of *continuing*<sup>1</sup> operating revenues -- payroll tax receipts and passenger revenue – correlate highly with employment levels.

In FY12, **underlying employer payroll tax revenues**<sup>2</sup> are forecast to increase 4% or slightly more. **For FY13, employer payroll tax revenues** are forecast to increase 5% (3.5% underlying growth, 1.5% from the increase in the payroll tax rate) and total \$230.6 million.

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<sup>1</sup> This figure is calculated by excluding from total operating expenses one-time revenues such as intergovernmental fund exchange revenues and the Medical Transportation program revenues, as these funds are dedicated to specific programs and directly offset by expenses.

<sup>2</sup> Underlying payroll tax revenues exclude revenues from the annual .01% increase in the payroll tax rate.

**Self-employment tax revenues** are forecast to increase 4.0% in FY13 and total \$11.1 million.

**State in-lieu revenue** is forecast to increase 4.5% in FY13 and total \$2.8 million.

### *Operating Revenue*

Operating Revenue consists of revenues derived from passengers, advertising, and funding sources dedicated to providing service to specific types of passengers.

At approximately 27% of total operating revenue in FY13, **passenger fare revenue** is TriMet's second largest source of operating funds. To keep revenues and expenditures in balance and improve the equity of the system, effective September 2, 2012, TriMet will eliminate the Free Rail Zone and zone fares. Current 2-zone fares are \$2.10 cash/\$81 monthly pass; All-zone fares are \$2.40 cash/\$92 monthly pass. Adult fares in the FY13 Budget are: \$2.50 cash/\$100 monthly pass with no zones; Honored Citizen fixed route fares will remain \$1.00 cash/\$26 monthly pass in FY13. Youth fares will increase to \$1.65 cash/\$30 monthly pass. The fare proposals will increase revenue approximately \$8.7 million a year (\$2.7 million from the elimination of the Free Rail Zone and \$6 million from the fare increase).

At their June 13 meeting, the Board approved the use of \$1 million of contingency (see the discussion of Restricted and Unrestricted Ending Fund Balance and Contingency below) to help low income individuals and families pay for the fare increases. This program will reduce FY13 passenger revenue \$1 million, thus reducing ending fund balance \$1 million. If this program continues beyond FY13, \$1 million of continuing expenditure reductions will need to be implemented to keep revenues and expenditures in balance.

**Accessible Transportation Contract revenues** are state and federal sources dedicated to LIFT paratransit services. These revenues are restricted to LIFT service and cannot be used for other operational needs. Note that in FY12, TriMet received a payment attributed to a prior fiscal year, resulting in the 16.6% decline in estimated receipts between FY12 and FY13.

**Service Contract revenue** includes funds paid to TriMet by various governments for services provided by TriMet. The largest component is \$17.5 million of funding from the Oregon Department of Medical Assistance Programs (DMAP). These funds are direct reimbursement for the cost of services provided by TriMet. Also included is funding from Washington County and Wilsonville for WES operations, and payments by the City of Portland for TriMet personnel working for Streetcar operations.

### *Other Revenue*

**Federal operating grants** account for about 15% of Operating Revenues. These funds are typically received at the end of TriMet's fiscal year or early in the following fiscal year. Notwithstanding the timing of the receipt of the funds, TriMet's FY12 federal funding apportionment is projected to total approximately \$44 million, the same compared to FY11, when all the funds are drawn down.

The variances in budgeted vs. actual federal operating grants FY11, FY12 and FY13 are the result of the timing of the receipt of federal formula apportionments plus a projected 10% reduction in formula apportionments in FY13. Federal grants are typically received in May-June, the end of TriMet's fiscal year. However, in some years the federal funds are not received until July or August, which is the next fiscal year. Estimated FY12 Federal Operating Grant receipts include \$31 million of the FY11 federal apportionment that was budgeted in FY11 but received in FY12, and FY13 budgeted Federal Operating Grants include \$10.3 million of the FY12 federal apportionment that won't be received until early FY13.

TriMet is projecting a \$4 million reduction in the federal Section 5307 formula and Section 5309 Fixed Guideway Modernization apportionment in FY13 compared to the FY12 apportionment. The projected \$4 million reduction in total federal grants for FY13 is based on the assumption that across the board cuts to all federal programs will be triggered by the Budget Control Act of 2011 starting in 2013, unless Congress identifies new funding for transportation.

Also included in FY13 budgeted Federal Operating Grants is \$13 million of MTIP funds<sup>3</sup> dedicated to pay annual debt service on bonds issued for the regional rail program. This program has partially financed Portland Mall / I-205 Light Rail construction, WES construction, Portland-Milwaukie Light Rail construction and other transit related projects.

TriMet also receives **state operating grants** dedicated to elderly and disabled transportation programs. The FY13 Adopted Budget includes \$0.4 million expected revenue from the State's Special Transportation Fund (STF) program. This revenue, which in this region is shared between 17 Ride Connection private non-profit service providers and 5 transit districts, has been flat for ten years. The region has chosen to keep Ride Connection's low cost providers whole by providing them with inflation adjusted revenue increases annually. This approach saves TriMet money as these rides would otherwise shift to the more expensive LIFT paratransit service.

**Interest revenues** reflect low interest rates on TriMet's modest cash reserves.

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<sup>3</sup> MTIP is the Metropolitan Transportation Improvement Program. Administered by Metro, the program distributes federal highway Surface Transportation Program (STP) and Congestion, Mitigation & Air Quality (CMAQ) formula funds to regional transportation projects. Metro has committed to paying TriMet a stream of CMAQ and STP funds through FY27 to pay debt service on bonds issued for the regional rail program and other transit related projects.

The \$4.2 million of **Miscellaneous Revenue** includes fiber optic lease revenue, federal payments for Build America Bond interest payments, fare enforcement fines, Medicare prescription drug credit, and other miscellaneous sources.

### **Requirements/Expenditures**

TriMet's expenditures are shown as Requirements by Division and Department. Total Operating Requirements represent the funding required for operating the system. Expenditures for Capital and Light Rail programs, Interim Financing debt service, as well as the District's contingency and fund balances, are included in Total Requirements.

The FY13 Adopted Budget has total Operating Requirements of \$473.4 million, approximately 3.3% above FY12.

The budget details all expenditures by division and department, including those which are funded with dedicated sources. Major expenditure areas in the FY13 Adopted Budget are summarized below.

**Diesel Fuel.** The budgeted price in FY13 is \$3.44 per gallon, the same as FY12.<sup>4</sup> The total budget for diesel fuel in FY13, including fuel for buses and LIFT vehicles, is \$21.6 million. End of May 2012, six month futures are trending toward \$2.90 per gallon. Futures prices reflect market expectations that slow economic growth will keep fuel prices low. Each five-cent increase in diesel fuel prices costs approximately \$315,000 annually. TriMet watches fuel price trends and Energy Information Agency forecasts and adjusts and budgets accordingly.

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<sup>4</sup> TriMet and other public agencies do not pay state and federal fuel taxes, thus TriMet's diesel fuel prices are approximately \$.57 lower than retail.



Since the beginning of FY12, TriMet has been setting aside favorable diesel fuel budget variances to be used for future fuel price increases. This will help the agency bridge any large increase in fuel costs until either the price goes down or TriMet finds offsetting continuing revenues or expenditure reductions.

**Safety and Service Excellence.** Additional funding of \$0.3 million is provided for transportation supervisor training, and for increased oversight of operator performance via quality assurance rides.

**Bus Service.** Effective 9/2/12, bus service levels will be reduced. Service will be reconfigured on 14 bus lines and reduced on 11 low-ridership bus lines. These reductions total \$1.1 million. TriMet will also add \$0.6 million of service where needed to maintain schedule reliability and relieve over-crowding in the peak periods. Annual savings, net of the service additions, are approximately \$0.5 million a year. Annual bus service hours net of the additions for reliability and capacity, will be reduced by 0.35%.

Beginning September 2012, the FY13 Adopted Budget assumes \$0.4 million savings annually from revising the **LIFT ADA paratransit service boundary** to correspond with fixed route service on weekdays, evenings and weekends. There will be six LIFT service boundaries based on the time and day of service: weekday days, weekday evenings, Saturdays, Saturday evenings, Sundays, and Sunday evenings. Slightly more than 600 customers out of a customer base of nearly 9,200 will be impacted, most commonly by not having LIFT available on weekend days or evenings in areas where fixed-route does not operate on weekend days or evenings.

The LIFT boundary change is one of several actions TriMet has taken to balance resources provided to ADA paratransit with resources provided to fixed route. As of FY11, TriMet's bus service levels are 13% lower than ten years ago, while LIFT paratransit service levels are 37% higher. Yet most people with disabilities use fixed route service. People with disabilities board TriMet's bus and

rail system 9 million times a year, while LIFT ridership is 1 million boardings a year.

Other actions TriMet has taken to balance resources provided to ADA paratransit with resources provided to fixed route include the April 2012 and April 2013 LIFT fare increases, and in-person eligibility assessments for LIFT service which began April 2010.

The FY13 Adopted Budget for LIFT is \$32.3 million, a 3.4% increase compared to FY12 estimated costs, well below the FY92-FY11 average annual growth of 9% per year.

**Security and Fare Inspection.** The FY13 Adopted Budget includes the addition of ten fare inspectors. TriMet expects the \$0.95 million annual cost of the additional inspectors to be offset by revenue from fines and additional fares.

**Streetcar.** An annualized \$0.95 million is added to the budget for TriMet's contribution to the Streetcar. The increase completes TriMet's \$1.25 million commitment to partially fund Eastside Streetcar to OMSI operations, which will open in FY13. TriMet is reducing its contribution to Streetcar by \$0.3 million, which is Streetcar's proportionate share of the \$12 million fare increase and cost reduction package. The FY13 budget includes a total of \$3.75 million for TriMet's contribution to Streetcar operations.

In FY12, TriMet will contribute about 50% of the total cost of operating Portland Streetcar service. In FY13, TriMet's contribution will be less than half. TriMet's share of the extensions of Streetcar to Riverplace, Gibbs, Lowell and OMSI is paid with revenues from the increase in the payroll tax rate to .7218%.

TriMet considers Streetcar to be Frequent Service. Streetcar carries 74,900 weekly boarding rides; and Streetcar's operating cost per ride net of fares was \$1.47 in FY11. This is about the same cost as Bus

Frequent Service, which had a FY11 operating cost per ride net of fares of \$1.45.

Twelve additional **light rail vehicle mechanics** and six additional service workers are budgeted in FY13 to keep up with increased preventive maintenance and progressive overhauls as the light rail cars age and accumulate miles. Light rail vehicle maintenance apprentices will begin their three-year apprenticeship training spring of 2013. (In fall 2012, a separate, additional group of light rail vehicle mechanics will begin apprenticeship, under the Portland-Milwaukie light rail operations startup program.) This additional investment will insure that the light rail vehicles can remain in service for at least forty years. The program further assures on-time performance of the rail service, as just one in-service light rail vehicle breakdown can impact the on-time performance of every vehicle in service.

Traditionally, TriMet's Amalgamated Transit Union (ATU) **employee wages** have been increased December 1 and June 1 of each year. TriMet and the ATU participated in interest arbitration on May 14-17, 2012, with an award expected by the end of July 2012. TriMet's offer to the arbitrator was for a contract that ends November 30, 2012, just a few months after the arbitrator's decision is expected. As such, the FY13 Adopted Budget does not incorporate wage increases for December 1, 2012 and June 1, 2013.

Between 2001 and 2011, due to a contractually guaranteed minimum annual escalation rate of 3%, TriMet's ATU employees have enjoyed **wages** that increased 9.6% more than inflation.<sup>5</sup> This provision of the labor contract results in labor costs which are \$12.5 million higher in FY12 over the wages that would have been paid if the annual wage increase had been the same as annual inflation. An additional \$12.5 million in TriMet's operating budget could fund a

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<sup>5</sup> U.S. All Cities Index all items

12% bus service increase. Most transit agencies do not have automatic cost of living increases in their contracts.

Because of the status of interest arbitration, the FY13 Adopted Budget also assumes no changes to the current FY12 cost of ATU **employee health care benefits**. Once the outcome of the interest arbitration is known, the new union employee health care costs will be incorporated (see explanation of "Contingency").

TriMet's total health care costs for active and retired employees will be over \$60 million in FY12. TriMet is the only public sector agency in Oregon that offers health insurance to union employees with no employee contributions to premiums, no co-insurance, and no deductible. TriMet ATU employees pay just a \$5 co-pay for medical services and pharmacy. The costs of TriMet's health benefit package for active union employees have been rising 11.6% per year per employee for the last ten years.<sup>6</sup>

Out-of-pocket costs for retiree-health care (or Other Post Employment Benefits, OPEB) are budgeted to increase 13% above FY12 estimated costs in the FY13 Adopted Budget. An additional 138 retirees are projected for FY13.

The FY13 Adopted Budget reflects pay as you go funding of OPEB costs for retirees, as well as the second deposit to an OPEB trust to begin funding future retiree OPEB benefits. The FY13 Adopted Budget sets aside the value of the retiree medical benefit earned each year for new union employees. New non-union employees do not receive medical benefits when they retire.

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<sup>6</sup> Non-union health care costs per employee have increased 6% per year last 10 years. Non-union employees pay 20% co-insurance, a 6% premium contribution and have a \$300 individual/\$900 family deductible.

TriMet ATU's retiree medical benefit is far more generous than any other public employer in Oregon, providing full coverage for the TriMet retiree, spouse, and dependents. TriMet's active health benefits continue into retirement; providing for 100% of the benefit for the employee, spouse and eligible dependents. Employees are vested at age 55 after 10 years of service. As of 2009, the actuarial value of TriMet's OPEB benefits earned each year (the "normal cost") is \$15,825 per employee. This compares to a normal cost per employee of \$1,185 for Portland Public Schools, \$1,959 for Multnomah County, \$65 for State employees that qualify, \$1,258 for Salem Cherriots transit agency, \$1,296 for Lane Transit, and \$0 for CTRAN, City of Portland, Metro, Clackamas County and Washington County.

The cost to TriMet of providing retiree health care has grown over 18% per year for the last ten years. TriMet's retiree medical benefits are not sustainable. Benefit costs must be reduced for current and future employees so that TriMet can maintain fiscal stability, bring total compensation in line with the market, provide a sustainable compensation package and provide a more equitable balance between service to the community and employee compensation.

At the latest, the labor contract will end November 30, 2012. TriMet is taking steps to prepare a next offer, one that will offer fair, reasonable and sustainable compensation to TriMet's union employees and all retirees, and end the cycle of service cuts and fare increases.

**Debt Service.** Debt service totals an estimated \$48 million in FY13. Of this total, \$17.1 million of debt service is offset by dedicated bond proceeds and federal funds pledged to the bonds from the MTIP program, and thus have no impact on TriMet's operating budget.

New money borrowing in FY13 is estimated to be \$111 million: \$40 million for TriMet's share of PMLR and \$71 million for bus

replacement, funding the remainder of the replacement costs of the bus and rail communications system, WES Positive Train Control, the upgrade of ticket vending machines and fareboxes, the Central Maintenance of Way facility and costs of issuance. The issuance of the FY13 payroll tax bonds is consistent with the TriMet Board's approved debt policy.

### **Capital and Operating Projects**

The FY13 Adopted Budget emphasizes the need to continually invest in the maintenance and replacement of capital assets.

#### ***Replacement Program***

Major new replacement investments (excluding projects carried over from FY12 for completion in FY13) include the following:

**Fixed Route Buses.** TriMet will purchase 54 40-foot fixed route buses to replace 54 buses put in service in 1990 and 1992, at a cost per bus of \$442,000. Funding for the new buses is primarily from TriMet bond proceeds (debt service paid with general funds), and a \$5 million Federal Transit Administration (FTA) State of Good Repair grant. The budget also includes the purchase of **4 low-emission and high-efficiency hybrid buses**, for \$2.5 million, paid with a FTA grant.

**LIFT Vehicles.** 27 LIFT vehicles will be purchased to replace old, high mileage vehicles at a cost of \$2.4 million. Funds from the state Special Transportation program are budgeted to replace these vehicles.

**Customer Facilities.** Approximately \$0.85 million is dedicated to on-going maintenance and refurbishment of customer facilities at bus and rail transit centers, park and rides and bus shelters.

Additionally, TriMet is dedicating funds over the next several years, including \$0.84 million in FY13, to "**Renew the Blue**" improvements to eastside MAX stations and pedestrian crossings between Gateway and Cleveland. Improvements will focus on the following safety improvements: pedestrian crossings, lighting, shelter modifications, access control, TVM relocation and the following appearance improvements: painting, tile and shelter renewal and Transit Tracker displays.

**Light Rail Track and Structures.** This includes funding for maintenance, replacement, repair, and inspection of embedded and ballasted light rail track. Also included are track switch maintenance, rail expansion joint replacement, rail lubricator replacement and expansion joint installation. Costs average about \$0.9 million a year.

**Light Rail Electrification System.** This investment includes replacement, rebuilding and repairing the catenary, overhead wire substations, and signaling system for light rail. Costs vary annually based on timing of the work and average about \$0.5 million a year.

**Information Technology.** Significant expenditures include \$0.6 million for server replacement for numerous applications throughout the organization and \$.350 million for consulting services to begin the electronic fare collection project. TriMet is completing an investment in its Oracle ERP system, with \$0.3 million programmed for the Oracle Financial system required upgrade and \$0.25 million to streamline management systems to allow TriMet to self insure health benefits and reduce administrative costs. This project has a good return on investment as self insurance will save TriMet an estimated \$3 million annually.

The new **bus and rail communications system replacement** projects will be in operation in FY13. This project replaces TriMet's old and obsolete communications system and fulfills the Federal Communications Commission mandate to convert all radios to 700

MHz by January 1, 2013. Total cost of the project is an estimated \$45 million, which has been funded with the proceeds of payroll tax bonds.

**Type 3 Ticket Vending Machine Refurbishment.** The cost of this project is \$2.9 million, (\$1.1 million in FY12 and \$1.8 million in FY13). The Type 3 TVM project will extend the useful life of the Type 3 TVMs 10 years at half the cost of buying new. The machines can also later be retrofitted at reasonable cost for electronic fare.

### ***Improvement Program***

The improvement program involves additions to the TriMet's capital and includes the following investments:

**Safety Enhancements.** The budget includes \$0.3 million for fence barriers at Parkrose and along I-205, at 97<sup>th</sup> and Burnside, Gateway Transit Center, Hall Nimbus as well as pedestrian gates, fencing and signs at Mignonette, Main and Roberts.

**Permanent Operator Restrooms.** This on-going program addresses a chief concern of operators--the need for adequate restroom facilities while on their routes. The budget includes \$0.1 million and is the second investment in a 7-year program.

**WES Positive Train Control.** Positive Train Control equipment prevents unsafe movement of trains that operate on Class 1 freight railroads and is mandated by the 2008 Rail Safety Act. The FY13 budget includes \$2.5 million, funded with bond proceeds.

**Storm Water Underground Injection Control (UIC) Permit project.** A total of \$2.7 million over five years is programmed to retrofit non-compliant UICs. UICs discharge water from paved areas to groundwater. To protect groundwater as a drinking water source, UIC rules are stringent.

**On-board Light Rail Vehicle Energy Storage Units.** This \$2.2 million project, which is 100% funded by an FTA Transit Investment for Greenhouse Gas and Energy Reduction (TIGGER) grant, installs energy storage units featuring double-layer capacitors on 20 light rail vehicles. These units will release stored energy upon acceleration, thus using and capturing close to 100% of the power generated by braking trains. Capacitor equipped vehicles will be paired with vehicles lacking these units, capturing and providing acceleration energy for both vehicles.

**Central Maintenance of Way (MOW) Facility.** \$3.5 million is budgeted for the Central MOW facility. Expenses will span FY13 and FY14. Construction will be in combination with the Portland Milwaukie Light Rail-funded relocation of Center Street Facilities Maintenance. The project will be financed with 2012 bond proceeds, and is estimated to save \$0.17 million a year in overtime, \$0.12 million a year in vehicle fuel and maintenance savings from reduced mileage and over \$17,000 in reduced lease costs annually. These ongoing savings will offset the cost of the debt service on the bonds.

### **Rail Construction Program**

**Portland-Milwaukie Light Rail (PMLR).** TriMet entered into a Full Funding Grant Agreement (FFGA) with the Federal Transit Administration on May 22, 2012.

The project will cost a total of \$1.49 billion, with 50% of the cost provided by grants from the Federal New Starts program. The project will begin service September 2015.

PMLR capital expenditures are expected to be \$450.1 million in FY13. (The FY13 Adopted Budget also includes \$1.9 million to make final payments on the I-205 / Portland Mall light rail project.) Funding for Portland-Milwaukie Project construction costs in FY13 is provided by a State grant of Lottery Bond proceeds, MTIP bond

proceeds, TriMet bond proceeds, City of Portland contributions, and Federal Transit Administration New Starts grants.

TriMet is funding its PMLR contribution with proceeds from the issuance of payroll tax bonds. The FY13 Budget includes debt service of approximately \$3 million on \$41 million of payroll tax bonds issued for PMLR. Only 4% of the \$1.49 billion project is paid for by TriMet revenues.

**Columbia River Crossing.** TriMet continues to participate in the Columbia River Crossing (CRC) Project. The project is in the preliminary engineering phase and approval to enter final design is expected by January 2013. The FY13 Adopted Budget includes expenditures of \$1.3 million for TriMet staff and consultants for the project. These expenses are reimbursed by the State of Washington and the State of Oregon, who are jointly funding the project.

The CRC Project address I-5 highway and bridge safety, capacity, connectivity, freight mobility, interstate travel and commerce with highway, bridge and transit improvements, including the extension of MAX to downtown Vancouver.

### **Pass-through Projects**

Pass-through projects appear in TriMet's budget as both a non-TriMet revenue and a non-TriMet expense, in equal amounts, and thus do not impact funds available to TriMet to fund operations. TriMet's FY13 Adopted Budget includes several Federal Transit Administration projects owned by the City of Portland. These projects are the Streetcar Loop, under construction now, and Portland's Innovation Quadrant Project on SW Moody Avenue. For both projects, TriMet is the grantee for the Federal Transit Administration funds, passing the federal construction funds through to the City of Portland, which will manage the construction and own the improvements.

TriMet is not participating in the capital costs of the Streetcar Loop or the Innovation Quadrant, but does apply for funds on behalf of the City of Portland and passes the funds through to the City for construction expenses.

Other pass-through capital projects in the FY13 Adopted Budget include: Federal Transit Administration funds for the Portland Streetcar Prototype, partial funding for Ride Connection's new permanent facility, ODOT owned and funded improvements on Tacoma Street in the Portland-Milwaukie light rail alignment, and funds from the State of Oregon for elderly and disabled transportation.

### **Restricted and Unrestricted Fund Balances and Contingency**

Every budget begins with the balances on hand from the prior year.

Fund Balances include both restricted and unrestricted funds. These are shown on separate lines on the Resources and Requirement pages of the budget.

Restricted funds can be used only for designated purposes. TriMet's restricted funds include monies in trustee accounts set aside to make semiannual debt service payments, TriMet bond proceeds and other resources restricted to specific projects including light rail construction.

By the end of FY12, \$22 million will have been set aside by the bond Trustee(s) in restricted accounts to make debt service payments. These funds are not available for cash flow, nor are bond proceeds.

The purpose of the unrestricted fund balance (sometimes called cash reserves) is to provide sufficient resources to cover expenses (wages, benefits, material, services) throughout the year until tax and grant revenues are collected. Because TriMet's cumulative revenues are lower than cumulative expenditures most months of the year, a

minimum unrestricted beginning fund balance of \$90 million (2.5 months of operating expenses) is needed just to pay expenses and manage finances throughout the year.

TriMet's annual required deposits to the pension funds, which in FY13 exceed \$40 million, must be paid in September. In order to have sufficient funds on hand to make this deposit in FY12, TriMet's FY12 beginning year unrestricted fund balance needed to be at least \$90 million to make the pension deposits and have sufficient resources remaining to cover cash needs throughout the year. [Note that the FY12 unrestricted beginning fund balance was just \$60 million, but this is because \$31 million of federal formula grants, usually received by May of each year, were not received until August 2011, just two weeks before the pension payments had to be made].

In September and October of 2011, TriMet also made debt service payments totaling \$24 million. In order to have sufficient funds on hand to make these payments, the bond Trustee restricted approximately \$20 million of funds by the beginning of FY12.

Months with the lowest unrestricted cash balances are usually January, March and April, after the pension is paid and before federal formula grants are received.

A beginning *unrestricted* fund balance of 2.5 months of operating expenses is the minimum amount needed to manage TriMet's finances throughout the year. This level of fund balance does not provide TriMet with additional cash for short term funding of operations during economic downturns; and it does not provide enough cash to make monthly deposits to the pension plans (which could save the agency \$700,000 a year compared to the historic practice of making an annual deposit each September).

Because expenditures have been higher than revenues in 8 of the last 12 years, unrestricted cash balances are lower now than ten years ago even though operating expenditures are 72% higher.

The Government Finance Officers Association recommends that public agencies maintain unrestricted fund balances equivalent to a minimum of three months of operating expenses. In TriMet's case, this would require a \$106 million unrestricted fund balance at the end of FY13. But TriMet's FY13 ending unrestricted fund balance is just \$81 million, assuming the \$20 million contingency is *not* spent. This projected Ending Fund Balance is \$26 million *below* GFOA's recommended minimum.

### ***Contingency***

Contingency is part of (reduces) ending fund balance. It is added to the budget for one purpose only—to comply with Oregon Budget Law. In Oregon, it is unlawful to spend public money in excess of the amounts budgeted or for a different purpose than budgeted. Expenditure levels must be equal to or under budget throughout the year to comply with Oregon budget law.

In the event that expenditures go over budget, having a Contingency line in the budget allows TriMet to move appropriations from one existing category to another with a Board resolution. The resolution must state the need for the transfer, the purpose of the expenditure and the amount to be transferred.

If there is no Contingency line and TriMet wants to create a new appropriation category or spend additional money that wasn't included in the budget, TriMet staff would need to create a supplemental budget. However, supplemental budgets cannot be used to deal with a situation that was known at the time the adopted budget was prepared, or to spend money in ending fund balance except when needed because of a natural disaster, civil disturbance, or when property is unintentionally damaged or destroyed.

Therefore the best way for TriMet comply with Oregon Budget Law given all of the known uncertainty we face is to have a Contingency line in the budget. TriMet did not need to raise fares or cut costs as a result of increasing the Contingency line. The Contingency is simply taken from ending fund balance.

To comply with budget law, TriMet has historically budgeted \$10 million of Contingency for known risk in expenditure variances such as worker's compensation and public liability, diesel fuel, wage increases, and medical costs. In FY13, TriMet will face an additional \$10 million in possible expenses that we have never before faced, so we have increased the budgeted Contingency (and reduced the ending fund balance) by \$10 million. If TriMet does go over budget and need to spend the Contingency, additional fare increases and/or service reductions, above the \$12 million already budgeted for in FY13, will have to be identified. The next six paragraphs explain the problem.

TriMet started the budget year and continues to forecast a \$12 to \$17 million continuing revenue and continuing expenditure imbalance in FY13, growing in future years. In other words, TriMet's projected continuing revenues are \$12 to \$17 million below projected continuing expenditures before budget adjustments are made.

The FY13 Adopted Budget includes solutions for only \$12 million of the continuing revenue / continuing expenditure imbalance. These solutions are the fare increases and expenditure cuts listed on page 3.

However, if TriMet loses interest arbitration, we will face a \$17 million continuing revenue / continuing expenditure imbalance. This will be due to the \$5 million a year difference between what TriMet budgeted in FY13 for health benefits and what health benefits will be if the union wins the interest arbitration. TriMet will not know the outcome of interest arbitration until the end of July, after the budget is adopted.

Therefore, if TriMet loses the interest arbitration 2 things must happen in FY13: 1) to comply with Oregon Budget law, the Board will be asked to approve a resolution to move \$5 million from Contingency to division budgets; and 2) the Board will be asked to approve an additional \$5 million of service cuts and/or fare increases to address the underlying continuing revenue and expenditure imbalance caused by the interest arbitration decision.

In addition, the union has filed an unfair labor practice (ULP) with the Employment Relations Board. If TriMet loses that ULP, there will be a requirement to pay union employees for medical benefit premiums employees began paying January 1, 2011. This is an additional estimated \$5 million potential one-time expense that has not been budgeted in FY13.

If TriMet loses the ULP, TriMet will have to do 2 things in FY13: 1) to comply with Oregon budget law, ask the Board to approve a resolution to move an additional \$5 million from Contingency to division budgets to cover the cost to pay union employees back for medical benefit premiums they began paying January 1, 2011; and 2) because this is a one-time expense, staff will have to reduce planned one time expenditures in the FY14 budget to rebuild fund balances to acceptable levels. The corrective action needed to restore fund balances if TriMet loses the second ULP has not yet been identified.

Increasing the Contingency by \$10 million above historical levels is a paper transaction needed to comply with Oregon Budget Law as the law does not allow public jurisdictions to spend money in ending fund balance. If the actual events happen that have caused us to increase the Contingency \$10 million, TriMet's financial situation will be grave and corrective actions will also have to be identified because the Ending Fund Balance will be lower than what is needed to manage the agency's cash flow throughout the year. TriMet will have to quickly implement service cuts and/or fare increases to bring continuing revenues and expenditures in balance.

At their June 13 meeting, the Board approved the use of \$1 million of contingency to help low income individuals and families pay for the fare increases. This program will reduce FY13 passenger revenue \$1 million, thus reducing ending fund balance \$1 million. If this program continues beyond FY13, \$1 million of continuing expenditure reductions will need to be implemented to keep revenues and expenditures in balance.

Finally, TriMet's FY13 Contingency of \$20 million represents just 1.7% of Total Requirements. Given the uncertainty TriMet faces, a contingency of 1.7% of total requirements is prudent but very modest given the restrictions of Oregon Budget Law.

### **Conclusion**

The FY13 Adopted Budget adheres to the following principles of good budgeting and financial planning:

- Revenues and expenditures are in balance.
- One-time-only revenues are used to support one-time-only expenditures.
- Continuing revenues are used to support continuing expenditures or one-time expenditures.<sup>7</sup>

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<sup>7</sup> When continuing revenues fall short of continuing expenditures, continuing expenditures must be reduced. Repeatedly using one-time revenues to offset a continuing revenue-expenditure imbalance leads to fiscal instability. One-time revenues include cash reserves, federal capital grants and other revenues that cannot be counted on in the future. Continuing revenues primarily include payroll tax, passenger revenues and federal formula assistance. Continuing expenditures are the expenses needed to operate the agency and provide service. One-time expenditures include expenditures such as capital plant additions (not capital replacement, which is a continuing expenditure), startup costs, one-time maintenance campaigns, or early debt retirement.



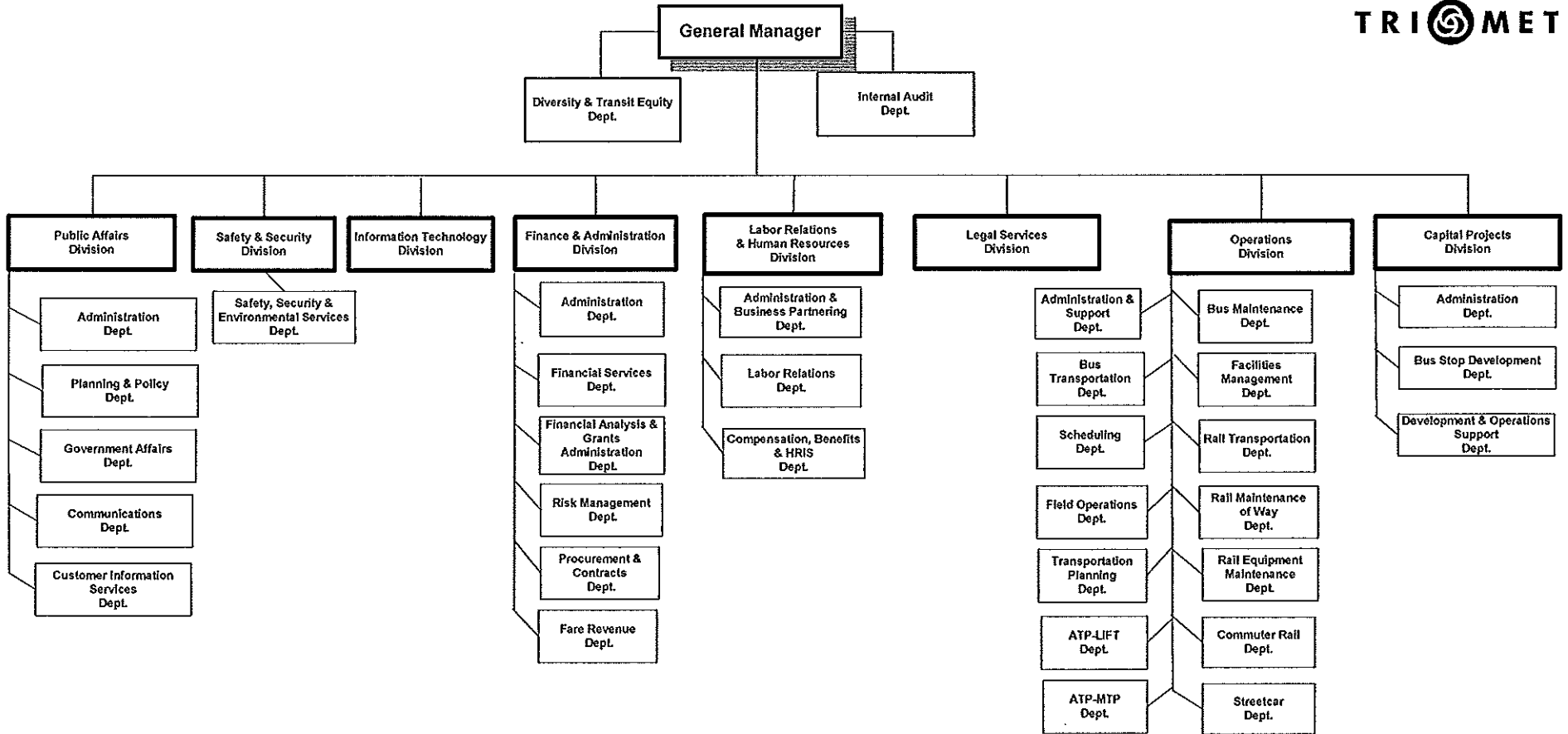
The FY13 Budget is based on the assumptions that the region is gradually emerging from the deepest recession since 1929. Growth in passenger revenue and payroll taxes is assumed to be real, but modest. TriMet's FY13 Adopted Budget includes fare increases and service reductions needed to produce a balanced budget.

To assure TriMet's future financial stability and meet the transit goals of the region, TriMet must continue to improve its financial position by addressing the following areas:

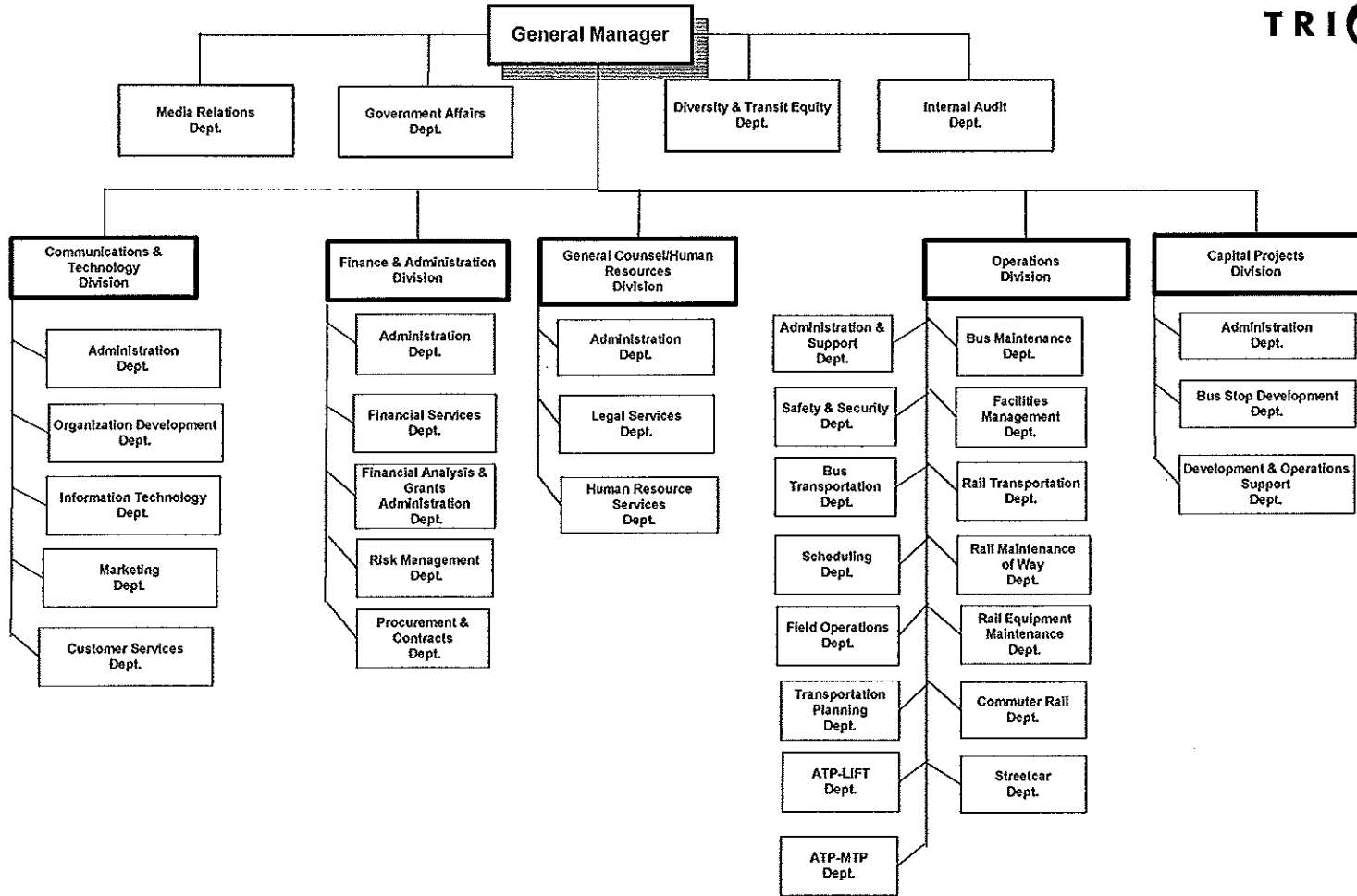
- Bring employee compensation in line with market.
- Reduce retiree medical costs and fund existing liabilities with deposits to an OPEB trust.
- Increase the funded ratio for existing pension funds, and
- Increase cash reserves.

Addressing these financial challenges will allow TriMet to continue to effectively pursue its mission to build the Total Transit System, including expansion of high capacity transit and restoration of frequent bus service, and to improve local service to a growing region. In spite of the current, constrained fiscal environment, TriMet's Adopted FY13 budget reflects these long-term priorities.

# TriMet Organization Chart: 2012-2013 Adopted Budget



# TriMet Organization Chart: 2011-2012 Adopted Budget



## **Summary of Reorganization: Changes from FY 2011-2012 to FY 2012-2013 Adopted Budgets**

### **Office of the General Manager Division**

The Media Relations Dept was renamed the Communications Dept, then moved to the Public Affairs Division.  
The Government Affairs Dept moved to the Public Affairs Division.

### **Public Affairs Division**

This Division was previously named the Communications & Technology Division.  
The Administration Dept was created with some staff moved from the Government Affairs Dept in the Office of the General Manager Division.  
The Communications & Technology Administration Dept was renamed the Planning & Policy Dept.  
The Planning & Policy Dept had some staff moved from the Development & Operations Support Dept in the Capital Projects Division.  
The Planning & Policy Dept had some staff moved from the Transportation Planning Dept in the Operations Division.  
The Media Relations Dept, which was renamed the Communications Dept, was moved from the Office of the General Manager Division.  
The Government Affairs Dept was moved from the Office of the General Manager Division.  
The Customer Services Dept moved some staff to the Fare Revenue Department in the Finance & Administration Division.  
The Customer Services Dept merged with the Marketing Dept and was renamed the Customer Information Services Dept.  
The Information Technology Dept moved some staff to the Customer Information Services Dept.  
The Information Technology Dept moved to create the Information Technology Division.

### **Safety & Security Division**

The Safety & Security Dept in the Operations Division moved to create the Safety & Security Division.  
The Safety & Security Dept was renamed the Safety, Security and Environmental Services Dept.  
The Safety, Security & Environmental Services Dept had some staff moved from the Development & Operations Support Dept in the Capital Projects Division.

### **Information Technology Division**

The Information Technology Dept in the Public Affairs Division moved to create the Information Technology Division.  
The Information Technology Dept moved some staff to the Customer Information Services Department in the Public Affairs Division.

### **Finance & Administration Division**

The Customer Services Dept in the Public Affairs Division moved some staff to the Fare Revenue Dept.  
The Financial Services Dept moved some staff to the Fare Revenue Dept.

## **Summary of Reorganization: Changes from FY 2011-2012 to FY 2012-2013 Adopted Budgets**

### **Labor Relations & Human Resources Division**

This Division was previously named the General Counsel/Human Resources Division.

The Legal Services Dept moved to create the Legal Services Division.

The Administration Dept was renamed the Administration & Business Partnering Dept.

The Human Resources Dept was renamed the Compensation, Benefits & HRIS Dept.

The Labor Relations Dept was created with some staff moved from the Administration & Support Dept in the Operations Division.

The Administration & Business Partnering Dept moved some staff to the Compensation, Benefits & HRIS Dept.

The Compensation, Benefits & HRIS Dept moved some staff to the Administration & Business Partnering Dept.

### **Legal Services Division**

The Legal Services Dept in the Labor Relations & Human Resources Division moved to create the Legal Services Division.

### **Operations Division**

The Safety & Security Dept moved to create the Safety & Security Division.

The Administration & Support Dept moved some staff to the Labor Relations Dept in the Labor Relations & Human Resources Division.

The Transportation Planning Dept moved some staff to the Planning & Policy Dept in the Public Affairs Division.

### **Capital Projects Division**

The Development & Operations Support Dept moved some staff to the Bus Stop Development Dept.

The Development & Operations Support Dept moved some staff to the Planning & Policy Dept in the Public Affairs Division.

The Development & Operations Support Dept moved some staff to the Safety, Security and Environmental Services Dept in the Safety & Security Division.

GENERAL FUND RESOURCE SUMMARY

Line No.	Revenue Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget	% Change Estimated	% of Total Resources
1.	Beginning Fund Balance as of July 1*								
2.	Restricted Bond Proceeds & Other Restricted	\$ 88,255,518	\$ 87,440,987		\$ 202,004,925	\$ 31,300,000		-84.51%	2.71%
3.	Restricted Debt Service	20,000,000	20,880,542	\$ 21,400,000	19,844,781	22,955,000	7.27%	15.67%	1.99%
3.	Unrestricted	80,000,000	94,300,000	109,897,305	60,000,000	85,031,751	-22.63%	41.72%	7.35%
4.	Total Beginning Fund Balance	\$ 188,255,518	\$ 202,623,970	\$ 131,297,305	\$ 281,849,706	\$ 139,286,751	6.09%	-50.58%	12.05%
	Operating Revenue								
5.	Passenger	\$ 93,729,019	\$ 96,889,626	\$ 104,472,899	\$ 104,032,278	\$ 115,100,000	10.17%	10.64%	9.96%
6.	Advertising	4,839,508	5,064,670	5,376,525	5,376,525	5,674,500	5.54%	5.54%	0.49%
7.	Accessible Transportation Contract	3,138,234	3,462,201	2,500,000	3,126,243	2,605,706	4.23%	-16.65%	0.23%
8.	Service Contracts	18,646,765	23,719,464	21,005,320	20,741,459	22,461,921	6.93%	8.29%	1.94%
9.	Total Operating Revenue	\$ 120,353,526	\$ 129,135,961	\$ 133,354,744	\$ 133,276,505	\$ 145,842,127	9.36%	9.43%	12.61%
	Tax Revenue								
10.	Employer Payroll**	\$ 194,241,445	\$ 211,280,445	\$ 218,751,478	\$ 219,518,638	\$ 230,598,208	5.42%	5.05%	19.95%
11.	Self-Employed**	10,164,596	10,918,507	10,886,130	10,655,000	11,081,117	1.79%	4.00%	0.96%
12.	State "In Lieu"***	2,676,196	2,659,117	2,676,000	2,659,000	2,778,655	3.84%	4.50%	0.24%
13.	Total Tax Revenue	\$ 207,082,237	\$ 224,858,069	\$ 232,313,608	\$ 232,832,638	\$ 244,457,980	5.23%	4.99%	21.14%
	Other Revenue								
14.	Federal Operating Grants***	\$ 83,140,893	\$ 39,284,476	\$ 91,708,168	\$ 93,571,761	\$ 79,141,451	-13.70%	-15.42%	6.85%
15.	State Operating Grants	2,927,115	1,972,327	1,036,731	895,624	728,987	-29.68%	-18.61%	0.06%
16.	Local Operating Grants			3,537,508	4,161,479	2,321,956	-34.36%	-44.20%	0.20%
17.	Interest	702,302	774,899	670,000	300,000	350,000	-47.76%	16.67%	0.03%
18.	MTIP Bond Proceeds			6,000,000			-100.00%		0.00%
19.	Miscellaneous	9,247,727	3,616,210	3,476,329	5,010,115	4,168,089	19.90%	-16.81%	0.36%
20.	Total Other Revenue	\$ 96,018,037	\$ 45,647,912	\$ 106,428,735	\$ 103,938,979	\$ 86,710,483	-18.53%	-16.58%	7.50%
21.	Total Operating Resources (Excluding Beginning Fund Balance)	423,453,800	399,641,942	\$ 472,097,088	\$ 470,048,122	\$ 477,010,590	1.04%	1.48%	41.26%
22.	Capital Program Resources	\$ 39,484,690	\$ 25,196,622	\$ 64,081,125	\$ 1,500,000	\$ 82,747,298	29.13%	5416.49%	7.16%
23.	Light Rail Program Resources	55,402,894	218,191,926	293,198,134	104,948,988	444,464,061	51.59%	323.50%	38.44%
24.	Other Non-Operating Resources	30,379,280	74,389,336	37,859,253	58,564,538	12,641,634	-66.61%	-78.41%	1.09%
25.	Resources to Retire Interim Financing	72,770,000							0.00%
26.	Total Resources	\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	\$ 916,911,354	\$ 1,156,150,333	15.78%	26.09%	100.00%

\* Budgetary Fund Balance. Restricted funds include funds withdrawn by the bond Trustee(s) to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

\*\* Budgeted payroll tax revenues are an estimate of fiscal year payroll tax cash receipts. Actuals are an estimate of payroll taxes from *wages and salaries earned* in the fiscal year.

\*\*\* Most variance caused by timing of grant receipts and operating projects. Approximately \$31 million of FY11 grant receipts were received in FY12 and \$10 million of FY12 grants are budgeted in FY13. Method of accounting: modified accrual.

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget*	% Change Estimated*	% of Total Requirements
1.	Office of the General Manager Division								
2.	Office of the General Manager	\$ 867,704	\$ 947,663	\$ 1,288,805	\$ 1,283,070	\$ 1,035,548	-19.65%	-19.29%	0.09%
3.	Media Relations	317,833	283,298						0.00%
4.	Government Affairs	657,073	706,945						0.00%
5.	Diversity and Transit Equity	237,703	212,126	221,061	221,061	245,471	11.04%	11.04%	0.02%
6.	Internal Audit	228,250	233,475	236,442	236,178	233,530	-1.23%	-1.12%	0.02%
6.	Total Office of the General Manager	\$ 2,308,563	\$ 2,383,507	\$ 1,746,309	\$ 1,740,309	\$ 1,514,548	-13.27%	-12.97%	0.13%
7.	Public Affairs Division (Communication & Technology Division through FY12)								
8.	Administration					\$ 295,599			0.03%
9.	Operating Projects	\$ 506,980	\$ 890,548	\$ 225,740	\$ 195,740	85,000	-62.35%	-56.58%	0.01%
10.	Planning & Policy	487,581	450,017	1,667,100	1,426,100	1,307,503	-21.57%	-8.32%	0.11%
11.	Government Affairs			729,923	729,923	409,205	-43.94%	-43.94%	0.04%
12.	Communications			318,704	318,704	539,078	69.15%	69.15%	0.05%
13.	Organization Development	348,434	395,214	131,285	129,285		-100.00%	-100.00%	0.00%
14.	Information Technology	6,875,675	6,721,730						0.00%
15.	Customer Information Services	4,338,648	3,689,947	4,847,046	4,847,046	5,669,398	16.97%	16.97%	0.49%
16.	Customer Service	3,018,714	2,773,578	1,460,818	1,460,818		-100.00%	-100.00%	0.00%
16.	Total Public Affairs	\$ 15,576,032	\$ 14,921,034	\$ 9,380,616	\$ 9,107,616	\$ 8,305,783	-11.46%	-8.80%	0.72%
17.	Safety & Security Division (a department in Operations Division through FY12)								
18.	Safety, Security and Environmental Services			\$ 11,779,915	\$ 11,779,915	\$ 12,996,090	10.32%	10.32%	1.12%
19.	Operating Projects			220,000	220,000	439,000	99.55%	99.55%	0.04%
19.	Total Safety & Security			\$ 11,999,915	\$ 11,999,915	\$ 13,435,090	11.96%	11.96%	1.16%
20.	Information Technology Division (a department in Communication & Technology Division through FY12)								
21.	Information Technology			\$ 6,439,584	\$ 6,404,315	\$ 6,735,689	4.60%	5.17%	0.58%
22.	Operating Projects			386,295	386,295	544,800	41.03%	41.03%	0.05%
22.	Total Information Technology			\$ 6,825,879	\$ 6,790,610	\$ 7,280,489	6.66%	7.21%	0.63%
23.	Finance & Administration Division								
24.	Administration	\$ 1,324,402	\$ 1,253,520	\$ 1,368,643	\$ 1,284,045	\$ 1,471,166	7.49%	14.57%	0.13%
25.	Operating Projects					350,000			0.03%
26.	Financial Services	2,845,755	3,260,955	2,929,225	2,778,485	3,028,542	3.39%	9.00%	0.26%
27.	Financial Analysis & Grants Administration	2,373,996	2,240,312	2,451,496	2,370,396	2,706,391	10.40%	14.17%	0.23%
28.	Risk Management	533,414	502,587	507,538	530,891	494,834	-2.50%	-6.79%	0.04%
29.	Procurement & Contracts	1,084,598	964,479	1,033,216	1,018,663	1,180,643	14.27%	15.90%	0.10%
30.	Fare Revenue			2,328,309	2,324,773	2,620,307	12.54%	12.71%	0.23%
30.	Total Finance & Administration	\$ 8,162,166	\$ 8,221,853	\$ 10,618,428	\$ 10,307,254	\$ 11,851,883	11.62%	14.99%	1.03%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget*	% Change Estimated*	% of Total Requirements
Labor Relations & Human Resources Division (General Counsel/Human Resources Division through FY12)									
31.	Administration & Business Partnering	\$ 814,394	\$ 784,435	\$ 1,218,510	\$ 1,255,523	\$ 1,299,114	6.61%	3.47%	0.11%
32.	Legal Services	1,657,497	1,604,187						0.00%
33.	Labor Relations			355,680	355,680	375,501	5.57%	5.57%	0.03%
34.	Compensation, Benefits & HRIS	16,356,171	965,865	1,155,939	1,019,016	1,278,125	10.57%	25.43%	0.11%
35.	Total Labor Relations & Human Resources	\$ 18,828,062	\$ 3,354,487	\$ 2,730,129	\$ 2,630,220	\$ 2,952,739	8.15%	12.26%	0.26%
Legal Services Division (a department in General Counsel/Human Resources Division through FY12)									
36.	Legal Services			\$ 1,784,232	\$ 1,766,163	\$ 1,617,543	-9.34%	-8.41%	0.14%
37.	Total Legal Services			\$ 1,784,232	\$ 1,766,163	\$ 1,617,543	-9.34%	-8.41%	0.14%
Operations Division									
38.	Administration & Support	\$ 1,647,047	\$ 4,575,708	\$ 4,820,697	\$ 4,831,160	\$ 4,650,458	-3.53%	-3.74%	0.40%
39.	Operating Projects	5,184,544	3,028,428	4,269,270	2,894,817	3,268,346	-23.44%	12.90%	0.28%
40.	Safety & Security	13,856,880	10,194,329						0.00%
41.	Bus Transportation	114,981,742	96,777,901	100,464,973	99,821,173	100,916,945	0.45%	1.10%	8.73%
42.	Scheduling	1,602,917	1,108,619	1,108,688	1,107,208	1,124,388	1.42%	1.55%	0.10%
43.	Field Operations	14,044,321	11,636,169	12,741,784	12,730,072	14,192,145	11.38%	11.49%	1.23%
44.	Transportation Planning	1,440,636	1,276,364	1,248,908	1,193,377	1,333,834	6.80%	11.77%	0.12%
45.	Accessible Transportation Programs-LIFT	30,817,890	30,887,657	30,966,916	31,236,959	32,306,103	4.32%	3.42%	2.79%
46.	Accessible Transportation Programs-MTP	15,253,933	16,153,402	16,730,147	16,477,043	16,888,809	0.95%	2.50%	1.46%
47.	Bus Maintenance	58,480,687	50,891,212	54,294,247	54,249,788	56,805,153	4.62%	4.71%	4.91%
48.	Facilities Management	16,372,425	15,282,135	14,371,425	14,884,075	14,323,115	-0.34%	-3.77%	1.24%
49.	Rail Transportation	17,533,377	15,343,125	16,639,477	16,542,197	16,407,195	-1.40%	-0.82%	1.42%
50.	Rail Maintenance of Way	15,893,890	14,313,603	15,340,753	15,258,347	15,687,962	2.26%	2.82%	1.36%
51.	Rail Equipment Maintenance	18,329,553	17,931,582	19,085,893	20,117,071	20,384,325	6.80%	1.33%	1.76%
52.	Commuter Rail	6,125,184	5,874,938	6,276,476	6,021,580	6,424,306	2.36%	6.69%	0.56%
53.	Streetcar	6,593,315	5,799,568	6,173,307	6,167,877	9,323,096	51.02%	51.16%	0.81%
54.	Total Operations	\$ 338,158,340	\$ 301,074,740	\$ 304,532,962	\$ 303,532,745	\$ 314,036,182	3.12%	3.46%	27.16%
Capital Projects Division									
55.	Administration	\$ 467,987	\$ 353,448	\$ 405,947	\$ 405,879	\$ 391,548	-3.55%	-3.53%	0.03%
56.	Operating Projects	11,072,756	4,758,412	2,211,257	1,168,251	2,816,838	27.39%	141.12%	0.24%
57.	Bus Stop Development	314,698	845,454	2,111,136	1,374,758	1,045,441	-50.48%	-23.95%	0.09%
58.	Development & Operations Support	6,504,278	3,659,438	13,273,698	9,758,204	12,283,064	-7.46%	25.87%	1.06%
59.	Total Capital Projects	\$ 18,359,717	\$ 9,616,753	\$ 18,002,038	\$ 12,707,090	\$ 16,536,891	-8.14%	30.14%	1.43%



GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget*	% Change Estimated*	% of Total Requirements
60.	OPEB & UAAL Pension		\$ 41,603,359	\$ 45,851,441	\$ 45,363,937	\$ 47,758,079	4.16%	5.28%	4.13%
61.	Debt Service	\$ 22,833,425	\$ 24,989,546	\$ 38,534,825	\$ 29,530,428	\$ 48,177,780	25.02%	63.15%	4.17%
62.	Total Operating Requirements	\$ 424,226,305	\$ 406,165,279	\$ 452,006,773	\$ 435,476,286	\$ 473,467,007	4.75%	8.72%	40.95%
63.	Capital Programs	\$ 20,099,902	\$ 27,656,818	\$ 71,299,490	\$ 20,975,576	\$ 105,383,491	47.80%	402.41%	9.12%
64.	Light Rail Programs	55,402,894	86,891,317	296,933,506	220,718,204	446,410,689	50.34%	102.25%	38.61%
65.	Pass Through Requirements	30,379,280	74,389,336	37,859,253	58,564,538	12,641,634	-66.61%	-78.41%	1.09%
66.	Project Interim Financing	77,016,271	43,091,339	41,890,000	41,890,000		-100.00%	-100.00%	0.00%
67.	Contingency**			2,400,000		20,000,000	733.33%		1.73%
	Ending Fund Balance as of June 30***								
68.	Restricted Bond Proceeds & Other Restricted	87,440,987	202,004,925		31,300,000	8,000,000		-74.44%	0.69%
69.	Restricted Debt Service	20,880,542	19,844,781	22,955,000	22,955,000	28,696,820	25.01%	25.01%	2.48%
70.	Unrestricted	94,300,000	60,000,000	73,188,882	85,031,751	61,550,692	-15.90%	-27.61%	5.32%
71.	Total Ending Fund Balance	202,621,530	281,849,706	96,143,882	139,286,751	98,247,512	2.19%	-29.46%	8.50%
72.	Total Requirements	\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	\$ 916,911,355	\$ 1,156,150,333	15.78%	26.09%	100.00%

\* Due to extensive organizational changes in FY12, department comparisons with prior years will not be accurate.

\*\* See discussion of Restricted and Unrestricted Fund Balance and Contingency, pages 10-13 of the Budget Message. To budget contingency, TriMet reduces the ending fund balance by the same amount. In FY12, \$7.6 million was transferred out of contingency into divisional budgets by board resolution because TriMet will incur expenses that were not budgeted. The budget transfer insures that TriMet will not spend public money in excess of the amounts budgeted, a requirement of Oregon Budget Law. When year end actuals are reported, whatever remains in contingency is reported in the ending fund balance.

\*\*\* Budgetary Fund Balance. Restricted funds include funds withdrawn by the Trustee to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

EXTERNAL CAPITAL PROGRAM RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State, local government & private contributions	\$ 1,982,353	\$ 9,725,168	\$ 1,500,000		
2.	Federal Transit Administration grants	11,376,899	8,652,501	20,660,709	\$ 1,500,000	\$ 22,819,046
3.	New money revenue bond proceeds & short term financing	19,384,788	6,818,953	41,920,416		59,928,252
4.	Operating resources required for capital program*	6,740,650	3,698,901	7,218,365	5,560,135	22,636,193
5.	Total External General Fund Fund Resource	<u>\$ 39,484,690</u>	<u>\$ 25,196,622</u>	<u>\$ 64,081,125</u>	<u>\$ 1,500,000</u>	<u>\$ 82,747,298</u>

\* Includes bond proceeds in Beginning Fund Balance. Line included for information only. Operating resources are a draw on General Fund Resources.

CAPITAL PROGRAM REQUIREMENTS

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% of Total Requirements
1.	Public Affairs Division					\$ 487,000	0.46%
2.	Safety & Security Division			\$ 485,309	\$ 281,582	308,727	0.29%
3.	Information Technology Division	\$ 3,969,764	\$ 6,973,431	28,186,079	10,905,079	29,863,945	28.34%
4.	Finance & Administration Division			115,000		370,000	0.35%
5.	Legal Services Division					50,000	0.05%
6.	Operations Division	3,034,911	8,045,601	35,922,992	7,098,980	62,902,494	59.69%
7.	Capital Projects Division	13,095,227	12,637,786	6,590,110	2,689,935	11,401,325	10.82%
8.	Total capital project requirements	\$ 20,099,902	\$ 27,656,818	\$ 71,299,490	\$ 20,975,576	\$ 105,383,491	100.00%

EXTERNAL LIGHT RAIL PROGRAM RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State, local government & private contributions	\$ 23,399,589	\$ 63,657,708	\$ 184,498,134	\$ 1,100,773	\$ 211,983,067
2.	Contributed ROW		19,264,100			
3.	Revenue bond proceeds		132,371,977	99,900,000		40,000,000
4.	Federal Transit Administration grants	1,091,602		8,800,000	21,400,000	
5.	Federal New Starts Grants				52,373,215	132,626,785
6.	Local interest		2,898,141		30,075,000	20,000,000
7.	Interim Financing	30,911,703				39,854,209
8.	Total Resources	\$ 55,402,894	\$ 218,191,926	\$ 293,198,134	\$ 104,948,988	\$ 444,464,061

WILSONVILLE TO BEAVERTON COMMUTER RAIL PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State, local government & private contributions	\$ 141,137				
2.	Interim Financing	804,632				
3.	Total Project Resources	\$ 945,769				

SOUTH CORRIDOR PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Federal Transit Administration grants	\$ 1,091,602				
2.	Interim Financing	29,007,493				
3.	Total Project Resources	\$ 30,099,095				

PORTLAND-MILWAUKIE LIGHT RAIL PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State and local government contributions	\$ 23,258,452	\$ 63,657,708	\$ 184,498,134	\$ 1,100,773	\$ 211,983,067
2.	Revenue Bond Proceeds		132,371,977	99,900,000		40,000,000
3.	Contributed ROW		19,264,100			
4.	Federal Transit Administration (not New Starts) Grants			8,800,000	21,400,000	
5.	Federal New Starts Grants				52,373,215	132,626,785
6.	Local interest		2,898,141		30,075,000	20,000,000
7.	Interim Financing	1,099,414				39,854,209
8.	Total Project Resources	\$ 24,357,866	\$ 218,191,926	\$ 293,198,134	\$ 104,948,988	\$ 444,464,061

COLUMBIA RIVER CROSSING PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Interim Financing	\$ 164				
2.	Total Project Resources	\$ 164				

LIGHT RAIL PROGRAM REQUIREMENTS

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Wilsonville to Beaverton Commuter Rail Project	\$ 945,769				
2.	South Corridor Project	30,099,095	\$ 1,341,338	\$ 3,116,733	\$ 2,524,431	\$ 1,946,628
3.	Portland-Milwaukie Light Rail Project	24,357,866	85,549,979	293,816,773	218,193,773	444,464,061
4.	Columbia River Crossing	164				
5.	Total light rail program requirements	\$ 55,402,894	\$ 86,891,317	\$ 296,933,506	\$ 220,718,204	\$ 446,410,689

G. O. BOND DEBT SERVICE FUND

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
	Resources					
1.	Beginning Fund Balance	\$ 9,354,000	\$ 9,432,000	\$ 13,002,989	\$ 14,252,627	\$ 10,901,873
2.	Previously Levied Taxes - Estimated to be Received	368,000	438,000	100,000	225,000	225,330
3.	Other Resources		4,149,000			
4.	Earnings from Temporary Investments	23,000	49,000	20,000	20,000	20,000
5.	Total Resources Except for Taxes	\$ 9,745,000	\$ 14,068,000	\$ 13,122,989	\$ 14,497,627	\$ 11,147,203
6.	Taxes Necessary to Balance	9,765,000	10,259,000	7,005,940	6,476,705	
7.	Total Resources	\$ 19,510,000	\$ 24,327,000	\$ 20,128,929	\$ 20,974,332	\$ 11,147,203
	Requirements					
	General Obligation Refunding Bonds (Light Rail Extension) 1999 Series A					
8.	Redemption of Principal	\$ 8,420,000	\$ 8,845,000	\$ 9,315,000	\$ 9,315,000	\$ 9,800,000
9.	Interest Expense	1,657,000	1,194,000	757,459	757,459	256,470
10.	Unappropriated Ending Fund Balance	9,433,000	14,288,000	10,056,470	10,901,873	1,090,733
11.	Total Requirements	\$ 19,510,000	\$ 24,327,000	\$ 20,128,929	\$ 20,974,332	\$ 11,147,203

Last property tax assessment for Westside bonds was November 2011.



SUMMARY OF FUND HISTORY

Actual 09/10	Actual 10/11	Budget 11/12	General Fund	Proposed 12/13	Approved 12/13	Adopted 12/13
			<b>I. Operating Program</b>			
			<b>A. Resources</b>			
\$ 188,255,518	\$ 202,623,970	\$ 131,297,305	Beginning Fund Balance-Restricted and Unrestricted	\$ 124,783,385	\$ 124,783,385	\$ 139,286,751
93,729,019	96,889,626	104,472,899	Passenger Revenue	117,166,025	117,166,025	115,100,000
26,624,507	32,246,335	28,881,845	Other Operating Revenue	25,479,161	25,479,161	30,742,127
207,082,237	224,858,069	232,313,608	Tax Revenue	244,457,980	244,457,980	244,457,980
96,018,037	45,647,912	106,428,735	Other Revenue	77,952,874	77,951,462	86,710,483
30,379,280	74,389,336	37,859,253	Other Non-Operating Resources	11,432,673	11,432,673	12,641,634
72,770,000			Resource to Retire Project Interim Financing			
<b>\$ 714,858,598</b>	<b>\$ 676,655,248</b>	<b>\$ 641,253,645</b>	<b>Total Operating Program Resources</b>	<b>\$ 601,272,098</b>	<b>\$ 601,270,686</b>	<b>\$ 628,938,975</b>
			<b>B. Requirements</b>			
\$ 239,943,928	\$ 252,824,986	\$ 268,414,018	Personnel Services	\$ 275,363,011	\$ 275,373,011	\$ 275,499,407
161,448,953	128,350,749	145,057,929	Materials & Services	147,349,110	147,384,110	149,789,820
22,833,425	24,989,546	38,534,825	Debt Service	35,074,783	35,074,783	48,177,780
30,379,280	74,389,336	37,859,253	Pass Through Requirements	11,432,673	11,432,673	12,641,634
77,016,271	43,091,339	41,890,000	Project Interim Financing			
		2,400,000	Contingency	20,000,000	20,000,000	20,000,000
202,621,530	281,849,706	96,143,882	Ending Fund Balance-Restricted and Unrestricted	89,817,089	89,770,677	98,247,512
<b>\$ 734,243,387</b>	<b>\$ 805,495,663</b>	<b>\$ 630,299,907</b>	<b>Total Operating Program Requirements</b>	<b>\$ 579,036,666</b>	<b>\$ 579,035,254</b>	<b>\$ 604,356,153</b>
			<b>II. Capital Program</b>			
			<b>A. Resources</b>			
\$ 1,982,353	\$ 9,725,168	\$ 1,500,000	State, Local Government & Private Contributions			
11,376,899	8,652,501	20,660,709	Federal Transit Administration Grants	\$ 21,815,436	\$ 21,815,436	\$ 22,819,046
19,384,788	6,818,953	41,920,416	Revenue Bond Proceeds and Short Term Financing	44,488,189	44,509,189	59,928,252
6,740,650			Operating Resources required for Capital Program			
<b>\$ 39,484,690</b>	<b>\$ 25,196,622</b>	<b>\$ 64,081,125</b>	<b>Total Capital Program Resources</b>	<b>\$ 66,303,625</b>	<b>\$ 66,324,625</b>	<b>\$ 82,747,298</b>
			<b>B. Requirements</b>			
\$ 20,099,902	\$ 27,656,818	\$ 71,299,490	Projects	\$ 86,647,056	\$ 86,668,056	\$ 105,383,491
<b>\$ 20,099,902</b>	<b>\$ 27,656,818</b>	<b>\$ 71,299,490</b>	<b>Total Capital Program Requirements</b>	<b>\$ 86,647,056</b>	<b>\$ 86,668,056</b>	<b>\$ 105,383,491</b>

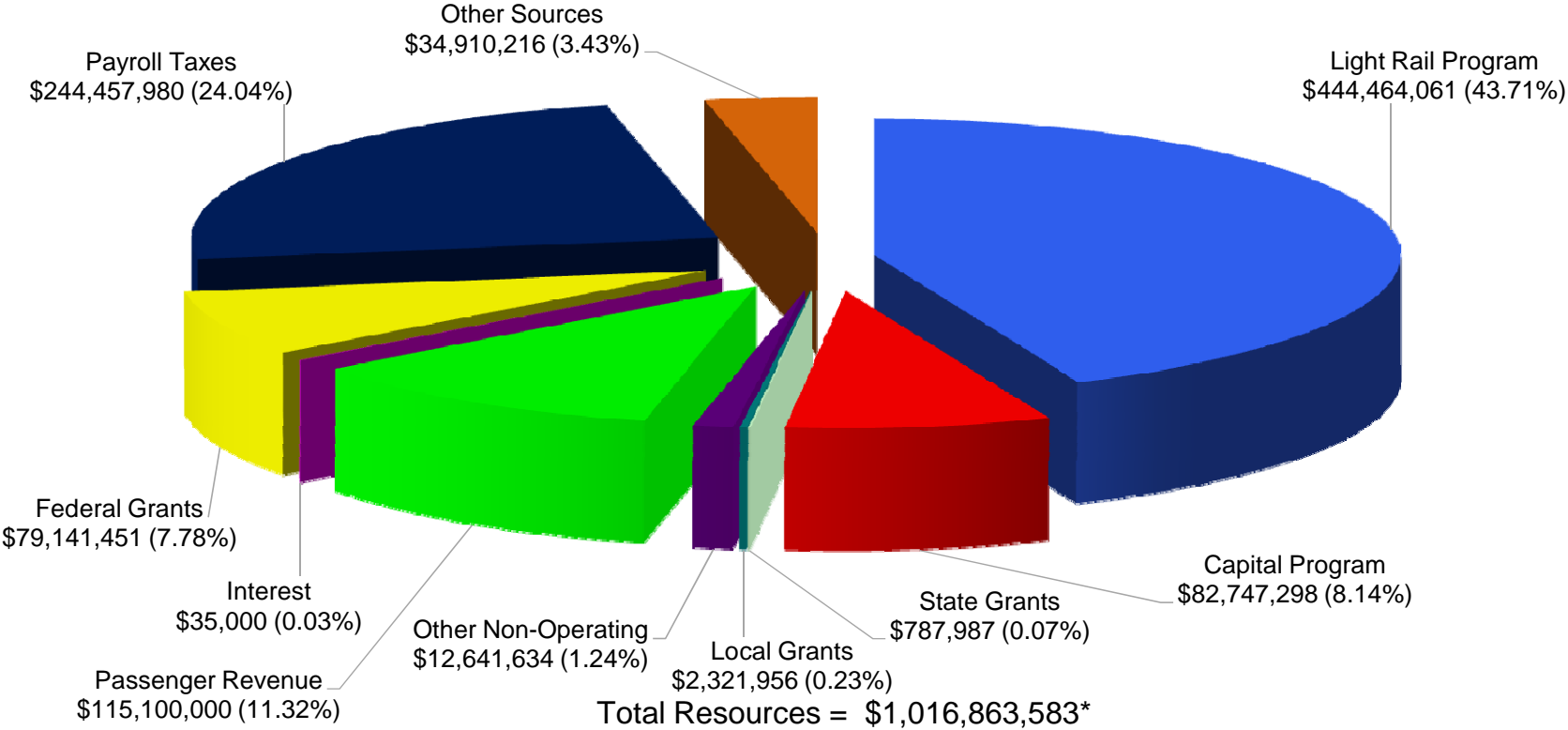
SUMMARY OF FUND HISTORY

Actual 09/10	Actual 10/11	Budget 11/12	General Fund	Proposed 12/13	Approved 12/13	Adopted 12/13
			III. Light Rail Program			
	\$ 132,371,977	\$ 99,900,000	A. Resources			
	19,264,100		TriMet Revenue Bond Proceeds	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
\$ 23,399,589	63,657,708	184,498,134	Contributed ROW			
1,091,602		8,800,000	State, Local Government & Private Contributions	211,983,067	211,983,067	211,983,067
	2,898,141		Federal Transit Administration Grants	100,000,000	100,000,000	132,626,785
30,911,703			Local Interest	20,000,000	20,000,000	20,000,000
			Interim Financing	71,825,413	71,825,413	39,854,209
\$ 55,402,894	\$ 218,191,926	\$ 293,198,134	Total Light Rail Program Resources	\$ 443,808,481	\$ 443,808,481	\$ 444,464,061
			B. Requirements			
\$ 945,769			Wilsonville to Beaverton Commuter Rail Project			
30,099,095	\$ 1,341,338	\$ 3,116,733	South Corridor Project	\$ 1,892,000	\$ 1,892,000	\$ 1,946,628
24,357,866	85,549,979	293,816,773	Portland-Milwaukie Light Rail Project	443,808,481	443,808,481	444,464,061
164			Columbia River Crossing			
\$ 55,402,894	\$ 86,891,317	\$ 296,933,506	Total Light Rail Program Requirements	\$ 445,700,481	\$ 445,700,481	\$ 446,410,689
\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	Total General Fund Resources	\$ 1,111,384,203	\$ 1,111,403,791	\$ 1,156,150,333
\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	Total General Fund Requirements	\$ 1,111,384,203	\$ 1,111,403,791	\$ 1,156,150,333
			G. O. Bond Debt Service Fund			
			I. G. O. Bond Debt Service Fund			
			A. Resources			
\$ 9,354,000	\$ 9,432,000	\$ 13,002,989	Beginning Fund Balance	\$ 10,901,873	\$ 10,901,873	\$ 10,901,873
368,000	438,000	100,000	Previously Levied Taxes	225,330	225,330	225,330
	4,149,000		Other Resources			
23,000	49,000	20,000	Earnings from Investments	20,000	20,000	20,000
9,765,000	10,259,000	7,005,940	Taxes Necessary to Balance			
\$ 19,510,000	\$ 24,327,000	\$ 20,128,929	Total G. O. Bond Debt Service Fund Resources	\$ 11,147,203	\$ 11,147,203	\$ 11,147,203
			B. Requirements			
\$ 8,420,000	\$ 8,845,000	\$ 9,315,000	Redemption of Principal	\$ 9,800,000	\$ 9,800,000	\$ 9,800,000
1,657,000	1,194,000	757,459	Interest Expense	256,470	256,470	256,470
9,433,000	14,288,000	10,056,470	Unappropriated Ending Fund Balance	1,090,733	1,090,733	1,090,733
\$ 19,510,000	\$ 24,327,000	\$ 20,128,929	Total G. O. Bond Debt Service Fund Requirements	\$ 11,147,203	\$ 11,147,203	\$ 11,147,203

PASS THROUGH REVENUES AND REQUIREMENTS

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget	% of Total Resources
1.	Elderly and Disabled Special Transportation Fund Formula	\$ 1,924,339	\$ 2,080,052	\$ 2,100,000	\$ 3,100,000	\$ 3,100,000	47.62%	24.52%
	Discretionary E and D							
2.	NE RideAbout	300,523	343,544	305,000	305,000	310,000	1.64%	2.45%
3.	Title XIX	509,093	379,882	150,000	331,955	300,000	100.00%	2.37%
4.	Ride Connection Vehicles		643,108		450,517			0.00%
5.	Ride Connection Community Resource Center					750,000		5.93%
6.	Elderly and Disabled Special Transportation Operating	632,093	632,088		620,000			0.00%
7.	Hillsboro Intermodal Facility			1,852,500	1,520,320		-100.00%	0.00%
8.	Tacoma Street Project					1,114,454		8.82%
	Portland Streetcar							
9.	Streetcar 5312 Prototype Grant	355,466	482,171	1,074,200	2,237,337	1,000,000	-6.91%	7.91%
10.	Streetcar 5312 Vehicle Domestic Manufacture Grant		490,000					0.00%
11.	Streetcar CMAQ PE & Design Grant	1,252,851						0.00%
12.	Streetcar 5309 Small Starts Grant	25,404,917	61,204,656	15,120,750	32,269,123	5,000,000	-66.93%	39.55%
13.	Streetcar ARRA STP Capital Grant		224,888	91,832	131,944		-100.00%	0.00%
	SW Moody Street & Streetcar Reconstruction							
14.	Moody TIGER Grant		7,908,948	17,164,971	15,295,040		-100.00%	0.00%
15.	Moody Section 112 STP Grant				2,019,783			0.00%
16.	Moody TCSP Earmark Grant				283,519	94,507		0.75%
17.	Moody STP Grant					972,673		7.69%
18.	Total pass through revenues and requirements	\$ 30,379,280	\$ 74,389,336	\$ 37,859,253	\$ 58,564,538	\$ 12,641,634	-66.61%	100.00%

# GENERAL FUND RESOURCES Budget 12/13



\*Resources exclude Beginning Fund Balance of \$139,286,751.

GENERAL FUND RESOURCE SUMMARY

Line No.	Revenue Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget	% Change Estimated	% of Total Resources
1.	Beginning Fund Balance as of July 1*								
2.	Restricted Bond Proceeds & Other Restricted	\$ 88,255,518	\$ 87,440,987		\$ 202,004,925	\$ 31,300,000		-84.51%	2.71%
3.	Restricted Debt Service	20,000,000	20,880,542	\$ 21,400,000	19,844,781	22,955,000	7.27%	15.67%	1.99%
3.	Unrestricted	80,000,000	94,300,000	109,897,305	60,000,000	85,031,751	-22.63%	41.72%	7.35%
4.	Total Beginning Fund Balance	\$ 188,255,518	\$ 202,623,970	\$ 131,297,305	\$ 281,849,706	\$ 139,286,751	6.09%	-50.58%	12.05%
	Operating Revenue								
5.	Passenger	\$ 93,729,019	\$ 96,889,626	\$ 104,472,899	\$ 104,032,278	\$ 115,100,000	10.17%	10.64%	9.96%
6.	Advertising	4,839,508	5,064,670	5,376,525	5,376,525	5,674,500	5.54%	5.54%	0.49%
7.	Accessible Transportation Contract	3,138,234	3,462,201	2,500,000	3,126,243	2,605,706	4.23%	-16.65%	0.23%
8.	Service Contracts	18,646,765	23,719,464	21,005,320	20,741,459	22,461,921	6.93%	8.29%	1.94%
9.	Total Operating Revenue	\$ 120,353,526	\$ 129,135,961	\$ 133,354,744	\$ 133,276,505	\$ 145,842,127	9.36%	9.43%	12.61%
	Tax Revenue								
10.	Employer Payroll**	\$ 194,241,445	\$ 211,280,445	\$ 218,751,478	\$ 219,518,638	\$ 230,598,208	5.42%	5.05%	19.95%
11.	Self-Employed**	10,164,596	10,918,507	10,886,130	10,655,000	11,081,117	1.79%	4.00%	0.96%
12.	State "In Lieu"***	2,676,196	2,659,117	2,676,000	2,659,000	2,778,655	3.84%	4.50%	0.24%
13.	Total Tax Revenue	\$ 207,082,237	\$ 224,858,069	\$ 232,313,608	\$ 232,832,638	\$ 244,457,980	5.23%	4.99%	21.14%
	Other Revenue								
14.	Federal Operating Grants***	\$ 83,140,893	\$ 39,284,476	\$ 91,708,168	\$ 93,571,761	\$ 79,141,451	-13.70%	-15.42%	6.85%
15.	State Operating Grants	2,927,115	1,972,327	1,036,731	895,624	728,987	-29.68%	-18.61%	0.06%
16.	Local Operating Grants			3,537,508	4,161,479	2,321,956	-34.36%	-44.20%	0.20%
17.	Interest	702,302	774,899	670,000	300,000	350,000	-47.76%	16.67%	0.03%
18.	MTIP Bond Proceeds			6,000,000			-100.00%		0.00%
19.	Miscellaneous	9,247,727	3,616,210	3,476,329	5,010,115	4,168,089	19.90%	-16.81%	0.36%
20.	Total Other Revenue	\$ 96,018,037	\$ 45,647,912	\$ 106,428,735	\$ 103,938,979	\$ 86,710,483	-18.53%	-16.58%	7.50%
21.	Total Operating Resources (Excluding Beginning Fund Balance)	423,453,800	399,641,942	\$ 472,097,088	\$ 470,048,122	\$ 477,010,590	1.04%	1.48%	41.26%
22.	Capital Program Resources	\$ 39,484,690	\$ 25,196,622	\$ 64,081,125	\$ 1,500,000	\$ 82,747,298	29.13%	5416.49%	7.16%
23.	Light Rail Program Resources	55,402,894	218,191,926	293,198,134	104,948,988	444,464,061	51.59%	323.50%	38.44%
24.	Other Non-Operating Resources	30,379,280	74,389,336	37,859,253	58,564,538	12,641,634	-66.61%	-78.41%	1.09%
25.	Resources to Retire Interim Financing	72,770,000							0.00%
26.	Total Resources	\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	\$ 916,911,354	\$ 1,156,150,333	15.78%	26.09%	100.00%

\* Budgetary Fund Balance. Restricted funds include funds withdrawn by the bond Trustee(s) to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

\*\* Budgeted payroll tax revenues are an estimate of fiscal year payroll tax cash receipts. Actuals are an estimate of payroll taxes from *wages and salaries earned* in the fiscal year.

\*\*\* Most variance caused by timing of grant receipts and operating projects. Approximately \$31 million of FY11 grant receipts were received in FY12 and \$10 million of FY12 grants are budgeted in FY13.

Method of accounting: modified accrual.

GENERAL FUND RESOURCE SUMMARY BY SOURCE

Line No.	Revenue Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget	% Change Estimated	% of Total Resources
1.	Beginning Fund Balance as of July 1*								
2.	Restricted Bond Proceeds & Other Restricted	88,255,518	\$ 87,440,987		\$ 202,004,925	\$ 31,300,000		-84.51%	2.71%
3.	Restricted Debt Service	20,000,000	20,880,542	\$ 21,400,000	19,844,781	22,955,000	7.27%	15.67%	1.99%
3.	Unrestricted	80,000,000	94,300,000	109,897,305	60,000,000	85,031,751	-22.63%	41.72%	7.35%
4.	Total Beginning Fund Balance	\$ 188,255,518	\$ 202,623,970	\$ 131,297,305	\$ 281,849,706	\$ 139,286,751	6.09%	-50.58%	12.05%
	Operating Revenue								
5.	Passenger	\$ 93,729,019	\$ 96,889,626	\$ 104,472,899	\$ 104,032,278	\$ 115,100,000	10.17%	10.64%	9.96%
6.	Advertising	4,839,508	5,064,670	5,376,525	5,376,525	5,674,500	5.54%	5.54%	0.49%
7.	Accessible Transportation Contract	3,138,234	3,462,201	2,500,000	3,126,243	2,605,706	4.23%	-16.65%	0.23%
8.	Service Contracts	18,646,765	23,719,464	21,005,320	20,741,459	22,461,921	6.93%	8.29%	1.94%
9.	Total Operating Revenue	\$ 120,353,526	\$ 129,135,961	\$ 133,354,744	\$ 133,276,505	\$ 145,842,127	9.36%	9.43%	12.61%
	Non-Operating Resources								
10.	Interest	\$ 702,302	\$ 774,899	\$ 670,000	\$ 300,000	\$ 350,000	-47.76%	16.67%	0.03%
11.	Miscellaneous	9,247,727	3,616,210	3,476,329	5,010,115	4,168,089	19.90%	-16.81%	0.36%
12.	Total Non-Operating Resources	\$ 9,950,029	\$ 4,391,109	\$ 4,146,329	\$ 5,310,115	\$ 4,518,089	8.97%	-14.92%	0.39%
	Tax Revenue								
13.	Employer Payroll**	\$ 194,241,445	\$ 211,280,445	\$ 218,751,478	\$ 219,518,638	\$ 230,598,208	5.42%	5.05%	19.95%
14.	Self-Employed**	10,164,596	10,918,507	10,886,130	10,655,000	11,081,117	1.79%	4.00%	0.96%
15.	State "In-Lieu"***	2,676,196	2,659,117	2,676,000	2,659,000	2,778,655	3.84%	4.50%	0.24%
16.	Total Tax Revenue	\$ 207,082,237	\$ 224,858,069	\$ 232,313,608	\$ 232,832,638	\$ 244,457,980	5.23%	4.99%	21.14%
	Grants								
17.	Federal Operating Grants***	\$ 83,140,893	\$ 39,284,476	\$ 91,708,168	\$ 93,571,761	\$ 79,141,451	-13.70%	-15.42%	6.85%
18.	State Operating Grants	2,927,115	1,972,327	1,036,731	895,624	728,987	-29.68%	-18.61%	0.06%
19.	Local Operating Grants			3,537,508	4,161,479	2,321,956	-34.36%	-44.20%	0.20%
20.	Capital Grants	12,468,501	8,652,501	29,460,709	75,273,215	155,445,831	427.64%	106.51%	13.45%
21.	Total Grants	\$ 98,536,509	\$ 49,909,304	\$ 125,743,116	\$ 173,902,079	\$ 237,638,225	88.99%	36.65%	20.55%

\* Budgetary Fund Balance. Restricted funds include funds withdrawn by the bond Trustee(s) to pay debt service, plus bond proceeds and other resources designated for specific projects.

Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

\*\* Budgeted payroll tax revenues are an estimate of fiscal year payroll tax cash receipts. Actuals are an estimate of payroll taxes from *wages and salaries earned* in the fiscal year.

\*\*\* Most variance caused by timing of grant receipts and operating projects. Approximately \$31 million of FY11 grant receipts were received in FY12 and \$10 million of FY12 grants are budgeted in FY13.

Method of accounting: modified accrual.

GENERAL FUND RESOURCE SUMMARY BY SOURCE

Line No.	Revenue Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget	% Change Estimated	% of Total Resources
22.	Other Capital Capital Assistance	\$ 32,122,592	\$ 95,545,117	\$ 185,998,134	\$ 31,175,773	\$ 231,983,067	24.72%	644.11%	20.07%
23.	Total Other Capital	\$ 32,122,592	\$ 95,545,117	\$ 185,998,134	\$ 31,175,773	\$ 231,983,067	24.72%	644.11%	20.07%
24.	Other Resources Bond Proceeds	\$ 50,296,491	\$ 139,190,930	\$ 147,820,416		\$ 139,782,461	-5.44%		12.09%
25.	Other Non-Operating Resources	30,379,280	74,389,336	37,859,253	\$ 58,564,538	12,641,634	-66.61%	-78.41%	1.09%
26.	Resources to Retire Interim Financing	72,770,000							0.00%
27.	Total Other Resources	\$ 153,445,771	\$ 213,580,266	\$ 185,679,669	\$ 58,564,538	\$ 152,424,095	-17.91%	160.27%	13.18%
28.	Total Resources	\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	\$ 916,911,354	\$ 1,156,150,333	15.78%	26.09%	100.00%

TRIMET CONTINUING REVENUES AND CALCULATION OF PAYROLL TAX DEBT SERVICE RATIO

Line No.	Revenue Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Operating Revenue					
2.	Passenger	\$ 93,729,019	\$ 96,889,626	\$ 104,472,899	\$ 104,032,278	\$ 115,100,000
3.	Advertising	4,839,508	5,064,670	5,376,525	5,376,525	5,674,500
4.	Accessible Transportation Contract (see note 1)	3,138,234	3,462,201	2,500,000	3,126,243	2,605,706
5.	Service Contracts (see note 2)	7,165,747	23,719,464	3,552,173	3,506,336	5,801,115
6.	Total Operating Revenue	\$ 108,872,508	\$ 129,135,961	\$ 115,901,597	\$ 116,041,382	\$ 129,181,321
7.	Tax Revenue					
8.	Employer Payroll	\$ 194,241,445	\$ 211,280,445	\$ 218,751,478	\$ 219,518,638	\$ 230,598,208
9.	Self-Employed	10,164,596	10,918,507	10,886,130	10,655,000	11,081,117
10.	State "In Lieu"	2,676,196	2,659,117	2,676,000	2,659,000	2,778,655
11.	Total Tax Revenue	\$ 207,082,237	\$ 224,858,069	\$ 232,313,608	\$ 232,832,638	\$ 244,457,980
12.	Other Revenue					
13.	Federal Operating Grants (see note 3)	\$ 42,539,230	\$ 39,284,476	\$ 67,180,993	\$ 64,291,863	\$ 50,699,310
14.	State Operating Grants (see note 4)	2,927,115	1,972,327	446,731	305,624	728,987
15.	Interest	702,302	774,899	670,000	300,000	350,000
16.	Miscellaneous	9,247,727	3,616,210	3,476,289	5,010,115	4,168,089
17.	Total Other Revenue	\$ 55,416,374	\$ 45,647,912	\$ 71,774,013	\$ 69,907,602	\$ 55,946,386
18.	Net Continuing Resources*	\$ 371,371,119	\$ 399,641,942	\$ 419,989,219	\$ 418,781,622	\$ 429,585,687
19.	Debt Service on Senior Lien Bonds	\$ 14,969,558	\$ 16,917,055	\$ 24,229,462	\$ 15,578,402	\$ 23,438,827
20.	Senior Lien Debt Service as a Percent of Net Continuing Revenues	4.03%	4.23%	5.77%	3.72%	5.46%

\* Net Continuing Revenues exclude :

- Revenues received from the State of Oregon which are legally required to be used for the Medical Transportation program
- Surface Transportation Program/Congestion, Mitigation & Air Quality grant funds pledged to TriMet by Metro to support grant receipt bonds
- Other state and federal grant revenues legally required to be used for an intended purpose (New Freedom, Jobs Access, RideWise, RTO, fund exchanges)

Notes:

1. Revenue offsets rides already provided by LIFT
2. Streetcar personnel revenue and Wilsonville and Washington County revenues
3. 5307 formula and 5309 Rail Modernization
4. STF formula



FEDERAL GRANT (NON-STATE/LOCAL) SUMMARY

Type of Funding	Purpose	% of Federal Funding	Budget 12/13
Operating Grants Section 5307 Urbanized Area Formula Section 5309 Fixed Guideway Modernization Surface Transportation Program/Congestion, Mitigation & Air Quality Surface Transportation Program Homeland Security Funds/Congestion, Mitigation & Air Quality Section 5310 Elderly and Disabled Transportation Surface Transportation Program Section 5317 New Freedom Section 5316 Job Access & Reverse Commute Section 5307 Urbanized Area Formula (1% for Transit Enhancement) Alternative Analysis funds via Metro	Preventive Maintenance Preventive Maintenance Debt Service Fund Exchanges Various Operating Projects-Bus Stops, CCTV RideWise Regional Transportation Options Program Elderly and Disabled Transportation Transit to Jobs Program Station Improvements/Bikes Program SW Corridor Project	80.00% 80.00% 89.73% 89.73% 100.00% 89.73% 89.73% 50.00% 50.00% 80.00% 89.73%	\$ 41,597,255 9,102,055 13,000,000 10,138,500 2,555,416 393,297 420,940 456,000 875,072 475,999 126,918 <hr/> \$ 79,141,451
Capital Program Grants Transit Security Grant Program Section 5310 Elderly & Disabled Section 5309 Bus and Bus Facility Section 5309 Bus and Bus Facility Congestion, Mitigation & Air Quality TIGGER Grant	System Security Improvements ATP Buses Low Floor Buses Four Hybrid Buses New Shelters On-Board LRV Energy Storage Unit Technology	100.00% 80.00% 80.00% 80.00% 89.73% 100.00%	\$ 203,727 6,092,883 12,183,355 2,000,000 139,081 2,200,000 <hr/> \$ 22,819,046
Total Federal Grants (Non-State/Local)			\$ 101,960,497

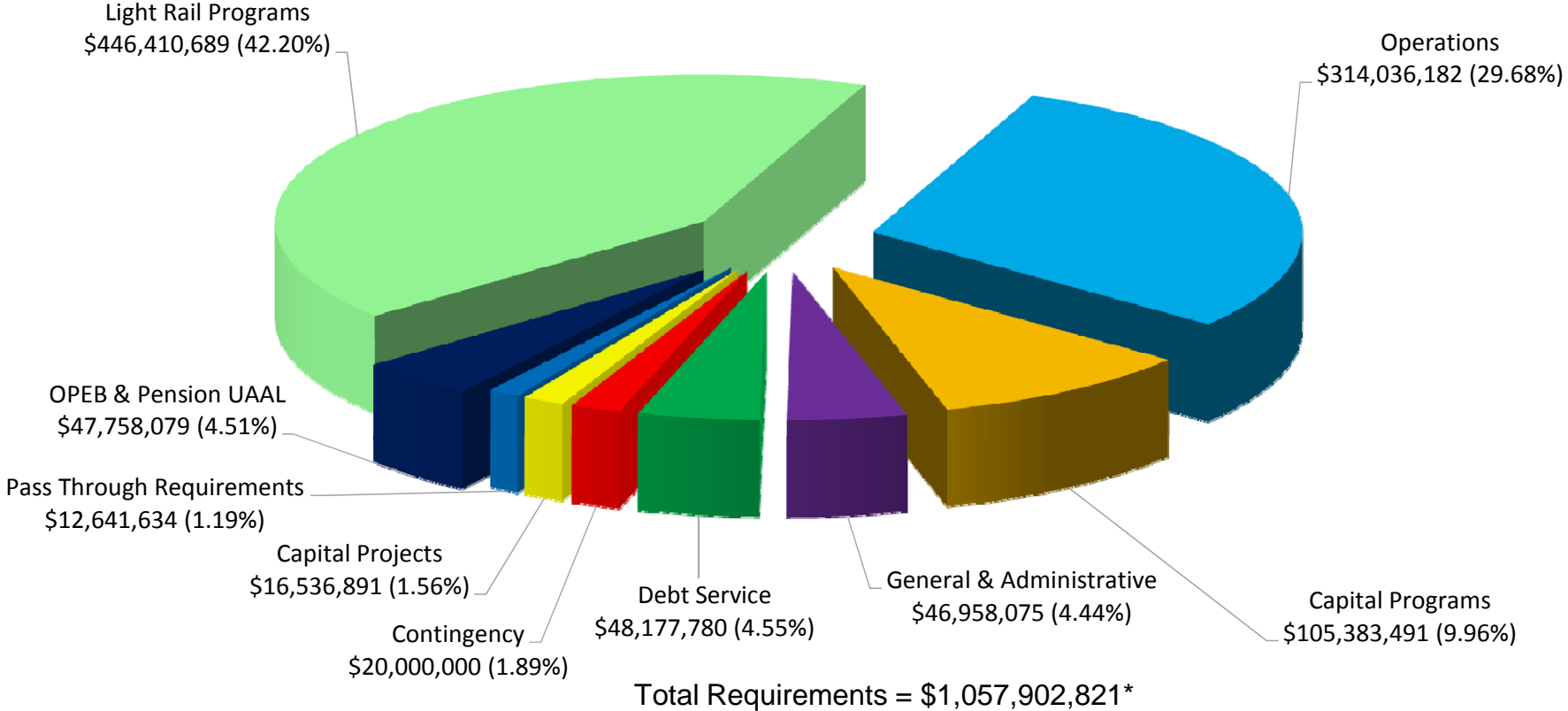
STATE/LOCAL (NON-FEDERAL) GENERAL FUND GRANT SUMMARY

Line No.	Type of Funding	Purpose	Budget 12/13
1.	Operating Grants Elderly and Disabled State Operating Grants	LIFT Operations	\$ 728,987
2.	Total State/Local (Non-Federal) General Fund Grants		<u>\$ 728,987</u>



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# GENERAL FUND REQUIREMENTS Budget 12/13



\*Requirements exclude Ending Fund Balance of \$98,247,512.

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget*	% Change Estimated*	% of Total Requirements
1.	Office of the General Manager Division								
	Office of the General Manager	\$ 867,704	\$ 947,663	\$ 1,288,805	\$ 1,283,070	\$ 1,035,548	-19.65%	-19.29%	0.09%
2.	Media Relations	317,833	283,298						0.00%
3.	Government Affairs	657,073	706,945						0.00%
4.	Diversity and Transit Equity	237,703	212,126	221,061	221,061	245,471	11.04%	11.04%	0.02%
5.	Internal Audit	228,250	233,475	236,442	236,178	233,530	-1.23%	-1.12%	0.02%
6.	Total Office of the General Manager	\$ 2,308,563	\$ 2,383,507	\$ 1,746,309	\$ 1,740,309	\$ 1,514,548	-13.27%	-12.97%	0.13%
	Public Affairs Division (Communication & Technology Division through FY12)								
7.	Administration					\$ 295,599			0.03%
8.	Operating Projects	\$ 506,980	\$ 890,548	\$ 225,740	\$ 195,740	85,000	-62.35%	-56.58%	0.01%
9.	Planning & Policy	487,581	450,017	1,667,100	1,426,100	1,307,503	-21.57%	-8.32%	0.11%
10.	Government Affairs			729,923	729,923	409,205	-43.94%	-43.94%	0.04%
11.	Communications			318,704	318,704	539,078	69.15%	69.15%	0.05%
12.	Organization Development	348,434	395,214	131,285	129,285		-100.00%	-100.00%	0.00%
13.	Information Technology	6,875,675	6,721,730						0.00%
14.	Customer Information Services	4,338,648	3,689,947	4,847,046	4,847,046	5,669,398	16.97%	16.97%	0.49%
15.	Customer Service	3,018,714	2,773,578	1,460,818	1,460,818		-100.00%	-100.00%	0.00%
16.	Total Public Affairs	\$ 15,576,032	\$ 14,921,034	\$ 9,380,616	\$ 9,107,616	\$ 8,305,783	-11.46%	-8.80%	0.72%
	Safety & Security Division (a department in Operations Division through FY12)								
17.	Safety, Security and Environmental Services			\$ 11,779,915	\$ 11,779,915	\$ 12,996,090	10.32%	10.32%	1.12%
18.	Operating Projects			220,000	220,000	439,000	99.55%	99.55%	0.04%
19.	Total Safety & Security			\$ 11,999,915	\$ 11,999,915	\$ 13,435,090	11.96%	11.96%	1.16%
	Information Technology Division (a department in Communication & Technology Division through FY12)								
20.	Information Technology			\$ 6,439,584	\$ 6,404,315	\$ 6,735,689	4.60%	5.17%	0.58%
21.	Operating Projects			386,295	386,295	544,800	41.03%	41.03%	0.05%
22.	Total Information Technology			\$ 6,825,879	\$ 6,790,610	\$ 7,280,489	6.66%	7.21%	0.63%
	Finance & Administration Division								
23.	Administration	\$ 1,324,402	\$ 1,253,520	\$ 1,368,643	\$ 1,284,045	\$ 1,471,166	7.49%	14.57%	0.13%
24.	Operating Projects					350,000			0.03%
25.	Financial Services	2,845,755	3,260,955	2,929,225	2,778,485	3,028,542	3.39%	9.00%	0.26%
26.	Financial Analysis & Grants Administration	2,373,996	2,240,312	2,451,496	2,370,396	2,706,391	10.40%	14.17%	0.23%
27.	Risk Management	533,414	502,587	507,538	530,891	494,834	-2.50%	-6.79%	0.04%
28.	Procurement & Contracts	1,084,598	964,479	1,033,216	1,018,663	1,180,643	14.27%	15.90%	0.10%
29.	Fare Revenue			2,328,309	2,324,773	2,620,307	12.54%	12.71%	0.23%
30.	Total Finance & Administration	\$ 8,162,166	\$ 8,221,853	\$ 10,618,428	\$ 10,307,254	\$ 11,851,883	11.62%	14.99%	1.03%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget*	% Change Estimated*	% of Total Requirements
Labor Relations & Human Resources Division (General Counsel/Human Resources Division through FY12)									
31.	Administration & Business Partnering	\$ 814,394	\$ 784,435	\$ 1,218,510	\$ 1,255,523	\$ 1,299,114	6.61%	3.47%	0.11%
32.	Legal Services	1,657,497	1,604,187						0.00%
33.	Labor Relations			355,680	355,680	375,501	5.57%	5.57%	0.03%
34.	Compensation, Benefits & HRIS	16,356,171	965,865	1,155,939	1,019,016	1,278,125	10.57%	25.43%	0.11%
35.	Total Labor Relations & Human Resources	\$ 18,828,062	\$ 3,354,487	\$ 2,730,129	\$ 2,630,220	\$ 2,952,739	8.15%	12.26%	0.26%
Legal Services Division (a department in General Counsel/Human Resources Division through FY12)									
36.	Legal Services			\$ 1,784,232	\$ 1,766,163	\$ 1,617,543	-9.34%	-8.41%	0.14%
37.	Total Legal Services			\$ 1,784,232	\$ 1,766,163	\$ 1,617,543	-9.34%	-8.41%	0.14%
Operations Division									
38.	Administration & Support	\$ 1,647,047	\$ 4,575,708	\$ 4,820,697	\$ 4,831,160	\$ 4,650,458	-3.53%	-3.74%	0.40%
39.	Operating Projects	5,184,544	3,028,428	4,269,270	2,894,817	3,268,346	-23.44%	12.90%	0.28%
40.	Safety & Security	13,856,880	10,194,329						0.00%
41.	Bus Transportation	114,981,742	96,777,901	100,464,973	99,821,173	100,916,945	0.45%	1.10%	8.73%
42.	Scheduling	1,602,917	1,108,619	1,108,688	1,107,208	1,124,388	1.42%	1.55%	0.10%
43.	Field Operations	14,044,321	11,636,169	12,741,784	12,730,072	14,192,145	11.38%	11.49%	1.23%
44.	Transportation Planning	1,440,636	1,276,364	1,248,908	1,193,377	1,333,834	6.80%	11.77%	0.12%
45.	Accessible Transportation Programs-LIFT	30,817,890	30,887,657	30,966,916	31,236,959	32,306,103	4.32%	3.42%	2.79%
46.	Accessible Transportation Programs-MTP	15,253,933	16,153,402	16,730,147	16,477,043	16,888,809	0.95%	2.50%	1.46%
47.	Bus Maintenance	58,480,687	50,891,212	54,294,247	54,249,788	56,805,153	4.62%	4.71%	4.91%
48.	Facilities Management	16,372,425	15,282,135	14,371,425	14,884,075	14,323,115	-0.34%	-3.77%	1.24%
49.	Rail Transportation	17,533,377	15,343,125	16,639,477	16,542,197	16,407,195	-1.40%	-0.82%	1.42%
50.	Rail Maintenance of Way	15,893,890	14,313,603	15,340,753	15,258,347	15,687,962	2.26%	2.82%	1.36%
51.	Rail Equipment Maintenance	18,329,553	17,931,582	19,085,893	20,117,071	20,384,325	6.80%	1.33%	1.76%
52.	Commuter Rail	6,125,184	5,874,938	6,276,476	6,021,580	6,424,306	2.36%	6.69%	0.56%
53.	Streetcar	6,593,315	5,799,568	6,173,307	6,167,877	9,323,096	51.02%	51.16%	0.81%
54.	Total Operations	\$ 338,158,340	\$ 301,074,740	\$ 304,532,962	\$ 303,532,745	\$ 314,036,182	3.12%	3.46%	27.16%
Capital Projects Division									
55.	Administration	\$ 467,987	\$ 353,448	\$ 405,947	\$ 405,879	\$ 391,548	-3.55%	-3.53%	0.03%
56.	Operating Projects	11,072,756	4,758,412	2,211,257	1,168,251	2,816,838	27.39%	141.12%	0.24%
57.	Bus Stop Development	314,698	845,454	2,111,136	1,374,758	1,045,441	-50.48%	-23.95%	0.09%
58.	Development & Operations Support	6,504,278	3,659,438	13,273,698	9,758,204	12,283,064	-7.46%	25.87%	1.06%
59.	Total Capital Projects	\$ 18,359,717	\$ 9,616,753	\$ 18,002,038	\$ 12,707,090	\$ 16,536,891	-8.14%	30.14%	1.43%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget*	% Change Estimated*	% of Total Requirements
60.	OPEB & UAAL Pension		\$ 41,603,359	\$ 45,851,441	\$ 45,363,937	\$ 47,758,079	4.16%	5.28%	4.13%
61.	Debt Service	\$ 22,833,425	\$ 24,989,546	\$ 38,534,825	\$ 29,530,428	\$ 48,177,780	25.02%	63.15%	4.17%
62.	Total Operating Requirements	\$ 424,226,305	\$ 406,165,279	\$ 452,006,773	\$ 435,476,286	\$ 473,467,007	4.75%	8.72%	40.95%
63.	Capital Programs	\$ 20,099,902	\$ 27,656,818	\$ 71,299,490	\$ 20,975,576	\$ 105,383,491	47.80%	402.41%	9.12%
64.	Light Rail Programs	55,402,894	86,891,317	296,933,506	220,718,204	446,410,689	50.34%	102.25%	38.61%
65.	Pass Through Requirements	30,379,280	74,389,336	37,859,253	58,564,538	12,641,634	-66.61%	-78.41%	1.09%
66.	Project Interim Financing	77,016,271	43,091,339	41,890,000	41,890,000		-100.00%	-100.00%	0.00%
67.	Contingency**			2,400,000		20,000,000	733.33%		1.73%
	Ending Fund Balance as of June 30***								
68.	Restricted Bond Proceeds & Other Restricted	87,440,987	202,004,925		31,300,000	8,000,000		-74.44%	0.69%
69.	Restricted Debt Service	20,880,542	19,844,781	22,955,000	22,955,000	28,696,820	25.01%	25.01%	2.48%
70.	Unrestricted	94,300,000	60,000,000	73,188,882	85,031,751	61,550,692	-15.90%	-27.61%	5.32%
71.	Total Ending Fund Balance	202,621,530	281,849,706	96,143,882	139,286,751	98,247,512	2.19%	-29.46%	8.50%
72.	Total Requirements	\$ 809,746,182	\$ 920,043,796	\$ 998,532,904	\$ 916,911,355	\$ 1,156,150,333	15.78%	26.09%	100.00%

\* Due to extensive organizational changes in FY12, department comparisons with prior years will not be accurate.

\*\* See discussion of Restricted and Unrestricted Fund Balance and Contingency, pages 10-13 of the Budget Message. To budget contingency, TriMet reduces the ending fund balance by the same amount. In FY12, \$7.6 million was transferred out of contingency into divisional budgets by board resolution because TriMet will incur expenses that were not budgeted. The budget transfer insures that TriMet will not spend public money in excess of the amounts budgeted, a requirement of Oregon Budget Law. When year end actuals are reported, whatever remains in contingency is reported in the ending fund balance.

\*\*\* Budgetary Fund Balance. Restricted funds include funds withdrawn by the Trustee to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

GENERAL FUND REQUIREMENTS BY OBJECT CLASS (Summary of Detail Estimate Sheets)

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13*	% of Total Requirements
	<b>Personnel Services</b>							
1.	Office of the General Manager	\$ 1,584,106	\$ 1,455,287	\$ 1,146,073	\$ 1,146,073	\$ 882,815	-22.97%	0.08%
2.	Public Affairs	12,017,021	10,755,731	6,598,239	6,598,239	5,913,254	-10.38%	0.51%
3.	Safety & Security			1,356,402	1,356,402	1,338,164	-1.34%	0.12%
4.	Information Technology			4,955,152	4,955,152	4,827,292	-2.58%	0.42%
5.	Finance & Administration	4,488,310	4,254,543	5,590,590	5,590,590	6,025,238	7.77%	0.52%
6.	Labor Relations & Human Resources	2,689,819	2,682,771	2,068,594	2,068,594	1,972,899	-4.63%	0.17%
7.	Legal Services			1,505,995	1,505,995	1,432,252	-4.90%	0.12%
8.	Operations	217,482,328	189,679,114	197,720,941	197,720,941	203,773,501	3.06%	17.63%
9.	Capital Projects	1,682,344	2,394,180	1,620,590	1,620,590	1,575,912	-2.76%	0.14%
10.	OPEB & UAAL Pension		41,603,359	45,851,441	45,363,937	47,758,079	4.16%	4.13%
11.	<b>Total Personnel Services</b>	<b>\$ 239,943,928</b>	<b>\$ 252,824,986</b>	<b>\$ 268,414,018</b>	<b>\$ 267,926,512</b>	<b>\$ 275,499,407</b>	<b>2.64%</b>	<b>23.83%</b>
	<b>Materials &amp; Services</b>							
12.	Office of the General Manager	\$ 724,456	\$ 928,219	\$ 600,235	\$ 594,236	\$ 631,733	5.25%	0.05%
13.	Public Affairs	3,559,011	4,165,304	2,782,377	2,509,377	2,392,529	-14.01%	0.21%
14.	Safety & Security			10,643,513	10,643,513	12,096,926	13.66%	1.05%
15.	Information Technology			1,870,727	1,835,458	2,453,197	31.14%	0.21%
16.	Finance & Administration	3,673,856	3,967,313	5,027,837	4,716,664	5,826,645	15.89%	0.50%
17.	Labor Relations & Human Resources	16,138,243	671,716	661,535	561,626	979,840	48.12%	0.08%
18.	Legal Services			278,237	260,168	185,291	-33.41%	0.02%
19.	Operations	120,676,014	111,395,625	106,812,020	105,811,804	110,262,680	3.23%	9.54%
20.	Capital Projects	16,677,373	7,222,572	16,381,448	11,086,502	14,960,980	-8.67%	1.29%
21.	<b>Total Materials &amp; Services</b>	<b>\$ 161,448,953</b>	<b>\$ 128,350,749</b>	<b>\$ 145,057,929</b>	<b>\$ 138,019,348</b>	<b>\$ 149,789,820</b>	<b>3.26%</b>	<b>12.96%</b>
22.	Capital Programs	\$ 20,099,902	\$ 27,656,818	\$ 71,299,490	\$ 20,975,576	\$ 105,383,491	47.80%	9.12%
23.	Light Rail Programs	55,402,894	86,891,317	296,933,506	220,718,204	446,410,689	50.34%	38.61%
24.	Pass Through Requirements	30,379,280	74,389,336	37,859,253	58,564,538	12,641,634	-66.61%	1.09%
25.	Debt Service	22,833,425	24,989,546	38,534,825	29,530,428	48,177,780	25.02%	4.17%
26.	Project Interim Financing	77,016,271	43,091,339	41,890,000	41,890,000		-100.00%	0.00%
27.	Contingency**			2,400,000		20,000,000	733.33%	1.73%
	<b>Ending Fund Balance as of June 30***</b>							
28.	Restricted Bond Proceeds & Other Restricted	87,440,987	202,004,925		31,300,000	8,000,000		0.69%
29.	Restricted Debt Service	20,880,542	19,844,781	22,955,000	22,955,000	28,696,820	25.01%	2.48%
30.	Unrestricted Funds	94,300,000	60,000,000	73,188,882	85,031,751	61,550,692	-15.90%	5.32%
31.	<b>Total Ending Fund Balance</b>	<b>202,621,530</b>	<b>281,849,706</b>	<b>96,143,882</b>	<b>139,286,751</b>	<b>98,247,512</b>	<b>2.19%</b>	<b>8.50%</b>
32.	<b>Total Requirements</b>	<b>\$ 809,746,182</b>	<b>\$ 920,043,796</b>	<b>\$ 998,532,904</b>	<b>\$ 916,911,355</b>	<b>\$ 1,156,150,333</b>	<b>15.78%</b>	<b>100.00%</b>

\* Due to extensive organizational changes in FY12, department comparisons with prior years will not be accurate.

\*\* See discussion of Restricted and Unrestricted Fund Balance and Contingency, pages 10-13 of the Budget Message. To budget contingency, TriMet reduces the ending fund balance by the same amount. In FY12, \$7.6 million was transferred out of contingency into divisional budgets by board resolution because TriMet will incur expenses that were not budgeted. The budget transfer insures that TriMet will not spend public money in excess of the amounts budgeted, a requirement of Oregon Budget Law. When year end actuals are reported, whatever remains in contingency is reported in the ending fund balance.

\*\*\* Budgetary Fund Balance. Restricted funds include funds withdrawn by the Trustee to pay debt service, plus bond proceeds and other resources designated for specific projects.

Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.



GENERAL FUND PERSONNEL SERVICES SCHEDULE

Expense Category	Explanation	Budget 11/12	Budget 12/13	% Change FY12-FY13
<b>Earnings</b>				
Salaries & Wages	Base compensation for all non-limited term positions, including training pay, student training cost, union employee wage premiums based on years of service, attrition adjustment, and weighted runcut adjustment.	\$ 140,716,070	\$ 142,241,813	1.08%
Sick & Vacation/Holiday Payoff Expense	\$179 per union employee.	333,878	383,144	14.76%
Other Wage Categories	Road relief, night & shift differential, incentive pay, tool allowance, time slip differential for union employees.	1,720,670	1,780,955	3.50%
Scheduled Overtime	Overtime that has been built into operator shifts.	8,122,925	8,547,959	5.23%
Unscheduled Overtime	All other overtime except scheduled overtime.	5,650,540	6,091,354	7.80%
Limited Term Employment	Salaries of employees hired for six or more months, work 20 or more hours per week, and have a predetermined ending date.	132,936	116,443	-12.41%
Unemployment Expense	TriMet reimburses the State of Oregon for actual claims paid.	106,488	108,264	1.67%
Unpaid Absence	All excused and unexcused time loss for which employees are not paid.	(2,610,255)	(2,615,959)	0.22%
<b>Fringe Benefits</b>				
Health & Welfare Benefits	\$18,212 per full-time union employee; \$14,413 per part-time union employee; \$13,236 per full-time non-union employee; \$10,007 per part-time non-union employee.	40,828,603	42,171,678	3.29%
Disability & Life Insurance	\$370 per full-time union employee; \$254 per part-time union employee; \$926 per non-union employee.	1,121,572	1,049,803	-6.40%
Social Security - Medicare	7.65% of first \$110,000 of salaries and wages; 1.45% thereafter.	11,822,680	12,000,615	1.51%
TriMet Payroll Tax	.7078% of gross income (.7018% in 2012, .7137% in 2013).	922,562	987,990	7.09%
Pension Expense-Normal Cost (cost of benefits earned this year)	\$5,263 per union employee; 9.37% of gross income per non-union employee in Defined Benefit Plan; 8.0% of gross income per non-union employee in Defined Contribution Plan.	11,584,103	13,107,959	13.15%
UAAL Union Pension	Current year portion of 20 year funding of Unfunded Accrued Actuarial Liability	24,000,000	24,354,519	1.48%
UAAL Non-Union Pension	Current year portion of 20 year funding of Unfunded Accrued Actuarial Liability	2,797,099	3,119,958	11.54%
Retiree/Disabled Medical	Post employment medical benefits for current union and non-union retirees.	19,169,428	20,361,808	6.22%
Medicare Part B Reimbursement	Post employment medical benefits for current union retirees.	972,596	1,106,228	13.74%
Other Retiree Benefits	Union health benefit reimbursement for cost increases to Kaiser & Secure Horizon plans effective 7/1/2003, cost of life insurance premiums for union and non-union retirees, interest rate pension charge.	441,324	540,000	22.36%
Capitalized Labor and Fringe	Capitalized labor and fringe plus OPEB & UAAL grant fringe reimbursement.	(4,481,482)	(5,952,735)	32.83%
OPEB Trust Funding	Contribution to OPEB Trust to begin funding future union and non-union retiree OPEB benefits.	410,000	865,760	111.16%
Workers' Compensation	Medical and time loss payments to employees injured in work related accidents. Time loss is paid at 66.7% of average weekly wage not to exceed \$1,120.55 per week.	4,584,277	5,131,846	11.94%
<b>Total Personnel Services</b>		<b>\$ 268,346,018</b>	<b>\$ 275,499,407</b>	<b>2.67%</b>

GENERAL FUND MATERIALS & SERVICES SCHEDULE

Expense Category	Budget 11/12	Budget 12/13	Percent Change	Explanation
Contracted Transportation Services	\$ 28,477,236	\$ 29,690,647	4.26%	
Revenue Vehicles - Diesel Fuel	21,477,615	21,631,850	0.72%	Weighted average \$3.44/gallon.
Medical Transportation Program (MTP)	16,305,660	16,475,391	1.04%	
Interagency Transfers	13,646,204	13,021,922	-4.57%	
Revenue Vehicle - Maintenance Materials & Services	12,916,843	14,684,320	13.68%	
Security Related Materials & Services	9,744,327	10,651,912	9.31%	
Operating Projects	8,984,960	8,118,984	-9.64%	
Facilities Maintenance - Materials & Services	5,127,866	4,701,837	-8.31%	
Light Rail Propulsion Power	4,592,808	4,854,626	5.70%	
Insurance Premiums and Self-Insurance Funding	3,712,883	3,808,408	2.57%	
Professional & Technical Services	3,503,639	3,820,172	9.03%	
Utilities (Natural Gas, Electricity, Water/Sewer)	2,597,968	2,750,695	5.88%	
Personal Injury & Property Damage Self-Insurance	2,200,000	2,266,000	3.00%	
Other Materials & Services	2,114,726	2,555,786	20.86%	Investigations & training; ridership surveys; wellness program & dependent/claims audit.
Office Administrative Materials & Services	1,882,704	1,842,027	-2.16%	
Computer Maintenance Materials & Services	1,312,715	1,409,502	7.37%	
Lease Expenses	1,070,214	1,658,853	55.00%	One-time additional costs associated with Portland-Milwaukie Light Rail Project.
Support Vehicles - Maintenance & Materials	754,120	785,146	4.11%	
Marketing & Advertising	623,040	618,732	-0.69%	
Uniforms and Laundry	547,516	567,901	3.72%	
Tickets, Passes, Transfers, Schedules & Guides	490,568	556,838	13.51%	
Telephone Expense	440,767	436,564	-0.95%	
Revenue Vehicles - Oil & Lubricants	418,549	440,051	5.14%	
Employee Attendance & Incentive Programs	319,278	357,178	11.87%	
Health Benefit Administration	247,152	252,396	2.12%	
Dues (including APTA & OTA) & Subscriptions	237,210	237,808	0.25%	
Metro Unified Work Program	225,000	225,000	0.00%	
Customer Information Materials	213,465	224,347	5.10%	
Waste Disposal Fees	201,782	203,000	0.60%	
Contracted Legal Services	196,625	271,329	37.99%	Budget increased to reflect actual expense.
Education & Training	182,564	171,279	-6.18%	
Money Collection & Transport	164,718	168,660	2.39%	
Communications System Maintenance	127,210	330,662	159.93%	Bus Dispatch System maintenance.
<b>Total Materials &amp; Services</b>	<b>\$ 145,057,929</b>	<b>\$ 149,789,820</b>	<b>3.26%</b>	

SUMMARY OF GENERAL FUND EMPLOYEES

	Actual 6/30/11	Budget 11/12	Budget 12/13	% Change
Office of the General Manager Division				
Non-Union Employees				
Full-Time Employees	12.75	8.75	6.50	-25.71%
Part-Time Employees	0.00	0.00	0.25	100.00%
Total Office of the General Manager Division	12.75	8.75	6.75	-22.86%
Public Affairs Division				
Non-Union Employees				
Full-Time Employees	85.00	51.50	46.00	-10.68%
Project Limited Term Employees	0.00	0.50	0.50	0.00%
Part-Time Employees	5.40	5.60	5.10	-8.93%
Union Employees				
Full-Time Employees	27.00	15.00	13.50	-10.00%
Total Public Affairs Division	117.40	72.60	65.10	-10.33%
Safety & Security Division				
Non-Union Employees				
Full-Time Employees	0.00	12.00	12.00	0.00%
Union Employees				
Full-Time Employees	0.00	1.00	1.00	0.00%
Total Safety & Security Division	0.00	13.00	13.00	0.00%
Information Technology Division				
Non-Union Employees				
Full-Time Employees	0.00	42.15	41.39	-1.80%
Total Information Technology Division	0.00	42.15	41.39	-1.80%
Finance & Administration Division				
Non-Union Employees				
Full-Time Employees	25.94	25.44	28.94	13.77%
Part-Time Employees	1.25	0.75	0.75	0.00%
Union Employees				
Full-Time Employees	15.00	29.50	29.50	0.00%
Total Finance & Administration Division	42.19	55.69	59.19	6.29%
Labor Relations & Human Resources Division				
Non-Union Employees				
Full-Time Employees	20.88	16.00	17.25	7.81%
Part-Time Employees	2.70	1.10	1.10	0.00%
Total Labor Relations & Human Resources Division	23.58	17.10	18.35	7.31%

SUMMARY OF GENERAL FUND EMPLOYEES

	Actual 6/30/11	Budget 11/12	Budget 12/13	% Change
Legal Services Division				
Non-Union Employees				
Full-Time Employees	0.00	11.00	11.00	0.00%
Total Legal Services Division	0.00	11.00	11.00	0.00%
Operations Division				
Non-Union Employees				
Full-Time Employees	120.00	121.55	121.80	0.21%
Project Limited Term Employees	1.00	1.00	1.00	0.00%
Part-Time Employees	1.55	0.00	0.00	0.00%
Union Employees				
Full-Time Employees	1,640.00	1,686.00	1,729.00	2.55%
Part-Time Employees	297.00	291.00	291.00	0.00%
Total Operations Division	2,059.55	2,099.55	2,142.80	2.06%
Capital Projects Division				
Non-Union Employees				
Full-Time Employees	18.00	16.00	15.25	-4.69%
Project Limited Term Employees	0.00	0.00	0.25	100.00%
Part-Time Employees	0.25	0.50	0.00	-100.00%
Total Capital Projects Division	18.25	16.50	15.50	-6.06%
General Fund Operating Program				
Non-Union Employees				
Full-Time Employees	282.57	304.39	300.13	-1.40%
Project Limited Term Employees	1.00	1.50	1.75	16.67%
Part-Time Employees	11.15	7.95	7.20	-9.43%
Total	294.72	313.84	309.08	-1.52%
Union Employees				
Full-Time Employees	1,682.00	1,731.50	1,773.00	2.40%
Part-Time Employees	297.00	291.00	291.00	0.00%
Total	1,979.00	2,022.50	2,064.00	2.05%
Total General Fund Operating Program Employees (1)	2,273.72	2,336.34	2,373.08	1.57%

(1) Actual number of employees, at any given, time, may vary significantly from these totals due to the nature of some operations.

SUMMARY OF GENERAL FUND EMPLOYEES

	Actual 6/30/11	Budget 11/12	Budget 12/13	% Change
Portland-Milwaukie Light Rail Project				
Non-Union Employees				
Full-Time Employees	78.65	90.25	112.00	24.10%
Project Limited Term Employees	8.00	16.50	16.25	-1.52%
Part-Time Employees	2.60	2.55	1.05	-58.82%
Union Employees (Start-Up)				
Full-Time Employees	0.00	3.67	17.00	363.22%
Total Portland-Milwaukie Light Rail Project	89.25	112.97	146.30	29.50%
Light Rail Program				
Non-Union Employees				
Full-Time Employees	78.65	90.25	112.00	24.10%
Project Limited Term Employees	8.00	16.50	16.25	-1.52%
Part-Time Employees	2.60	2.55	1.05	-58.82%
Total	89.25	109.30	129.30	18.30%
Union Employees (Start-Up)				
Full-Time Employees	0.00	3.67	17.00	363.22%
Total	0.00	3.67	17.00	363.22%
Total Light Rail Program Employees (1)	89.25	112.97	146.30	29.50%

(1) Actual number of employees, at any given, time, may vary significantly from these totals due to the nature of the program.

SUMMARY OF FIXED ROUTE SERVICE (Weekly Vehicle Hours)

	Actual April '10	Actual April '11	Budget April '12	Actual April '12	Budget April '13	% Change Budget	% Change Estimate	% of Total
Fixed Route								
Bus Service	36,452	33,772	33,865	34,014	33,961	0.28%	-0.16%	86.51%
Light Rail	5,380	5,380	5,144	5,175	5,175	0.60%	0.00%	13.18%
Commuter Rail	122	122	122	122	122	0.00%	0.00%	0.31%
Fixed Route Total	41,954	39,274	39,131	39,311	39,258	0.32%	-0.13%	100.00%

SUMMARY OF FIXED ROUTE AND ACCESSIBLE TRANSPORTATION VEHICLES

Fixed Route Services	Actual April '10	Actual April '11	Budget April '12	Actual April '12	Budget April '13	% Change Budget	% Change Estimate
Bus Service							
Peak Vehicles	523	493	498	495	495	-0.60%	0.00%
Total Vehicles	651	626	611	620	620	1.47%	0.00%
Light Rail							
Peak Vehicles	103	103	102	102	102	0.00%	0.00%
Total Vehicles	131	127	127	127	127	0.00%	0.00%
Commuter Rail							
Peak Vehicles	3	3	3	3	3	0.00%	0.00%
Total Vehicles	3	3	5	5	5	0.00%	0.00%

Accessible Transportation	Actual April '10	Actual April '11	Budget April '12	Actual April '12	Budget April '13	% Change Budget	% Change Estimate
Peak Vehicles	219	219	225	218	225	0.00%	3.21%
Total Vehicles	269	269	267	267	267	0.00%	0.00%

SUMMARY OF GENERAL FUND DEBT SERVICE

Line No.	Operating	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 3) 12/13	% Change Budget
1.	2001 Refunding Bonds	\$ 2,770,326	\$ 2,774,510	\$ 1,787,188	\$ 1,785,282		-100.00%
2.	2003 Refunding Bonds	1,934,901	1,930,863	1,879,400	1,843,543	\$ 1,875,114	-0.23%
3.	2005 Refunding Bonds	5,248,277	5,237,685	5,297,625	5,009,063	5,240,494	-1.08%
4.	2005 Capital Grant Receipt Bonds	9,997,535	9,986,053	10,515,363	9,974,050	10,253,599	-2.49%
5.	2007 Revenue Bonds	3,057,217	3,040,592	3,031,375	3,021,722	3,049,968	0.61%
6.	Debt Payment Undertaking Agreement	369,553	368,115	7,854,843	352,546	7,502,297	-4.49%
7.	Line of Credit 1)	127,916	126,736	875,000	127,084	130,000	-85.14%
8.	2009 Senior Lien Revenue Bonds Series A and B	1,461,368	3,438,554	3,504,032	3,439,162	3,843,251	9.68%
9.	2011 Capital Grant Receipt Bonds 2)			3,700,000	6,091,548	6,893,057	86.30%
10.	2012 Senior Lien Revenue Bonds					9,300,000	
11.	Arbitrage Rebate	(296,764)	93,060				
12.	Capitalized Leases	102,830	107,213	90,000	90,000	90,000	0.00%
13.	Capital Interest 4)	(1,939,734)	(2,113,835)				
14.	Reversal of Arbitrage Payable, Offsets 2011 and I-205 Interim Financing				(2,203,572)		
15.	Total General Fund Debt Service	\$ 22,833,425	\$ 24,989,546	\$ 38,534,825	\$ 29,530,428	\$ 48,177,780	25.02%

Line No.	Project Interim Financing	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change Budget
1.	2006 Project Interim Financing	\$ 77,016,271	\$ 43,091,339	\$ 41,890,000	\$ 41,890,000		-100.00%
2.	Total Project Interim Financing	\$ 77,016,271	\$ 43,091,339	\$ 41,890,000	\$ 41,890,000		-100.00%

1) TriMet has established a \$50 million line of credit. Principal payments are a general fund liability. At this time, TriMet anticipates that any borrowings and related principal repayments on the line of credit will be made within the fiscal year.

2) FY12 Estimate and FY13 Budget includes capitalized interest payment. Bond proceeds to pay capitalized interest are in Beginning Fund Balance.

3) New accounting guidance GASB No. 63 requires bond issuance costs to be expensed in the year the bond is issued. The new guidance requires TriMet to retroactively remove bond issuance costs from assets on the balance sheet. Past accounting guidance amortized the expense in interest expense. These costs are included in FY12 estimated and FY13 budgeted debt service.

4) Capital Interest is a required accounting estimate. It is offset by a like expense named Capital Interest in the Portland-Milwaukie Light Rail budget.



SUMMARY OF GENERAL FUND DEBT SERVICE PRINCIPAL AND INTEREST

	Principal	Interest 2)	Total
2003 Refunding Bonds	\$ 1,535,000	\$ 340,114	\$ 1,875,114
2005 Refunding Bonds	3,465,000	1,775,494	5,240,494
2005 Capital Grant Receipt Bonds	8,775,000	1,478,599	10,253,599
2007 Revenue Bonds	1,330,000	1,719,968	3,049,968
Line of Credit 1)		127,084	130,000
Debt Payment Undertaking Agreement		7,502,297	7,502,297
2009 Revenue Bonds Series A and B	1,360,000	2,483,251	3,843,251
2011 Capital Grant Receipt Bonds		6,893,057	6,893,057
2012 Senior Lien Revenue Bonds (estimated)	3,300,000	6,000,000	9,300,000
Capital Interest 3)			
Capitalized Leases		90,000	90,000
<b>FY12-13 Total General Fund Debt Service</b>	<b>\$ 19,765,000</b>	<b>\$ 28,409,864</b>	<b>\$ 48,177,780</b>

1) TriMet has established a \$50 million line of credit. Principal payments are a general fund liability. At this time, TriMet anticipates that any borrowings and related principal repayments on the line of credit will be made within the fiscal year.

2) New accounting guidance GASB No. 63 requires bond issuance costs to be expensed in the year the bond is issued. The new guidance requires TriMet to retroactively remove bond issuance costs from assets on the balance sheet. These costs are included in FY13 interest costs.

3) Capital Interest is a required accounting estimate. It is offset by a like expense named Capital Interest in the Portland-Milwaukie Light Rail budget.

OPEB & UAAL PENSION

	Explanation	Budget 11/12	Estimated 11/12	Budget 12/13*	% Change FY12-FY13
Retiree/Disabled Medical	Union and Non-Union Post Employment Medical Benefits	\$ 19,169,428	\$ 16,500,000	\$ 20,361,808	6.22%
Medicare Part B Reimbursement	Union Post Employment Medical Benefits	972,596	995,000	1,106,228	13.74%
OPEB Trust Funding	Union and Non-Union Other Post Employment Benefits Trust Contribution	410,000	410,000	865,760	111.16%
Active/Retiree Benefit Reimbursement	Union Health Benefit Reimbursement for Kaiser and Secure Horizons Plans	40,000	40,000	40,000	0.00%
Life Insurance - Retired	Union and Non-Union Retiree Life Insurance Premiums	401,324	350,000	450,000	12.13%
UAAL Union Pension	Current year portion of 20 year funding of Unfunded Accrued Actuarial Liability	24,000,000	25,100,000	24,354,519	1.48%
UAAL Non-Union Pension	Current year portion of 20 year funding of Unfunded Accrued Actuarial Liability	2,797,099	3,119,958	3,119,958	11.54%
Capitalized Fringe	Capital grant fringe reimbursement	(1,939,006)	(1,151,021)	(2,590,194)	33.58%
Professional & Technical	Interest rate pension charge			50,000	
<b>Total OPEB &amp; UAAL Pension</b>		<b>\$ 45,851,441</b>	<b>\$ 45,363,937</b>	<b>\$ 47,758,079</b>	<b>4.16%</b>

\*Pension Expense-Normal Cost (cost of benefits earned this year) is incorporated in departmental costs.



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Division Summary OFFICE OF THE GENERAL MANAGER

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,584,106	\$ 1,455,287	\$ 1,146,073	\$ 1,146,073	\$ 882,815	-22.97%	58.29%
Materials & Services	724,456	928,219	600,235	594,236	631,733	5.25%	41.71%
<b>Total</b>	<b>\$ 2,308,563</b>	<b>\$ 2,383,507</b>	<b>\$ 1,746,309</b>	<b>\$ 1,740,309</b>	<b>\$ 1,514,548</b>	<b>-13.27%</b>	<b>100.00%</b>

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\*The Media Relations Department was renamed the Communications Department, then moved to the Public Affairs Division.

\*The Government Affairs Department moved to the Public Affairs Division.

Department Summary OFFICE OF THE GENERAL MANAGER

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 593,371	\$ 500,540	\$ 824,164	\$ 824,164	\$ 581,902	-29.39%	56.19%
Materials & Services	274,333	447,123	464,641	458,906	453,646	-2.37%	43.81%
Total	\$ 867,704	\$ 947,663	\$ 1,288,805	\$ 1,283,070	\$ 1,035,548	-19.65%	100.00%

Responsibility:

TriMet is governed by a seven-member Board of Directors. The Board sets agency policy, enacts legislation and reviews certain contracts.

The **Office of the General Manager** is under the direct authority of the Board of Directors. The General Manager is appointed by the Board and is charged with managing the agency.

Activities:

- Keep the Board fully informed on TriMet's major activities.
- Set and lead strategic direction.
- Build and establish external and internal partnerships; key to TriMet's success.

Performance Measures:

- The Office of the General Manager's performance is measured in the successful execution of the agency's strategic goals.

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
General Manager	\$ 262,912	\$ 206,461	\$ 215,837	1.00	\$ 215,837	\$ 215,837	\$ 215,837	1.00	\$ 215,837
Director, Business Initiatives			106,780	1.00	106,780	106,780	106,780	1.00	106,780
Coordinator, Organization Development			57,378	1.00	57,378	57,378			
Manager, Corporate Outreach		35,400	88,500	1.00	88,500	88,500			
Executive & Board Administrator	74,061	73,774	74,061	1.00	74,061	74,061	74,061	1.00	74,061
Executive Coordinator	55,687	55,474	55,687	1.00	55,687	55,687	55,687	1.00	55,687
Fringe Benefits	200,711	129,431			225,921	225,921			129,379
Workers' Compensation									158
Total	\$ 593,371	\$ 500,540		6.00	\$ 824,164	\$ 824,164		4.00	\$ 581,902

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Legal		\$ 124,288					
Auditing	\$ 200,865	267,181	\$ 326,420	\$ 326,420	\$ 336,213	3.00%	74.11%
Professional & Technical	36,242						
Other Services	5,175	4,503	4,060	3,760	4,182	3.00%	0.92%
Office Supplies	3,130	5,346	6,000	6,000	10,180	69.67%	2.24%
Other Materials	352	359	1,908	1,408	1,408	-26.21%	0.31%
Telephone	1,523	1,209	2,390	2,390	1,461	-38.87%	0.32%
Dues & Subscriptions		1,175	20,859	20,859	15,919	-23.68%	3.51%
Local Travel & Meetings	430	2,421	4,686	4,686	5,500	17.37%	1.21%
Education & Training		700	1,006	571	1,036	2.98%	0.23%
Management Training			22,086	22,086		-100.00%	0.00%
Out-of-Town Travel	8,820	10,581	23,000	23,000	18,927	-17.71%	4.17%
Employee Development			1,500	1,500	1,545	3.00%	0.34%
Official Meeting Expenses	17,343	28,765	24,186	24,186	30,000	24.04%	6.61%
Awards & Banquets			24,500	20,000	25,235	3.00%	5.56%
Board Recognition	452	595	2,040	2,040	2,040	0.00%	0.45%
Total	\$ 274,333	\$ 447,123	\$ 464,641	\$ 458,906	\$ 453,646	-2.37%	100.00%

Department Summary OFFICE OF THE GENERAL MANAGER - MEDIA RELATIONS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 307,742	\$ 275,676					
Materials & Services	10,090	7,622					
Total	\$ 317,833	\$ 283,298					



BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER - MEDIA RELATIONS

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Communications	\$ 107,803	\$ 107,394							
Public Information Officer	60,239	60,000							
Communications Specialist	48,713	34,247							
Fringe Benefits	90,987	74,035							
Total	\$ 307,742	\$ 275,676							

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER - MEDIA RELATIONS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Other Services	\$ 1,508	\$ 1,573					
Publications	983	983					
Telephone	2,266	1,427					
Dues & Subscriptions	4,951	2,585					
Local Travel & Meetings	243	54					
Education & Training	140	1,000					
Total	\$ 10,090	\$ 7,622					

Department Summary OFFICE OF THE GENERAL MANAGER - GOVERNMENT AFFAIRS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 338,088	\$ 347,258					
Materials & Services	318,984	359,687					
Total	\$ 657,073	\$ 706,945					

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER - GOVERNMENT AFFAIRS

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Executive Director	\$ 152,466	\$ 151,875							
Administrative Coordinator	44,621	39,802							
Government Affairs Analyst	60,531	65,156							
Fringe Benefits	80,470	90,426							
Total	\$ 338,088	\$ 347,258							

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER - GOVERNMENT AFFAIRS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical	\$ 238,398	\$ 201,798					
Other Services	6,144	75,030					
Other Materials	2,287	1,489					
Telephone	2,634	3,952					
Dues & Subscriptions	4,375	6,260					
OTA Dues	55,700	55,740					
Local Travel & Meetings	1,984	3,824					
Education & Training	1,114	1,644					
Out-of-Town Travel	6,348	9,950					
Total	\$ 318,984	\$ 359,687					

Department Summary OFFICE OF THE GENERAL MANAGER - DIVERSITY AND TRANSIT EQUITY

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 118,991	\$ 104,678	\$ 95,990	\$ 95,990	\$ 78,120	-18.62%	31.82%
Materials & Services	118,711	107,447	125,071	125,071	167,351	33.80%	68.18%
<b>Total</b>	<b>\$ 237,703</b>	<b>\$ 212,126</b>	<b>\$ 221,061</b>	<b>\$ 221,061</b>	<b>\$ 245,471</b>	<b>11.04%</b>	<b>100.00%</b>

Responsibility:

- The **Diversity and Transit Equity** Department is responsible for assisting all divisions in reaching the agency’s goals related to diversity, outreach to minority communities, transit equity and Disadvantaged Business Enterprise (DBE) efforts.

Activities:

- Disadvantaged Business Enterprise
  - Direct the development, implementation and monitoring of TriMet’s Federal and state DBE and MWESB program and goals.
  - Work with the Procurement & Contracts Department to increase DBE and MWESB participation in TriMet’s General Fund procurement processes.
  - Liaison to community, business and key-stakeholders on DBE, Transit Equity, Diversity, Equity and Inclusion issues.
- Title VI/Transit Equity
  - Coordinate TriMet’s Title VI compliance, monitoring and reporting.
  - Provide Title VI and transit equity training and support to TriMet staff.
  - Provide opportunities for transit dependent persons to engage in decision-making through forums and informational public outreach sessions.
  - Coordinate and conduct pertinent equity analysis and forecasting.
- Diversity and Inclusion
  - Coordinate the agency’s diversity, equity and strategic planning process.
  - Support development of diversity and cultural competency training.

Activities - continued:

- In tandem with the Labor Relations & Human Resources Division, support the recruiting and retention of a diverse workforce.
- Community Engagement
  - Increase TriMet’s community presence to diverse stakeholders.
  - Support the agency in the development of strategies and the implementation of best practices in community relations to strengthen the agency’s partnerships with low income, transit-dependent and communities of color, including opportunities to engage in decision-making through forums and informational public outreach sessions.
  - Support the coordination and staffing of a Transit Equity Advisory Group.

Performance Measures:

- Meet TriMet’s 14.56% aspirational DBE goal of identified budget.
- Work with TriMet staff to coordinate, monitor and direct Title VI reporting in a timely manner.
- Position TriMet as an environmental justice leader.
- Develop and foster partnerships/relationships with diverse communities and leaders to gain support for agency programs and initiatives.
- Work closely with TriMet customers, constituents and staff to help ensure TriMet meets its commitment to Equal Employment Opportunity and workforce diversity.

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER - DIVERSITY AND TRANSIT EQUITY

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Diversity & Transit Equity	\$ 104,442	\$ 94,510	\$ 104,442	1.00	\$ 104,442	\$ 104,442	\$ 90,348	1.00	\$ 90,348
Policy Analyst							50,000	0.50	25,000
Fringe Benefits	36,176	36,655			32,847	32,847			43,500
Workers' Compensation									35
Capitalized Labor/Fringe	(21,627)	(26,487)		(0.25)	(41,299)	(41,299)		(0.75)	(80,763)
<b>Total</b>	<b>\$ 118,991</b>	<b>\$ 104,678</b>		<b>0.75</b>	<b>\$ 95,990</b>	<b>\$ 95,990</b>		<b>0.75</b>	<b>\$ 78,120</b>

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER - DIVERSITY AND TRANSIT EQUITY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
First Step Youth	\$ 110,314	\$ 94,628	\$ 108,202	\$ 108,202	\$ 111,448	3.00%	66.60%
Other Services	3,153	2,541	2,000	2,000	9,761	388.05%	5.83%
Community Outreach	1,542	3,504	5,000	5,000	34,064	581.28%	20.35%
Telephone	598	542	400	400	913	128.24%	0.55%
Dues & Subscriptions	130	646	912	912	900	-1.32%	0.54%
Local Travel		50	418	418	431	3.11%	0.26%
Education & Training	950	350	884	884	834	-5.66%	0.50%
Out-of-Town Travel	2,024	5,186	7,255	7,255	9,000	24.05%	5.38%
<b>Total</b>	<b>\$ 118,711</b>	<b>\$ 107,447</b>	<b>\$ 125,071</b>	<b>\$ 125,071</b>	<b>\$ 167,351</b>	<b>33.80%</b>	<b>100.00%</b>



Department Summary OFFICE OF THE GENERAL MANAGER - INTERNAL AUDIT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 225,913	\$ 227,135	\$ 225,919	\$ 225,919	\$ 222,794	-1.38%	95.40%
Materials & Services	2,337	6,340	10,523	10,259	10,736	2.02%	4.60%
Total	\$ 228,250	\$ 233,475	\$ 236,442	\$ 236,178	\$ 233,530	-1.23%	100.00%

Responsibility:

The **Internal Audit** Department performs audits and provides advisory services to give the District reasonable assurance that its control objectives are met. The key control objectives are:

- Safeguarding and proper maintenance of assets.
- Compliance with laws, regulations, contracts, plans, policies and procedures.
- Reliability and integrity of financial and operating information.
- Economical and efficient use of resources.

Performance Measures:

- Complete the projects identified in the Internal Audit's Annual Plan.
- Realize the improvement goals specified in the Annual Plan.
- Receive at least 90% positive responses from customers on audit quality.

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER - INTERNAL AUDIT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Manager, Internal Audit	\$ 99,973	\$ 99,589	\$ 99,973	1.00	\$ 99,973	\$ 99,973	\$ 99,973	1.00	\$ 99,973
Senior Internal Auditor	67,087	66,820	67,087	1.00	67,087	67,087	67,087	1.00	67,087
Fringe Benefits	58,853	60,726			58,858	58,858			55,651
Workers' Compensation									82
Total	\$ 225,913	\$ 227,135		2.00	\$ 225,919	\$ 225,919		2.00	\$ 222,794

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER - INTERNAL AUDIT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Other Services	\$ 15		\$ 153	\$ 153	\$ 158	3.27%	1.47%
Telephone	351	\$ 203	514	250	300	-41.63%	2.79%
Dues & Subscriptions	670	260	700	700	1,000	42.86%	9.31%
Local Travel		5	333	333	350	5.11%	3.26%
Education & Training	1,301	4,887	7,701	7,701	8,000	3.88%	74.52%
Out-of-Town Travel		985	1,122	1,122	928	-17.30%	8.64%
Total	\$ 2,337	\$ 6,340	\$ 10,523	\$ 10,259	\$ 10,736	2.02%	100.00%

BUDGET PROGRESSION SCHEDULE - OFFICE OF THE GENERAL MANAGER

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 593,371	\$ 500,540	\$ 824,164	Office of the General Manager	\$ 581,898	\$ 581,898	\$ 581,902
274,333	447,123	464,641	Personnel Services	457,225	457,225	453,646
			Materials & Services			
\$ 867,704	\$ 947,663	\$ 1,288,805	Department Total	\$ 1,039,123	\$ 1,039,123	\$ 1,035,548
			Media Relations			
\$ 307,742	\$ 275,676		Personnel Services			
10,090	7,622		Materials & Services			
\$ 317,833	\$ 283,298		Department Total			
			Government Affairs			
\$ 338,088	\$ 347,258		Personnel Services			
318,984	359,687		Materials & Services			
\$ 657,073	\$ 706,945		Department Total			
			Diversity and Transit Equity			
\$ 118,991	\$ 104,678	\$ 95,990	Personnel Services	\$ 87,693	\$ 87,693	\$ 78,120
118,711	107,447	125,071	Materials & Services	137,564	137,564	167,351
\$ 237,703	\$ 212,126	\$ 221,061	Department Total	\$ 225,257	\$ 225,257	\$ 245,471
			Internal Audit			
\$ 225,913	\$ 227,135	\$ 225,919	Personnel Services	\$ 222,792	\$ 222,792	\$ 222,794
2,337	6,340	10,523	Materials & Services	10,736	10,736	10,736
\$ 228,250	\$ 233,475	\$ 236,442	Department Total	\$ 233,528	\$ 233,528	\$ 233,530
			Division Total			
\$ 1,584,106	\$ 1,455,287	\$ 1,146,073	Personnel Services	\$ 892,383	\$ 892,383	\$ 882,815
724,456	928,219	600,235	Materials & Services	605,525	605,525	631,733
\$ 2,308,563	\$ 2,383,507	\$ 1,746,309	Total Office of the General Manager	\$ 1,497,908	\$ 1,497,908	\$ 1,514,548



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Division Summary PUBLIC AFFAIRS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 12,017,021	\$ 10,755,731	\$ 6,598,239	\$ 6,598,239	\$ 5,913,254	-10.38%	71.19%
Materials & Services	3,559,011	4,165,304	2,782,377	2,509,377	2,392,529	-14.01%	28.81%
<b>Total</b>	<b>\$ 15,576,032</b>	<b>\$ 14,921,034</b>	<b>\$ 9,380,616</b>	<b>\$ 9,107,616</b>	<b>\$ 8,305,783</b>	<b>-11.46%</b>	<b>100.00%</b>

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\*This Division was previously named the Communications & Technology Division.

\*The Administration Department was created with some staff moved from the Government Affairs Department in the Office of the General Manager Division.

\*The Communications & Technology Administration Department was renamed the Planning & Policy Department.

\*The Planning & Policy Department had some staff moved from the Development & Operations Support Department in the Capital Project Division.

\*The Planning & Policy Department had some staff moved from the Transportation Planning Department in the Operations Division.

\*The Media Relations Department, which was renamed the Communications Department, was moved from the Office of the General Manager Division.

\*The Government Affairs Department was moved from the Office of the General Manager Division.

\*The Customer Service Department moved some staff to Fare Revenue Department in the Finance & Administration Division.

\*The Customer Service Department merged with the Marketing Department and was renamed the Customer Information Services Department.

\*The Information Technology Department moved some staff to the Customer Information Services Department.

\*The Information Technology Department moved to create the Information Technology Division.

Department Summary PUBLIC AFFAIRS - ADMINISTRATION

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services					\$ 260,816	100.00%	88.23%
Materials & Services					34,783	100.00%	11.77%
<b>Total</b>					<b>\$ 295,599</b>	<b>100.00%</b>	<b>100.00%</b>

Responsibility:

The **Public Affairs Administration** Division is composed of the following departments: administration, planning and policy, government affairs, customer information, service and communications. The division:

- Build ridership through marketing campaigns, promotions and customer service.
- Strengthens community awareness through community outreach.
- Effectively communicates agency goals to the TriMet Board of Directors, elected officials and the general public.
- Communicates on capital projects, service planning and marketing activities.
- Manages intergovernmental relations around long-range funding, policy development and implementation with local, regional, state and federal legislative and administrative officials.
- Provide responsive and cost-effective transit planning in key regional corridors, improve access to transit and develop TriMet's Transit Investment Plan.

Activities:

- Customer Service and Information
  - Build & Retain Ridership
  - Marketing and promotion
  - Provide excellent customer service, outreach and information
  - Research analysis on regional needs.

Activities - continued:

- Communications
  - Build & Retain Ridership
  - Respond to all Media and Public Request for information
  - Build and establish external partnerships that are key to TriMet's success
- Governmental Affairs
  - Communicate with local, regional, state and federal jurisdictions and partners
  - Identify and participate in decisions impact transit operations and stability
- Planning & Policy
  - Lead development of the Transit Investment Plan
  - Produce the Westside Service Enhancement Plan and begin work on the Eastside Service Enhancement Plan during FY13
  - Promote safe access to transit through investment in the pedestrian network

Performance Measures:

- Performance ratings from the general public
- Implementation of the 5-Year Transit Investment Plan (TIP)
- Implementation of regional transportation goals that support a sustainable transportation network
- Increase ridership on Frequent Service, Bus and MAX light rail lines
- Ensure all agency activities and efforts focus on agency principles and goals
- Implementation of the Agency wide More & Better 5-Year Plan

BUD1 Personnel Services PUBLIC AFFAIRS - ADMINISTRATION

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Executive Director							\$ 152,466	1.00	\$ 152,466
Administrative Coordinator							46,206	1.00	46,206
Fringe Benefits									62,144
Total								2.00	\$ 260,816



BUD2 Materials & Services PUBLIC AFFAIRS - ADMINISTRATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Other Services					\$ 7,000		20.13%
Other Materials					1,500		4.31%
Telephone					2,296		6.60%
Dues & Subscriptions					10,135		29.14%
Local Travel & Meetings					2,492		7.16%
Education & Training					1,968		5.66%
Out-of-Town Travel					9,392		27.00%
Total					\$ 34,783		100.00%

BUD2 Materials & Services PUBLIC AFFAIRS - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
Bike to Transit Facilities		\$ 368	\$ 25,000	\$ 25,000	\$ 25,000	0.00%	29.41%
Telecommunications Network	\$ 2,996	18,213					0.00%
Desktop - SMS Upgrade	343,343	56,941					0.00%
Cable Plant Replacement	12,058	14,561					0.00%
Servers Replacement	2,230	13,899					0.00%
Application/Database Servers Replacement	48,780	45,124					0.00%
IT Security Systems Replacement	9,201	10,938					0.00%
Data Communications System Replacement	59,066	12,274	24,500	24,500		-100.00%	0.00%
Transit Tracker by Phone Expansion	13,758	38,116					0.00%
Bus Automatic Stop Announcement	2,608	100,000	146,240	146,240		-100.00%	0.00%
Maint Systems Replace (Diagnostic)		10,791					0.00%
Vehicle Control Sys-BDS Comm Repl	10,951						0.00%
Customer Assistance Office Refurbishment	1,989		30,000		60,000	100.00%	70.59%
Pedestrian Network		16,956					0.00%
Limited English Proficiency		143,811					0.00%
Regional Transportation Option		408,556					0.00%
	\$ 506,980	\$ 890,548	\$ 225,740	\$ 195,740	\$ 85,000	-62.35%	100.00%

Department Summary PUBLIC AFFAIRS - PLANNING & POLICY

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 408,619	\$ 398,669	\$ 1,041,738	\$ 1,041,738	\$ 965,964	-7.27%	73.88%
Materials & Services	78,962	51,348	625,362	384,362	341,540	-45.39%	26.12%
<b>Total</b>	<b>\$ 487,581</b>	<b>\$ 450,017</b>	<b>\$ 1,667,100</b>	<b>\$ 1,426,100</b>	<b>\$ 1,307,503</b>	<b>-21.57%</b>	<b>100.00%</b>

Responsibility:

The **Planning & Policy** Department provides responsive and cost-effective planning, design and construction of transit corridor projects, regional planning, access to transit, strategic policy and service planning, including developing TriMet's Transit Investment Plan. These projects and programs are consistent with the Regional Transportation, the Capital Improvement Program, TriMet's vision and mission and the General Manager's 5-year Plan.

Activities:

- Lead development of the Transit Investment Plan.
- Produce the Westside Service Enhancement Plan during FY13.
- Foster/improve partnerships with all jurisdictions operating in the region on transportation planning, funding and related activities toward advancing access to transit and transit capital investments.
- Prepare capital elements and corridor plans for Bus Rapid Transit in the Powell-Division and potentially other corridors.
- Identify and advance opportunities to enhance access to transit through partnerships and/or grants. Develop and manage TriMet's bicycle storage infrastructure and form partnerships to enhance pedestrian/bicycle access to transit.
- Understand and influence federal policy that impact TriMet.
- Provide environmental compliance/permitting and support for design and project management for Portland-Milwaukie Light Rail Project.
- Maintain and enhance technical relations with the Federal Transit Administration.

Activities - continued:

- Advance planning and conceptual design on the Southwest Corridor project.
- Work with bi-state partners on the Columbia River Crossing (CRC) project and other elements related to I-5 North.
- Provide development analysis and other geospatial project and TOD analysis for TriMet.
- Foster potential major investment in transit by City of Hillsboro in the Amberglen-Tanasbourne area.
- Manage policy and technical relations with Portland Streetcar.

Performance Measures:

- Produce well-received Westside Service Enhancement Plan.
- Produce and widely distribute Transit Investment Plan.
- Construct improvements in access to transit.
- Develop required materials for advancement into Final Design for CRC.
- Successfully manage IGAs with City of Portland re: Portland Streetcar.
- Periodically update development analysis in station areas.

BUD1 Personnel Services PUBLIC AFFAIRS - PLANNING & POLICY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Planning &amp; Policy:</b>									
Executive Director	\$ 159,310	\$ 165,022							
Director, Project Planning			\$ 120,645	1.00	\$ 120,645	\$ 120,645	\$ 120,645	1.00	\$ 120,645
Administrative Specialist	42,744	42,744	42,574	1.00	42,574	42,574	42,574	1.00	42,574
Manager, Corridor Design			94,607	1.00	94,607	94,607	94,607	1.00	94,607
Sr Mgr, Comm Programs & Serv Develop			92,185	1.00	92,185	92,185	92,185	1.00	92,185
Engineer II			77,798	1.00	77,798	77,798	77,798	1.00	77,798
Environmental Permit Coordinator			73,205	1.00	73,205	73,205	73,205	1.00	73,205
Planner III			66,064	1.00	66,064	66,064	66,064	1.00	66,064
Planner III			64,728	1.00	64,728	64,728	64,728	1.00	64,728
Planner II			62,285	1.00	62,285	62,285	62,285	1.00	62,285
Planner II			50,488	1.00	50,488	50,488			
Planner II			53,014	1.00	53,014	53,014			
Planner II - Active Transportation		50,764	50,968	1.00	50,968	50,968	50,968	1.00	50,968
Strategic Planning Coordinator							64,728	1.00	64,728
Fringe Benefits	86,991	75,362			330,003	330,003			291,599
Workers' Compensation									113
Limited Term Employment	50,765								
<b>Strategic Planning, Land Use:</b>									
Strategic Planning Coordinator	64,728	64,490	64,728	1.00	64,728	64,728			
Fringe Benefits	24,054	25,204			26,355	26,355			
Capitalized Grant Labor/Fringe	(19,974)	(24,917)		(2.00)	(227,911)	(227,911)		(1.50)	(135,537)
<b>Total</b>	<b>\$ 408,619</b>	<b>\$ 398,669</b>		<b>11.00</b>	<b>\$ 1,041,738</b>	<b>\$ 1,041,738</b>		<b>9.50</b>	<b>\$ 965,964</b>

BUD2 Materials & Services PUBLIC AFFAIRS - PLANNING & POLICY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Planning &amp; Policy:</b>							
Professional & Technical		\$ 342	\$ 86,181	\$ 86,181	\$ 84,183	-2.32%	24.65%
Student Pass/BETC Program		42,818	43,860	43,860		-100.00%	0.00%
Metro: Unified Work Program			225,000	225,000	225,000	0.00%	65.88%
Other Services	\$ 70,000		355	355	572	61.13%	0.17%
Office Supplies			3,113	3,113	1,706	-45.20%	0.50%
Other Materials	450	304	610	610	834	36.72%	0.24%
Telephone	672	294	7,142	7,142	7,475	4.66%	2.19%
Dues & Subscriptions					1,681		0.49%
Local Travel & Meetings	199	(310)	3,060	3,060		-100.00%	0.00%
Education & Training	50		2,040	2,040	2,410	18.14%	0.71%
Travel & Meetings	5,358	5,668	6,425	6,425	17,679	175.15%	5.18%
Rail Project Expense			241,000			-100.00%	0.00%
<b>Sub-Total Planning &amp; Policy:</b>	76,729	49,115	618,786	377,786	341,540		
<b>Strategic Planning, Land Use:</b>							
Other Services		131	200	200			
Other Materials		133	200	200			
Telephone	169	582	163	163			
Dues & Subscriptions			2,362	2,362			
Local Travel		35	51	51			
Education & Training	40	389	300	300			
Out-of-Town Travel	2,024	963	3,300	3,300			
<b>Sub-Total Strategic Planning:</b>	2,233	2,233	6,576	6,576			
	\$ 78,962	\$ 51,348	\$ 625,362	\$ 384,362	\$ 341,540	-45.39%	100.00%

Department Summary PUBLIC AFFAIRS - GOVERNMENT AFFAIRS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 384,563	\$ 384,563	\$ 99,452	-74.14%	24.30%
Materials & Services			345,360	345,360	309,753	-10.31%	75.70%
Total			\$ 729,923	\$ 729,923	\$ 409,205	-43.94%	100.00%

Responsibility:

The **Government Affairs** Department is responsible for managing on-going intergovernmental relations and for long-range funding, policy development and implementation with local, regional, state and federal legislative and administrative officials.

Activities:

- Develop, manage and coordinate governmental relations programs.
- Establish effective communication with local, regional, state and federal jurisdictions and partners.
- Develop, manage and coordinate long-range funding and policy development.

Performance Measures:

- Ensure federal, state, regional and local understanding of TriMet policy and funding requirements; improve, expand revenue and funding.
- Maintain a high level of support with administrative and legislative officials at all levels.
- Establish a viable political framework for implementation of TriMet funding goals.
- Provide the mechanisms and programs necessary to obtain financial, legislative and political support that will enable TriMet to fund and implement its capital and operating programs.

BUD1 Personnel Services PUBLIC AFFAIRS - GOVERNMENT AFFAIRS

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Executive Director			\$ 152,466	1.00	\$ 152,466	\$ 152,466			
Administrative Coordinator			46,206	1.00	46,206	46,206			
Government Affairs Manager			73,201	1.00	73,201	73,201	\$ 73,201	1.00	\$ 73,201
Fringe Benefits					91,709	91,709			26,136
Workers' Compensation									115
Limited Term Employment					20,981	20,981			
Total				3.00	\$ 384,563	\$ 384,563		1.00	\$ 99,452

BUD2 Materials & Services PUBLIC AFFAIRS - GOVERNMENT AFFAIRS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical			\$ 243,178	\$ 243,178	\$ 241,715	-0.60%	78.03%
Other Services			10,740	10,740	3,062	-71.49%	0.99%
Other Materials			2,000	2,000	560	-72.00%	0.18%
Telephone			3,200	3,200	917	-71.36%	0.30%
Dues & Subscriptions			11,296	11,296	1,500	-86.72%	0.48%
OTA Dues			55,630	55,630	57,299	3.00%	18.50%
Local Travel & Meetings			3,876	3,876	1,500	-61.30%	0.48%
Education & Training			2,396	2,396	500	-79.13%	0.16%
Out-of-Town Travel			13,044	13,044	2,700	-79.30%	0.87%
Total			\$ 345,360	\$ 345,360	\$ 309,753	-10.31%	100.00%



Department Summary PUBLIC AFFAIRS - COMMUNICATIONS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 299,977	\$ 299,977	\$ 521,174	73.74%	96.68%
Materials & Services			18,727	18,727	17,903	-4.40%	3.32%
Total			\$ 318,704	\$ 318,704	\$ 539,078	69.15%	100.00%

Responsibility:

The **Communications** Department is responsible for facilitating open, two-way communication to inform the community, the media and the agency’s employees of the successes, agency programs and initiatives and involve all constituents in shaping agency decisions and direction. The Communications Department is in full support of the More & Better 5-Year Plan. The department supports Building Partnerships for Transit Growth, specifically to “engage our customers and constituents in ongoing conversations about service needs, improvements and funding.”

Activities:

**Media Relations**

- Answer media inquiries and advise the media and the community of new efforts and successes, as well as on-going agency activities.
- Prepare public information, fact sheets, articles and speeches.
- Respond to citizen’s and transit industry’s information requests.
- Plan and develop strategies for informing the public of operations and policy changes.

**Employee Communications**

- Inform employees about internal and external news about TriMet.
- Perform internal outreach to either gather information from employees or to help educate them regarding issues or concerns of the agency.

Activities - continued:

**Corporate Outreach**

- Work with Government Affairs, Marketing & Customer Service and other agency departments, as well as the Capital Projects division to understand and implement agency outreach.
- Continue to have the General Manger meet with community leaders and stakeholders.

Performance Measures:

**Media Relations**

- Respond to all citizen, media and employee inquiries within 24 hours
- Answer all questions within two days, or send notification when an answer will take longer
- Pitch positive stories about TriMet and its workforce

**Employee Communications**

- Increase communication with employees
- Further develop employee communications channels
- Increase awareness of TriMet’s internal programs
- Develop positive employee stories for both internal and external use

**Corporate Outreach**

- Keep key stakeholders informed and connected
- Build and establish external partnerships that are key to TriMet’s success
- Renew community partnerships

BUD1 Personnel Services PUBLIC AFFAIRS - COMMUNICATIONS

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Chief Media Relations Officer			\$ 107,803	1.00	\$ 107,803	\$ 107,803	\$ 107,803	1.00	\$ 107,803
Director, Comm. & Corp. Outreach							95,359	1.00	95,359
Public Information Officer			60,239	1.00	60,239	60,239	70,261	1.00	70,261
Communications Specialist			47,481	1.00	47,481	47,481	55,207	1.00	55,207
Employee Comm. Coordinator							56,940	1.00	56,940
Fringe Benefits					84,454	84,454			135,356
Workers' Compensation									248
Total				3.00	299,977	299,977		5.00	\$ 521,174

BUD2 Materials & Services PUBLIC AFFAIRS - COMMUNICATIONS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Other Services			\$ 1,498	\$ 1,498	\$ 1,498	0.00%	8.37%
Publications			2,091	2,091	1,000	-52.18%	5.59%
Telephone			3,000	3,000	4,500	50.00%	25.13%
Dues & Subscriptions			8,160	8,160	660	-91.91%	3.69%
Local Travel & Meetings			1,326	1,326	2,500	88.54%	13.96%
Education & Training			2,346	2,346	2,170	-7.50%	12.12%
Employee Communications				306	2,060		11.51%
Out-of-Town Travel			306		3,515	1048.82%	19.64%
Total			\$ 18,727	\$ 18,727	\$ 17,903	-4.40%	100.00%

Department Summary PUBLIC AFFAIRS - ORGANIZATION DEVELOPMENT

	Actual		Budget	Estimate	Budget	% Change	% of
	09/10	10/11	11/12	11/12	12/13	FY12- FY13	Dept. Total
Personnel Services	\$ 324,831	\$ 355,707	\$ 128,470	\$ 128,470			
Materials & Services	23,603	39,507	2,815	815			
Total	\$ 348,434	\$ 395,214	\$ 131,285	\$ 129,285			

BUD1 Personnel Services PUBLIC AFFAIRS - ORGANIZATION DEVELOPMENT

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Organization Development	\$ 106,780	\$ 106,373							
Employee Comm. Coordinator	29,726	56,712	\$ 56,940	1.00	\$ 56,940	\$ 56,940			
Coordinator, Organization Development	58,527	57,150							
Coordinator, Organization Development	29,869	29,758	59,738	0.50	29,869	29,869			
Fringe Benefits	99,929	105,714			41,660	41,660			
Total	\$ 324,831	\$ 355,707		1.50	\$ 128,470	\$ 128,470			

BUD2 Materials & Services PUBLIC AFFAIRS - ORGANIZATION DEVELOPMENT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Other Services	\$ 2,340	\$ 732					
Other Materials	678	270					
Telephone	204	270					
Education & Training	1,087	632	\$ 315	\$ 315			
Management Training	7,280	16,643					
Out-of-Town Travel			500	500			
Employee Communications	415		2,000				
Employee Development	136	1,484					
Awards & Banquets	11,463	19,475					
Total	\$ 23,603	\$ 39,507	\$ 2,815	\$ 815			

Department Summary PUBLIC AFFAIRS - INFORMATION TECHNOLOGY

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 5,666,639	\$ 5,410,581					
Materials & Services	1,209,037	1,311,149					
Total	\$ 6,875,675	\$ 6,721,730					

BUD1 Personnel Services PUBLIC AFFAIRS - INFORMATION TECHNOLOGY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Chief Technology Officer	\$ 146,181	\$ 170,625							
<b>Administration:</b>									
Manager, IT Planning & Project Manager	105,945	105,543							
Information Technology Admin Spec.	50,905	50,710							
<b>Enterprise Systems Development:</b>									
Software Developer, Lead	207,088	206,305							
Software Systems Engineer II	104,630	104,237							
Systems Analyst/Programmer IV	187,502	186,795							
Systems Analyst/Programmer IV	89,429	84,463							
Systems Analyst/Programmer IV	178,858	182,792							
IT Systems Analyst	80,117	79,813							
Java Web Programmer	92,206	91,847							
<b>Oracle Application Technology:</b>									
Manager, Oracle Technology	131,523	131,015							
Oracle Applications Technical Lead	111,854	111,417							
Oracle Applications Program/Analyst II	100,746	100,365							
Client Server Database Administrator	119,726	119,274							
Oracle Applications Database Admin	110,017	109,589							
Oracle Database Architect	113,921	113,482							
<b>Geographic Information Systems:</b>									
Manager, GIS & Location Based Services	107,887	107,466							
Systems Analyst/Programmer IV	274,718	273,685							
GIS Data Analyst II	63,997	63,746							
Bus Stops Planner/Analyst	65,438	65,197							
<b>Operations Systems:</b>									
Manager, Operations Systems	111,708	111,275							
Software Systems Engineer - BDS	102,375	101,980							
Software Systems Engineer V	88,928	88,585							
Software Systems Engineer V	81,307	80,988							
Software Systems Engineer	86,589	86,255							
Systems Analyst/Programmer IV	83,833	83,503							
Project Mgr, ITS Vehicle Technologies	83,875	83,553							



BUD1 Personnel Services PUBLIC AFFAIRS - INFORMATION TECHNOLOGY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Networks &amp; Communications:</b>									
Manager, Network Communications	\$ 114,944	\$ 114,511							
Systems Engineer II	95,442	95,075							
Systems Engineer II	80,263	79,954							
Voice Systems Engineer II	68,318	13,383							
Systems Engineer I - Network	70,032	69,755							
<b>PC Support Services:</b>									
Manager, Technical Services	106,843	106,439							
Desktop Supervisor	66,190	65,936							
PC System Specialist II	60,573	61,996							
PC System Specialist II	60,573	61,044							
Systems Engineer II	73,915	73,624							
Systems Engineer II-Unix Server	158,139	157,327							
Systems Engineer I	65,501	65,243							
Helpdesk Supervisor	73,184	72,906							
Helpdesk Technician	53,745	54,439							
Helpdesk Associate	43,222	44,034							
Helpdesk Technician II	50,634	50,785							
Fringe Benefits	1,698,146	1,440,308							
Capitalized Labor/Fringe	(355,107)	(330,035)							
Limited Term Employment		18,665							
Unscheduled Overtime	779	687							
Total	\$ 5,666,639	\$ 5,410,581							

BUD2 Materials & Services PUBLIC AFFAIRS - INFORMATION TECHNOLOGY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical	\$ 20,034	\$ 15,086					
Temporary Help	3,199	1,000					
Microcomputer Maintenance Service	1,985	1,779					
Cable Plant Services		798					
Communications Systems Maintenance	296,204	310,099					
Fiber Network Break Repair Service	4,330						
Hardware Maintenance	98,401	99,727					
Software Maintenance-CCTV Systems	10,986	14,096					
Other Services	10,946	5,321					
Office Supplies	5,776	6,413					
Other Materials	26,900	2,627					
Microcomputer Software	16,893	6,633					
Microcomputer Maintenance Material	8,889	8,301					
Telephone	20,988	24,981					
Network Access Services	31,835	28,110					
Dues & Subscriptions	1,115	1,989					
Local Travel & Meetings	507	1,785					
Education & Training	8,580	31,002					
Out-of-Town Travel	3,776	7,682					
Software License Fees	637,693	743,720					
Total	\$ 1,209,037	\$ 1,311,149					

Department Summary PUBLIC AFFAIRS - CUSTOMER INFORMATION SERVICES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 2,983,805	\$ 2,244,892	\$ 3,359,564	\$ 3,359,564	\$ 4,065,847	21.02%	71.72%
Materials & Services	1,354,843	1,445,055	1,487,482	1,487,482	1,603,551	7.80%	28.28%
Total	\$ 4,338,648	\$ 3,689,947	\$ 4,847,046	\$ 4,847,046	\$ 5,669,398	16.97%	100.00%

Responsibility:

The **Customer Information Services** Department supports the agency’s 5-year action plan to deliver more and better service by communicating, representing and achieving safety-driven service excellence via an integrated approach to create the best possible experience for our customers. Our focus will remain on key initiatives that seek to enhance ridership experience and build community support in alignment with TriMet’s brand position and shared values.

Activities:

- Safety Education
  - Encourage safe behavior and increase awareness of what we do to help keep people safe.
- Brand Management/Public Relations
  - Promote and protect TriMet’s key principles, aligning our vision with public perception by promoting and strengthening community customer experience.
- Ridership
  - Promote , support and provide training for amenities, tools and service to our riders and prospects to enhance the customer experience.
- Customer Information
  - Deliver timely, accurate information to riders via static and dynamic content channels proactively and in response to customer inquiries.

Activities - continued:

- Revenue Generation
  - Manage pass programs, partnerships and advertising/promotional opportunities to maximize revenue and/or leverage resources.

Performance Measures:

- Safety Education
  - Develop and facilitate Safety Education Advisory Committee, increasing the visibility of safety-related outreach and events.
- Brand Management/Public Relations
  - Promote key agency themes, maintaining favorability ratings.
- Ridership
  - Promote Technology tools, increasing active use of rider services via web, digital displays and mobile devices.
- Customer Information
  - Provide timely and relevant customer information, completing quarterly service change information across all channels accurately and on-time.
  - Meet Service Improvement Process (SIP) response targets.
- Revenue Generation
  - Evaluate and update employer/college pass programs toward continued growth.
  - Develop new channels for advertising revenue, including website ads.

BUD1 Personnel Services PUBLIC AFFAIRS - CUSTOMER INFORMATION SERVICES

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
<b>Customer Information Services:</b>									
Director, Customer Information Services	\$ 124,612	\$ 124,128	\$ 124,612	1.00	\$ 124,612	\$ 124,612	\$ 124,612	1.00	\$ 124,612
Manager, Marketing & Outreach Services	92,290	91,936	92,290	1.00	92,290	92,290	92,290	1.00	92,290
Safety Outreach Coordinator	82,288	81,962	82,288	1.00	82,288	82,288	82,288	1.00	82,288
Outreach Services Coordinator	123,693	67,587	63,183	1.00	63,183	63,183	63,183	1.00	63,183
Manager, Multicultural Programs	58,005	57,772	58,005	1.00	58,005	58,005	75,544	1.00	75,544
Transportation Options Coordinator	60,990	60,749	60,990	1.00	60,990	60,990	60,990	1.00	60,990
Transportation Options Associate	40,570	40,104	40,570	1.00	40,570	40,570	40,570	1.00	40,570
Sr. Transportation Options Representative	58,840	58,619	58,840	1.00	58,840	58,840	58,840	1.00	58,840
Transportation Options Representative	49,172	48,974	49,172	1.00	49,172	49,172	49,172	1.00	49,172
Transportation Options Specialist	45,602	42,427	45,602	1.00	45,602	45,602	45,602	1.00	45,602
Administrative Specialist			42,908	1.00	42,908	42,908			
Administrative Specialist	34,594	34,462	43,242	0.80	34,594	34,594	43,242	0.80	34,594
Manager, RideWise E&D Outreach	21,675								
Manager, Customer Information		50,189	77,047	1.00	77,047	77,047	77,047	1.00	77,047
Manager, Creative Services	89,554	89,221	89,554	1.00	89,554	89,554	89,554	1.00	89,554
Business Systems Analyst	71,326	71,044	71,326	1.00	71,326	71,326	71,326	1.00	71,326
Customer Service Specialist			72,392	1.00	72,392	72,392			
Production Coordinator	47,982	39,267	47,982	1.00	47,982	47,982	47,982	1.00	47,982
Video Production Specialist		13,837	27,102	0.50	13,551	13,551	27,102	0.50	13,551
Coord. Sr. Comm/Interactive Media	58,193	57,971	58,193	1.00	58,193	58,193	58,193	1.00	58,193
Customer Communications Coordinator	31,544	36,712	47,732	0.80	38,185	38,185	47,732	0.80	38,185
Graphics & Web Designer	49,444	49,254	49,444	1.00	49,444	49,444	49,444	1.00	49,444
Graphics & Web Designer	88,197	87,859	44,099	2.00	88,197	88,197	44,099	2.00	88,197
Info. Development Specialist	261,236	252,890	64,738	3.00	194,708	194,708	67,123	3.00	201,907
Coordinator, Info. Development	65,288	48,917	65,853	1.00	66,017	66,017	69,194	1.00	69,374
Document Services Supervisor	45,184	45,011	45,184	1.00	45,184	45,184	45,184	1.00	45,184
Document Services Operator	15,556	15,461	31,111	0.50	15,556	15,556	31,111	0.50	15,556
Center Mail Services Clerk	43,121	44,366	45,639	1.00	45,804	45,804	47,408	1.00	47,588
Mail Services Clerk	15,556	15,461	31,111	0.50	15,556	15,556	31,111	0.50	15,556
Manager, Market Analysis	84,898	84,576	84,898	1.00	84,898	84,898			
Senior Research Analyst	66,023	65,761	66,023	1.00	66,023	66,023	66,023	1.00	66,023
Coord. Sr. Fare Policy Program	69,301	69,029	69,301	1.00	69,301	69,301	69,301	1.00	69,301

BUD1 Personnel Services PUBLIC AFFAIRS - CUSTOMER INFORMATION SERVICES

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Web Service Coordinator/Librarian	\$ 60,836	\$ 37,292							
Web Coordinator		15,900	\$ 58,364	1.00	\$ 58,364	\$ 58,364	\$ 53,202	1.00	\$ 53,202
Manager, GIS & Location Based Services			107,887	1.00	107,887	107,887	107,887	1.00	107,887
GIS Data Analyst II			63,997	1.00	63,997	63,997	63,997	1.00	63,997
Bus Stops Planner/Analyst			65,438	1.00	65,438	65,438	65,438	1.00	65,438
Fringe Benefits	1,001,825	832,559			1,046,555	1,046,555			846,105
Workers' Compensation	2,652	(630)			104	104			5,596
Capitalized Fringe/Labor	(3,701)	(499,445)							
Longevity Premium					626	626			626
Unscheduled Overtime	4,509	5,228			15,667	15,667			16,294
Limited Term Video Specialist	19,094								
Limited Term Employment	3,855	8,442			38,955	38,955			19,167
<b>Customer Service:</b>									
On-Street Cust. Service Coordinator							51,553	1.00	51,553
Customer Service Representative							59,220	4.00	237,597
Supervisor, Customer Services							69,194	1.00	69,374
Customer Service Trip Planner							42,758	3.50	150,281
Manager, On Street Customer Service							72,391	1.00	72,391
Field Out. & Comm. Rel. Representative							26,225	3.00	78,676
On-Street Program Assistant							37,584	1.00	37,584
Fringe Benefits									368,181
Workers' Compensation									1,068
Union Insured Premium Repayment									7,234
Unscheduled Overtime									5,315
Extra Service Pay									15,584
Premium Pay									1,045
<b>Total</b>	<b>\$ 2,983,805</b>	<b>\$ 2,244,892</b>		<b>36.10</b>	<b>\$ 3,359,564</b>	<b>\$ 3,359,564</b>		<b>47.60</b>	<b>\$ 4,065,847</b>

BUD2 Materials & Services PUBLIC AFFAIRS - CUSTOMER INFORMATION SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Customer Information Services:</b>							
Advertising Production	\$ 124,864	\$ 169,028	\$ 120,000	\$ 120,000	\$ 123,600	3.00%	7.71%
Professional & Technical	52,936	32,974	30,707	30,707	31,628	3.00%	1.97%
Student Pass/BETC Program					45,176		2.82%
Consumer Research	71,822	83,921	20,000	20,000	91,670	358.35%	5.72%
Temporary Help	1,026		8,212	8,212	8,458	3.00%	0.53%
Software Maintenance	52,447	53,371	54,487	54,487	56,122	3.00%	3.50%
Photocopier Maint - Doc Svcs	23,690	22,963	33,113	33,113	34,106	3.00%	2.13%
Other Services	41,393	27,287	36,136	36,136	37,220	3.00%	2.32%
Graphics Materials	13,307	17,316	10,297	10,297	10,606	3.00%	0.66%
Schedules	166,483	179,786	173,000	173,000	165,000	-4.62%	10.29%
Office Supplies	11,781	13,506	9,929	9,929	10,227	3.00%	0.64%
Other Materials	10,268	4,276	3,060	3,060	3,152	3.00%	0.20%
Postage	34,474	41,445	79,008	79,008	61,378	-22.31%	3.83%
LEP Research	22,073	28,818	62,000	62,000		-100.00%	0.00%
Doc Services Supplies	28,705	34,787	24,601	24,601	25,339	3.00%	1.58%
Promotions	166,541	100,482	144,000	144,000	145,320	0.92%	9.06%
Schedule Books & Map	24,707	18,608	12,871	12,871	13,000	1.00%	0.81%
Outreach	41,401	67,991	57,285	57,285	59,004	3.00%	3.68%
Vanpool Shuttles	45,240	41,726	51,000	51,000	52,530	3.00%	3.28%
Customer Information Materials	25	10,639	10,712	10,712	11,033	3.00%	0.69%
Sales Programs	14,595	17,233	16,965	16,965	17,474	3.00%	1.09%
ADA Customer Information		655					0.00%
On-Street Customer Information	219,305	214,379	183,271	183,271	192,216	4.88%	11.99%
Telephone	23,597	20,255	27,266	27,266	27,806	1.98%	1.73%
Dues & Subscriptions	16,600	5,841	8,446	8,446	8,699	3.00%	0.54%
Chamber Dues/Fees	8,262	10,195	9,602	9,602	9,890	3.00%	0.62%
Local Travel & Meetings	874	1,314	4,084	4,084	4,722	15.62%	0.29%
Education & Training	4,140	5,348	7,140	7,140	9,414	31.85%	0.59%
Phone Directory Listings	1,653	(1,772)	2,550	2,550	2,627	3.00%	0.16%
PDC/LTMA Digital Display Cell Comm		7,651	6,000	6,000		-100.00%	0.00%
Media Fees	132,633	203,033	264,000	264,000	251,920	-4.58%	15.71%
Web Software		12,000	12,240	12,240	12,607	3.00%	0.79%
Microcomputer Software			500	500	515	3.00%	0.03%
Local Travel & Meetings			500	500		-100.00%	0.00%
Education & Training			2,000	2,000		-100.00%	0.00%
Out-of-Town Travel			2,500	2,500	2,318	-7.30%	0.14%
<b>Subtotal Customer Information Services:</b>	<b>1,354,843</b>	<b>1,445,055</b>	<b>1,487,482</b>	<b>1,487,482</b>	<b>1,524,777</b>		

BUD2 Materials & Services PUBLIC AFFAIRS - CUSTOMER INFORMATION SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Customer Service:</b>							
Professional & Technical					\$ 7,210		0.45%
Temporary Help					500		0.03%
Other Services					4,666		0.29%
Office Supplies					1,136		0.07%
Other Materials					2,189		0.14%
Postage					316		0.02%
On Street Customer Service					21,098		1.32%
Telephone					38,845		2.42%
Dues & Subscriptions					180		0.01%
Education & Training					2,233		0.14%
Customer Service Training					400		0.02%
<b>Subtotal Customer Service:</b>					78,774		
	\$ 1,354,843	\$ 1,445,055	\$ 1,487,482	\$ 1,487,482	\$ 1,603,551	7.80%	100.00%

Department Summary PUBLIC AFFAIRS - CUSTOMER SERVICE

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 2,633,127	\$ 2,345,881	\$ 1,383,927	\$ 1,383,927			
Materials & Services	385,586	427,697	76,891	76,891			
Total	\$ 3,018,714	\$ 2,773,578	\$ 1,460,818	\$ 1,460,818			



BUD1 Personnel Services PUBLIC AFFAIRS - CUSTOMER SERVICE

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Customer Service	\$ 94,524	\$ 94,164	\$ 94,524	1.00	\$ 94,524	\$ 94,524			
Manager, Customer Programs	73,122	72,840							
Administrative Specialist	49,757	49,567	49,757	1.00	49,757	49,757			
On-Street Cust. Service Coordinator	51,553	52,127	51,553	1.00	51,553	51,553			
Customer Assistant Supervisor	67,582	70,930							
Special Needs Coordinator	60,348	62,338							
Customer Service Specialist	500,286	510,304							
Customer Service Representative	213,457	217,600	56,150	4.00	225,257	225,257			
Supervisor, Customer Services	62,940	65,279	65,577	1.00	65,742	65,742			
Customer Service Trip Planner	199,128	187,240	40,141	5.00	201,529	201,529			
Manager, On Street Customer Service	72,391	72,115	72,391	1.00	72,391	72,391			
Field Out. & Comm. Rel. Rep. - PT	20,374	22,259	27,165	0.75	20,374	20,374			
Field Out. & Comm. Rel. Rep. - PT	19,904	18,714	26,538	0.75	19,904	19,904			
Field Out. & Comm. Rel. Rep. - PT	19,904	19,453	26,538	0.75	19,904	19,904			
Field Out. & Comm. Rel. Rep. - PT			27,165	0.75	20,374	20,374			
On-Street Program Assistant	35,891	23,319	35,891	1.00	35,891	35,891			
Fringe Benefits	1,086,447	800,893			469,402	469,402			
Capitalized Fringe/Labor	(1,310)								
Workers' Compensation	25				15,787	15,787			
Unscheduled Overtime	6,803	6,740			4,911	4,911			
Extra Service Pay					15,584	15,584			
Premium Pay					1,045	1,045			
<b>Total</b>	<b>\$ 2,633,127</b>	<b>\$ 2,345,881</b>		<b>18.00</b>	<b>\$1,383,927</b>	<b>\$ 1,383,927</b>			

BUD2 Materials & Services PUBLIC AFFAIRS - CUSTOMER SERVICE

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Uniforms	\$ 1,374	\$ 680					
Professional & Technical			\$ 7,000	\$ 7,000			
Temporary Help			500	500			
Equipment Maintenance	720	198					
CAO Office Maintenance	36,211	30,150					
Other Services	30,784	38,640	4,515	4,515			
Tickets & Passes	202,267	231,979					
Office Supplies	10,460	11,359	1,103	1,103			
Other Materials	23,017	38,246	2,125	2,125			
Postage	18,343	16,625	307	307			
On Street Customer Service	22,708	10,902	19,482	19,482			
Telephone	37,811	40,620	38,126	38,126			
Dues & Subscriptions	174		175	175			
Local Travel & Meetings	26	84					
Education & Training	1,692	8,215	2,168	2,168			
Customer Service Training			1,390	1,390			
	\$ 385,586	\$ 427,697	\$ 76,891	\$ 76,891			

BUDGET PROGRESSION SCHEDULE - PUBLIC AFFAIRS

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
			Administration			
			Personnel Services	\$ 260,814	\$ 260,814	\$ 260,816
			Materials & Services	34,783	34,783	34,783
			Department Total	\$ 295,597	\$ 295,597	\$ 295,599
			Operating Projects			
			Materials & Services	\$ 55,000	\$ 55,000	\$ 85,000
\$ 506,980	\$ 890,548	\$ 225,740	Projects Total	\$ 55,000	\$ 55,000	\$ 85,000
\$ 506,980	\$ 890,548	\$ 225,740	Planning & Policy			
			Personnel Services	\$ 965,956	\$ 965,956	\$ 965,964
\$ 408,619	\$ 398,669	\$ 1,041,738	Materials & Services	341,540	341,540	341,540
78,962	51,348	625,362	Department Total	\$ 1,307,496	\$ 1,307,496	\$ 1,307,503
\$ 487,581	\$ 450,017	\$ 1,667,100	Government Affairs			
			Personnel Services	\$ 99,452	\$ 99,452	\$ 99,452
			Materials & Services	314,753	314,753	309,753
			Department Total	\$ 414,204	\$ 414,204	\$ 409,205
			Communications			
			Personnel Services	\$ 521,171	\$ 521,171	\$ 521,174
			Materials & Services	17,903	17,903	17,903
			Department Total	\$ 539,074	\$ 539,074	\$ 539,078
			Organization Development			
			Personnel Services			
\$ 324,831	\$ 355,707	\$ 128,470	Materials & Services			
23,603	39,507	2,815	Department Total			
\$ 348,434	\$ 395,214	\$ 131,285	Information Technology			
			Personnel Services			
\$ 5,666,639	\$ 5,410,581		Materials & Services			
1,209,037	1,311,149		Department Total			
\$ 6,875,675	\$ 6,721,730		Customer Information Services			
			Personnel Services	\$ 4,055,820	\$ 4,065,820	\$ 4,065,847
\$ 2,983,805	\$ 2,244,892	\$ 3,359,564	Materials & Services	1,606,551	1,606,551	1,603,551
1,354,843	1,445,055	1,487,482	Department Total	\$ 5,662,371	\$ 5,672,371	\$ 5,669,398
\$ 4,338,648	\$ 3,689,947	\$ 4,847,046				

BUDGET PROGRESSION SCHEDULE - PUBLIC AFFAIRS

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 2,633,127	\$ 2,345,881	\$ 1,383,927	Customer Service			
385,586	427,697	76,891	Personnel Services			
			Materials & Services			
\$ 3,018,714	\$ 2,773,578	\$ 1,460,818	Department Total			
			Division Total			
\$ 12,017,021	\$ 10,755,731	\$ 6,598,239	Personnel Services	\$ 5,903,213	\$ 5,913,213	\$ 5,913,254
3,559,011	4,165,304	2,782,377	Materials & Services	2,370,529	2,370,529	2,392,529
\$ 15,576,032	\$ 14,921,034	\$ 9,380,616	Total Public Affairs	\$ 8,273,742	\$ 8,283,742	\$ 8,305,783



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Division Summary SAFETY & SECURITY

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 1,356,402	\$ 1,356,402	\$ 1,338,164	-1.34%	9.96%
Materials & Services			10,643,513	10,643,513	12,096,926	13.66%	90.04%
<b>Total</b>			<b>\$ 11,999,915</b>	<b>\$ 11,999,915</b>	<b>\$ 13,435,090</b>	<b>11.96%</b>	<b>100.00%</b>

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\*The Safety & Security Department in the Operations Division moved to create the Safety & Security Division.

\*The Safety & Security Department was renamed the Safety, Security and Environmental Services Department.

\*The Safety, Security & Environmental Services Department had some staff moved from the Development & Operations Support Department in the Capital Projects Division.

Department Summary SAFETY & SECURITY - SAFETY, SECURITY AND ENVIRONMENTAL SERVICES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 1,356,402	\$ 1,356,402	\$ 1,338,164	-1.34%	10.30%
Materials & Services			10,423,513	10,423,513	11,657,926	11.84%	89.70%
Total			\$ 11,779,915	\$ 11,779,915	\$ 12,996,090	10.32%	100.00%

Responsibility:

The **Safety, Security and Environmental Services** Department is responsible for leading the entire TriMet organization in creating a culture of safety and service excellence, in which safety is the fundamental value, which guides all agency decisions.

Activities:

Safety

- Safety Management System Plan.
- Safety data information, acquisition/analysis and reporting.
- Construction safety and fire/life safety.
- Safety training and committees.
- Safety assurance, audits and inspections.
- Safety certification.
- Hazard identification, evaluation and analysis.
- Occupational Safety and Health.
- Substance abuse management.
- Interface with regulatory agencies.

Environmental Services

- Chemical hazardous waste management, tracking and reporting
- Industrial Wastewater/Stormwater management, sampling, maintenance and reporting.
- Underground Injection Well (UIC) program management.
- Under- and above-ground storage tank testing, maintenance and reporting.
- Air emissions management and reporting.
- Environmental clean-up and spill response.

Activities:

Security

- TriMet transit police, transit security officers, and deputy district attorney.
- Continually identify, assess and resolve transit security threats and vulnerabilities; collect, analyze security data and intelligence.
- Security Program Plan.
- Employee security awareness and training development.
- Crime Prevention Through Environmental Design (CPTED) incorporated into TriMet projects.
- Security certification and program audits.
- Emergency preparedness, plans, organization equipment training and procedures, exercises/evaluations for readiness to perform the prevention, protection, response and recovery capabilities applicable to mass transit employees and operations during catastrophic natural disasters or terrorist attacks.
- Coordinate and integrate TriMet emergency plans with emergency response management jurisdictions in TriMet's service area.
- DHS transit security grants.

Performance Measures:

- TriMet workplace safety incident rates at or below transit industry standards and rates of comparable mass transit agencies.
- Reported crimes per 100,000 riders.
- Sustain or improve TriMet customer perception of safety and security.
- Fulfill all FTA and DHS safety and security program compliances and compliance with environmental regulation certification requirements.

BUD1 Personnel Services SAFETY & SECURITY - SAFETY, SECURITY AND ENVIRONMENTAL SERVICES

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total	Total	Base	Pos	Total
<b>Administration:</b>									
Safety & Security Executive			\$ 155,000	1.00	\$ 155,000	\$ 155,000	\$ 155,000	1.00	\$ 155,000
Fringe Benefits					38,123	38,123			36,726
<b>Safety:</b>									
Manager, System Safety Programs			89,366	1.00	89,366	89,366	89,366	1.00	89,366
Manager, Emergency Management			83,938	1.00	83,938	83,938	83,938	1.00	83,938
Senior Systems Safety Specialist			78,070	1.00	78,070	78,070	78,070	1.00	78,070
System Safety Specialist			68,841	2.00	137,683	137,683	69,760	1.00	69,760
Safety Analyst							67,922	1.00	67,922
Drug & Alcohol Program Administrator			55,207	1.00	55,207	55,207	55,207	1.00	55,207
Drug & Alcohol Program Specialist			48,233	1.00	48,233	48,233	48,233	1.00	48,233
Fringe Benefits					194,980	194,980			182,744
Workers' Compensation									326
<b>Security:</b>									
Security Coordinator			63,670	1.00	63,834	63,834	67,745	1.00	67,925
Exclusions Administrator			48,692	1.00	48,692	48,692	48,692	1.00	48,692
Coordinator, Operations Services			60,594	1.00	60,594	60,594	60,594	1.00	60,594
Fringe Benefits					84,088	84,088			77,562
Workers' Compensation									118
Longevity Premium					2,714	2,714			2,714
Unscheduled Overtime					1,500	1,500			1,560
Union Insured Premium Repayment									536



BUD1 Personnel Services SAFETY & SECURITY - SAFETY, SECURITY AND ENVIRONMENTAL SERVICES

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total	Total	Base	Pos	Total
<b>Environmental:</b>									
Manager, Environmental Compliance			\$ 89,888	1.00	\$ 89,888	\$ 89,888	\$ 89,888	1.00	\$ 89,888
Environmental Engineer II			67,254	1.00	67,254	67,254	67,254	1.00	67,254
Fringe Benefits					57,237	57,237			54,029
Total				13.00	1,356,402	1,356,402		13.00	\$ 1,338,164

BUD2 Materials & Services SAFETY & SECURITY - SAFETY, SECURITY AND ENVIRONMENTAL SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Safety:</b>							
Professional & Technical					\$ 35,000		0.30%
Internal Safety Audits					30,000		0.26%
Education & Training					15,000		0.13%
Drug and Alcohol Testing			\$ 80,000	\$ 70,000	72,000	-10.00%	0.62%
Safety Occupational Services			90,000	80,000	83,000	-7.78%	0.71%
Rail Safety Oversight			142,820	143,120	148,229	3.79%	1.27%
Other Services			20,000	38,000	133,000	565.00%	1.14%
Office Supplies			1,000	1,000	1,000	0.00%	0.01%
Other Materials			5,000	5,000	5,200	4.00%	0.04%
Telephone			4,800	6,500	6,500	35.42%	0.06%
<b>Sub-Total Safety:</b>			343,620	343,620	528,929		
<b>Security:</b>							
Police Security Contracts			8,415,380	8,238,354	9,121,912	8.40%	78.25%
Deputy DA Contract			170,000	175,000	180,000	5.88%	1.54%
Other Services - Security			776,933	800,000	900,000	15.84%	7.72%
Building Security Maintenance			42,000	43,000	50,000	19.05%	0.43%
Exclusion & Tow Hearings			127,373	150,000	150,000	17.76%	1.29%
Canine Program			224,848	350,000	400,000	77.90%	3.43%
Other Services			17,120	17,000	10,000	-41.59%	0.09%
Office Supplies			500	500	1,500	200.00%	0.01%
Other Materials			1,200	1,000	1,000	-16.67%	0.01%
Telephone			3,000	3,500	4,000	33.33%	0.03%
<b>Sub-Total Security:</b>			9,778,354	9,778,354	10,818,412		

BUD2 Materials & Services SAFETY & SECURITY - SAFETY, SECURITY AND ENVIRONMENTAL SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Environmental:</b>							
Environmental Consulting			\$ 30,600	\$ 28,539	\$ 32,000	4.58%	0.27%
Contracted Maintenance - Environmental			25,500	20,000	25,585	0.33%	0.22%
Environmental Services			36,434	40,000	40,000	9.79%	0.34%
Waste Disposal Services			198,782	200,000	200,000	0.61%	1.72%
Office Supplies			1,111	1,000	1,000	-9.99%	0.01%
Environmental Materials			4,800	8,000	8,000	66.67%	0.07%
"Green Team" Materials			1,880	1,500	1,500	-20.21%	0.01%
Telephone			2,432	2,500	2,500	2.80%	0.02%
<b>Sub-Total Environmental:</b>			301,539	301,539	310,585		
			\$ 10,423,513	\$ 10,423,513	\$ 11,657,926	11.84%	100.00%

BUD2 Materials & Services SAFETY & SECURITY - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
All Facilities Maintenance Environmental			\$ 50,000	\$ 50,000	\$ 50,000	0.00%	11.39%
Storm Water Underground Injection Control Permit			170,000	170,000	250,000	47.06%	56.95%
Safety and Security-Consulting Services					139,000		31.66%
			\$ 220,000	\$ 220,000	\$ 439,000	99.55%	100.00%

BUDGET PROGRESSION SCHEDULE - SAFETY & SECURITY

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
		\$ 1,356,402	Safety, Security and Environmental Services	\$ 1,338,155	\$ 1,338,155	\$ 1,338,164
		10,423,513	Personnel Services	11,657,926	11,657,926	11,657,926
		\$ 11,779,915	Materials & Services			
			Department Total	\$ 12,996,081	\$ 12,996,081	\$ 12,996,090
		\$ 220,000	Operating Projects	\$ 439,000	\$ 439,000	\$ 439,000
			Materials & Services			
		\$ 220,000	Projects Total	\$ 439,000	\$ 439,000	\$ 439,000
		\$ 1,356,402	Division Total	\$ 1,338,155	\$ 1,338,155	\$ 1,338,164
		10,643,513	Personnel Services	12,096,926	12,096,926	12,096,926
			Materials & Services			
		\$ 11,999,915	Total Safety & Security	\$ 13,435,081	\$ 13,435,081	\$ 13,435,090

Division Summary INFORMATION TECHNOLOGY

	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
Personnel Services			\$ 4,955,152	\$ 4,955,152	\$ 4,827,292	-2.58%	66.30%
Materials & Services			1,870,727	1,835,458	2,453,197	31.14%	33.70%
Total			\$ 6,825,879	\$ 6,790,610	\$ 7,280,489	6.66%	100.00%

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\*The Information Technology Department in the Public Affairs Division moved to create the Information Technology Division.

\*The Information Technology Department moved some staff to the Customer Information Services Department in the Public Affairs Division.

Department Summary INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 4,955,152	\$ 4,955,152	\$ 4,827,292	-2.58%	71.67%
Materials & Services			1,484,432	1,449,163	1,908,397	28.56%	28.33%
Total			\$ 6,439,584	\$ 6,404,315	\$ 6,735,689	4.60%	100.00%

Responsibility:

The **Information Technology** Department is responsible for managing information resources including corporate data, computing tools and networks used to carry out agency-wide business processes and management goals.

Activities:

- Customer support helpdesk.
- Consulting services.
- Business process analysis.
- Data modeling and design.
- Shared data repository.
- System development standards.
- Project development and maintenance.
- Hardware and software acquisition.
- Metropolitan-wide networks.
- Desktop connectivity, e-mail and Internet.
- Telephones and voice-mail.
- System and network security.
- Application training and support.

Performance Measures:

- Network and server availability exceeding 96% uptime, measured on a 24-hour basis, using industry criteria.
- Resolve/acknowledge/follow-up over 90 customer service calls per weekday, with average completion time not exceeding four hours.
- Application developer and maintainer productivity exceeding 30 AU (Application Units) per year.

BUD1 Personnel Services INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Chief Technology Officer			\$ 146,181	1.00	\$ 146,181	\$ 146,181	\$ 146,181	1.00	\$ 146,181
<b>Administration:</b>									
Manager, IT Planning & Project Manager			105,945	1.00	105,945	105,945	105,945	1.00	105,945
Information Technology Admin Spec.			50,905	1.00	50,905	50,905	50,905	1.00	50,905
<b>Enterprise Systems Development:</b>									
Software Developer, Lead			103,544	2.00	207,088	207,088	103,941	1.00	103,941
Software Systems Engineer II			104,630	1.00	104,630	104,630	104,630	1.00	104,630
Systems Analyst/Programmer IV			93,751	2.00	187,502	187,502	89,220	1.00	89,220
Systems Analyst/Programmer IV			89,429	1.00	89,429	89,429	91,538	2.00	183,076
Systems Analyst/Programmer IV			89,429	2.00	178,858	178,858	91,747	2.00	183,493
Systems Analyst/Programmer IV							91,573	3.00	274,718
IT Systems Analyst			80,117	1.00	80,117	80,117	80,117	1.00	80,117
Java Web Programmer			92,206	1.00	92,206	92,206	92,206	1.00	92,206
<b>Oracle Application Technology:</b>									
Manager, Oracle Technology			131,523	1.00	131,523	131,523	131,523	1.00	131,523
Oracle Applications Technical Lead			111,854	1.00	111,854	111,854	111,854	1.00	111,854
Oracle Applications Program/Analyst II			100,746	1.00	100,746	100,746	100,746	1.00	100,746
Client Server Database Administrator			119,726	1.00	119,726	119,726	119,726	1.00	119,726
Oracle Applications Database Admin			110,017	1.00	110,017	110,017	110,017	1.00	110,017
Oracle Database Architect			113,921	1.00	113,921	113,921	113,921	1.00	113,921
<b>Geographic Information Systems:</b>									
Systems Analyst/Programmer IV			91,573	3.00	274,718	274,718			
<b>Operations Systems:</b>									
Manager, Operations Systems			111,708	1.00	111,708	111,708	111,708	1.00	111,708
Software Systems Engineer - BDS			102,375	1.00	102,375	102,375	102,375	1.00	102,375
Software Systems Engineer V			88,928	1.00	88,928	88,928	88,928	1.00	88,928
Software Systems Engineer V			81,307	1.00	81,307	81,307	81,307	1.00	81,307
Software Systems Engineer V-PMLR							94,002	1.00	94,002
Software Systems Engineer			86,589	1.00	86,589	86,589	86,589	1.00	86,589
Systems Analyst/Programmer IV			83,833	1.00	83,833	83,833	83,833	1.00	83,833
Project Mgr, ITS Vehicle Technologies			83,875	1.00	83,875	83,875	83,875	1.00	83,875



BUD1 Personnel Services INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Networks &amp; Communications:</b>									
Manager, Network Communications			\$ 114,944	1.00	\$ 114,944	\$ 114,944	\$ 114,944	1.00	\$ 114,944
Systems Engineer II			95,442	1.00	95,442	95,442	95,442	1.00	95,442
Systems Engineer II			80,263	1.00	80,263	80,263	92,500	1.00	92,500
Voice Systems Engineer II			77,326	1.00	77,326	77,326	77,632	1.00	77,632
Systems Engineer I - Network			70,032	1.00	70,032	70,032	70,032	1.00	70,032
<b>PC Support Services:</b>									
Manager, Technical Services			106,843	1.00	106,843	106,843	106,843	1.00	106,843
Desktop Supervisor			66,190	1.00	66,190	66,190	66,190	1.00	66,190
PC System Specialist II			60,573	1.00	60,573	60,573	60,573	1.00	60,573
PC System Specialist II			60,573	1.00	60,573	60,573	60,573	1.00	60,573
Systems Engineer II			73,915	1.00	73,915	73,915	75,585	1.00	75,585
Systems Engineer II-Unix Server			80,304	1.00	80,304	80,304	80,304	1.00	80,304
Systems Engineer II-Server			77,632	1.00	77,632	77,632	77,632	1.00	77,632
Systems Engineer I			65,501	1.00	65,501	65,501	65,501	1.00	65,501
Helpdesk Supervisor			73,184	1.00	73,184	73,184	73,184	1.00	73,184
Helpdesk Technician			53,745	1.00	53,745	53,745	43,222	1.00	43,222
Helpdesk Associate			43,222	1.00	43,222	43,222			
Helpdesk Technician II			50,634	1.00	50,634	50,634	50,634	1.00	50,634
Fringe Benefits					1,421,633	1,421,633			1,315,734
Capitalized Labor/Fringe				(3.85)	(565,174)	(565,174)		(3.61)	(539,582)
Workers' Compensation					1,117	1,117			2,014
Unscheduled Overtime					3,271	3,271			3,500
<b>Total</b>				<b>42.15</b>	<b>\$ 4,955,152</b>	<b>\$ 4,955,152</b>		<b>41.39</b>	<b>\$ 4,827,292</b>

BUD2 Materials & Services INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical			\$ 90,000	\$ 12,000	\$ 417,000	363.33%	21.85%
Temporary Help			5,358	5,574	5,519	3.00%	0.29%
Microcomputer Maintenance Service			10,000	5,000	8,300	-17.00%	0.43%
Communications Systems Maintenance			345,000	345,000	359,850	4.30%	18.86%
Hardware Maintenance			140,000	140,000	140,105	0.08%	7.34%
Software Maintenance-CCTV Systems			30,600	30,600	32,000	4.58%	1.68%
Other Services			8,670	8,500	8,930	3.00%	0.47%
Office Supplies			7,489	7,489	7,714	3.00%	0.40%
Other Materials			12,000	12,000	12,360	3.00%	0.65%
Microcomputer Software			12,000	12,000	12,360	3.00%	0.65%
PCI Compliance Equipment					33,800		1.77%
Microcomputer Maintenance Material			13,000	13,000	13,390	3.00%	0.70%
Telephone			15,000	15,000	15,191	1.27%	0.80%
Network Access Services			40,800	40,800	42,024	3.00%	2.20%
Dues & Subscriptions			2,200	2,200	2,266	3.00%	0.12%
Local Travel & Meetings			1,000	1,000	1,030	3.00%	0.05%
Education & Training			18,000	15,000	15,000	-16.67%	0.79%
Out-of-Town Travel			12,500	12,000	14,400	15.20%	0.75%
Software License Fees			720,815	772,000	767,158	6.43%	40.20%
Total			\$ 1,484,432	\$ 1,449,163	\$ 1,908,397	28.56%	100.00%

BUD2 Materials & Services INFORMATION TECHNOLOGY - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
Servers Replacement			\$ 26,200	\$ 26,200	\$ 78,900	201.15%	14.48%
Desktop Computing Replacement			236,095	236,095	378,700	60.40%	69.51%
IT Security Systems Replacement					5,000		0.92%
Data Communications Remote Access			6,000	6,000	6,000	0.00%	1.10%
Data Communications Switches & Routers			24,700	24,700	14,000	-43.32%	2.57%
Data Communications Management Tools			7,500	7,500	11,200	49.33%	2.06%
Data Communications Cable Plant			15,000	15,000	30,000	100.00%	5.51%
Data Communications Wireless Network			11,800	11,800	21,000	77.97%	3.85%
Maint Systems Replace (Diagnostic)			9,000	9,000		-100.00%	0.00%
Video Communications Systems Replacement			50,000	50,000		-100.00%	0.00%
			\$ 386,295	\$ 386,295	\$ 544,800	41.03%	100.00%

BUDGET PROGRESSION SCHEDULE - INFORMATION TECHNOLOGY

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
		\$ 4,955,152	Information Technology	\$ 4,818,659	\$ 4,818,659	\$ 4,827,292
		1,484,432	Personnel Services	1,916,992	1,916,992	1,908,397
		\$ 6,439,584	Materials & Services			
			Department Total	\$ 6,735,651	\$ 6,735,651	\$ 6,735,689
		\$ 386,295	Operating Projects			
			Materials & Services	\$ 544,800	\$ 544,800	\$ 544,800
		\$ 386,295	Projects Total	\$ 544,800	\$ 544,800	\$ 544,800
		\$ 4,955,152	Division Total			
		1,870,727	Personnel Services	\$ 4,818,659	\$ 4,818,659	\$ 4,827,292
			Materials & Services	2,461,792	2,461,792	2,453,197
		\$ 6,825,879	Total Information Technology	\$ 7,280,451	\$ 7,280,451	\$ 7,280,489



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Division Summary FINANCE & ADMINISTRATION

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 4,488,310	\$ 4,254,543	\$ 5,590,590	\$ 5,590,590	\$ 6,025,238	7.77%	50.84%
Materials & Services	3,673,856	3,967,313	5,027,837	4,716,664	5,826,645	15.89%	49.16%
<b>Total</b>	<b>\$ 8,162,166</b>	<b>\$ 8,221,853</b>	<b>\$ 10,618,428</b>	<b>\$ 10,307,254</b>	<b>\$ 11,851,883</b>	<b>11.62%</b>	<b>100.00%</b>

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\*The Customer Service Department in the Public Affairs Division moved some staff to the Fare Revenue Department.

\*The Financial Services Department moved some staff to the Fare Revenue Department.

Department Summary FINANCE & ADMINISTRATION - ADMINISTRATION

	Actual		Budget	Estimate	Budget	% Change	% of
	09/10	10/11	11/12	11/12	12/13	FY12- FY13	Dept. Total
Personnel Services	\$ 260,900	\$ 276,090	\$ 280,443	\$ 280,443	\$ 298,549	6.46%	20.29%
Materials & Services	1,063,503	977,430	1,088,200	1,003,602	1,172,617	7.76%	79.71%
Total	\$ 1,324,402	\$ 1,253,520	\$ 1,368,643	\$ 1,284,045	\$ 1,471,166	7.49%	100.00%

Responsibility:

The **Finance & Administration Division** is responsible for managing agency financial activities, assuring effective financial controls and planning for future financial requirements. Activities in support of these responsibilities include:

- Budget preparation and monitoring.
- Financial analysis and forecasting.
- Accounting for agency assets and activities.
- Payroll and related functions.
- Cash management and investments.
- Debt management and compliance.
- Contracts and procurement.
- Grants administration and reporting.
- Capital Planning and project financing.
- Workers Compensation program.
- Public Liability claims and agency risk management.
- Defined benefit pension plan accounting and oversight.
- Deferred compensation (457) plan and defined contribution (401a) plan management and oversight.
- Fare system and revenue collection controls and oversight.

Performance Measures:

- Accurate and timely communication of financial issues with General Manager and Board.
- Publication of accurate and timely agency financial reports with no material audit findings.
- Enforcement of appropriate financial controls to assure safety of District assets, including implementation of cash and fare revenue policies.
- Publication of annual District budget consistent with state law, and assurance of ongoing compliance.
- Implementation of debt and lease programs to meet agency capital needs.
- Enforcement of procurement and contracting process consistent with Board policy and FTA requirements.
- Establishment of appropriate risk management programs, including commercial and self-insurance. Implementation of self-insurance for healthcare by 2013.
- Accurate reporting of District Defined Benefit pension plan assets and liabilities and oversight of plans.
- Management of agency's deferred compensation plan and defined contribution plan to assure compliance with fiduciary duties.

BUD1 Personnel Services FINANCE & ADMINISTRATION - ADMINISTRATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director	\$ 155,596	\$ 155,000	\$ 155,598	1.00	\$ 155,598	\$ 155,598	\$ 175,000	1.00	\$ 175,000
Executive Assistant	58,339	58,124	58,339	1.00	58,339	58,339	58,339	1.00	58,339
Fringe Benefits	46,965	62,786			66,507	66,507			65,128
Workers' Compensation		179							82
Total	\$ 260,900	\$ 276,090		2.00	\$ 280,443	\$ 280,443		2.00	\$ 298,549



BUD2 Materials & Services FINANCE & ADMINISTRATION - ADMINISTRATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical	\$ 178,328	\$ 87,633	\$ 222,539	\$ 112,000	\$ 156,285	-29.77%	13.33%
Office Equipment Service			250	258	250	0.00%	0.02%
Other Services	2,425	2,506	2,000	2,060	2,000	0.00%	0.17%
Office Supplies	1,694	1,057	403	415	415	2.98%	0.04%
Furniture & Equipment <\$5,000		1,158			500		0.04%
Other Materials	1,374	212	1,358	1,399	1,350	-0.59%	0.12%
Telephone	677	756	1,000	1,000	1,030	3.00%	0.09%
Phys. Damage/Property/Casualty Insur.	524,374	532,932	500,000			-100.00%	0.00%
Property Insurance				515,000	527,552		44.99%
Railroad Liability Insur: Steel Bridge	125,687	129,021	132,600	136,578	247,463	86.62%	21.10%
Excess Liability Insurance	225,804	211,415	205,000	211,150	217,772	6.23%	18.57%
Dues & Subscriptions	1,050	1,295	1,050	1,082	2,000	90.48%	0.17%
Local Travel & Meetings	196		1,000	1,030		-100.00%	0.00%
Education & Training	95	500	1,500	1,545	2,500	66.67%	0.21%
Out-of-Town Travel	1,800	8,944	19,500	20,085	13,500	-30.77%	1.15%
<b>Total</b>	<b>\$ 1,063,503</b>	<b>\$ 977,430</b>	<b>\$ 1,088,200</b>	<b>\$ 1,003,602</b>	<b>\$ 1,172,617</b>	<b>7.76%</b>	<b>100.00%</b>

BUD2 Materials & Services FINANCE & ADMINISTRATION - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
Electronic Fare Implementation Plan					\$ 350,000		100.00%
Total					\$ 350,000		100.00%

Department Summary FINANCE & ADMINISTRATION - FINANCIAL SERVICES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 2,260,238	\$ 2,145,878	\$ 1,590,975	\$ 1,590,975	\$ 1,720,895	8.17%	56.82%
Materials & Services	585,517	1,115,078	1,338,250	1,187,510	1,307,647	-2.29%	43.18%
Total	\$ 2,845,755	\$ 3,260,955	\$ 2,929,225	\$ 2,778,485	\$ 3,028,542	3.39%	100.00%

Responsibility:

The **Financial Services** Department is responsible for the day-to-day financial activities of TriMet. The department combines the following major functions:

- Accounting.
- Payroll and pension.

Activities:

- Financial reporting.
- Grant accounting and compliance.
- Development and evaluation of self insurance reserves.
- Capital asset accounting.
- Cash management, investing and cash flow analysis.
- Accounts Receivable and revenue accounting.
- Accounts Payable and disbursements.
- Payroll and pension processing.
- Pension accounting.
- Employee benefit accounting.
- Federal and State tax reporting.
- Wage assignments and attachments.

Performance Measures:

- There should be no material audit findings generated by TriMet's annual external audit.
- Monthly financial reports should be prepared in a timely manner.
- Payroll and pension payments should be processed accurately and in a timely manner.
- Cash and asset management controls in place and operating effectively.
- Controls over pension payments implemented and operating effectively.
- Lease compliance procedures performed in a timely manner, including periodic terminations according to schedule.

BUD1 Personnel Services FINANCE & ADMINISTRATION - FINANCIAL SERVICES

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Financial Services	\$ 108,931	\$ 108,508	\$ 108,931	1.00	\$ 108,931	\$ 108,931	\$ 108,931	1.00	\$ 108,931
Manager, Accounting	102,959	104,324	102,959	1.00	102,959	102,959	92,352	1.00	92,352
Sr Accountant-Cash Management	49,027	70,000	70,261	1.00	70,261	70,261	70,261	1.00	70,261
Grants Accountant	59,654	59,420	59,654	1.00	59,654	59,654	63,976	1.00	63,976
Revenue Accountant	44,725	43,989	44,725	1.00	44,725	44,725	45,163	1.00	45,163
Financial Accountant	52,555	52,345	52,555	1.00	52,555	52,555	55,332	1.00	55,332
Financial Accountant-Pension	52,555	54,496	54,706	1.00	54,706	54,706	54,706	1.00	54,706
Financial Accountant-Payroll/Pension							47,806	1.00	47,806
Finance Assistant	40,382	41,533	40,382	1.00	40,382	40,382	40,382	1.00	40,382
Senior Accounts Payable Clerk	59,945	61,909	62,317	1.00	62,481	62,481	65,904	1.00	66,083
Finance Clerk (Accounting)	107,148	110,240	55,637	2.00	111,602	111,602	58,894	2.00	118,147
Senior Payroll Clerk	121,985	123,346	62,317	2.00	124,963	124,963	65,904	2.00	132,166
Finance Clerk (Payroll)	124,159	110,864	55,637	2.00	111,602	111,602	58,894	2.00	118,147
Timekeeper	91,510	67,974	70,856	1.50	106,530	106,530	72,633	1.50	109,219
Money Room Supervisor	83,343	70,817							
Money Room Clerk	357,578	350,032							
Fringe Benefits	725,623	649,549			487,713	487,713			475,128
Workers' Compensation		173							667
Longevity Premium					1,984	1,984			3,759
Unscheduled Overtime	79,771	66,359			49,927	49,927			49,114
Union Insured Premium Repayment									4,555
Limited Term Employment									65,000
Capitalized Labor/Fringe	(1,613)								
<b>Total</b>	<b>\$ 2,260,238</b>	<b>\$ 2,145,878</b>		<b>16.50</b>	<b>\$ 1,590,975</b>	<b>\$ 1,590,975</b>		<b>17.50</b>	<b>\$ 1,720,895</b>

BUD2 Materials & Services FINANCE & ADMINISTRATION - FINANCIAL SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Accounting:</b>							
Professional & Technical		\$ 1,841	\$ 10,000	\$ 10,000	\$ 95,217	852.17%	7.28%
Banking Charges	\$ 393,880	875,804	1,189,240	1,035,000	1,140,000	-4.14%	87.18%
Temporary Help	29,581	40,635	15,000	25,000	20,000	33.33%	1.53%
Other Services	(11,707)	10,769	15,000	10,000	10,000	-33.33%	0.76%
Office Supplies	8,419	12,541	12,000	15,000	14,000	16.67%	1.07%
Other Materials	5,477	10,253	10,000	4,000	5,000	-50.00%	0.38%
Furniture & Equipment <\$5,000		2,058	1,510	1,510		-100.00%	0.00%
Telephone	2,205	2,520	2,500	1,000	931	-62.76%	0.07%
Dues & Subscriptions	1,605	1,900	3,000	3,000	4,000	33.33%	0.31%
Local Travel & Meetings	522	285					0.00%
Education & Training	475	1,162	80,000	83,000	18,499	-76.88%	1.41%
Out-of-Town Travel							0.00%
Fines and Penalties	2,036						0.00%
<b>Sub-Total Accounting:</b>	432,492	959,768	1,338,250	1,187,510	1,307,647		
<b>Revenue Processing:</b>							
Money Transport	13,653	19,011					
Ticket Vending & Servicing	126,670	125,298					
Laundry	632	555					
Other Services	2,858	4,191					
Office Supplies	4,272	2,303					
Telephone	2,351	49					
Other Materials	2,590	3,903					
<b>Sub-Total Revenue Processing:</b>	153,025	155,310					
<b>Total</b>	<b>\$ 585,517</b>	<b>\$ 1,115,078</b>	<b>\$ 1,338,250</b>	<b>\$ 1,187,510</b>	<b>\$ 1,307,647</b>	<b>-2.29%</b>	<b>100.00%</b>

Department Summary FINANCE & ADMINISTRATION - FINANCIAL ANALYSIS & GRANTS ADMINISTRATION

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 487,573	\$ 444,088	\$ 448,978	\$ 448,978	\$ 545,806	21.57%	20.17%
Materials & Services	1,886,424	1,796,224	2,002,518	1,921,418	2,160,585	7.89%	79.83%
<b>Total</b>	<b>\$ 2,373,996</b>	<b>\$ 2,240,312</b>	<b>\$ 2,451,496</b>	<b>\$ 2,370,396</b>	<b>\$ 2,706,391</b>	<b>10.40%</b>	<b>100.00%</b>

Responsibility:

The **Financial Analysis & Grants Administration** Department is responsible for six major functions: Agency financial forecasting and budgeting, performance reporting and analysis, fare revenue analysis, grants administration, debt planning and issuance, and financial planning and grant administration for regional elderly and disabled transportation program.

Activities:

- Financial forecasting and analysis.
- Budget preparation.
- New Starts financials.
- Grant applications and grants management.
- Debt planning and issuance.
- Passenger revenue analysis and forecasting.
- Capital Improvement Plan preparation.
- Monthly Performance Report and Dashboard.
- Special Transportation Fund Advisory Committee.
- Ride Connection contract management.
- Financial planning for regional Elderly and Disabled transportation
- Miscellaneous costing, legislative and statistical analysis.
- Monthly National Transit Database (NTD) reporting.
- Annual National Transit Database (NTD) coordination and submission.
- Continuing disclosure.

Performance Measures:

- Financial forecast document and budget manual prepared by mid-December each year to begin the budget process. Includes revenue and ridership forecasts based on best available information.
- Communication with senior management regarding financial forecast and budgetary implications throughout the year.
- Budget document completed annually on schedule to meet Oregon budget law requirements.
- Accurate and topical analysis of monthly performance statistics and delivered monthly to Board.
- Initiate grant submittal process within 48 hours for formula grants.
- Seek grant opportunities weekly and forward opportunities to appropriate staff. Follow-up and assist staff with grant production if needed.
- Respond to such information/analysis requests from colleagues within 24 hours with an estimate of when the analysis can be completed.
- New Starts Financial Forecast and Operating and Maintenance reports completed as required by deadlines.
- Elderly and Disabled Transportation Plan updated every three years. Maintain good relations with regional partners and citizens involved in E&D transportation.
- Assist in the production of bond official statements and complete required continuing disclosure for bond issues on time each year.

BUD1 Personnel Services FINANCE & ADMINISTRATION - FINANCIAL ANALYSIS & GRANTS ADMINISTRATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Financial Analysis & Grants Admin	\$ 121,814	\$ 121,347	\$ 121,814	1.00	\$ 121,814	\$ 121,814	\$ 121,814	1.00	\$ 121,814
Finance Administrator	72,388	72,111	77,214	0.94	72,388	72,388	77,214	0.94	72,388
Senior Financial Analyst	58,474	58,251	77,966	0.75	58,474	58,474	77,966	0.75	58,474
Senior Financial Analyst	77,966	77,665	77,966	1.00	77,966	77,966	77,966	1.00	77,966
Senior Budget & Forecasting Analyst							77,214	1.00	77,214
Fringe Benefits	156,931	114,713			118,335	118,335			137,804
Workers' Compensation									145
Total	\$ 487,573	\$ 444,088		3.69	\$ 448,978	\$ 448,978		4.69	\$ 545,806

BUD2 Materials & Services FINANCE & ADMINISTRATION - FINANCIAL ANALYSIS & GRANTS ADMINISTRATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Economic Forecasts	\$ 10,000	\$ 22,986	\$ 23,000	\$ 16,622	\$ 23,690	3.00%	1.10%
Professional & Technical			10,000	7,840	10,994	9.94%	0.51%
Ridership Counts & Surveys	88,491	30,806	31,750	11,024	113,000	255.91%	5.23%
RideWise	341,453		477,302	562,440	491,621	3.00%	22.75%
Ride Connection	952,399	974,580	1,013,000	913,686	1,043,390	3.00%	48.29%
Accessibility Services -STF	10,853	386,693					0.00%
Accessibility Services-New Freedom	464,995	376,477	444,579	407,170	457,916	3.00%	21.19%
Other Services	8,221	4,003	1,836	2,038	10,891	493.20%	0.50%
Office Supplies		18	408		420	3.00%	0.02%
Other Materials	9,315				8,000		0.37%
Telephone	474	494	643	212	662	3.00%	0.03%
Dues & Subscriptions	32	166		250			0.00%
Local Travel & Meetings				136			0.00%
Education & Training	190						0.00%
<b>Total</b>	<b>\$ 1,886,424</b>	<b>\$ 1,796,224</b>	<b>\$ 2,002,518</b>	<b>\$ 1,921,418</b>	<b>\$ 2,160,585</b>	<b>7.89%</b>	<b>100.00%</b>



Department Summary FINANCE & ADMINISTRATION - RISK MANAGEMENT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 485,692	\$ 470,022	\$ 476,657	\$ 476,657	\$ 460,549	-3.38%	93.07%
Materials & Services	47,721	32,566	30,881	54,234	34,285	11.02%	6.93%
Total	\$ 533,414	\$ 502,587	\$ 507,538	\$ 530,891	\$ 494,834	-2.50%	100.00%

Responsibility:

The **Risk Management** Department is responsible for managing the Workers' Compensation Program, the Light Duty Program and the Liability Claims areas.

Workers' Compensation Program

Light Duty Program

Liability Claims

- Claim management.
- Claim investigation.
- Claim determination.
- Claim subrogation.
- Claim reporting.
- Litigation management.

Performance Measures:

Workers' Compensation Program

- Immediately address all situations of safety concern.
- Assure the prudent allocation of agency resources in a manner that optimally addresses risks and exposures.

Light Duty Program

- Provide work for as many employees as possible.
- Meet all reporting requirements to qualify for reimbursement from the State of Oregon for wage and job site modifications.

Liability Claims

- The number of new liability claims, each month on average, should be equal to or less than the number of liability claims closed each month.
- Assure the prudent allocation of agency resources in a manner that optimally addresses risk and exposure.

BUD1 Personnel Services FINANCE & ADMINISTRATION - RISK MANAGEMENT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Mgr, Workers' Comp & Liability Claims	\$ 89,283	\$ 88,946	\$ 89,283	1.00	\$ 89,283	\$ 89,283	\$ 89,283	1.00	\$ 89,283
Claims Adjuster	69,990	69,728	69,990	1.00	69,990	69,990	67,860	1.00	67,860
Claims Adjuster	70,115	69,851	70,115	1.00	70,115	70,115	70,115	1.00	70,115
Claims Coordinator	63,893	63,648	63,893	1.00	63,893	63,893	63,893	1.00	63,893
Secretary II	41,280	41,122	41,280	1.00	41,280	41,280	41,280	1.00	41,280
Fringe Benefits	156,878	136,719			137,214	137,214			127,936
Workers' Compensation	(5,747)	9			4,883	4,883			182
Total	\$ 485,692	\$ 470,022		5.00	\$ 476,657	\$ 476,657		5.00	\$ 460,549

BUD2 Materials & Services FINANCE & ADMINISTRATION - RISK MANAGEMENT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Insurance Fees - Adjustor	\$ 42	\$ 134					
Claims Services	498	1,515	\$ 1,734	\$ 1,700	\$ 1,786	3.00%	5.21%
Temporary Help	11,709	718	816	22,876	840	3.00%	2.45%
Other Services	28,144	24,092	23,460	21,478	24,164	3.00%	70.48%
Office Supplies	5,072	5,406	2,040	5,972	4,985	144.36%	14.54%
Other Materials	28	24	373	373	385	3.00%	1.12%
Telephone	944	453	1,335	1,335	1,375	3.00%	4.01%
Dues & Subscriptions	1,070	30	612	200	250	-59.15%	0.73%
Education & Training	215	195	510	300	500	-1.96%	1.46%
<b>Total</b>	<b>\$ 47,721</b>	<b>\$ 32,566</b>	<b>\$ 30,881</b>	<b>\$ 54,234</b>	<b>\$ 34,285</b>	<b>11.02%</b>	<b>100.00%</b>

Department Summary FINANCE & ADMINISTRATION - PROCUREMENT & CONTRACTS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 993,906	\$ 918,464	\$ 977,763	\$ 977,763	\$ 1,071,915	9.63%	90.79%
Materials & Services	90,692	46,015	55,453	40,900	108,728	96.07%	9.21%
Total	\$ 1,084,598	\$ 964,479	\$ 1,033,216	\$ 1,018,663	\$ 1,180,643	14.27%	100.00%

Responsibility:

The **Procurement & Contracts** Department is responsible for two major sections.

**Contracts**

Activities:

- Assist District project managers with submission of timely contract requests, structuring of solicitation processes (when required), formulation of contract documents and follow-up contract compliance and administration.

Performance Measures:

- Timely facilitation of District business as evidenced by the following:
  - Timely execution of all forecasted new contracting actions and expected contract extensions. Department personnel will proactively assist District project managers with annual review and forecasting of procurement actions.
  - Maintenance of excellent external customer service related to integrity of contract award process and fostering of opportunities for disadvantaged, minority, women-owned and small businesses.

Performance Measures - continued:

- Proactive assistance to District project managers with ongoing administration of active contracts to ensure continuing compliance with original terms and conditions, as well as most current regulatory and audit standards.

**Purchasing**

Activities:

- Procurement of District operational inventory (vehicle parts) and collateral supplies. Purchase of fuel products, office products and equipment, and other agency operating supplies. Management of agency purchasing card program. Disposal of District surplus property.

Performance Measures:

- Effective sourcing of goods and materials to ensure lowest total cost, utilizing factors such as quality, price, availability, lead time and impact on inventory turnover.
- Timely delivery of goods and materials in accordance with purchase order terms and conditions.

BUD1 Personnel Services FINANCE & ADMINISTRATION - PROCUREMENT & CONTRACTS

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Procurement & Contracts	\$ 90,443	\$ 84,139	\$ 140,940	0.50	\$ 70,470	\$ 70,470	\$ 137,537	1.00	\$ 137,537
Manager, Purchasing	90,243	89,906	90,243	1.00	90,243	90,243	90,243	1.00	90,243
Senior Buyer	214,621	169,411	66,055	2.00	132,438	132,438	69,125	2.00	138,610
Buyer		7,427	63,152	1.00	63,316	63,316	65,991	1.00	66,171
Manager, Contracts	94,273	93,908	94,273	1.00	94,273	94,273	94,273	1.00	94,273
Contract Administrator III	51,451	55,929	66,649	1.00	66,649	66,649	66,649	1.00	66,649
Contract Administrator III	66,482	66,234	66,482	1.00	66,482	66,482	66,482	1.00	66,482
Contract Administrator III	64,644	64,406	64,644	1.00	64,644	64,644	66,482	1.00	66,482
Coordinator, Procurement & Admin	109,850	109,429	54,925	2.00	109,850	109,850	54,925	2.00	109,850
Fringe Benefits	349,175	266,121			307,209	307,209			309,232
Capitalized Labor/Fringe	(149,091)	(110,125)		(1.00)	(94,702)	(94,702)		(1.00)	(85,130)
Workers' Compensation									409
Longevity Premium					6,890	6,890			9,500
Union Insured Premium Repayment									1,608
Unscheduled Overtime	11,816	21,680							
Total	\$ 993,906	\$ 918,464		9.50	\$ 977,763	\$ 977,763		10.00	\$ 1,071,915

BUD2 Materials & Services FINANCE & ADMINISTRATION - PROCUREMENT & CONTRACTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical					\$ 50,000		45.99%
OMWESB	\$ 127						0.00%
Office Equipment Service & Repair	49	\$ 155					0.00%
Photocopier Maintenance	56,178	9,449	\$ 30,000	\$ 10,250	25,000	-16.67%	22.99%
Other Services	26,756	26,521	20,000	26,000	26,000	30.00%	23.91%
Procurement Advertising	537	1,742	400	500	412	3.00%	0.38%
Office Supplies	2,110	1,115	1,000	1,500	1,030	3.00%	0.95%
Other Materials	754	2,423	400	150	412	3.00%	0.38%
Telephone	1,466	1,306	1,425	500	1,468	3.02%	1.35%
Dues & Subscriptions	1,829	2,277	1,600	2,000	1,648	3.00%	1.52%
Local Travel & Meetings	605	637					0.00%
Education & Training	280	390	628		2,758	339.17%	2.54%
Total	\$ 90,692	\$ 46,015	\$ 55,453	\$ 40,900	\$ 108,728	96.07%	100.00%

Department Summary FINANCE & ADMINISTRATION - FARE REVENUE

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 1,815,773	\$ 1,815,773	\$ 1,927,524	6.15%	73.56%
Materials & Services			512,536	509,000	692,783	35.17%	26.44%
Total			\$ 2,328,309	\$ 2,324,773	\$ 2,620,307	12.54%	100.00%

Responsibility:

The **Fare Revenue** Department consists of fare revenue collection, processing, cash controls, sales, distribution and the Honored Citizen ID and GED ID programs. It is responsible for the day-to-day management and delivery of the following major functions:

Activities:

- Collection and restocking of cash and coins from light rail Ticket Vending Machines (TVMs).
- Sorting, facing, counting and packaging currency and coin for depositing TVM and fare box revenues.
- Cash controls via internal audits and reconciliations for cash from TVMs and fare boxes.
- Operating TriMet's Ticket Office (retail store) selling fares and merchandise.
- Administering the Honored Citizen ID and GED ID programs.
- Managing over 130 retail sales outlets, including contracts and fare distribution.
- Operating consumer fare sales programs, including Pass By Mail, Legacy, Field Trips, Online Sales and Bike Locker rentals.
- Manage artwork, specs and the ordering of all fare revenue ticket and pass stock.

Performance Measures:

- Monitor cash control variances less than 1% of expected revenue (TVM, Fare box, Money Room and TTO).
- Monitor Sales Program processing costs of less than 7.5% of revenue.
- Grow retail outlets revenue by 2% over other fare distribution channels (excluding employer programs).
- Maintain maximum 5-minute in-line wait time at the TriMet Ticket Office during peak times.
- Respond to 99% of sales orders within one business day.

BUD1 Personnel Services FINANCE & ADMINISTRATION - FARE REVENUE

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
<b>Revenue Processing:</b>									
Money Room Supervisor			\$ 73,050	1.20	\$ 87,858	87,858	\$ 72,633	1.20	\$ 87,375
Money Room Clerk			65,895	4.80	317,086	317,086	70,512	4.80	339,318
Fringe Benefits					174,692	174,692			179,438
Workers' Compensation					24,413	24,413			
Longevity Premium					12,702	12,702			9,509
<b>Fare Revenue:</b>									
Manager, Revenue Operations			73,122	1.00	73,122	73,122	82,194	1.00	82,194
Cash Control Accountant							50,196	1.00	50,196
TriMet Ticket Office Supervisor			66,453	1.00	66,617	66,617	69,194	1.00	69,374
TriMet Ticket Office Assist Supervisor			60,850	1.00	61,014	61,014	64,150	1.00	64,329
Customer Service Specialist			55,567	10.00	557,317	557,317	58,591	10.00	587,708
Fringe Benefits					388,336	388,336			400,241
Workers' Compensation					7,405	7,405			277
Longevity Premium					7,969	7,969			9,187
Union Insured Premium Repayment									9,646
Unscheduled Overtime					37,243	37,243			38,733
<b>Total</b>				19.00	\$ 1,815,773	\$ 1,815,773		20.00	\$ 1,927,524



BUD2 Materials & Services FINANCE & ADMINISTRATION - FARE REVENUE

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Revenue Processing:</b>							
Professional & Technical					\$ 24,800		3.58%
Money Transport			\$ 20,000	\$ 21,000	20,600	3.00%	2.97%
Ticket Vending & Servicing			140,000	135,000	144,200	3.00%	20.81%
Laundry			700	650	721	3.00%	0.10%
Other Services			3,000	3,000	3,090	3.00%	0.45%
Office Supplies			3,000	2,500	3,090	3.00%	0.45%
Telephone			1,500	1,500	1,545	3.00%	0.22%
Other Materials			2,344	4,000	5,414	130.99%	0.78%
<b>Sub-Total Revenue Processing:</b>			170,544	167,650	203,460		
<b>Fare Revenue:</b>							
Uniforms			2,655	750	1,735	-34.66%	0.25%
Equipment Maintenance			2,063	1,000	2,125	3.00%	0.31%
CAO Office Maintenance			32,005	33,000	32,965	3.00%	4.76%
Other Services			31,576	31,000	32,523	3.00%	4.69%
Tickets & Passes			224,400	225,000	368,232	64.10%	53.15%
Office Supplies			9,936	8,500	10,234	3.00%	1.48%
Other Materials			20,458	25,000	21,072	3.00%	3.04%
Postage			16,707	15,000	17,208	3.00%	2.48%
Telephone			600	600	589	-1.83%	0.09%
Dues & Subscriptions			116		119	3.00%	0.02%
Education & Training			1,476	1,500	2,520	70.75%	0.36%
<b>Sub-Total Fare Revenue:</b>			341,992	341,350	489,323		
<b>Total</b>			\$ 512,536	\$ 509,000	\$ 692,783	35.17%	100.00%

BUDGET PROGRESSION SCHEDULE - FINANCE & ADMINISTRATION

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 260,900	\$ 276,090	\$ 280,443	Administration			
1,063,503	977,430	1,088,200	Personnel Services	\$ 277,174	\$ 277,174	\$ 298,549
			Materials & Services	1,166,862	1,166,862	1,172,617
\$ 1,324,402	\$ 1,253,520	\$ 1,368,643	Department Total	\$ 1,444,036	\$ 1,444,036	\$ 1,471,166
			Operating Projects			
			Materials & Services	\$ 350,000	\$ 350,000	\$ 350,000
			Projects Total	\$ 350,000	\$ 350,000	\$ 350,000
			Financial Services			
\$ 2,260,238	\$ 2,145,878	\$ 1,590,975	Personnel Services	\$ 1,592,595	\$ 1,592,595	\$ 1,720,895
585,517	1,115,078	1,338,250	Materials & Services	1,301,148	1,301,148	1,307,647
\$ 2,845,755	\$ 3,260,955	\$ 2,929,225	Department Total	\$ 2,893,743	\$ 2,893,743	\$ 3,028,542
			Financial Analysis			
\$ 487,573	\$ 444,088	\$ 448,978	Personnel Services	\$ 491,739	\$ 491,739	\$ 545,806
1,886,424	1,796,224	2,002,518	Materials & Services	2,143,585	2,143,585	2,160,585
\$ 2,373,996	\$ 2,240,312	\$ 2,451,496	Department Total	\$ 2,635,324	\$ 2,635,324	\$ 2,706,391
			Risk Management			
\$ 485,692	\$ 470,022	\$ 476,657	Personnel Services	\$ 460,546	\$ 460,546	\$ 460,549
47,721	32,566	30,881	Materials & Services	34,285	34,285	34,285
\$ 533,414	\$ 502,587	\$ 507,538	Department Total	\$ 494,831	\$ 494,831	\$ 494,834
			Procurement & Contracts			
\$ 993,906	\$ 918,464	\$ 977,763	Personnel Services	\$ 1,074,805	\$ 1,074,805	\$ 1,071,915
90,692	46,015	55,453	Materials & Services	107,117	107,117	108,728
\$ 1,084,598	\$ 964,479	\$ 1,033,216	Department Total	\$ 1,181,922	\$ 1,181,922	\$ 1,180,643
			Fare Revenue			
		\$ 1,815,773	Personnel Services	\$ 1,916,955	\$ 1,916,955	\$ 1,927,524
		512,536	Materials & Services	627,783	662,783	692,783
		\$ 2,328,309	Department Total	\$ 2,544,738	\$ 2,579,738	\$ 2,620,307
			Division Total			
\$ 4,488,310	\$ 4,254,543	\$ 5,590,590	Personnel Services	\$ 5,813,814	\$ 5,813,814	\$ 6,025,238
3,673,856	3,967,313	5,027,837	Materials & Services	5,730,780	5,765,780	5,826,645
\$ 8,162,166	\$ 8,221,853	\$ 10,618,428	Total Finance & Administration	\$ 11,544,594	\$ 11,579,594	\$ 11,851,883



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Division Summary LABOR RELATIONS & HUMAN RESOURCES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 2,689,819	\$ 2,682,771	\$ 2,068,594	\$ 2,068,594	\$ 1,972,899	-4.63%	66.82%
Materials & Services	16,138,243	671,716	661,535	561,626	979,840	48.12%	33.18%
<b>Total</b>	<b>\$ 18,828,062</b>	<b>\$ 3,354,487</b>	<b>\$ 2,730,129</b>	<b>\$ 2,630,220</b>	<b>\$ 2,952,739</b>	<b>8.15%</b>	<b>100.00%</b>

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\*This Division was previously named the General Counsel/Human Resources Division.

\*The Legal Services Department moved to create the Legal Services Division.

\*The Administration Department was renamed the Administration & Business Partnering Department.

\*The Human Resources Department was renamed the Compensation, Benefits & HRIS Department.

\*The Labor Relations Department was created with some staff moved from the Administration & Support Department in the Operations Division.

\*The Administration & Business Partnering Department moved some staff to the Compensation, Benefits & HRIS Department.

\*The Compensation, Benefits & HRIS Department moved some staff to the Administration & Business Partnering Department.

Department Summary LABOR RELATIONS & HUMAN RESOURCES - ADMINISTRATION & BUSINESS PARTNERING

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 570,792	\$ 524,214	\$ 948,162	\$ 948,162	\$ 913,518	-3.65%	70.32%
Materials & Services	243,603	260,220	270,348	307,361	385,596	42.63%	29.68%
<b>Total</b>	<b>\$ 814,394</b>	<b>\$ 784,435</b>	<b>\$ 1,218,510</b>	<b>\$ 1,255,523</b>	<b>\$ 1,299,114</b>	<b>6.61%</b>	<b>100.00%</b>

Responsibilities:

The **Labor Relations & Human Resources Division Administration & Business Partnering** Department is responsible for providing professional expertise in developing policies and practicing that acquire, manage, retain the talent necessary to implement TriMet's business plan and to provide management information to assess the degree to which human capital is being used effectively. The division administration also represents TriMet in negotiating with ATU and resolving cases and controversies between them.

Activities:

- Ensure Human Resources staff has the resources to provide expertise through continuous professional development, efficient use of resources and current technical knowledge and advancements.
- Negotiate labor agreement between TriMet and ATU.
- Provide consultation and advice to executive on the implementation of labor and HR strategy.

Performance Measures:

- Align the cost of union benefit cost increases with the market and TriMet's revenues.
- Ensure HR provides subject matter expertise to lead in the acquisition, management and retention of talent needed to carry-out TriMet's mission.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - ADMINISTRATION & BUSINESS PARTNERING

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Executive Director			\$ 165,662	1.00	\$ 165,662	\$ 165,662	\$ 175,663	1.00	\$ 175,663
Human Resources Business Partner	\$ 154,273	\$ 154,273	154,867	1.00	154,867	154,867	110,423	1.00	110,423
Director, Employee Services	117,868	117,868	118,327	1.00	118,327	118,327			
Human Resources Business Partner							105,404	1.00	105,404
Human Resources Business Partner							110,423	1.00	110,423
Recruiter							67,422	1.00	67,422
Operations Recruiter							52,471	1.00	52,471
Candidate Sourcer							53,766	1.00	53,766
Executive Assistant	60,834	61,010	61,241	1.00	61,241	61,241	61,241	1.00	61,241
Administrative Specialist	34,845	35,139	43,556	1.00	43,556	43,556			
Receptionist - PT	12,176	15,000	29,232	0.55	16,078	16,078	29,232	0.55	16,078
Receptionist - PT	19,610	15,000	29,963	0.55	16,480	16,480	30,276	0.55	16,652
Fringe Benefits	164,718	108,500			359,682	359,682			259,712
Workers' Admin	437				1,221	1,221			235
Unscheduled Overtime	249	391							
Capitalized Grant Labor/Fringe								(0.75)	(115,972)
Limited Term Employment	5,782	17,032			11,050	11,050			
Total	\$ 570,792	\$ 524,214		6.10	\$ 948,162	\$ 948,162		8.35	\$ 913,518

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - ADMINISTRATION & BUSINESS PARTNERING

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical			\$ 1,608	\$ 45,000	\$ 55,077	3326.21%	14.28%
Temporary Help	\$ 6,155	\$ 10,871	4,759	4,759		-100.00%	0.00%
Other Services	2,352	2,776	2,710	2,227	2,543	-6.17%	0.66%
Office Supplies	5,832	6,602	5,919	6,000	4,371	-26.15%	1.13%
Other Materials	331	442	1,405	1,485	1,174	-16.41%	0.30%
Postage	2,636	8,564	7,501	7,501	5,530	-26.28%	1.43%
Telephone	1,993	1,964	3,215	3,215	2,437	-24.21%	0.63%
Dues & Subscriptions	1,252	1,285	1,934	1,934	2,588	33.82%	0.67%
Local Travel & Meetings	111		536	536	3,188	495.33%	0.83%
Education & Training	1,900	5,236	5,670	2,500	4,989	-12.01%	1.29%
Out-of-Town Travel	41	1,479	5,388	2,500	6,667	23.75%	1.73%
Union Contractual Services	221,000	221,000	229,704	229,704	263,000	14.50%	68.21%
Recruitment Expense					5,483		1.42%
Pre-Employment Screening Services					2,648		0.69%
Medical Pre-Employment Services (MRO)					4,312		1.12%
Medical Pre-Employment Services (MH)					1,185		0.31%
Other Services					18,662		4.84%
Other Materials					1,742		0.45%
Total	\$ 243,603	\$ 260,220	\$ 270,348	\$ 307,361	\$ 385,596	42.63%	100.00%

Department Summary LABOR RELATIONS & HUMAN RESOURCES - LEGAL SERVICES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,513,342	\$ 1,416,120					
Materials & Services	144,155	188,066					
Total	\$ 1,657,497	\$ 1,604,187					



BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - LEGAL SERVICES

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
General Counsel	\$ 201,158	\$ 200,383							
Director, Legal Services	162,133	161,518							
Senior Deputy General Counsel	124,215	123,749							
Senior Deputy General Counsel	135,469	134,940							
Deputy General Counsel	95,115	95,471							
Deputy General Counsel I	98,610	98,610							
Legal Assistant	50,107	43,242							
Litigation Specialist	121,669	63,375							
Paralegal Investigator		50,880							
Litigation Specialist, Labor & Discovery	58,802	58,802							
Records Analyst	58,046	57,821							
Fringe Benefits	393,826	326,430							
Workers' Compensation	11,251								
Unscheduled Overtime	77	900							
Limited Term Employment	2,863								
Total	\$ 1,513,342	\$ 1,416,120							

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - LEGAL SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Legal	\$ 80,637	\$ 60,183					
Other Services	30,723	93,472					
Office Supplies	4,144	8,116					
Other Materials	2,380	2,571					
Telephone	1,341	1,468					
Dues & Subscriptions	16,509	11,520					
Local Travel & Meetings	227	337					
Education & Training	3,812	4,892					
Out-of-Town Travel	4,382	5,508					
Total	\$ 144,155	\$ 188,066					

Department Summary LABOR RELATIONS & HUMAN RESOURCES - LABOR RELATIONS

	Actual		Budget	Estimate	Budget	% Change	% of
	09/10	10/11	11/12	11/12	12/13	FY12 - FY13	Dept. Total
Personnel Services			\$ 353,088	\$ 353,088	\$ 348,185	-1.39%	92.73%
Materials & Services			2,592	2,592	27,316	953.84%	7.27%
Total			\$ 355,680	\$ 355,680	\$ 375,501	5.57%	100.00%

Responsibility:

The **Labor Relations** Department provides professional labor relations support to TriMet management in the area of labor contract administration, grievance handling, fact finding, training and dispute resolution. The department also is actively involved in labor relations strategy and contract negotiation. The department works with TriMet divisions having represented workforces to accomplish TriMet's mission and goals within legal, financial, business and ethical parameters.

Activities:

- Contract administration.
- Grievance administration.
- Discipline administration of represented employees.
- Labor relations training.

Performance Measures:

- Provide and communicate a framework for labor relations principles and practices that guide management actions in the consistent application of the labor agreement and management of the represented workforce.
- Ensure that contract administration documents, such as grievance files, arbitration decisions, discipline and contract negotiation files are kept in a manner that is complete, reliable and easy to access in the future with an emphasis on using technology tools.
- Ensure that implementation of TriMet's labor relations strategies and practices support the agency's business goals and objectives.
- Provide the highest possible level of customer service by responding quickly and appropriately to labor relation matters, identified by department management personnel.
- Ensure consistent application of discipline to the represented workforce and ensure the seven tests of just cause are met.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - LABOR RELATIONS

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Labor Relations			\$ 110,434	1.00	\$ 110,434	110,434	\$ 110,434	1.00	\$ 110,434
Manager, Labor Relations			86,506	1.00	86,506	86,506	86,506	1.00	86,506
Labor Analyst			65,041	1.00	65,041	65,041	65,041	1.00	65,041
Fringe Benefits					91,107	91,107			86,204
Total				3.00	\$ 353,088	\$ 353,088		3.00	\$ 348,185

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - LABOR RELATIONS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Temporary Help					\$ 3,399		12.44%
Other Services			\$ 900	\$ 900	13,390	1387.78%	49.02%
Office Supplies			432	432	2,678	519.91%	9.80%
Other Materials			360	360	618	71.67%	2.26%
Postage					1,648		6.03%
Telephone			900	900	711	-21.03%	2.60%
Dues & Subscriptions					942		3.45%
Local Travel & Meetings					361		1.32%
Education & Training					1,251		4.58%
Out-of-Town Travel					2,318		8.48%
			\$ 2,592	\$ 2,592	\$ 27,316	953.84%	100.00%

Department Summary LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 605,685	\$ 742,436	\$ 767,343	\$ 767,343	\$ 711,197	-7.32%	55.64%
Materials & Services	15,750,487	223,429	388,596	251,673	566,929	45.89%	44.36%
Total	\$ 16,356,171	\$ 965,865	\$ 1,155,939	\$ 1,019,016	\$ 1,278,125	10.57%	100.00%

Responsibility:

The **Human Resources Compensation, Benefits & HRIS** Department is responsible for providing leadership in developing and facilitating business strategies that build a diverse, competent workforce through expertise in the following areas:

Activities:

- Compensation.
- Benefits.
- Performance management.
- Human Resource Information Systems.

Performance Measures:

- Develop and foster business partnerships and management practices that encourage TriMet employees to meet agency goals of safe, reliable and secure service and maximize district resources. Provide leadership that values the contributions of each employee in the organization.
- Evaluate and refine the total compensation structure to ensure market competitiveness.
- Provide and communicate a framework of policies and practices that guide management actions in a consistent and fair manner.
- Ensure that all Human Resources strategies and practices support the agency's goals and principals.
- Provide the highest possible level of customer service by responding quickly and appropriately to the requirements of the Human Resources' internal and external customers.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base Pos Total			Est Total	-----Budget----- Base Pos Total		
<b>Employment:</b>									
Manager, Human Resources	\$ 98,052	\$ 97,674	\$ 98,052	1.00	\$ 98,052	\$ 98,052			
Senior Human Resources Rep.	67,422	67,171	67,422	1.00	67,422	67,422			
Senior Human Resources Rep.	59,153	58,916	59,153	1.00	59,153	59,153			
Human Resources Representative	49,192	49,013	52,471	1.00	52,471	52,471			
Human Resources Representative	50,406	50,203	53,766	1.00	53,766	53,766			
Fringe Benefits	141,973	144,847			134,185	134,185			
<b>Compensation &amp; Benefits:</b>									
Director, Comp., Benefits & HRIS							\$ 118,327	1.00	\$ 118,327
HRIS Business Analyst							105,404	1.00	105,404
Manager, Benefits	53,170	88,000	88,343	1.00	88,343	88,343	88,343	1.00	88,343
Benefits Administrator	58,109	58,109	58,339	1.00	58,339	58,339	58,339	1.00	58,339
Benefits Specialist	43,242	43,310	43,242	1.00	43,242	43,242	43,242	1.00	43,242
Administrative Specialist							43,556	1.00	43,556
Compensation Analyst							59,153	1.00	59,153
Fringe Benefits	56,281	84,959			78,370	78,370			183,082
Overtime	93	233							
Workers' Compensation									311
Limited Term Employment					34,000	34,000			11,440
Capitalized Labor/Fringe	(71,407)								
<b>Total</b>	<b>\$ 605,685</b>	<b>\$ 742,436</b>		<b>8.00</b>	<b>\$ 767,343</b>	<b>\$ 767,343</b>		<b>7.00</b>	<b>\$ 711,197</b>

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Employment:</b>							
Recruitment Expense	\$ 1,075	\$ 683	\$ 5,323	\$ 1,110		-100.00%	0.00%
Pre-Employment Screening Services	2,022	1,752	2,570	3,286		-100.00%	0.00%
Medical Pre-Employment Services (MRO)	(235)	30	4,186			-100.00%	0.00%
Medical Pre-Employment Services (MH)		947	1,151			-100.00%	0.00%
Fines and Penalties	1,472						0.00%
Other Services	14,142	15,700	17,633	17,633		-100.00%	0.00%
Other Materials		170	1,691	1,691		-100.00%	0.00%
<b>Sub-Total Employment:</b>	18,477	19,282	32,554	23,720			
<b>Compensation &amp; Benefits:</b>							
Professional & Technical					\$ 7,213		1.27%
Temporary Help					5,000		0.88%
Other Services					159,962		28.22%
Office Supplies					3,461		0.61%
Other Materials	601		1,561	1,561	10,485	571.86%	1.85%
Postage					4,378		0.77%
Telephone					1,965		0.35%
Dues & Subscriptions					800		0.14%
Local Travel & Meetings					2,500		0.44%
Education & Training					8,199		1.45%
Out-of-Town Travel					5,279		0.93%
DOTS Renewal Medical Services	71,489	72,339	72,420	68,440	66,100	-8.73%	11.66%
Disability Medical Review Services	7,751	2,976	10,774	6,458	7,500	-30.39%	1.32%
Medical Employment Expense	51						0.00%
FMLA/OFLA Third Party Administrator	93,193	82,730	91,262	82,332	106,840	17.07%	18.85%
Health Benefit Consultant	32,664	14,362	121,414	10,552	125,056	3.00%	22.06%
BHS FSA Third Party Administrator	90,803	14,803	34,476	34,476	20,500	-40.54%	3.62%
Compensation Survey Services	9,092	695	4,323	4,323	10,500	142.90%	1.85%
Education Reimbursement	1,175						0.00%
Non-Union EAP	13,098	7,746	10,404	10,404	10,716	3.00%	1.89%
Medical Plans - Retired/Disabled	14,255,892						0.00%
Union Retiree Medicare Part B Reimburse.	798,959						0.00%



BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Union Active/Retiree Benefit Reimburse.	\$ 42,364						0.00%
Retiree Health Employer Taxes	26,576						0.00%
Life Insurance - Retired	280,068						0.00%
Employee Awards	8,234	\$ 8,495	\$ 9,407	\$ 9,407	\$ 10,475	11.35%	1.85%
<b>Sub-Total Compensation &amp; Benefits:</b>	15,732,010	204,146	356,041	227,953	566,929		
Total	<u>\$ 15,750,487</u>	<u>\$ 223,429</u>	<u>\$ 388,596</u>	<u>\$ 251,673</u>	<u>\$ 566,929</u>	45.89%	100.00%

BUDGET PROGRESSION SCHEDULE - LABOR RELATIONS & HUMAN RESOURCES

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 570,792	\$ 524,214	\$ 948,162	Administration & Business Partnering			
243,603	260,220	270,348	Personnel Services	\$ 768,136	\$ 913,510	\$ 913,518
			Materials & Services	385,596	385,596	385,596
\$ 814,394	\$ 784,435	\$ 1,218,510	Department Total	\$ 1,153,732	\$ 1,299,106	\$ 1,299,114
			Legal Services			
\$ 1,513,342	\$ 1,416,120		Personnel Services			
144,155	188,066		Materials & Services			
\$ 1,657,497	\$ 1,604,187		Department Total			
		\$ 353,088	Labor Relations	\$ 348,183	\$ 348,183	\$ 348,185
		2,592	Personnel Services	27,316	27,316	27,316
			Materials & Services			
		\$ 355,680	Department Total	\$ 375,498	\$ 375,498	\$ 375,501
			Compensation, Benefits & HRIS			
\$ 605,685	\$ 742,436	\$ 767,343	Personnel Services	\$ 856,566	\$ 711,192	\$ 711,197
15,750,487	223,429	388,596	Materials & Services	566,929	566,929	566,929
\$ 16,356,171	\$ 965,865	\$ 1,155,939	Department Total	\$ 1,423,494	\$ 1,278,120	\$ 1,278,125
			Division Total			
\$ 2,689,819	\$ 2,682,771	\$ 2,068,594	Personnel Services	\$ 1,972,885	\$ 1,972,885	\$ 1,972,899
16,138,243	671,716	661,535	Materials & Services	979,840	979,840	979,840
\$ 18,828,062	\$ 3,354,487	\$ 2,730,129	Total Labor Relations & Human Resources	\$ 2,952,725	\$ 2,952,725	\$ 2,952,739



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Division Summary LEGAL SERVICES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 1,505,995	\$ 1,505,995	\$ 1,432,252	-4.90%	88.54%
Materials & Services			278,237	260,168	185,291	-33.41%	11.46%
<b>Total</b>			<b>\$ 1,784,232</b>	<b>\$ 1,766,163</b>	<b>\$ 1,617,543</b>	<b>-9.34%</b>	<b>100.00%</b>

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\*The Legal Services Department in the Labor Relations & Human Resources Division moved to create the Legal Services Division.

Department Summary LEGAL SERVICES - LEGAL SERVICES

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services			\$ 1,505,995	\$ 1,505,995	\$ 1,432,252	-4.90%	88.54%
Materials & Services			278,237	260,168	185,291	-33.41%	11.46%
Total			\$ 1,784,232	\$ 1,766,163	\$ 1,617,543	-9.34%	100.00%

Responsibility:

The **Legal Services** Department provides professional, competent, highly responsive and cost-effective legal assistance to the TriMet Board and staff. Work with all TriMet Divisions to accomplish TriMet's mission and goals within legal, financial, business and ethical parameters.

Activities:

- Contract and Construction Law.
- Municipal/Public Law.
- Employment Law.
- Real Estate/Land Use/Environmental.
- Tort Defense.

Performance Measures:

- Ensure the delivery of the highest quality legal services through effective deployment of internal and external legal counsel.
- Enhance productivity by more effectively managing incoming work, balancing workloads and strengthening TriMet's preventative law program to help minimize potential project development and implementation problems.
- Provide the highest possible level of customer service by responding quickly and professionally to the requirements of the Legal Department's customers and clients and constituents.
- Increase the use of technology to ensure that the quality of legal services remains exceptional.
- Engage, maintain and utilize the most competent available outside legal counsel in a strategic and cost-effective manner for matters requiring specific skills and expertise.

BUD1 Personnel Services LEGAL SERVICES - LEGAL SERVICES

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
General Counsel			\$ 201,158	1.00	\$ 201,158	\$ 201,158	\$ 175,663	1.00	175,663
Director, Legal Services			162,133	1.00	162,133	162,133	145,554	1.00	145,554
Senior Deputy General Counsel			124,215	1.00	124,215	124,215	124,424	1.00	124,424
Senior Deputy General Counsel			135,469	1.00	135,469	135,469	135,469	1.00	135,469
Deputy General Counsel			119,789	1.00	119,789	119,789	117,158	1.00	117,158
Deputy General Counsel I			116,988	1.00	116,988	116,988	112,996	1.00	112,996
Legal Assistant			52,200	1.00	52,200	52,200	52,200	1.00	52,200
Litigation Specialist			62,640	1.00	62,640	62,640	62,640	1.00	62,640
Paralegal Investigator			55,332	1.00	55,332	55,332	55,332	1.00	55,332
Litigation Specialist, Labor & Discovery			59,028	1.00	59,028	59,028	59,028	1.00	59,028
Records Analyst			58,046	1.00	58,046	58,046	58,046	1.00	58,046
Fringe Benefits					358,996	358,996			333,325
Workers' Compensation									416
Total				11.00	\$ 1,505,995	\$ 1,505,995		11.00	\$ 1,432,252

BUD2 Materials & Services LEGAL SERVICES - LEGAL SERVICES

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Legal			\$ 69,252	\$ 69,252	\$ 71,329	3.00%	38.50%
Professional & Technical			142,671	120,000	42,467	-70.23%	22.92%
Temporary Help			1,689	1,689	1,740	3.00%	0.94%
Other Services			24,734	29,337	29,337	18.61%	15.83%
Office Supplies			5,480	5,480	5,645	3.00%	3.05%
Other Materials			2,979	2,979	3,069	3.00%	1.66%
Telephone			3,692	3,692	3,789	2.61%	2.04%
Dues & Subscriptions			11,244	11,244	11,582	3.00%	6.25%
Local Travel & Meetings			596	596	614	3.00%	0.33%
Education & Training			9,529	9,529	9,815	3.00%	5.30%
Out-of-Town Travel			6,370	6,370	5,904	-7.31%	3.19%
Total			\$ 278,237	\$ 260,168	\$ 185,291	-33.41%	100.00%

BUDGET PROGRESSION SCHEDULE - LEGAL SERVICES

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
		\$ 1,505,995	Legal Services	\$ 1,432,242	\$ 1,432,242	\$ 1,432,252
		278,237	Personnel Services	185,291	185,291	185,291
			Materials & Services			
		\$ 1,784,232	Department Total	\$ 1,617,533	\$ 1,617,533	\$ 1,617,543
			Division Total			
		\$ 1,505,995	Personnel Services	\$ 1,432,242	\$ 1,432,242	\$ 1,432,252
		278,237	Materials & Services	185,291	185,291	185,291
		\$ 1,784,232	Total Legal Services	\$ 1,617,533	\$ 1,617,533	\$ 1,617,543





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Division Summary OPERATIONS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 217,482,328	\$ 189,679,114	\$ 197,720,941	\$ 197,720,941	\$ 203,773,501	3.06%	64.89%
Materials & Services	120,676,014	111,395,625	106,812,020	105,811,804	110,262,680	3.23%	35.11%
<b>Total</b>	<b>\$ 338,158,340</b>	<b>\$ 301,074,740</b>	<b>\$ 304,532,962</b>	<b>\$ 303,532,745</b>	<b>\$ 314,036,182</b>	<b>3.12%</b>	<b>100.00%</b>

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\*The Safety & Security Department moved to create the Safety & Security Division.

\*The Administration & Support Department moved some staff to the Labor Relations Department in the Labor Relations & Human Resources Division.

\*The Transportation Planning Department moved some staff to the Planning & Policy Department in the Public Affairs Division.

Department Summary OPERATIONS - ADMINISTRATION & SUPPORT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,309,692	\$ 3,961,660	\$ 4,172,855	\$ 4,172,855	\$ 4,067,715	-2.52%	87.47%
Materials & Services	337,355	614,048	647,842	658,305	582,743	-10.05%	12.53%
Total	\$ 1,647,047	\$ 4,575,708	\$ 4,820,697	\$ 4,831,160	\$ 4,650,458	-3.53%	100.00%

Responsibility:

The **Operations Division** is responsible for delivering TriMet transportation and maintenance operations in a culture of safety and service excellence.

The **Administration & Support** Department includes these functions:

- Operations executive
- Operations planning and development
- Operations support

Activities:

- Operations Executive
  - Communicate/instill TriMet’s strategic direction throughout the division, focused on safety, service excellence, support to employees and state of good repair.
  - Executive actions for division budgets, programs, projects and personnel.
  - Employee communication, recognition and training programs (in collaboration with Organization Development/Special Projects department).
- Operations Planning and Development
  - Annual division budgets, multi-year service plans, fleet, facilities and operations and maintenance programs to fulfill TriMet 5-year plans, including Transit Investment and Financial Forecast Plans.
  - Operations productivity objectives, quality standards and FTA compliance.

Activities - continued:

- Operations Support
  - Manage and coordinate operations startup of light rail extensions.
  - Operations planning for future fixed-route bus and LIFT operations.
  - Fixed-route bus, LIFT bus and light rail vehicle fleet management plans.
  - Service performance and ridership data collection, analysis and reporting.
  - Maintenance planning and analysis.
  - Initial and re-certification training programs for operators, field supervisors, bus dispatchers and rail controllers.
  - Training curricula, SOPs and rule books.
  - Recordkeeping of transportation training, curricula and SOPs.

Performance Measures:

- Boarding rides per revenue hour.
- Operating cost per boarding ride and per vehicle mile.
- Customer commendations and complaints.
- Miles between chargeable road calls.
- Reported crimes per 100,000 riders.
- Successful operations startup of light rail extensions.
- Timely reporting of service performance and ridership information.
- Initial and annual re-certification training for all fixed-route bus and MAX operators.

BUD1 Personnel Services OPERATIONS - ADMINISTRATION & SUPPORT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Administration:</b>									
Executive Director	\$ 229,989	\$ 166,001	\$ 166,000	1.00	\$ 166,000	\$ 166,000	\$ 166,643	1.00	\$ 166,643
Executive Administrator	67,630	67,366	67,630	1.00	67,630	67,630	67,630	1.00	67,630
Director, Operations Planning & Develop.	129,540	129,052	129,540	1.00	129,540	129,540	129,540	1.00	129,540
Coordinator, Ops. Services	69,175	68,910	69,175	1.00	69,175	69,175			
Director, Workforce Devel./Trng.	110,434	110,018							
HR Manager, Workforce Develop	86,506	86,176							
Senior Human Resources Rep.	65,041	64,797							
Fare Equipment Contract Manager	87,132	86,798	87,132	1.00	87,132	87,132	87,132	1.00	87,132
Manager, Ops Communications	85,086	78,419	85,086	1.00	85,086	85,086			
<b>Operations Support:</b>									
Director, Operations Support		92,975	93,334	1.00	93,334	93,334	93,334	1.00	93,334
Manager, Rail Operations Planning		101,698	102,082	1.00	102,082	102,082	102,082	1.00	102,082
Manager, Procedures Development		70,102	89,262	0.75	66,947	66,947			
Technical Services Specialist							63,904	1.00	63,904
Fringe Benefits					89,824	89,824			87,581
Workers' Compensation									122
<b>Operations Analysis:</b>									
Manager, Service Performance & Analysis		83,394	83,708	1.00	83,708	83,708	83,708	1.00	83,708
Operations Analyst		192,380	56,550	4.00	226,200	226,200	56,550	4.00	226,199
Fringe Benefits		107,021			131,055	131,055			122,649
Workers' Compensation									190
<b>Employee Support:</b>									
Employee Programs Coordinator		53,181	51,949	1.00	51,949	51,949	51,949	1.00	51,949
Fringe Benefits		25,133			25,212	25,212			23,371
Workers' Compensation									37

BUD1 Personnel Services OPERATIONS - ADMINISTRATION & SUPPORT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Operator Training-Bus:</b>									
Manager, Trans Ops Training		\$ 87,789	\$ 88,134	1.00	\$ 88,134	\$ 88,134	\$ 88,134	1.00	\$ 88,134
Assist Manager, Transportation Training		75,269	75,565	1.00	75,565	75,565	75,288	1.00	75,288
Administrative Specialist		53,913	53,891	1.00	53,891	53,891	53,891	1.00	53,891
Lead Dispatcher/Controller		74,754	70,576	1.00	70,740	70,740			
Training Supervisor		853,629	67,276	14.00	944,171	944,171	70,512	16.00	1,131,060
Fringe Benefits		466,415			532,364	532,364			570,514
Workers' Compensation					1,548	1,548			933
Longevity Premium					40,368	40,368			37,579
Unscheduled Overtime - Non-Op.		31,178			94,054	94,054			138,561
<b>Operator Training-Rail:</b>									
Assistant Manager, Transportation		77,201	77,507	1.00	77,507	77,507	77,507	1.00	77,507
Lead Dispatcher/Controller		67,703	70,576	1.00	70,740	70,740			
Transportation Training Supervisor		130,677	67,277	2.00	134,882	134,882	70,512	3.00	212,074
Training Supervisor-Green Line		67,589	67,278	1.00	67,442	67,442	70,512	1.00	70,691
Fringe Benefits		144,761			146,819	146,819			148,014
Longevity Premium					8,770	8,770			9,500
Unscheduled Overtime - Non-Op.		1,569			2,626	2,626			4,361
Workers' Compensation									518
Fringe Benefits	\$ 379,159	250,655			273,797	273,797			132,539
Capitalized Labor/Fringe		(4,861)							
Workers' Compensation									295
Union Insured Premium Repayment									10,182
Limited Term Employment					14,560	14,560			
<b>Total</b>	<b>\$ 1,309,692</b>	<b>\$ 3,961,660</b>		<b>37.75</b>	<b>\$ 4,172,855</b>	<b>\$ 4,172,855</b>		<b>37.00</b>	<b>\$ 4,067,715</b>

BUD2 Materials & Services OPERATIONS - ADMINISTRATION & SUPPORT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Administration:</b>							
Professional & Technical	\$ 182,395	\$ 105,335	\$ 145,000	\$ 140,000	\$ 40,000	-72.41%	6.86%
Temporary Help	180						0.00%
Laundry	1,139	299		255			0.00%
Other Services	58,538	17,975	4,100	10,000	19,223	368.85%	3.30%
Labor/Employment Process Expense					50,000		8.58%
Office Supplies	5,026	5,543	1,968	2,000	2,000	1.63%	0.34%
Other Materials	3,044	6,027	1,640	1,200	1,600	-2.44%	0.27%
Microcomputer Materials	289						0.00%
Telephone	6,380	6,889	4,100	4,000	3,931	-4.12%	0.67%
Dues & Subscriptions	514	300	800	600	800	0.00%	0.14%
APTA Dues	71,833	76,000	74,174	76,000	80,000	7.85%	13.73%
Local Travel & Meetings	754	906		200			0.00%
Education & Training	438						0.00%
Out-of-Town Travel	6,757	11,241	5,708	11,000	7,200	26.14%	1.24%
Assault Reward		200		200			0.00%
Employee Recognition	70	148		6,000	4,000		0.69%
<b>Sub-Total Administration:</b>	337,355	230,862	237,490	251,455	208,754		
<b>Employee Support:</b>							
Operator Uniforms		225,142	242,152	235,000	250,188	3.32%	42.93%
Quality Assurance/ADA		16,085	25,000	20,000	50,750	103.00%	8.71%
Fixed Route Back-up - Cabs		16,655	3,600	2,400	3,600	0.00%	0.62%
Transfers-Fare Collection		46,500	70,000	74,000		-100.00%	0.00%
Rewards & Recognition		32,518	12,000	25,000	12,360	3.00%	2.12%
Special Events		14,341	14,000	15,000	14,420	3.00%	2.47%
<b>Sub-Total Employee Support:</b>		351,240	366,752	371,400	331,318		

BUD2 Materials & Services OPERATIONS - ADMINISTRATION & SUPPORT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Operator Training-Bus:</b>							
Accident Review/Investigations		\$ 6,406	\$ 10,000	\$ 6,000	\$ 10,000	0.00%	1.72%
Other Services		10	1,000	800	1,000	0.00%	0.17%
Office Supplies		3,701	3,000	3,650	3,200	6.67%	0.55%
Other Materials		424	5,000	5,000	5,000	0.00%	0.86%
Operator Training Materials		11,701	15,800	12,000	15,000	-5.06%	2.57%
Telephone		4,970	5,100	5,600	4,771	-6.45%	0.82%
<b>Sub-Total Operator Training-Bus:</b>		27,213	39,900	33,050	38,971		
<b>Operator Training-Rail:</b>							
Other Services			500	200	500	0.00%	0.09%
Office Supplies		4,733	1,200	1,200	1,200	0.00%	0.21%
Other Materials			1,000	200	1,000	0.00%	0.17%
Operator Training Materials			1,000	800	1,000	0.00%	0.17%
<b>Sub-Total Operator Training-Rail:</b>		4,733	3,700	2,400	3,700		
	\$ 337,355	\$ 614,048	\$ 647,842	\$ 658,305	\$ 582,743	-10.05%	100.00%

BUD2 Materials & Services OPERATIONS - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
Work Environment Improvements (Safety Program)			\$ 111,000	\$ 21,000	\$ 90,000	-18.92%	2.75%
Operations Operating Projects OTO		\$ 102,573	151,000	81,000	117,881	-21.93%	3.61%
System Security Improvements-Homeland Security Grant	\$ 487,478	732,178	1,957,265	1,216,579	765,686	-60.88%	23.43%
Safety Compliance	3,891						0.00%
LIFT Shop Equipment Replacement <=\$5,000			6,200	2,200	11,400	83.87%	0.35%
ATP NW Nela Maintenance	29,066	11,009					0.00%
Non-Revenue Vehicle Repairs	8,038	38,700	95,000	80,000	195,320	105.60%	5.98%
Bus Shop Equipment Replacement/Repair	34,501		106,550	56,550	182,100	70.91%	5.57%
Bus Shop Equipment - Powell		23,157					0.00%
Continuously Regenerating Traps	328,328	392,922					0.00%
Steering Arm Retrofit	18,000						0.00%
Innovative Battery Technology	133,735						0.00%
Drop Down Chains for 2100 Series Bus Fleet		99,860			130,000		3.98%
Diesel Bus Efficiency Improvements	614,859	69,928					0.00%
Center Administration - Non-Environmental	40,107	18,096					0.00%
Center Maintenance - Operations Projects	50,869						0.00%
CAD/AVL Startup			263,635	263,635		-100.00%	0.00%
Merlo Maintenance - Operations Projects	2,518	5,187					0.00%
Powell Facility - Non-Environmental	13,390	26,911					0.00%
Ruby Junction Non-Environmental	14,056	6,299					0.00%
Elmonica Maintenance Facility Roof Replacement	43,155	504,691					0.00%
Elmonica Facility Non-Environmental	1,061	6,406					0.00%
Barbur Blvd Stormwater Retrofit		173	590,000	450,795	139,205	-76.41%	4.26%
Light Rail Station P&R, TC (Right of Way Fencing)		31,119	60,000		60,000	0.00%	1.84%
Light Rail Station P&R, TC (Transit Centers)	21,055	2,500					0.00%
Light Rail Station P&R, TC (Park & Ride Maintenance)		8,398	144,000	76,500	602,434	318.36%	18.43%
Light Rail Station P&R, TC (Parking Garages)	35,167	24,891					0.00%
Vintage Trolley Barn	26,184	742					0.00%
Facilities Maintenance Shop Equipment Replacement	43,260	24,142	48,020	48,000	46,000	-4.21%	1.41%



BUD2 Materials & Services OPERATIONS - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
Tigard Transit Center Piping Repair	\$ 1,069						0.00%
IT Server Room Climate Control System	50,444						0.00%
Light Rail Station P&R, TC (Paving STC, Gateway...)	23,042	\$ 5,863					0.00%
Center Street Concrete Replacement	213,169						0.00%
Light Rail Station P&R, TC (Repainting Platforms)	194,943	78,863					0.00%
Merlo Concrete Replacement	319,126						0.00%
MAX/WES Shops Maintenance			\$ 7,000	\$ 7,000	\$ 289,000	4028.57%	8.84%
MOW Equipment - Operating	6,264	1,457					0.00%
Switch Heaters/Covers (Existing & I-205 Alignments)	1,500,851	145,607					0.00%
Ice Cap Installation Along I-205	87,796						0.00%
Light Rail Electrification & Signaling System	18,519	21,427	179,000	164,000	44,000	-75.42%	1.35%
Steel Bridge MAX Repairs	85,435						0.00%
Rail Safety Enhancements			64,000	57,108		-100.00%	0.00%
MOW Equipment Replacement Items	2,720	12,642	23,650	14,000	41,900	77.17%	1.28%
Video Communications Systems Replace	128,184	10,759			5,000		0.15%
Fare Revenue Equipment Replacement			1,500			-100.00%	0.00%
Light Rail Track and Structure Repairs	600,742	607,097	401,450	311,450	366,000	-8.83%	11.20%
LRVs Rear-Facing Exterior CCTV Retrofit	1,982						0.00%
Light Rail Shop Equipment <=\$5,000		14,829	40,000	25,000	24,500	-38.75%	0.75%
Rail Maintenance Equipment			20,000	20,000	58,000	190.00%	1.77%
Mall Shelters Maintenance					4,420		0.14%
MAX Validators Replacement					60,000		1.84%
Bus Transit Center and Park & Rides Maintenance					35,500		1.09%
Barbur Transit Center and Park & Ride	400						0.00%
Beaverton Transit Center	684						0.00%
Tigard Transit Center	456						0.00%
	\$ 5,184,544	\$ 3,028,428	\$ 4,269,270	\$ 2,894,817	\$ 3,268,346	-23.44%	100.00%

Department Summary OPERATIONS - SAFETY & SECURITY

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 4,106,248	\$ 1,010,535					
Materials & Services	9,750,633	9,183,794					
Total	\$ 13,856,880	\$ 10,194,329					

BUD1 Personnel Services OPERATIONS - SAFETY & SECURITY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Administration:</b>									
Safety & Security Executive	\$ 110,000								
Manager, Rail Operations Planning	101,698								
Manager, Procedures Development	66,682								
Fringe Benefits	148,746								
<b>Operations Analysis:</b>									
Manager, Service Performance & Analysis	83,708								
MIS Training Analyst - Labor	61,993								
Operations Analyst	169,650								
Fringe Benefits	154,455								
<b>Employee Support:</b>									
Employee Programs Coordinator	51,949								
Fringe Benefits	37,584								
<b>Operator Training-Bus:</b>									
Manager, Trans Ops Training	88,134								
Assist Manager, Transportation Training	75,565								
Administrative Specialist	53,891								
Lead Dispatcher/Controller	72,437								
Training Supervisor	756,414								

BUD1 Personnel Services OPERATIONS - SAFETY & SECURITY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Fringe Benefits	\$ 583,052								
Unscheduled Overtime - Non-Op.	19,681								
<b>Operator Training-Rail:</b>									
Assistant Manager, Transportation	77,507								
Lead Dispatcher/Controller	70,465								
Transportation Training Supervisor	189,046								
Training Supervisor-Green Line	15,371								
Fringe Benefits	184,813								
Unscheduled Overtime - Non-Op.	7,845								
<b>Safety:</b>									
Manager, System Safety Programs	89,366	\$ 89,029							
Manager, Emergency Management	83,938	83,608							
Senior Systems Safety Specialist	78,070	102,776							
System Safety Specialist	163,101	210,899							
Drug & Alcohol Program Administrator	55,207	55,000							
Drug & Alcohol Program Specialist	46,834	48,048							
Fringe Benefits	247,842	218,713							
Workers' Compensation	(1,862)	8							

BUD1 Personnel Services OPERATIONS - SAFETY & SECURITY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Security:</b>									
Security Coordinator	\$ 65,860	\$ 69,916							
Exclusions Administrator	48,692	48,501							
Coordinator, Operations Services	60,594	60,357							
Fringe Benefits	112,245	81,459							
Unscheduled Overtime	1,541	4,294							
Capitalized Labor/Fringe	(125,867)	(62,074)							
Total	\$ 4,106,248	\$ 1,010,535							

BUD2 Materials & Services SAFETY & SECURITY - SAFETY & SECURITY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Administration:</b>							
Local Travel & Meetings	\$ 175						
Out-of-Town Travel	1,184						
<b>Sub-Total Administration:</b>	1,359						
<b>Employee Support:</b>							
Operator Uniforms	208,324						
Quality Assurance/ADA	22,629						
Fixed Route Back-up - Cabs	1,542						
Transfers-Fare Collection	48,792						
Rewards & Recognition	37,741						
Special Events	23,730						
<b>Sub-Total Employee Support:</b>	342,759						
<b>Operator Training-Bus:</b>							
Accident Review/Investigations	11,853						
Other Services	340						
Office Supplies	1,989						
Other Materials	1,314						
Operator Training Materials	15,429						
Telephone	4,812						
<b>Sub-Total Operator Training-Bus:</b>	35,737						

BUD2 Materials & Services SAFETY & SECURITY - SAFETY & SECURITY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Operator Training-Rail:</b>							
Office Supplies	\$ 4,975						
Operator Training Materials	660						
<b>Sub-Total Operator Training-Rail:</b>	5,635						
<b>Safety:</b>							
Drug and Alcohol Testing	58,190	\$ 57,650					
Safety Occupational Services	69,757	76,807					
Rail Safety Oversight	112,384	209,907					
Other Services	43,660	31,881					
Office Supplies	427	835					
Other Materials	14,072	8,659					
Telephone	5,429	4,072					
Dues & Subscriptions		175					
Education & Training		1,460					
Out-of-Town Travel	484						
<b>Sub-Total Safety:</b>	304,403	391,448					
<b>Security:</b>							
Police Security Contracts	6,745,266	7,130,640					
Deputy DA Contract	160,267	167,397					
Other Services - Security	1,355,625	830,005					
Building Security Maintenance	61,532	59,630					
Exclusion & Tow Hearings	157,276	141,799					

BUD2 Materials & Services SAFETY & SECURITY - SAFETY & SECURITY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Canine Program	\$ 569,912	\$ 452,823					
Other Services	1,967	2,695					
Office Supplies	2,170	340					
Other Materials	2,875	2,245					
Telephone	3,752	4,674					
Assault Reward	100	100					
<b>Sub-Total Security:</b>	9,060,741	8,792,347					
	<u>\$ 9,750,633</u>	<u>\$ 9,183,794</u>					



Department Summary OPERATIONS - BUS TRANSPORTATION

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 110,352,448	\$ 95,550,543	\$ 98,322,557	\$ 98,322,557	\$ 98,850,681	0.54%	97.95%
Materials & Services	4,629,293	1,227,358	2,142,416	1,498,616	2,066,264	-3.55%	2.05%
Total	\$ 114,981,742	\$ 96,777,901	\$ 100,464,973	\$ 99,821,173	\$ 100,916,945	0.45%	100.00%

Responsibility:

The **Bus Transportation** Department is responsible for providing safe, courteous, reliable and efficient public transportation for the region.

Activities:

- On-time service.
- Run bus service 90% on-time or better for efficient use of vehicles, operators and better cost per mile.
- Improve schedule efficiency, service reliability for customers and working conditions for operators.
- Comprehensive communication and support to operators.
- Enhance the CSI process, to benefit both customers and operators.
- Sustain a high-quality process for Requests for Safety Assessment and Operating Condition Reports.
- Regularly produce useful and informational Operators' Notices and Bulletins.
- Develop a strong collaborative relationship between ATU/TriMet.
  
- Safety and Service Excellence
  - Partner with all agency departments in continuous development and implementation of TriMet's Safety and Service Excellence Workplan.

Activities:

- Productivity Improvement
  - Encourage/implement improvements identified by operator support and operating condition reports.
  - Attendance/overtime/extraboard.
  - On-time service.
  - Minimize bus idling and drive to achieve best miles per gallon.
  - Minimize unscheduled overtime consistent with service requirements.
  
- Attendance/Extraboard
  - Communicate/educate the importance of attendance/absence.
  - Manage extraboards efficiently.

Performance Measures:

- Maintain 99.5% pullout ratio.
- Sustain 90.7% bus operator attendance.
- Less than 2.6 bus safety incidents per 100,000 miles.
- 4.7 miles per gallon.

BUD1 Personnel Services OPERATIONS - BUS TRANSPORTATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
<b>Administration:</b>									
Director, Transportation Operations	\$ 111,144	\$ 96,414	\$ 107,887	1.00	\$ 107,887	\$ 107,887	\$ 107,887	1.00	\$ 107,887
Executive Administrator	67,630	62,584	52,722	1.00	52,722	52,722	52,722	1.00	52,722
Manager, Workforce Utilization			82,246	1.00	82,246	82,246	82,246	1.00	82,246
Fringe Benefits	65,361	47,686			88,918	88,918			83,689
Workers' Compensation									78
<b>Center Garage:</b>									
Senior Manager, Transportation	93,333								
Station Manager		84,050	82,246	1.00	82,246	82,246	82,246	1.00	82,246
Assistant Manager, Transp Operations	70,992	67,900	70,992	1.00	70,992	70,992	70,992	2.00	141,984
Assistant Manager, Transp Operations	70,992	67,900	70,992	1.00	70,992	70,992			
Operations Assistant	44,579	46,821	44,579	1.00	44,579	44,579	44,579	1.00	44,579
Part-Time Operator	4,333,253	4,304,719	33,094	133.00	4,423,330	4,423,330	35,496	133.00	4,744,886
Active Regular Operator	18,089,661	16,913,915	53,670	344.00	18,519,159	18,519,159	55,844	345.00	19,327,949
Fringe Benefits	18,663,070	12,691,186			12,513,377	12,513,377			13,006,660
Workers' Compensation	981,596	567,338			1,412,494	1,412,494			789,471
Longevity Premium					246,198	246,198			242,704

BUD1 Personnel Services OPERATIONS - BUS TRANSPORTATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
<b>Powell Garage:</b>									
Station Manager	\$ 82,246	\$ 81,936	\$ 82,246	1.00	\$ 82,246	\$ 82,246	\$ 82,246	1.00	\$ 82,246
Assistant Manager, Transp Operations	70,992	69,890	70,992	1.00	70,992	70,992	70,992	1.00	70,992
Assistant Manager, Transp Operations	70,992	69,890	70,992	1.00	70,992	70,992	70,992	1.00	70,992
Operations Assistant	44,579	42,952	44,579	1.00	44,579	44,579	44,579	1.00	44,579
Part-Time Operator	3,308,750	3,262,220	33,094	95.00	3,159,522	3,159,522	35,496	95.00	3,389,204
Active Regular Operator	14,503,069	14,378,396	53,670	255.00	13,727,865	13,727,865	55,844	255.00	14,285,875
Fringe Benefits	14,607,665	10,592,173			9,231,877	9,231,877			9,568,333
Workers' Compensation	1,051,474	1,009,754			1,135,187	1,135,187			1,242,884
Longevity Premium					241,801	241,801			242,373
<b>Merlo Garage:</b>									
Station Manager	82,246	79,063	82,246	1.00	82,246	82,246	82,246	1.00	82,246
Assistant Manager, Transp Operations	70,992	63,053	70,992	1.00	70,992	70,992	70,992	1.00	70,992
Assistant Manager, Transp Operations	70,992	63,053	70,992	1.00	70,992	70,992	70,992	1.00	70,992
Operations Assistant	44,579	40,914	44,579	1.00	44,579	44,579	44,579	1.00	44,579
Part-Time Operator	2,082,938	2,098,550	33,094	63.00	2,095,262	2,095,262	35,496	63.00	2,247,578
Active Regular Operator	8,770,943	8,709,520	53,670	158.00	8,505,893	8,505,893	55,844	158.00	8,851,640
Fringe Benefits	8,879,077	6,322,874			5,850,135	5,850,135			6,063,023
Workers' Compensation	584,884	502,207			336,895	336,895			617,635
Longevity Premium					168,771	168,771			167,084
<b>Station Operations:</b>									
Station Agent	1,317,738	1,391,784	67,276	23.00	1,551,138	1,551,138	70,512	23.00	1,625,899
Chief Station Agent	285,853	304,665	70,577	4.00	282,964	282,964	73,986	4.00	296,663

BUD1 Personnel Services OPERATIONS - BUS TRANSPORTATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Fringe Benefits	\$ 1,059,960	\$ 787,977			\$ 785,246	\$ 785,246			\$ 807,165
Workers' Compensation	13,097	13,769			25,633	25,633			46,073
Longevity Premium					34,922	34,922			36,688
Fringe Benefits					3,824,588	3,824,588			729,322
OTO Eastside Streetcar Startup Wages					161,883	161,883			
OTO Eastside Streetcar Startup Fringe					113,587	113,587			
Timeslip Differential					464,349	464,349			484,112
Road Relief Pay					502,560	502,560			503,683
Scheduled Overtime	10,455,841	10,715,389			6,861,357	6,861,357			7,185,754
Unscheduled & Report OT - Ops.	303,669				2,611,930	2,611,930			2,523,425
Unscheduled Overtime - Non-Op.					200,188	200,188			219,199
Student Training Cost-Center					183,150	183,150			183,150
Unpaid Absence					(2,367,743)	(2,367,743)			(2,373,032)
Union Insured Premium Repayment									580,900
Capitalized Labor/Fringe	(1,737)								
Unemployment Expense					81,333	81,333			81,333
Weighted Runcuts Adjustment					299,506	299,506			
<b>Total</b>	<b>\$ 110,352,448</b>	<b>\$ 95,550,543</b>		<b>1,090.00</b>	<b>\$ 98,322,557</b>	<b>\$ 98,322,557</b>		<b>1,091.00</b>	<b>\$ 98,850,681</b>

BUD2 Materials & Services OPERATIONS - BUS TRANSPORTATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Administration:</b>							
Vehicle Control System Maintenance	\$ 3,378	\$ 34,514	\$ 20,000			-100.00%	0.00%
Rider Advocates - NECN	164,386						0.00%
Rider Advocates - VOCS	325,348	100,114	115,166	\$ 115,116		-100.00%	0.00%
Laundry	5,884	4,834	5,400	4,800	\$ 5,400	0.00%	0.26%
Other Services	5,650	9,285	17,000	20,000	20,000	17.65%	0.97%
Office Supplies	61						0.00%
Other Materials	133	3,030	5,660	2,600	5,000	-11.66%	0.24%
Telephone	11,903	12,497	16,000	12,000	14,552	-9.05%	0.70%
Self-Insurance BI/PD	4,036,483	1,004,580	1,914,000	1,300,000	1,971,420	3.00%	95.41%
Vehicle Registration			240	200	240	0.00%	0.01%
Dues & Subscriptions	1,599						0.00%
Local Travel & Meetings	223	30					0.00%
Education & Training	47						0.00%
Operator CDL Renewals	5,315	4,629	10,000	5,200	8,000	-20.00%	0.39%
Rewards & Recognition		301		400			0.00%
<b>Sub-Total Administration:</b>	4,560,413	1,173,813	2,103,466	1,460,316	2,024,612		
<b>Center Garage:</b>							
Other Services	5,841	315	2,250	500	2,400	6.67%	0.12%
Office Supplies	1,141	1,724	2,800	3,000	3,000	7.14%	0.15%
Other Materials	3,851	16,596	3,600	2,000	3,600	0.00%	0.17%
Telephone	1,061	2,034	1,200	2,500	2,091	74.23%	0.10%
Safety Awards	320				375		0.02%
<b>Sub-Total Center Garage:</b>	12,214	20,670	9,850	8,000	11,466		

BUD2 Materials & Services OPERATIONS - BUS TRANSPORTATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Powell Garage:</b>							
Other Services	\$ 3,885	\$ 912	\$ 1,900	\$ 5,000	\$ 2,400	26.32%	0.12%
Office Supplies	3,384	3,791	2,600	2,400	2,400	-7.69%	0.12%
Other Materials	5,020	1,437	1,000	300	1,000	0.00%	0.05%
Telephone	4,187	4,595	4,000	5,600	4,721	18.02%	0.23%
Safety Awards	70				375		0.02%
<b>Sub-Total Powell Garage:</b>	16,546	10,735	9,500	13,300	10,896		
<b>Merlo Garage:</b>							
Other Services	5,562	1,079	1,800	1,500	2,000	11.11%	0.10%
Office Supplies	4,717	5,166	2,200	2,400	2,400	9.09%	0.12%
Other Materials	8,543	542	800	600	800	0.00%	0.04%
Telephone	6,025	5,259	7,000	5,000	5,833	-16.67%	0.28%
Safety Awards	2,446	1,276		500	257		0.01%
<b>Sub-Total Merlo Garage:</b>	27,293	13,322	11,800	10,000	11,290		
<b>Station Operations:</b>							
Other Services		380	1,800	500	1,800	0.00%	0.09%
Office Supplies	9,027	8,065	5,000	5,000	5,000	0.00%	0.24%
Other Materials	3,801	374	1,000	1,500	1,200	20.00%	0.06%
<b>Sub-Total Station Operations:</b>	12,828	8,818	7,800	7,000	8,000		
	\$ 4,629,293	\$ 1,227,358	\$ 2,142,416	\$ 1,498,616	\$ 2,066,264	-3.55%	100.00%

Department Summary OPERATIONS - SCHEDULING

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,592,614	\$ 1,099,665	\$ 1,102,058	\$ 1,102,058	\$ 1,117,559	1.41%	99.39%
Materials & Services	10,304	8,954	6,630	5,150	6,829	3.00%	0.61%
Total	\$ 1,602,917	\$ 1,108,619	\$ 1,108,688	\$ 1,107,208	\$ 1,124,388	1.42%	100.00%

Responsibility:

The **Scheduling** Department is responsible for three major functions: Scheduling, Scheduling Systems and Special Events Planning.

Activities:

- Scheduling
  - Schedule writing.
  - Runcutting.
  - Vehicle assignment.
  - Material production.
- Scheduling Systems
  - Scheduling systems maintenance.
  - Application development.
  - Website support.
- Special Events Planning
  - Support to events service design.
  - Special events service schedules.

Performance Measures:

- Continuous improvement to on-time performance, meet capacity requirements and create safe and efficient work assignments for bus and rail operators.
- Produce and distribute accurate schedule information to operators and supervisory personnel.
- Make efficient use of scheduling software, hardware tools and provide on-going system administration. Disseminate scheduling materials and information to agency users and for web production.
- Plan, design and implement service for special events. Provide plans for emergency response to service disruptions. Prepare operational service plans for construction-related projects.

BUD1 Personnel Services OPERATIONS - SCHEDULING

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Manager, Scheduling	\$ 92,331	\$ 91,985	\$ 92,331	1.00	\$ 92,331	\$ 92,331	\$ 92,331	1.00	\$ 92,331
Schedule Data Technician	202,030	202,198	67,277	3.00	202,324	202,324	70,512	3.00	212,074
Computer Technology Specialist	191,784	195,241	92,551	2.00	185,430	185,430	98,988	2.00	198,335
Manager, Scheduling Systems	82,309								
Schedule Writer II	261,412	267,166	67,277	4.00	269,765	269,765	70,512	4.00	282,765
Schedule Writer I (Field Scheduler)	172,278	34,596							
Fringe Benefits	589,951	307,653			332,797	332,797			304,781
Union Insured Premium Repayment									4,823
Workers' Compensation									375
Longevity Premium					16,939	16,939			19,505
Unscheduled Overtime	518	826			2,472	2,472			2,571
<b>Total</b>	<b>\$ 1,592,614</b>	<b>\$ 1,099,665</b>		<b>10.00</b>	<b>\$ 1,102,058</b>	<b>\$ 1,102,058</b>		<b>10.00</b>	<b>\$ 1,117,559</b>



BUD2 Materials & Services OPERATIONS - SCHEDULING

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Other Services	\$ 3,701	\$ 4,344	\$ 3,030	\$ 3,000	\$ 3,600	18.81%	52.72%
Office Supplies		144	800	600	800	0.00%	11.71%
Other Materials	1,526	223	800	300	800	0.00%	11.71%
Microcomputer Materials	2,638	2,718					0.00%
Telephone	1,592	1,450	2,000	1,250	1,629	-18.55%	23.85%
Education & Training	525	75					0.00%
Out-of-Town Travel	322						0.00%
	<u>\$ 10,304</u>	<u>\$ 8,954</u>	<u>\$ 6,630</u>	<u>\$ 5,150</u>	<u>\$ 6,829</u>	<u>3.00%</u>	<u>100.00%</u>

Department Summary OPERATIONS - FIELD OPERATIONS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 13,775,161	\$ 11,391,690	\$ 12,512,572	\$ 12,512,572	\$ 13,732,245	9.75%	96.76%
Materials & Services	269,160	244,480	229,212	217,500	459,900	100.64%	3.24%
Total	\$ 14,044,321	\$ 11,636,169	\$ 12,741,784	\$ 12,730,072	\$ 14,192,145	11.38%	100.00%

Responsibility:

The **Field Operations** Department consists of Bus Dispatch, Rail Control, Road and Rail Supervisor functions and personnel in one department, for efficient use of field personnel and equipment and effective coordination of transportation operations during regular and special event service and in response to incidents.

Activities:

- Operation of rail control & bus dispatch.
- Control & supervision of all light rail and bus movements according to standard operating procedures and principles of Safety and Service Excellence.
- Enforcement of TriMet Codes relating to fare policy and other regulations.
- Maintain safe, secure and on-time service to TriMet customers.
- Prepare and manage operating plans for special events service.

Performance Measures:

- Safe, on-time bus and MAX service delivery.
- Improve revenue collection.
- High customer satisfaction for special event service operations.

BUD1 Personnel Services OPERATIONS - FIELD OPERATIONS

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	Base	Pos	Total	Est Total	Base	Pos	Total
<b>Administration:</b>									
Manager, Field Operations	\$ 89,492	\$ 89,152	\$ 89,492	1.00	\$ 89,492	\$ 89,492	\$ 89,492	1.00	\$ 89,492
Manager, Rail Operations	93,062	92,700	93,062	1.00	93,062	93,062	93,062	1.00	93,062
Assistant Manager, Field Operations	98,620	50,991	77,047	1.00	77,047	77,047	77,347	1.00	77,347
Assistant Manager, Field Operations		77,132	77,047	1.00	77,047	77,047	77,347	1.00	77,347
Fringe Benefits	126,977	96,766			122,853	122,853			115,374
Workers' Compensation									164
<b>Road Operations:</b>									
Field Operations Coordinator	133,013	147,285	70,576	3.00	212,221	212,221	73,986	3.00	222,497
Dispatcher	1,302,590	1,198,851	67,276	18.00	1,213,932	1,213,932	70,512	18.00	1,272,442
Lead Dispatcher/Controller							73,986	1.00	74,166
Lead Field Supervisor	293,536	253,663	70,576	4.00	282,962	282,962	73,986	4.00	296,663
Road Supervisor	2,370,042	1,905,173	67,276	29.50	1,989,448	1,989,448	70,512	37.00	2,615,576
Fringe Benefits	2,499,785	1,560,853			1,618,767	1,618,767			1,920,691
Workers' Compensation	50,391	40,454			50,107	50,107			76,531
Longevity Premium					88,339	88,339			97,259
Unscheduled Overtime	274,687	265,329			384,325	384,325			433,049
Night Differential					5,518	5,518			6,306
<b>Rail Operations:</b>									
Controller	1,362,560	1,289,652	67,276	19.00	1,281,373	1,281,373	70,512	19.00	1,343,134
Lead Dispatcher/Controller							73,986	1.00	74,166
Rail Supervisor	2,373,019	1,817,977	67,276	28.50	1,921,903	1,921,903	70,512	32.00	2,262,120
Fringe Benefits	2,256,899	1,356,705			1,406,742	1,406,742			1,580,436
Workers' Compensation	84,267	327,510			49,815	49,815			25,767
Longevity Premium					66,118	66,118			51,887

BUD1 Personnel Services OPERATIONS - FIELD OPERATIONS

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	Base	-----Budget----- Pos	Total	Est Total	Base	-----Budget----- Pos	Total
Unscheduled Overtime Night Differential	\$ 336,101	\$ 243,313			\$ 316,768 4,766	\$ 316,768 4,766			\$ 346,783 5,134
<b>Fare Inspection:</b>									
Fare Inspector		389,302	\$ 67,276	7.50	505,701	505,701	\$ 70,512	5.00	353,456
Fringe Benefits	32,118	156,311			640,276	640,276			149,322
Workers' Compensation	3,422	11,460							230
Longevity Premium					13,990	13,990			7,540
Unscheduled Overtime		24,540							
Union Insured Premium Repayment									64,306
Capitalized Labor/Fringe	(5,418)	(3,427)							
<b>Total</b>	<b>\$ 13,775,161</b>	<b>\$ 11,391,690</b>		<b>113.50</b>	<b>\$ 12,512,572</b>	<b>\$ 12,512,572</b>		<b>124.00</b>	<b>\$ 13,732,245</b>

BUD2 Materials & Services OPERATIONS - FIELD OPERATIONS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Administration:</b>							
Temporary Help	\$ 11,035	\$ 7,825		\$ 10,000	\$ 8,000		1.74%
Other Services	9,209	42,788	\$ 8,298	8,000	8,000	-3.59%	1.74%
Office Supplies	4,059	5,044	1,785	5,000	2,400	34.45%	0.52%
Other Materials	601	1,066	4,866	1,000	4,000	-17.80%	0.87%
Telephone		16		200	240		0.05%
Education & Training	50						0.00%
Employee Recognition	478				600		0.13%
<b>Sub-Total Administration:</b>	25,433	56,738	14,949	24,200	23,240		
<b>Road Operations:</b>							
Uniforms	17,487	11,919	13,115	11,000	14,225	8.46%	3.09%
Vehicle Control System Maintenance	113,335	82,083	107,210	100,000	330,662	208.42%	71.90%
Other Services	8,806	8,323	2,943	2,400	3,000	1.94%	0.65%
Computer Supplies		217					0.00%
Other Materials	3,384	5,123	6,671	6,600	6,800	1.93%	1.48%
Telephone	13,735	13,026	9,486	11,000	8,810	-7.13%	1.92%
Education & Training	115	24,258					0.00%
Local Travel & Meetings		2,193					0.00%
Driver Accommodations	24,484	30	40,000	24,000	36,000	-10.00%	7.83%
CDL Renewals	213		400	200	400	0.00%	0.09%
<b>Sub-Total Road Operations:</b>	181,559	147,171	179,825	155,200	399,897		

BUD2 Materials & Services OPERATIONS - FIELD OPERATIONS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Rail Operations:</b>							
Uniforms	\$ 23,904	\$ 13,791	\$ 12,230	\$ 12,000	\$ 13,306	8.80%	2.89%
Other Services	502	1,679	393	1,800	2,138	444.02%	0.46%
Computer Supplies	2,104						0.00%
Other Materials	23,744	15,388	10,835	15,000	12,000	10.75%	2.61%
Telephone	11,670	9,528	10,608	9,000	9,019	-14.98%	1.96%
CDL Renewals	243	185	372	300	300	-19.35%	0.07%
<b>Sub-Total Rail Operations:</b>	62,168	40,570	34,438	38,100	36,763		
	<u>\$ 269,160</u>	<u>\$ 244,480</u>	<u>\$ 229,212</u>	<u>\$ 217,500</u>	<u>\$ 459,900</u>	100.64%	100.00%

Department Summary OPERATIONS - TRANSPORTATION PLANNING

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 755,952	\$ 713,967	\$ 521,797	\$ 521,797	\$ 519,980	-0.35%	38.98%
Materials & Services	684,684	562,398	727,111	671,580	813,854	11.93%	61.02%
Total	\$ 1,440,636	\$ 1,276,364	\$ 1,248,908	\$ 1,193,377	\$ 1,333,834	6.80%	100.00%

Responsibility:

The **Transportation Planning** Department is responsible for service planning and program management.

Activities:

- Service Planning
  - Annual service change implementation.
  - Five-year Transit Investment Plan (TIP).
  - Operational plans and analysis.
- Program Management
  - Jobs access and reverse commute grant.

Performance Measures:

- Successfully implement transit service changes within budget, on time and achieve ridership objectives.
- Sustain service reallocation program to achieve at least 75% revenue/platform hours for bus service.

BUD1 Personnel Services OPERATIONS - TRANSPORTATION PLANNING

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Service Planning & Scheduling	\$ 112,836	\$ 112,654	\$ 112,836	1.00	\$ 112,836	\$ 112,836	\$ 112,836	1.00	\$ 112,836
Sr Mgr, Comm Programs & Serv Develop	92,185	91,837							
Manager, Service Planning	80,305	78,710	83,165	1.00	83,165	83,165	83,165	1.00	83,165
Planner III	194,185	193,388	64,728	2.00	129,457	129,457	64,728	2.00	129,457
Planner II	50,467	50,276	50,467	1.00	50,467	50,467	50,467	1.00	50,467
Fringe Benefits	225,974	187,102			145,873	145,873			136,585
Limited Term Employment									7,200
Workers' Compensation									271
<b>Total</b>	<b>\$ 755,952</b>	<b>\$ 713,967</b>		<b>5.00</b>	<b>\$ 521,797</b>	<b>\$ 521,797</b>		<b>5.00</b>	<b>\$ 519,980</b>



BUD2 Materials & Services OPERATIONS - TRANSPORTATION PLANNING

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical	\$ 1,393				\$ 65,000		7.99%
Jobs Access E&D Investments	15,240						0.00%
Elderly & Disabled	425						0.00%
Program Services - Job Access	658,896	\$ 558,090	\$ 723,371	\$ 660,000	745,072	3.00%	91.55%
Programs & Services	156						0.00%
Other Services		78	400		400	0.00%	0.05%
Office Supplies	2,900	2,230	1,000	2,000	1,000	0.00%	0.12%
Other Materials	1,359	115	300	180	300	0.00%	0.04%
Microcomputer Materials	191	133					0.00%
Telephone	2,375	1,753	2,040	1,600	1,530	-25.02%	0.19%
Dues & Subscriptions	930						0.00%
Local Travel & Meetings	180			2,400	552		0.07%
Education & Training				1,200			0.00%
Out-of-Town Travel	638			4,200			0.00%
	<u>\$ 684,684</u>	<u>\$ 562,398</u>	<u>\$ 727,111</u>	<u>\$ 671,580</u>	<u>\$ 813,854</u>	<u>11.93%</u>	<u>100.00%</u>

Department Summary OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,151,248	\$ 1,030,312	\$ 1,059,154	\$ 1,059,154	\$ 1,145,263	8.13%	3.55%
Materials & Services	29,666,642	29,857,346	29,907,762	30,177,805	31,160,840	4.19%	96.45%
Total	\$ 30,817,890	\$ 30,887,657	\$ 30,966,916	\$ 31,236,959	\$ 32,306,103	4.32%	100.00%

Responsibility:

The **Accessible Transportation Programs - LIFT** Department is responsible for providing safe, reliable and efficient demand-response transportation in support of the LIFT Program, designed to meet the American with Disabilities Act (ADA) requirement for complementary paratransit service for persons unable to use fixed route service.

Activities:

- Deliver safe, high-quality and cost-effective paratransit service that meets or exceeds ADA requirements.
- Maximize resources through the LIFT eligibility process. Effectively evaluate LIFT applicants' functional abilities to determine most appropriate mode of travel and conditions under which trips can be taken.
- Review quality of customer service through analysis of customer feedback of all aspects of experiences with LIFT service and using that process to improve service. Improve relationships with the community through outreach, including staff support to TriMet's Committee on Accessible Transportation (CAT).

Performance Measures:

- Exceed 93% of pickups within 30 minutes of scheduled pickup window.
- Achieve 100,000 miles or more per preventable collision.
- Maintain or exceed rides per vehicle hour at 1.75.
- Eligibility assessment for new and re-certification of existing LIFT clients.
- Answer 95% of customer calls within 5 minutes.
- 25,000 miles between mechanical failures for LIFT buses.

BUD1 Personnel Services OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Business Programs	\$ 27,038						\$ 110,000	1.00	\$ 110,000
Mgr, LIFT Service Delivery	87,550	\$ 87,208	\$ 87,550	1.00	\$ 87,550	\$ 87,550	87,550	1.00	87,550
ATP Operations Administrator	69,614	69,343	69,614	1.00	69,614	69,614	69,614	1.00	69,614
LIFT Service Quality Administrator	59,195	58,968	59,195	1.00	59,195	59,195	53,202	1.00	53,202
Administrative Specialist - ATP	42,645	42,490	53,307	0.80	42,645	42,645	53,307	0.80	42,645
Administrative Specialist - ATP	14,571	17,222	41,487	0.50	20,744	20,744	41,487	0.50	20,744
Manager, LIFT Eligibility & Comm. Relations	72,120	74,335	83,608	1.00	83,608	83,608	83,608	1.00	83,608
Senior Eligibility Specialist - LIFT Eligibility	85,149	84,822	85,149	1.00	85,149	85,149	62,244	1.00	62,244
Coordinator - LIFT Eligibility	171,766	152,207	51,318	3.00	153,954	153,954	51,318	3.00	153,954
Coordinator - LIFT Eligibility	51,318	49,300	51,318	1.00	51,318	51,318	51,318	1.00	51,318
Administrative Specialist - LIFT Eligibility	82,975	79,872	41,487	2.00	82,975	82,975	41,487	2.00	82,975
Fringe Benefits	387,307	314,545			322,403	322,403			326,988
Workers' Compensation									421
<b>Total</b>	<b>\$ 1,151,248</b>	<b>\$ 1,030,312</b>		<b>12.30</b>	<b>\$ 1,059,154</b>	<b>\$ 1,059,154</b>		<b>13.30</b>	<b>\$ 1,145,263</b>

BUD2 Materials & Services OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

Expense Category	Actual 08/09	Actual 09/10	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>LIFT Operations:</b>							
LIFT Central Dispatch	\$ 2,085,068	\$ 1,962,481	\$ 1,973,500	\$ 1,987,460	\$ 2,068,888	4.83%	6.64%
Professional & Technical	17,836	4,650	10,000	10,000	10,000	0.00%	0.03%
Office Equipment Service/Repair	864	718	995	875	1,000	0.50%	0.00%
ATP Accident Repair	2,834						0.00%
ATP Central Maintenance Contract	2,173,071	2,005,655	1,938,756	1,976,150	1,996,502	2.98%	6.41%
Background Check Services	11,427	9,262	10,500	13,000	14,160	34.86%	0.05%
Printing Services	11,051	21,497	18,850	15,200	19,500	3.45%	0.06%
Other Services	13,076	7,995	7,900	7,900	8,800	11.39%	0.03%
Other Services-Revenue Vehicle Maintenance	90,213	91,316	100,000	106,000	100,000	0.00%	0.32%
Diesel Fuel - Revenue Vehicles	1,910,363	2,490,624	2,840,412	2,840,412	2,945,811	3.71%	9.45%
Oil & Lubricants	60,374	52,144	75,000	82,000	85,000	13.33%	0.27%
Gasoline - Revenue Vehicles	96,357	107,303	110,500	124,000	124,000	12.22%	0.40%
Tires, Lease/Purchase Revenue	94,403	92,178	70,000	70,000	72,000	2.86%	0.23%
Office Supplies	15,880	7,914	9,500	8,500	8,000	-15.79%	0.03%
Furniture & Equipment <\$5,000	3,713	4,286	7,900	7,900	8,040	1.77%	0.03%
Other Materials	7,061	1,613	7,285	7,285	10,995	50.93%	0.04%
Postage	12,986	5,756	6,500	6,000	8,000	23.08%	0.03%
ATP Maintenance Materials	11,451	12,638	11,500	11,500	11,500	0.00%	0.04%
Telephone	40,936	37,235	36,000	35,060	32,652	-9.30%	0.10%
Insurance Premium	557,281	1,163,866	1,230,729	1,230,734	1,301,482	5.75%	4.18%
Region 2 Insurance Premium	436,106						0.00%
Region 3 Insurance Premium	514,445						0.00%
PI/PD	22,469	(3,634)					0.00%
LIFT Transportation	6,914,199	18,226,392	17,910,884	18,170,664	18,769,820	4.80%	60.24%
LIFT Transportation - Region 2	5,018,871	6,679					0.00%
LIFT Transportation - Region 3	6,438,355	32,741					0.00%
LIFT Supplemental Cab Service	2,695,253	2,788,146	2,653,968	2,645,000	2,675,400	0.81%	8.59%
Quick Response Cab Service	374						0.00%
Local Travel & Meetings	1,028	278	100	100	100	0.00%	0.00%

BUD2 Materials & Services OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

Expense Category	Actual 08/09	Actual 09/10	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Education & Training	\$ (1,059)	\$ 671	\$ 750	\$ 195	\$ 750	0.00%	0.00%
Out-of-Town Travel	3,100	1,183					0.00%
CAT Committee	26,940	20,868	34,805	28,650	34,805	0.00%	0.11%
Leases	48,876	32,584					0.00%
<b>Sub-Total LIFT Operations:</b>	29,335,202	29,185,038	29,066,334	29,384,585	30,307,205		
<b>LIFT Eligibility:</b>							
Contracted Dispatch		46,066	51,290	50,650	50,051	-2.42%	0.16%
Contracted Eligibility Assessment	96,149	310,053	337,032	326,226	348,230	3.32%	1.12%
Professional & Technical	9,455		1,000		1,000	0.00%	0.00%
Office Equipment Service/Repair	83		1,000	250	1,000	0.00%	0.00%
ATP Central Maintenance Contract	1,394	6,950	13,000	10,585	13,500	3.85%	0.04%
Printing Services	14,363	5,125	7,500	7,500	7,500	0.00%	0.02%
Other Services	12,570	10,540	7,500	18,209	18,500	146.67%	0.06%
Diesel Fuel - Revenue Vehicles	1,689	11,791	5,820	11,750	14,000	140.55%	0.04%
Office Supplies	12,969	10,760	12,000	12,000	12,000	0.00%	0.04%
Furniture & Equipment <\$5,000	456	506	2,500	3,000	2,500	0.00%	0.01%
Other Materials	7,293	2,073	3,000	3,000	3,000	0.00%	0.01%
Postage	8,629	22,491	20,000	15,250	20,000	0.00%	0.06%
Telephone	5,132	1,862	2,200	1,000	544	-75.26%	0.00%
Eligibility Transportation	65,807	105,467	239,300	194,075	217,140	-9.26%	0.70%
Local Travel & Meetings	22	24		25			0.00%
Education & Training	3,115	73	300		300	0.00%	0.00%
Out-of-Town Travel	969		1,300	800	1,170	-10.00%	0.00%
Special Events Service	153						0.00%
Leases	91,191	138,525	136,686	138,900	143,200	4.77%	0.46%
<b>Sub-Total LIFT Eligibility:</b>	331,440	672,308	841,428	793,220	853,635		
	<b>\$ 29,666,642</b>	<b>\$ 29,857,346</b>	<b>\$ 29,907,762</b>	<b>\$ 30,177,805</b>	<b>\$ 31,160,840</b>	<b>4.19%</b>	<b>100.00%</b>

Department Summary OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 382,896	\$ 417,468	\$ 424,487	\$ 424,487	\$ 413,418	-2.61%	2.45%
Materials & Services	14,871,037	15,735,934	16,305,660	16,052,556	16,475,391	1.04%	97.55%
<b>Total</b>	<b>\$ 15,253,933</b>	<b>\$ 16,153,402</b>	<b>\$ 16,730,147</b>	<b>\$ 16,477,043</b>	<b>\$ 16,888,809</b>	<b>0.95%</b>	<b>100.00%</b>

Responsibility:

The **Accessible Transportation Programs - MTP** Department is responsible for providing safe, reliable and efficient transportation in support of the Medical Transportation Program (MTP), TriMet's Intergovernmental Agreement with the State of Oregon Department of Medical Assistance Programs (DMAP) to broker Medicaid-eligible trips.

Activities:

- Develop and implement contracting and scheduling processes to provide safe, successful service to Medicaid transportation clients via professional ride scheduling services and skilled transportation providers.

Performance Measures:

- Client transportation available for medical transports 24hours/day, 365 days /year.
- 80% of client calls answered within three minutes, 95% of calls answered within five minutes.
- Transportation provider drivers pass FBI fingerprint background checks.
- Transportation provider vehicles pass annual ASE, ADA and MTP inspections.

BUD1 Personnel Services OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Manager, Transportation Brokerage	\$ 84,522	\$ 84,195	\$ 84,522	1.00	\$ 84,522	\$ 84,522	\$ 84,522	1.00	\$ 84,522
Administrative Specialist - ATP	36,602	45,777	45,706	1.00	45,706	45,706	45,706	1.00	45,706
Administrative Specialist - ATP	14,571	17,222	41,487	0.50	20,744	20,744	34,577	0.50	17,289
MTP Contract Administrator	60,237	63,256	60,468	1.00	60,468	60,468	60,468	1.00	60,468
MTP Programmer/Analyst	92,394	92,033	92,394	1.00	92,394	92,394	92,394	1.00	92,394
Fringe Benefits	95,718	116,458			120,652	120,652			112,863
Workers' Compensation									175
Overtime		246							
Capitalized Labor/Fringe	(1,148)	(1,720)							
Total	\$ 382,896	\$ 417,468		4.50	\$ 424,487	\$ 424,487		4.50	\$ 413,418

BUD2 Materials & Services OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

Expense Category	Actual 08/09	Actual 09/10	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>DMAP - MTP:</b>							
MTP Central Dispatch	\$ 1,334,557	\$ 1,240,862	\$ 1,286,663	\$ 1,250,000	\$ 1,220,014	-5.18%	7.41%
Legal			500	2,400	3,600	620.00%	0.02%
OMAP Survey			45,000	45,000		-100.00%	0.00%
Temporary Staff	383		1,900		1,900	0.00%	0.01%
Background Checks	31,610	33,406	40,500	32,000	39,629	-2.15%	0.24%
Printing Services	3,571	1,559	7,440	6,000	7,060	-5.11%	0.04%
Other Services	342	436	25,000	10,000	5,000	-80.00%	0.03%
Tickets	100,185	90,241	112,470	90,000	73,950	-34.25%	0.45%
Passes	111,803	137,850	131,000	160,000	164,730	25.75%	1.00%
Office Supplies	6,582	5,280	7,125	7,000	8,550	20.00%	0.05%
Furniture & Equipment <\$5,000	16,990	22,849	26,780	5,000	24,988	-6.69%	0.15%
Other Materials	236	(575)	950	600	950	0.00%	0.01%
Postage	16,428	17,096	16,200	16,200	16,991	4.88%	0.10%
Software Enhancements	3,922		9,500	6,000	5,225	-45.00%	0.03%
Telephone	44,336	40,989	45,900	40,000	44,913	-2.15%	0.27%
Insurance Premium		289,524	400,000	360,000	350,000	-12.50%	2.12%
MTP Transportation	11,997,025	12,760,095	12,927,000	12,900,000	13,364,000	3.38%	81.11%
Local Travel	1,251	951	1,650	800	1,793	8.67%	0.01%
Education & Training	2,974	985	2,600	400	2,650	1.92%	0.02%
Out-of-Town Travel	4,426	1,793	6,850	1,800	6,165	-10.00%	0.04%
Building Expense Transfer - ATP	50,724	51,745	52,170	52,170	54,267	4.02%	0.33%
<b>Sub-Total DMAP-MTP:</b>	<b>13,727,344</b>	<b>14,695,086</b>	<b>15,147,198</b>	<b>14,985,370</b>	<b>15,396,375</b>		



BUD2 Materials & Services OPERATIONS - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

Expense Category	Actual 08/09	Actual 09/10	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Waivered Non-Medical:</b>							
Contracted Dispatch	\$ 69,235	\$ 65,309	\$ 67,720	\$ 66,000	\$ 64,212	-5.18%	0.39%
Temporary Staff	15		100		100	0.00%	0.00%
Background Checks	1,640	2,351	2,131	1,900	2,086	-2.11%	0.01%
Printing Services	170	78	260	200	240	-7.69%	0.00%
Other Services			10,000	2,000	5,000	-50.00%	0.03%
Tickets			1,000	200	1,020	2.00%	0.01%
Passes			2,080	200	3,010	44.71%	0.02%
Office Supplies	4	1	375	300	450	20.00%	0.00%
Furniture & Equipment <\$5,000	240	1,135	1,410	600	1,316	-6.67%	0.01%
Other Materials	11		50	40	50	0.00%	0.00%
Postage	129	901	850	900	896	5.41%	0.01%
Software			500		275	-45.00%	0.00%
Telephone	2,333	2,148	2,420	2,100	2,364	-2.31%	0.01%
MTP Cab Transportation	1,067,154	966,184	1,065,900	990,000	995,000	-6.65%	6.04%
Local Travel	16		360			-100.00%	0.00%
Education & Training	70	16	200		140	-30.00%	0.00%
Out-of-Town Travel			360			-100.00%	0.00%
Building Expense Transfer - ATP	2,676	2,724	2,746	2,746	2,857	4.04%	0.02%
<b>Sub-Total Waivered Non-Medical:</b>	1,143,693	1,040,848	1,158,462	1,067,186	1,079,016		
	\$ 14,871,037	\$ 15,735,934	\$ 16,305,660	\$ 16,052,556	\$ 16,475,391	1.04%	100.00%

Department Summary OPERATIONS - BUS MAINTENANCE

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 29,433,564	\$ 25,525,319	\$ 26,944,946	\$ 26,944,946	\$ 27,898,249	3.54%	49.11%
Materials & Services	29,047,123	25,365,892	27,349,301	27,304,842	28,906,904	5.70%	50.89%
Total	\$ 58,480,687	\$ 50,891,212	\$ 54,294,247	\$ 54,249,788	\$ 56,805,153	4.62%	100.00%

Responsibility:

The **Bus Maintenance** Department is responsible for effectively and efficiently providing safe, clean and reliable vehicles and other services for use by its customers, passengers, operators and staff.

Activities:

- Develop and manage replacement schedules for all fixed-route buses and non-revenue vehicles.
- Conduct preventive maintenance procedures in full compliance with preventive maintenance program guidelines for all vehicles within its responsibility.
- Train employees to necessary safety and skill levels, administer apprentice program for diesel bus mechanics. Provide recurrent update and vendor training for the entire workforce.
- Maintain fleet appearance through daily cleaning, exterior washing, fueling.
- Repair all defects and failures in mechanical and body systems.
- Provide modern, safe, well-maintained shops, tools and equipment.
- Develop, administer, train and utilize the Maintenance Management Information System (MMIS) for scheduling, analysis and reporting of Bus and Rail Maintenance activities.
- Manage contracts for procurement of maintenance materials, services and capital goods.
- Administer revenue and NRV warranty programs.
- Oversee inventory receiving, control and distribution in storerooms for Bus and Rail Maintenance.

Performance Measures:

- 3,100 miles between mechanical failures.
- 92.5% attendance for Bus Maintenance employees.
- Maintain 15 or fewer instances of workplace accidents per 200,000 labor hours.
- 85% on-time completion of preventive maintenance procedures.
- Scheduled maintenance activities to account for 70% of bus repair hours.
- Bus Maintenance inventory turnover rate at or more than 2.0.

BUD1 Personnel Services OPERATIONS - BUS MAINTENANCE

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	Base	-----Budget----- Pos	Total	Est Total	Base	-----Budget----- Pos	Total
Director, Maintenance Operations		\$ 116,700	\$ 117,158	1.00	\$ 117,158	\$ 117,158	\$ 117,158	1.00	\$ 117,158
Director, Bus Maintenance	\$ 121,884								
Garage Manager	258,904	264,838	88,622	3.00	265,865	265,865	88,622	3.00	265,865
Maintenance Supervisor	973,690	939,715	71,280	14.00	997,920	997,920	71,280	9.00	641,520
Maintenance Supervisor							71,280	5.00	356,400
Assistant Supervisor	578,253	586,083	63,294	12.00	761,504	761,504	66,311	12.00	797,882
Journeyman/Apprentice Mechanic	8,668,947	8,410,078	55,045	155.00	8,557,437	8,557,437	57,668	154.00	8,908,585
Maintenance Mechanic	426,429	445,345	54,305	7.00	381,286	381,286	56,952	7.00	399,922
Helper & Spotter	3,512,033	3,239,384	44,485	61.00	2,723,624	2,723,624	46,767	61.00	2,863,737
MMIS/Clerk of Maintenance	295,291	249,576	52,371	7.00	367,748	367,748	54,873	7.00	385,365
Cleaner/Relief MMIS	158,419	135,570							
Cleaner	275,834	212,294	44,604	3.00	134,306	134,306	46,767	6.00	281,679
Tire Servicer	389,520	319,465	54,305	7.00	381,286	381,286	56,948	7.00	399,893
Manager, Maintenance Training	94,903	81,501	81,808	1.00	81,808	81,808	81,808	1.00	81,808
Warranty/Contracts Coordinator	59,675	59,456	59,675	1.00	59,675	59,675	59,675	1.00	59,675
Maintenance Trainer	294,112	280,743	63,294	4.00	253,835	253,835	66,311	4.00	265,961
Stores Supervisor	69,175	68,910	69,175	1.00	69,175	69,175	69,175	1.00	69,175
Assistant Storekeeper	181,869	180,149	59,227	4.00	237,564	237,564	62,834	4.00	252,055
Junior Partsman	263,943	214,012	52,278	4.00	209,768	209,768	57,668	2.00	115,696
Partsman	302,339	300,585	56,338	5.00	282,510	282,510	59,859	7.00	420,268
NRV Mechanic	228,934	203,797	55,049	3.00	165,640	165,640	57,668	4.00	231,392
Fringe	11,366,872	8,227,021			9,019,186	9,019,186			8,523,777
Workers' Compensation	548,562	626,013			558,517	558,517			918,641
Longevity Premium					663,956	663,956			686,014
Night Differential					185,319	185,319			188,416
Training Pay					5,758	5,758			5,758
Tool Allowance					144,053	144,053			150,674
Unscheduled Overtime	363,976	364,084			413,045	413,045			435,405
Unpaid Absence					(72,495)	(72,495)			(72,910)
Union Insured Premium Repayment									148,440
Capitalized Labor/Fringe					(20,507)	(20,507)			
Total	\$ 29,433,564	\$ 25,525,319		293.00	\$ 26,944,946	\$ 26,944,946		296.00	\$ 27,898,249

BUD2 Materials & Services OPERATIONS - BUS MAINTENANCE

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Contracted Bus Maintenance - MAF	\$ 276,579	\$ 215,086	\$ 199,732	\$ 244,913	\$ 235,013	17.66%	0.81%
Other Services	150,036	160,388	118,102	134,832	130,264	10.30%	0.45%
CRT Filter Cleaning		44,864	69,411	45,000	45,000	-35.17%	0.16%
Diesel Fuel - Revenue Vehicles	17,675,561	15,226,916	18,200,283	17,150,000	18,240,939	0.22%	63.10%
Office Supplies	27,789	21,259	30,600	26,000	28,000	-8.50%	0.10%
Telephone	22,894	22,887	24,480	23,000	21,817	-10.88%	0.08%
Dues & Subscriptions	300						0.00%
CDL Renewals	1,243	946	2,856	3,272	2,800	-1.96%	0.01%
Employee Recognition	5,922	614	3,500	2,400	2,000	-42.86%	0.01%
Laundry	109,960	96,956	100,086	99,500	101,166	1.08%	0.35%
Oil & Lubricants	573,091	532,119	310,909	562,320	321,431	3.38%	1.11%
Tires, Lease/Purchase Revenue	617,270	700,789	585,107	647,790	603,967	3.22%	2.09%
Repair Materials - Revenue Equipment	60,835	61,774	56,100	66,800	57,783	3.00%	0.20%
Repair Materials - Snow/Ice	85						0.00%
Maint. Materials - Revenue Equipment	7,900,765	6,869,333	6,596,362	6,782,415	8,039,678	21.88%	27.81%
Freight - Priority	46,709	28,728	59,700	52,000	58,000	-2.85%	0.20%
Shop Equipment Replacement	7,373	7,041	8,200	9,000	8,200	0.00%	0.03%
Cleaning Supplies	216,052	157,453	178,252	206,900	183,998	3.22%	0.64%
Small Hand Tools	26,396	22,640	19,890	24,000	21,000	5.58%	0.07%
Other Materials	16,511	6,329	15,300	12,000	12,000	-21.57%	0.04%
Safety Supplies	97,551	93,771	61,271	99,000	63,829	4.17%	0.22%
Winter Supplies	358,634	118,719	25,800	112,000	25,000	-3.10%	0.09%
Education & Training	10,226	252	2,000	4,000	5,000	150.00%	0.02%
Obsolete Inventory		34,678		6,000			0.00%
Average Cost Variance	1,478	(517)		3,000			0.00%
Inventory Adjustments	124,802	153,862		163,000			0.00%
Invoice Price Variance	(2,164)	(15,911)		(12,000)			0.00%
Body Work - Non Revenue Vehicles	8,288	19,312	5,100	11,900	5,253	3.00%	0.02%
Diesel Fuel - Non Revenue Vehicles	55,177	35,612	32,640	43,000	33,620	3.00%	0.12%
Gasoline - Non Revenue Vehicles	382,699	456,210	367,200	505,500	378,216	3.00%	1.31%
Tires - Non Revenue Vehicles	20,508	28,936	20,320	22,300	20,930	3.00%	0.07%
Maint. Materials - NRVs	254,554	264,847	256,100	255,000	262,000	2.30%	0.91%
	\$ 29,047,123	\$ 25,365,892	\$ 27,349,301	\$ 27,304,842	\$ 28,906,904	5.70%	100.00%

Department Summary OPERATIONS - FACILITIES MANAGEMENT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 8,095,036	\$ 6,922,704	\$ 7,531,616	\$ 7,531,616	\$ 7,373,098	-2.10%	51.48%
Materials & Services	8,277,389	8,359,431	6,839,809	7,352,459	6,950,017	1.61%	48.52%
Total	\$ 16,372,425	\$ 15,282,135	\$ 14,371,425	\$ 14,884,075	\$ 14,323,115	-0.34%	100.00%

Responsibility:

The **Facilities Management** Department is responsible for managing facility assets, planning, acquiring and allocating resources, maintaining assets and providing a safe, healthy and productive work environment.

Activities:

- Transit centers, MAX station platforms, park and rides and Portland Mall maintenance.
- Maintenance of operations and administration facilities.
- Sustainable landscaping practices oversight and management.
- Concession program management.

Performance Measures:

- Maximize existing resources to increase services and efficiencies at district facilities, platforms, transit centers, park and rides and neighborhood bus shelters, focusing on service quality.
- Value the contributions of and invest in each employee, engage staff in decision-making. Implement improvements to expand services and demonstrate strong commitment to quality, recognizing all contributions.
- Reduce operating costs through *sustainable* programs and campaigns in support of the agency goal of being an environmental leader.
- Develop Concession Program that work hand in hand with our business partners to provide a comprehensive service to the public and continue to build the “total transit system.”

BUD1 Personnel Services OPERATIONS - FACILITIES MANAGEMENT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Facilities Management:</b>									
Director, Facilities Management	\$ 100,788	\$ 103,437	\$ 108,288	1.00	\$ 108,288	\$ 108,288	\$ 108,325	1.00	\$ 108,325
Manager, Facilities Services	91,726	91,365	91,726	1.00	91,726	91,726	91,726	1.00	91,726
Manager, Facilities Systems	7,551	59,173	91,726	1.00	91,726	91,726	91,726	1.00	91,726
Supervisor, Facilities Management	70,992	70,712	71,000	1.00	71,000	71,000	71,000	1.00	71,000
Supervisor, Maint Facilities Management	71,055	99,449	71,000	1.00	71,000	71,000	71,000	1.00	71,000
Supervisor, Maint Facilities Management	70,950	70,688	71,000	1.00	71,000	71,000	71,000	1.00	71,000
Facilities Specialist	44,266	22,923	43,260	1.00	43,260	43,260	43,848	1.00	43,848
Operations Administrator/Coordinator	49,548	49,358	49,548	1.00	49,548	49,548	49,548	1.00	49,548
Facility Support Supervisor	54,335								
Engineer I	57,858	57,636	57,858	1.00	57,858	57,858	57,858	1.00	57,858
Assistant Supervisor	223,124	178,603	67,111	2.00	134,551	134,551	66,311	2.00	132,980
Maintenance Technician	163,184	249,399	54,057	5.00	271,104	271,104	56,952	5.00	285,659
Maintenance Technician-MTIP Program	129,143								
Janitor	109,266	72,737	54,544	1.00	54,708	54,708	55,716	1.00	55,896
Landscaper	109,762	116,013	54,788	2.00	109,905	109,905	56,952	2.00	114,264
Landscape Maintenance Technician	101,882	116,013	54,057	2.00	108,442	108,442	56,952	2.00	114,264
Plant Maintenance Mechanic	537,631	667,291	58,026	10.00	581,899	581,899	57,668	10.00	578,480
Plant Maintenance Mechanic Apprentices	118,782		58,026	2.00	116,380	116,380	57,668	2.00	115,696
Fringe Benefits	1,321,446	913,753			935,758	935,758			932,273
Capitalized Fringe/Labor	(66)								
Workers' Compensation	6,174	(377)			13,427	13,427			16,587
Longevity Premium					62,344	62,344			51,417

BUD1 Personnel Services OPERATIONS - FACILITIES MANAGEMENT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
<b>Facilities Management-Rail:</b>									
Supervisor, Maint Facilities Management	\$ 146,076	\$ 145,518	\$ 73,038	2.00	\$ 146,076	146,076	\$ 73,038	2.00	\$ 146,076
Assistant Supervisor - MOW	139,394	143,204	67,023	2.00	134,374	134,374	66,311	2.00	132,980
Facilities Maintenance Trainer	65,289	67,752	66,081	1.00	66,245	66,245	66,311	1.00	66,490
Plant Maintenance Mechanic	489,696	539,749	55,045	10.00	552,093	552,093	57,668	10.00	578,480
Facilities Landscaper	311,254	251,367	54,306	4.00	217,881	217,881	56,952	4.00	228,527
Facilities Platform Cleaner	1,425,933	1,338,945	53,253	25.00	1,335,439	1,335,439	53,253	25.00	1,335,818
Plant Maintenance Mechanic Apprentices	127,877	85,701	53,193	3.00	160,071	160,071	55,852	3.00	168,094
Plant Maint Mechanic Apprentice PMLR			53,193	1.67	89,106	89,106	55,852	2.00	112,063
Fringe Benefits	1,839,663	1,297,460			1,582,722	1,582,722			1,411,030
Workers' Compensation	27,710	(11,152)			147,441	147,441			55,760
Longevity Premium					81,994	81,994			87,926
Unemployment					6,216	6,216			6,260
Unscheduled Overtime	68,623	125,986			118,087	118,087			122,810
Limited Term Employment	14,126				13,390	13,390			13,636
Union Insured Premium Repayment									36,976
Capitalized Labor/Fringe				(1.67)	(163,441)	(163,441)		(2.00)	(183,374)
<b>Total</b>	<b>\$ 8,095,036</b>	<b>\$ 6,922,704</b>		<b>80.00</b>	<b>\$ 7,531,616</b>	<b>\$ 7,531,616</b>		<b>80.00</b>	<b>\$ 7,373,098</b>

BUD2 Materials & Services OPERATIONS - FACILITIES MANAGEMENT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Facilities Management:</b>							
Professional and Technical	\$ 48,629	\$ 14,404					0.00%
Mechanical/Structural Consulting	1,454	510					0.00%
Landscape Services	59,607	41,841	\$ 40,800	\$ 40,000	\$ 42,024	3.00%	0.60%
Portland Mall Management Services	1,634,561	1,628,634	1,683,377	1,683,377	1,540,142	-8.51%	22.16%
Contracted Maintenance	190,659	258,962	259,600	259,000	269,435	3.79%	3.88%
Office Sup., Maintenance - Custodial	343,624	339,838	388,854	380,000	400,520	3.00%	5.76%
Shelter Cleaning	916,493	894,054	779,233	840,000	849,600	9.03%	12.22%
Shelter Cleaning-Vandalism	5,304	30,374	51,000	54,000	52,530	3.00%	0.76%
Transit Center Cleaning	179,397	184,570	214,200	210,000	220,630	3.00%	3.17%
Transit Mall Cleaning	26,025	32,244	45,600			-100.00%	0.00%
Park & Ride Cleaning	1,350		1,987			-100.00%	0.00%
Office Maintenance - Other	6,712	7,338	2,162	5,000	2,230	3.15%	0.03%
Laundry	12,938	12,355	16,198	15,000	16,680	2.98%	0.24%
Other Services	6,643	6,462	3,769	6,000	3,880	2.95%	0.06%
Office Supplies	6,332	3,846	2,550	2,800	2,640	3.53%	0.04%
Maintenance Materials	161,462	174,129	153,000	150,000	157,600	3.01%	2.27%
Bus Stop Signs/Poles	3,787	3,613	3,060	3,000	3,150	2.94%	0.05%
Cleaning Supplies	7,510	3,541	20,400	20,400	21,010	2.99%	0.30%
Small Hand Tools	19,276	16,146	18,360	17,000	18,900	2.94%	0.27%
Other Materials	5,545	6,549	8,160	7,000	8,400	2.94%	0.12%
Landscape Maintenance Materials	4,247	5,097	18,360	15,000	18,900	2.94%	0.27%
Transit Mall Materials	7,825	11,548	17,506	15,000	18,000	2.82%	0.26%
Moving Services	34,908	21,067		15,000	18,000		0.26%
Utilities - Electricity	847,293	818,901	723,166	800,000	766,556	6.00%	11.03%
Utilities - Natural Gas	181,381	177,834	146,051	150,000	154,814	6.00%	2.23%
Utilities - Water/Sewer	290,226	322,088	341,499	350,000	361,989	6.00%	5.21%
Shelter Electrification	30,770	27,902	32,464	50,000	33,440	3.01%	0.48%
Telephone	26,685	27,309	19,309	27,000	17,794	-7.85%	0.26%



BUD2 Materials & Services OPERATIONS - FACILITIES MANAGEMENT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Facilities Management:</b>							
Utilities - Other	\$ 111,441	\$ 112,805	\$ 68,558	\$ 100,000	\$ 72,671	6.00%	1.05%
Property Taxes	111,192	1,736					0.00%
Dues & Subscriptions	3,373	1,756		200			0.00%
Local Travel/Meetings	2,890	130		800			0.00%
Education & Training	7,297	2,738		700			0.00%
Out-of-Town Travel	2,866	1,126		4,000			0.00%
Apprenticeship Training	12,046	16,058	20,400	22,000	22,000	7.84%	0.32%
Apprenticeship Training-PMLR			1,007		199	-80.24%	0.00%
Indirect Expense Allocation	(53,400)	(54,667)	(57,618)	(57,618)	(59,347)	3.00%	-0.85%
Leases	942,523	1,024,712					0.00%
Maint Materials Snow & Ice - Bus		5,393	3,000	3,000	3,000	0.00%	0.04%
Education & Training - Bus			3,630	2,000	3,600	-0.83%	0.05%
Rentals	1,258	4,214	6,120	6,000	6,300	2.94%	0.09%
<b>Sub-Total Facilities Management:</b>	6,202,131	6,187,155	5,035,762	5,195,659	5,047,287		
<b>Facilities Management-Rail:</b>							
Professional & Technical	5,358	2,784					0.00%
Contracted Maintenance - Landscaping	6,215	34,175	60,839	44,000	62,000	1.91%	0.89%
Contracted Maintenance - Fac. & Equipment	88,176		71,400	120,000	81,539	14.20%	1.17%
Contracted Maintenance - Elevators	128,056	120,514	128,099	124,000	132,000	3.05%	1.90%
Contracted Maintenance - Stations	3,900	11,700	12,240	12,000	12,600	2.94%	0.18%
Street Sweeper Dump Fees	20	123,891	2,939	2,000	3,000	2.08%	0.04%
Hillsboro Garage IGA	30,000		30,600	30,000	31,000	1.31%	0.45%
Other Services	6,581	30,000	5,100	6,000	5,200	1.96%	0.07%
Office Supplies	2,010	6,973	1,275	1,200	1,300	1.96%	0.02%
Maintenance Materials - Outside Plant	101,144	112,171	81,600	110,000	86,000	5.39%	1.24%
Maintenance Materials - Shop	55,421	57,374	51,000	48,000	52,530	3.00%	0.76%
Shop Equipment < \$5,000	6,625	2,369	8,160	4,400	8,000	-1.96%	0.12%
Cleaning Supplies - Platforms	52,023	50,313	63,251	60,000	65,149	3.00%	0.94%
Small Hand Tools	8,554	5,484	5,100	5,000	5,000	-1.96%	0.07%
Other Materials	2,899	5,487	4,080	5,000	4,202	2.99%	0.06%
Maintenance Materials - Landscaping	24,224	16,447	30,600	22,000	31,518	3.00%	0.45%

BUD2 Materials & Services OPERATIONS - FACILITIES MANAGEMENT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Facilities Management:</b>							
Safety Supplies	\$ 13,426	\$ 9,281	\$ 6,120	\$ 7,500	\$ 6,304	3.01%	0.09%
Obsolete Inventory	2,318			100			
Utilities - Natural Gas	127,901	125,280	112,817	115,000	119,586	6.00%	1.72%
Utilities - Building Electricity	1,011,221	1,003,606	827,351	1,000,000	876,992	6.00%	12.62%
VT Utilities - Electricity	9,430	12,581	10,879	12,000	11,532	6.00%	0.17%
Utilities - Other Building	82,077	84,439	49,528	80,000	52,500	6.00%	0.76%
Utilities - Parking Garages	29,359	29,876	25,801	28,000	27,349	6.00%	0.39%
Tunnel Water Services	31,802	53,728	27,345	48,000	28,986	6.00%	0.42%
Utilities - Other Water	237,806	267,438	170,743	260,000	180,988	6.00%	2.60%
Education & Training	3,440	1,720					0.00%
Employee Recognition	2,245			600			0.00%
Maint Materials Snow & Ice - Rail			5,000	5,000	5,000	0.00%	0.07%
Education & Training - Rail			3,000	2,000	3,000	0.00%	0.04%
Rentals	3,028	4,647	9,180	5,000	9,455	3.00%	0.14%
<b>Sub-Total Facilities Management-Rail:</b>	2,075,258	2,172,276	1,804,047	2,156,800	1,902,730		
	<b>\$ 8,277,389</b>	<b>\$ 8,359,431</b>	<b>\$ 6,839,809</b>	<b>\$ 7,352,459</b>	<b>\$ 6,950,017</b>	<b>1.61%</b>	<b>100.00%</b>

Department Summary OPERATIONS - RAIL TRANSPORTATION

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 17,568,630	\$ 15,240,734	\$ 16,400,797	\$ 16,400,797	\$ 16,161,634	-1.46%	98.50%
Materials & Services	(35,253)	102,391	238,680	141,400	245,561	2.88%	1.50%
<b>Total</b>	<b>\$ 17,533,377</b>	<b>\$ 15,343,125</b>	<b>\$ 16,639,477</b>	<b>\$ 16,542,197</b>	<b>\$ 16,407,195</b>	<b>-1.40%</b>	<b>100.00%</b>

Responsibilities:

The **Rail Transportation** Department includes management and administrative support functions for rail operators. Rail Transportation is responsible for TriMet's light rail operators and their training.

Activities:

- Operation of regularly scheduled light rail service.
- Operation of Rose Festival and other special light rail service.
- Provision of rail operators to Portland Streetcar.
- MAX on-time performance.
- Rail operator attendance/overtime/extraboard.

Performance Measures:

- Strive for:
  - Safe, on-time MAX service delivery.
  - Less than 1.1 MAX safety incidents per 100,000 miles.
  - Sustain 91.0% rail operator attendance.

BUD1 Personnel Services OPERATIONS - RAIL TRANSPORTATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Assistant Manager, Transportation	\$ 140,606	\$ 114,446	\$ 70,992	2.00	\$ 141,984	\$ 141,984	\$ 70,992	1.00	\$ 70,992
Assistant Manager, Transportation							70,992	1.00	70,992
Operations Specialist							51,010	1.00	51,010
LRV Operator	8,395,192	8,129,592	55,581	155.00	8,640,461	8,640,461	57,829	154.00	8,933,344
Fringe Benefits	6,432,597	4,520,686			5,074,264	5,074,264			4,657,854
OTO Eastside Streetcar Startup Wages					173,050	173,050			
OTO Eastside Streetcar Startup Fringe					102,364	102,364			
Workers' Compensation	485,023	252,998			348,178	348,178			312,917
Union Insured Premium Repayment									82,526
Longevity Premium					56,397	56,397			72,984
Road Relief Pay					114,814	114,814			114,814
Night Differential					10,695	10,695			10,695
Scheduled Overtime	2,115,212	2,223,012			1,191,393	1,191,393			1,239,049
Unscheduled & Report Overtime					704,412	704,412			701,672
Incentive					12,802	12,802			12,802
Unpaid Absence					(170,017)	(170,017)			(170,017)
<b>Total</b>	<b>\$ 17,568,630</b>	<b>\$ 15,240,734</b>		<b>157.00</b>	<b>\$ 16,400,797</b>	<b>\$ 16,400,797</b>		<b>157.00</b>	<b>\$ 16,161,634</b>

BUD2 Materials & Services OPERATIONS - RAIL TRANSPORTATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Uniforms	\$ 35,727	\$ 34,144	\$ 30,580	\$ 31,000	\$ 31,000	1.37%	12.62%
Other Services	4,304	8,562	4,400	6,000	5,000	13.64%	2.04%
Office Supplies	5,386	4,019	4,000	4,000	4,000	0.00%	1.63%
Other Materials	5,417	4,605	5,000	4,800	5,000	0.00%	2.04%
VT Other Materials & Services	15,000		15,000	15,000	15,000	0.00%	6.11%
Telephone	3,190	3,029	2,500	3,000	2,521	0.84%	1.03%
Self-Insurance BI/PD	(106,800)	46,564	176,000	76,000	181,280	3.00%	73.82%
CDL Renewals	1,063	581	1,200	800	1,200	0.00%	0.49%
Employee Recognition	1,460	886		800	560		0.23%
	\$ (35,253)	\$ 102,391	\$ 238,680	\$ 141,400	\$ 245,561	2.88%	100.00%

Department Summary OPERATIONS - RAIL MAINTENANCE OF WAY

	Actual		Budget	Estimate	Budget	% Change	% of
	09/10	10/11	11/12	11/12	12/13	FY12- FY13	Dept. Total
Personnel Services	\$ 9,636,593	\$ 8,318,493	\$ 8,865,277	\$ 8,865,277	\$ 9,125,845	2.94%	58.17%
Materials & Services	6,257,297	5,995,109	6,475,476	6,393,070	6,562,117	1.34%	41.83%
Total	\$ 15,893,890	\$ 14,313,603	\$ 15,340,753	\$ 15,258,347	\$ 15,687,962	2.26%	100.00%

Responsibilities:

The **Rail Maintenance of Way** Department is responsible for maintenance of all “railroad” elements of TriMet’s light rail system, including track, traction electrification, rail signals and communications, and trackway structures including bridges and tunnels. The department also maintains light rail ticket vending machines and is responsible for employee training for all of its maintenance operations. Other responsibilities include maintaining Portland Streetcar overhead electrification and track switches -- under a services reimbursement agreement with the City of Portland.

Performance Measures:

- Maintain light rail system railway elements in “as new” condition.
- Perform not less than 95% of all preventive maintenance on-time.
- Perform MOW capital projects on-time and within budget.

Activities:

- Preventive maintenance.
- Corrective maintenance.
- Overhaul.
- Initial and recurrent training for classifications of track maintainer, substation and overhead electrification maintainers, signals maintainer and field technician.
- On-going development of curricula for training programs.
- Maintenance operations support of Capital Projects Division construction projects on light rail system.
- Fare equipment refurbishments, upgrades and replacement.
- On-going productivity improvement through front-line employee involvement.

BUD1 Personnel Services OPERATIONS - RAIL MAINTENANCE OF WAY

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
<b>Rail Maintenance:</b>									
Manager, Rail MOW Operations	\$ 139,941	\$ 92,000	\$ 93,510	1.00	\$ 93,510	\$ 93,510	\$ 93,510	1.00	\$ 93,510
Training/Engineering Supervisor	68,121	66,694	68,121	1.00	68,121	68,121	68,121	1.00	68,121
Train/Eng Supervisor-Green Line	68,121	69,039	68,121	1.00	68,121	68,121	68,121	1.00	68,121
Maintenance of Way Supervisor	438,750	437,088	73,125	6.00	438,750	438,750	73,125	6.00	438,750
MOW Project Engineer	73,125	73,143	73,125	1.00	73,125	73,125	73,125	1.00	73,125
Assistant Supervisor - MOW	727,351	723,657	67,023	11.00	739,057	739,057	73,032	11.00	805,326
Track Maintainer	524,716	489,743	57,747	11.00	637,025	637,025	56,353	11.00	621,858
Track Maintainer PMLR							56,353	0.67	37,877
Substation Maintainer/Apprentice	365,746	379,384	60,591	5.00	303,779	303,779	63,502	5.00	318,409
Substation Maint/Apprentice PMLR			60,591	0.33	20,049	20,049	63,502	1.00	63,682
Power Maintainer/Apprentice	749,346	717,173	60,591	12.00	729,069	729,069	63,502	12.00	764,182
Power Maint/Apprentice PMLR			60,591	1.00	60,756	60,756	63,502	3.00	191,045
Signal Maintainer/Apprentice	623,628	631,679	57,747	11.00	637,029	637,029	62,617	11.00	690,762
Signal Maint/Apprentice PMLR			57,747	0.67	38,801	38,801	62,617	2.00	125,593
Maintenance of Way Laborer	428,757	338,480	55,897	6.00	336,371	336,371	58,621	6.00	352,800
Field Technician/Apprentice	1,260,223	1,265,030	60,591	21.00	1,275,870	1,275,870	63,500	21.00	1,337,274
MMIS/Clerk	100,829	104,211	52,371	2.00	105,071	105,071	54,873	2.00	110,104
Fringe Benefits	3,220,808	2,529,795			2,899,070	2,899,070			2,812,743
Workers' Compensation	266,978	119,392			19,704	19,704			242,444
Longevity Premium					201,814	201,814			197,255
Night & Shift Differential					57,983	57,983			61,953
Unscheduled Overtime	592,705	333,703			245,480	245,480			255,299
Tool Allowance					25,522	25,522			26,543
Unemployment					10,660	10,660			11,282
Union Insured Premium Repayment									42,335
Capitalized Labor/Fringe	\$ (12,553)	\$ (51,719)		(2.00)	(219,458)	(219,458)		(6.67)	(684,549)
<b>Total</b>	<b>\$ 9,636,593</b>	<b>\$ 8,318,493</b>		<b>89.00</b>	<b>\$ 8,865,277</b>	<b>\$ 8,865,277</b>		<b>89.00</b>	<b>\$ 9,125,845</b>

BUD2 Materials & Services OPERATIONS - RAIL MAINTENANCE OF WAY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Contracted Maintenance - Landscaping	\$ 40,866	\$ 18,782	\$ 12,125	\$ 12,000	\$ 13,000	7.22%	0.20%
Contracted Maintenance - Power Facility			3,000	3,000	4,000	33.33%	0.06%
Contracted Maintenance - Signals	7,897	25,895	60,000	60,000	64,000	6.67%	0.98%
Contracted Maintenance - Track	205,662	98,021	150,000	140,000	154,500	3.00%	2.35%
Contracted Maintenance - OCS	17,500	27,500					0.00%
Contracted Maintenance - Bridges	37,041	37,041	86,000	50,000	45,000	-47.67%	0.69%
Contracted Maintenance - Stations	2,047						0.00%
Contracted Maintenance - Communications	438,560	453,102	417,174	450,000	26,556	-93.63%	0.40%
Contracted Maintenance - Fare Equipment	103,430	39,579	59,678	162,000	162,000	171.46%	2.47%
Contracted Maintenance - Substation			50,000	48,000	56,500	13.00%	0.86%
Calibration & Tool Repair	538	24,405	4,000	24,000	10,000	150.00%	0.15%
Other Services	22,162	5,599	4,000	4,000	5,000	25.00%	0.08%
Tickets & Passes	1,256						0.00%
Office Supplies	5,783	4,503	3,000	3,000	3,400	13.33%	0.05%
Freight	3,460	11,298		8,000			0.00%
Maintenance Materials - Outside Plant		40					0.00%
Maintenance Materials - Shop		30					0.00%
Small Hand Tools	10,113	9,731	4,000	8,000	8,000	100.00%	0.12%
Other Materials	9,099	19,647	7,000	18,000	16,000	128.57%	0.24%
Safety Supplies	28,394	24,091	10,000	24,000	18,000	80.00%	0.27%
Maintenance Materials - Fare Equipment	355,859	256,606	285,973	260,000	290,000	1.41%	4.42%
Maintenance Materials - Track	139,807	98,462	130,945	124,000	136,000	3.86%	2.07%
Maintenance Materials - Signals	150,840	183,586	127,075	120,000	132,000	3.88%	2.01%
Maintenance Materials - Communications	30,799	43,963	24,000	30,000	48,000	100.00%	0.73%
Maintenance Materials - OCS	37,995	45,515	34,489	34,000	36,000	4.38%	0.55%
Maintenance Materials - Substations	29,696	20,262	21,131	22,000	22,000	4.11%	0.34%
Electrical Power (Propulsion)	4,085,751	4,075,996	4,592,808	4,400,000	4,854,626	5.70%	73.98%
Telephone	86,581	78,626	67,000	68,000	69,347	3.50%	1.06%
PI/PD Expense	28,410	88,302		5,000			0.00%
Dues & Subscriptions	194	197		200	200		0.00%



BUD2 Materials & Services OPERATIONS - RAIL MAINTENANCE OF WAY

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Local Travel & Meetings		\$ 10		\$ 120	\$ 100		0.00%
Education & Training	\$ 44,360	5,971		10,000	10,000		0.15%
Education & Training-PMLR			\$ 1,206		2,188	81.43%	0.03%
Out-of-Town Travel	8,965	2,756		5,000	4,500		0.07%
Steel Bridge Maintenance Agreement	284,277	278,320	270,000	270,000	330,000	22.22%	5.03%
CDL Renewals	1,104	247		450	400		0.01%
Employee Recognition	2,038	1,297	872	300	800	-8.26%	0.01%
Rentals	16,763		30,000	20,000	30,000	0.00%	0.46%
OCC Equipment & Supplies	5,623		10,000			-100.00%	0.00%
Computer Supplies	7,271	2,250					0.00%
Contracted Maintenance - Fac. & Equipment	388						0.00%
Obsolete Inventory	6,769	13,479					0.00%
Hillsboro Maintenance Agreement			10,000	10,000	10,000	0.00%	0.15%
	\$ 6,257,297	\$ 5,995,109	\$ 6,475,476	\$ 6,393,070	\$ 6,562,117	1.34%	100.00%

Department Summary OPERATIONS - RAIL EQUIPMENT MAINTENANCE

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 14,418,884	\$ 14,120,183	\$ 15,239,171	\$ 15,239,171	\$ 16,387,381	7.53%	80.39%
Materials & Services	3,910,669	3,811,398	3,846,722	4,877,900	3,996,944	3.91%	19.61%
<b>Total</b>	<b>\$ 18,329,553</b>	<b>\$ 17,931,582</b>	<b>\$ 19,085,893</b>	<b>\$ 20,117,071</b>	<b>\$ 20,384,325</b>	<b>6.80%</b>	<b>100.00%</b>

Responsibilities:

The **Rail Equipment Maintenance** Department is responsible for maintenance of TriMet’s light rail vehicles (LRVs), including employee training and provides vehicle maintenance technicians to Portland Streetcar.

Performance Measures:

- Maintain light rail vehicles in effectively “as new” condition.
- Perform not less than 95% of all preventive maintenance on time.

Activities:

- Preventive maintenance.
- Corrective maintenance.
- Overhaul.
- LRV modifications for improvements in reliability/maintainability.
- Cleaning of MAX vehicles and shop facilities.
- Initial and recurrent training for classifications of LRV maintenance technicians and rail-specific training for LRV cleaners.
- On-going development of curricula for training programs.
- Receive and commission additional LRVs to be delivered for future MAX service increases.
- On-going productivity improvement through front-line employee involvement.

BUD1 Personnel Services OPERATIONS - RAIL EQUIPMENT MAINTENANCE

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Rail Maintenance	\$ 66,430								
Manager, Rail Equip. Maintenance	88,009	\$ 87,681	\$ 88,009	1.00	\$ 88,009	\$ 88,009	\$ 88,009	1.00	\$ 88,009
Manager, Rail Equip. Maintenance	92,582	92,219	92,582	1.00	92,582	92,582	92,582	1.00	92,582
Manager, Warranty Programs		86,219	82,309	1.00	82,309	82,309	82,309	1.00	82,309
Operations Specialist	51,010	50,833	51,010	1.00	51,010	51,010	69,175	1.00	69,175
Training/Engineering Supervisor	162,879	165,040	73,221	2.00	146,442	146,442	73,221	2.00	146,442
Training/Engineering Supervisor	73,221	73,355	73,221	1.00	73,221	73,221	73,221	1.00	73,221
Rail Maintenance Supervisor	512,711	511,786	73,244	7.00	512,711	512,711	73,244	7.00	512,711
Engineering Technician III	55,395	55,182	55,395	1.00	55,395	55,395	55,395	1.00	55,395
Assistant Supervisor	446,560	450,904	63,294	6.00	380,750	380,750	66,311	6.00	398,941
MMIS/Clerk	90,575	93,922	52,371	1.00	52,535	52,535	54,873	1.00	55,052
Janitor	273,929	327,697	49,759	3.00	149,769	149,769	46,767	3.00	140,840
Vehicle Cleaner/Helper	949,422	974,124	53,253	26.00	1,388,856	1,388,856	55,844	26.00	1,456,599
Vehicle Maintainer/Apprentice	5,006,938	5,154,977	55,045	101.00	5,576,117	5,576,117	57,668	101.00	5,842,643
Vehicle Maintainer/Apprentice PMLR							57,668	8.33	481,873
Vehicle Maint/Apprentice Streetcar		508,706	55,045	5.00	276,045	276,045			
Stores Supervisor	67,902	67,643	67,902	1.00	67,902	67,902	67,902	1.00	67,902
Assistant Storekeeper	128,640	129,359	59,227	2.00	118,782	118,782	62,834	2.00	126,027
Junior Partsman	93,033	91,548							
Partsman	175,271	177,209	56,338	2.00	113,004	113,004	59,859	2.00	120,077
Vehicle Cleaner/Helper							55,844	6.00	336,138
Vehicle Maintainer/Apprentice							57,668	12.00	694,175
Vehicle Cleaner/Helper OTO							55,844	(1.00)	(56,023)
Vehicle Maintainer/Apprentice OTO							57,668	(7.00)	(404,936)
Fringe Benefits	5,767,353	4,608,310			5,021,978	5,021,978			5,085,296
Workers' Compensation	49,478	90,062			244,866	244,866			586,417
Longevity Premium					257,803	257,803			323,905
Unscheduled Overtime	267,547	324,134			326,439	326,439			540,800
Tool Allowance					60,428	60,428			67,515
Night & Shift Differential					93,942	93,942			102,580
Unemployment					8,278	8,278			9,388
Union Insured Premium Repayment									80,919
Capitalized Labor/Fringe		(728)						(8.33)	(788,591)
<b>Total</b>	<b>\$ 14,418,884</b>	<b>\$ 14,120,183</b>		<b>162.00</b>	<b>\$ 15,239,171</b>	<b>\$ 15,239,171</b>		<b>167.00</b>	<b>\$ 16,387,381</b>

BUD2 Materials & Services OPERATIONS - RAIL EQUIPMENT MAINTENANCE

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical	\$ 10						0.00%
Calibration & Tool Repair	15,129	\$ 6,677	\$ 5,450	\$ 6,000	\$ 5,600	2.75%	0.14%
Contracted Maintenance	2,351		16,045	10,000	16,000	-0.28%	0.40%
Laundry	67,894	65,706	89,250	72,000	96,050	7.62%	2.40%
Other Services	10,377	14,318	21,011	10,000	20,000	-4.81%	0.50%
Graphics Supplies		676	1,200	600	1,000	-16.67%	0.03%
Office Supplies	9,058	7,270	7,000	8,800	7,000	0.00%	0.18%
Computer Supplies	4,446	5,298	1,500	500	1,500	0.00%	0.04%
Maint. Materials - LRV Overhaul	1,465,381	1,289,127	1,130,494	1,940,000	1,200,000	6.15%	30.02%
VT Maintenance Materials - Trolley	393	679	2,500	1,500	2,000	-20.00%	0.05%
Repair Materials - LRV Accident			17,500	12,000	18,000	2.86%	0.45%
Repair Materials - Rev Equipment	25,564	2,909					0.00%
Repair Materials - LRV Vandalism	47,695	69,913	44,000	70,000	46,000	4.55%	1.15%
Maint. Materials - Service Equip.	10,201	6,325		7,000			0.00%
Maint. Materials - LRVs	1,712,631	1,810,810	2,143,147	2,300,000	2,209,124	3.08%	55.27%
Freight	55,524	90,496	70,307	64,000	72,000	2.41%	1.80%
Furniture & Equipment <\$5,000	265	58,201					0.00%
Shop Equipment	75,975		70,500	75,000	72,000	2.13%	1.80%
Cleaning Supplies	86,323	85,202	95,771	83,000	90,000	-6.03%	2.25%
Small Hand Tools	59,033	61,434	7,700	51,000	15,000	94.81%	0.38%
Other Materials	78,051	66,193	62,500	81,000	64,000	2.40%	1.60%
Safety Supplies	36,101	51,564	55,134	41,000	54,700	-0.79%	1.37%
Obsolete Inventory	5,268	7,968		1,600			0.00%
Invoice Price Variance	(3,395)	(28,279)		(500)			0.00%
Average Cost Variance	394	(825)		1,200			0.00%
Telephone	2,417	2,636	2,400	3,000	2,275	-5.22%	0.06%
Education & Training	8,643	4,927	963	3,300	2,145	122.74%	0.05%
Out-of-Town Travel	2,293						0.00%
Inventory Adjustments	130,953	131,457		32,000			0.00%
CDL Renewals	593	552	2,350	3,000	2,550	8.51%	0.06%
Employee Recognition	1,103	162		900			0.00%
	\$ 3,910,669	\$ 3,811,398	\$ 3,846,722	\$ 4,877,900	\$ 3,996,944	3.91%	100.00%

Department Summary OPERATIONS - COMMUTER RAIL

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,539,943	\$ 1,266,778	\$ 1,362,680	\$ 1,362,680	\$ 1,410,218	3.49%	21.95%
Materials & Services	4,585,241	4,608,160	4,913,796	4,658,900	5,014,088	2.04%	78.05%
Total	\$ 6,125,184	\$ 5,874,938	\$ 6,276,476	\$ 6,021,580	\$ 6,424,306	2.36%	100.00%

Responsibility:

The **Commuter Rail** Department is responsible for safe, reliable, on-time operation of the Westside Express Service (WES) Commuter Rail service, with clean and well-maintained rail vehicles, stations and park and ride facilities.

WES will operate as part of the general railroad system of transportation, and as such, is governed by regulations of the Federal Railroad Administration (FRA). The Portland and Western Railroad (P&W) is the owner/operator of common carrier railroad rights along the WES line. Under a November 2006 Shared-Use Agreement between TriMet and P&W, WES trains operate as part of P&W railroad operations. WES functions performed by P&W are: Training of engineers and conductors, train dispatching and maintenance of way (track, signals and grade crossings). WES functions performed by TriMet are: Overall operations management, maintenance and cleaning of vehicles, stations and park/rides, fare system and customer service information.

Performance Measure:

- 98% or better on-time performance.
- Train miles between train collisions - exceeding commuter rail industry standards.
- Train miles between passenger safety incidents - exceeding Commuter Rail industry standards.
- 100% compliance with FRA-required inspections and maintenance for commuter rail vehicles, signals and grade crossing systems.

BUD1 Personnel Services OPERATIONS - COMMUTER RAIL

Position Title	09/10	10/11	11/12			11/12	12/13			
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----			
			Base	Pos	Total		Base	Pos	Total	
<b>Commuter Rail:</b>										
Director, Commuter Rail	\$ 152,591	\$ 152,016	\$ 152,591	1.00	\$ 152,591	\$ 152,591	\$ 152,591	1.00	\$ 152,591	
Operations Manager	86,777	86,438	86,777	1.00	86,777	86,777	86,777	1.00	86,777	
Commuter Rail Maint Asst Supv	248,774	212,846	63,956	3.00	192,360	192,360	66,311	3.00	199,471	
Commuter Rail Maint Technician	417,879	345,147	55,620	6.00	334,706	334,706	57,668	6.00	347,088	
<b>Facilities Management-Rail:</b>										
Maintenance of Way Cleaner	104,316	105,759	53,810	2.00	107,948	107,948	55,844	2.00	112,046	
Fringe Benefits	445,786	380,354			419,888	419,888			392,607	
Workers' Compensation					1,221	1,221			1,235	
Longevity Premium					37,271	37,271			33,617	
Unscheduled Overtime	118,584	117,906			15,671	15,671			64,288	
Tool Allowance					8,928	8,928			9,285	
Night & Shift Differential					5,319	5,319			5,319	
Union Insured Premium Repayment									5,895	
Capitalized Labor/Fringe	(34,764)	(133,688)								
<b>Total</b>	<b>\$ 1,539,943</b>	<b>\$ 1,266,778</b>		<b>13.00</b>	<b>\$ 1,362,680</b>	<b>\$ 1,362,680</b>		<b>13.00</b>	<b>\$ 1,410,218</b>	

BUD2 Materials & Services OPERATIONS - COMMUTER RAIL

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Administration-CR:</b>							
Professional & Technical	\$ 11,537	\$ 38,940		\$ 2,000			0.00%
Office Supplies	2,992	1,179	\$ 1,000	1,600	\$ 1,200	20.00%	0.02%
Local Travel & Meetings	686	530		600	500		0.01%
Inventory Adjustments	3,228	(5,079)		1,500			0.00%
Invoice Price Variance	488	(488)					0.00%
Fines and Penalties	2,500	165					0.00%
Telephone & Comm. Services	62,501	56,394	67,100	63,000	68,924	2.72%	1.37%
<b>Sub-Total Administration:</b>	83,932	91,641	68,100	68,700	70,624		
<b>Vehicle Maintenance-CR:</b>							
Calibration & Tool Repair	966	466	500	400	500	0.00%	0.01%
Contracted Maintenance	26,302	11,677	10,000	2,000	10,000	0.00%	0.20%
Laundry	4,129	4,216	4,000	4,800	5,000	25.00%	0.10%
Other Services	11,806	10,476	4,000	3,600	4,000	0.00%	0.08%
Diesel Fuel - Commuter Trains	295,104	287,354	431,100	400,000	431,100	0.00%	8.60%
Maintenance Materials	141,705	114,541	80,000	190,000	150,000	87.50%	2.99%
Shop Equipment	36,217	12,084	4,000	16,000	8,000	100.00%	0.16%
Cleaning Supplies	3,751	3,682	3,000	5,000	5,000	66.67%	0.10%
Small Hand Tools	1,281	12,183	2,000	600	2,000	0.00%	0.04%
Other Materials	8,029	10,534	4,000	8,000	8,000	100.00%	0.16%
Safety Supplies	7,224	2,279	2,000	1,600	2,000	0.00%	0.04%
Freight	8,288	4,206	2,000	8,000	5,000	150.00%	0.10%
<b>Sub-Total Vehicle Maintenance:</b>	544,802	473,698	546,600	640,000	630,600		

BUD2 Materials & Services OPERATIONS - COMMUTER RAIL

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
<b>Railroad Services:</b>							
Train Crew Uniforms	\$ 1,534	\$ 1,438	\$ 1,800	\$ 1,000	\$ 1,200	-33.33%	0.02%
Railroad Protective Insurance	1,372,551	1,383,312	1,500,000	1,351,000	1,364,124	-9.06%	27.21%
Self-Insurance BI/PD	(1,500)		110,000	20,000	113,300	3.00%	2.26%
Train Operations	1,898,590	1,954,068	1,690,786	1,800,000	1,807,835	6.92%	36.06%
Maintenance of Way	314,373	335,628	584,965	400,000	602,514	3.00%	12.02%
On-Time Performance Incentive	263,865	265,471	269,280	267,000	277,358	3.00%	5.53%
<b>Sub-Total Railroad Services:</b>	3,849,413	3,939,917	4,156,831	3,839,000	4,166,331		
<b>Facilities Maintenance-CR:</b>							
Facilities Maint. Agreements - WES	18,693	19,762	38,760	38,000	39,923	3.00%	0.80%
Maintenance Materials	1,684	6,697	13,260		13,260	0.00%	0.26%
Maintenance Materials - Snow & Ice					926		0.02%
Landscape Materials		2,049	3,000	2,400	3,000	0.00%	0.06%
Landscape Services		74	4,000	3,000	4,000	0.00%	0.08%
Contracted Maint - Facilities	11,891	3,538	4,000	4,000	4,000	0.00%	0.08%
Waste Disposal Services	2,302	3,940	3,000	2,000	3,000	0.00%	0.06%
Cleaning Supplies-Platforms		158	3,600		3,600	0.00%	0.07%
Utilities - Electricity	40,070	41,953	41,200	40,000	42,436	3.00%	0.85%
Utilities - Water/Sewer	13,702	6,673	13,000	10,000	13,390	3.00%	0.27%
Utilities - Gas	15,625	14,649	14,445	8,000	14,878	3.00%	0.30%
Utilities - Other	3,127	3,411	4,000	3,800	4,120	3.00%	0.08%
<b>Sub-Total Facilities Maintenance:</b>	107,094	102,904	142,265	111,200	146,533		
	\$ 4,585,241	\$ 4,608,160	\$ 4,913,796	\$ 4,658,900	\$ 5,014,088	2.04%	100.00%



Department Summary OPERATIONS - STREETCAR

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 3,363,418	\$ 3,109,064	\$ 3,260,973	\$ 3,260,973	\$ 5,570,213	70.81%	59.75%
Materials & Services	3,229,896	2,690,504	2,912,334	2,906,904	3,752,883	28.86%	40.25%
<b>Total</b>	<b>\$ 6,593,315</b>	<b>\$ 5,799,568</b>	<b>\$ 6,173,307</b>	<b>\$ 6,167,877</b>	<b>\$ 9,323,096</b>	<b>51.02%</b>	<b>100.00%</b>

Responsibility:

- The **Streetcar** Department was formed in FY02 and is a City of Portland and TriMet partnership activity. It consists of job classifications defined by Portland Streetcar, filled by TriMet rail transportation and rail maintenance personnel who perform these jobs in operating the Portland Streetcar under supervision of Portland Streetcar management. These personnel remain TriMet employees, are paid and receive benefits from TriMet in the same manner as if their work was regular TriMet operations.
- Separately, TriMet funds approximately 50% of the annual operating cost for Portland Streetcar. This expense is budgeted as a materials & services item.
- The Portland Streetcar began revenue service July 2001. The TriMet funding and personnel support described above are per agreements between TriMet and the City of Portland, and between TriMet and the Amalgamated Transit Union (ATU).

Performance Measures:

- Operation and supervision of Streetcar vehicles in revenue service (under City management).
- Maintenance of Streetcar vehicles (under City management).

BUD1 Personnel Services OPERATIONS - STREETCAR

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Superintendent, Rail Transportation	\$ 248,111	\$ 298,763	\$ 77,992	3.00	\$ 234,470	\$ 234,470	\$ 84,077	3.00	\$ 252,771
Streetcar Vehicle Operator	1,282,259	1,299,140	55,159	24.00	1,327,757	1,327,757	57,829	41.00	2,378,358
Streetcar Signals Maintainer							60,529	1.00	60,709
Streetcar Track Maintainer							60,529	1.00	60,709
Streetcar Maintenance Technician	246,642	196,590	55,045	5.00	276,047	276,047	57,668	10.00	578,480
Fringe Benefits	1,306,745	924,334			1,028,523	1,028,523			1,644,878
Workers' Compensation	1,505	99,909			184,316	184,316			181,569
Union Insured Premium Repayment									30,010
Longevity Premium					30,119	30,119			56,463
Scheduled Overtime					70,175	70,175			123,157
Unscheduled OT - Operators	278,155	290,328			50,242	50,242			89,264
Unscheduled OT - Non-Operator					52,283	52,283			99,352
Night Differential					3,557	3,557			7,248
Tool Allowance					3,484	3,484			7,247
Total*	\$ 3,363,418	\$ 3,109,064		32.00	\$ 3,260,973	\$ 3,260,973		56.00	\$ 5,570,213

\*These Streetcar operations costs, plus an amount for overhead, are reimbursed by the City of Portland. The reimbursement is included in Operating Revenue - Service Contracts.

BUD2 Materials & Services OPERATIONS - STREETCAR

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Streetcar Partnership Funding	\$ 3,229,896	\$ 2,690,504	\$ 2,912,334	\$ 2,906,904	\$ 3,963,250	36.09%	105.61%
Funding Adjusted FY13 for Eastside Opening Date					(210,367)		-5.61%
Total*	\$ 3,229,896	\$ 2,690,504	\$ 2,912,334	\$ 2,906,904	\$ 3,752,883	28.86%	100.00%

\*Amount of money TriMet provides to the City of Portland to support Streetcar operations.

BUDGET PROGRESSION SCHEDULE - OPERATIONS

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 1,309,692	\$ 3,961,660	\$ 4,172,855	Administration & Support	\$ 3,959,033	\$ 3,959,033	\$ 4,067,715
337,355	614,048	647,842	Personnel Services	582,743	582,743	582,743
			Materials & Services			
\$ 1,647,047	\$ 4,575,708	\$ 4,820,697	Department Total	\$ 4,541,776	\$ 4,541,776	\$ 4,650,458
\$ 5,184,544	\$ 3,028,428	\$ 4,269,270	Operating Projects	\$ 2,479,504	\$ 2,479,504	\$ 3,268,346
			Materials & Services			
\$ 5,184,544	\$ 3,028,428	\$ 4,269,270	Projects Total	\$ 2,479,504	\$ 2,479,504	\$ 3,268,346
\$ 4,106,248	\$ 1,010,535		Safety & Security			
9,750,633	9,183,794		Personnel Services			
			Materials & Services			
\$ 13,856,880	\$ 10,194,329		Department Total			
\$ 110,352,448	\$ 95,550,543	\$ 98,322,557	Bus Transportation	\$ 98,940,009	\$ 98,940,009	\$ 98,850,681
4,629,293	1,227,358	2,142,416	Personnel Services	2,066,264	2,066,264	2,066,264
			Materials & Services			
\$ 114,981,742	\$ 96,777,901	\$ 100,464,973	Department Total	\$ 101,006,273	\$ 101,006,273	\$ 100,916,945
\$ 1,592,614	\$ 1,099,665	\$ 1,102,058	Scheduling	\$ 1,117,552	\$ 1,117,552	\$ 1,117,559
10,304	8,954	6,630	Personnel Services	6,829	6,829	6,829
			Materials & Services			
\$ 1,602,917	\$ 1,108,619	\$ 1,108,688	Department Total	\$ 1,124,381	\$ 1,124,381	\$ 1,124,388
\$ 13,775,161	\$ 11,391,690	\$ 12,512,572	Field Operations	\$ 13,732,152	\$ 13,732,152	\$ 13,732,245
269,160	244,480	229,212	Personnel Services	480,253	480,253	459,900
			Materials & Services			
\$ 14,044,321	\$ 11,636,169	\$ 12,741,784	Department Total	\$ 14,212,405	\$ 14,212,405	\$ 14,192,145
\$ 755,952	\$ 713,967	\$ 521,797	Transportation Planning	\$ 512,776	\$ 512,776	\$ 519,980
684,684	562,398	727,111	Personnel Services	748,854	748,854	813,854
			Materials & Services			
\$ 1,440,636	\$ 1,276,364	\$ 1,248,908	Department Total	\$ 1,261,630	\$ 1,261,630	\$ 1,333,834

BUDGET PROGRESSION SCHEDULE - OPERATIONS

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 1,151,248	\$ 1,030,312	\$ 1,059,154	Accessible Transportation Programs-LIFT	\$ 1,136,244	\$ 1,136,244	\$ 1,145,263
29,666,642	29,857,346	29,907,762	Personnel Services	31,160,840	31,160,840	31,160,840
			Materials & Services			
\$ 30,817,890	\$ 30,887,657	\$ 30,966,916	Department Total	\$ 32,297,084	\$ 32,297,084	\$ 32,306,103
\$ 382,896	\$ 417,468	\$ 424,487	Accessible Transportation Programs-MTP	\$ 413,415	\$ 413,415	\$ 413,418
14,871,037	15,735,934	16,305,660	Personnel Services	16,475,391	16,475,391	16,475,391
			Materials & Services			
\$ 15,253,933	\$ 16,153,402	\$ 16,730,147	Department Total	\$ 16,888,806	\$ 16,888,806	\$ 16,888,809
\$ 29,433,564	\$ 25,525,319	\$ 26,944,946	Bus Maintenance	\$ 27,898,076	\$ 27,898,076	\$ 27,898,249
29,047,123	25,365,892	27,349,301	Personnel Services	28,906,904	28,906,904	28,906,904
			Materials & Services			
\$ 58,480,687	\$ 50,891,212	\$ 54,294,247	Department Total	\$ 56,804,980	\$ 56,804,980	\$ 56,805,153
\$ 8,095,036	\$ 6,922,704	\$ 7,531,616	Facilities Management	\$ 7,387,616	\$ 7,387,616	\$ 7,373,098
8,277,389	8,359,431	6,839,809	Personnel Services	6,950,017	6,950,017	6,950,017
			Materials & Services			
\$ 16,372,425	\$ 15,282,135	\$ 14,371,425	Department Total	\$ 14,337,633	\$ 14,337,633	\$ 14,323,115
\$ 17,568,630	\$ 15,240,734	\$ 16,400,797	Rail Transportation	\$ 16,161,529	\$ 16,161,529	\$ 16,161,634
(35,253)	102,391	238,680	Personnel Services	245,561	245,561	245,561
			Materials & Services			
\$ 17,533,377	\$ 15,343,125	\$ 16,639,477	Department Total	\$ 16,407,090	\$ 16,407,090	\$ 16,407,195
\$ 9,636,593	\$ 8,318,493	\$ 8,865,277	Rail Maintenance of Way	\$ 9,125,782	\$ 9,125,782	\$ 9,125,845
6,257,297	5,995,109	6,475,476	Personnel Services	6,562,117	6,562,117	6,562,117
			Materials & Services			
\$ 15,893,890	\$ 14,313,603	\$ 15,340,753	Department Total	\$ 15,687,899	\$ 15,687,899	\$ 15,687,962

BUDGET PROGRESSION SCHEDULE - OPERATIONS

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 14,418,884	\$ 14,120,183	\$ 15,239,171	Rail Equipment Maintenance	\$ 16,387,273	\$ 16,387,273	\$ 16,387,381
3,910,669	3,811,398	3,846,722	Personnel Services	3,996,944	3,996,944	3,996,944
			Materials & Services			
\$ 18,329,553	\$ 17,931,582	\$ 19,085,893	Department Total	\$ 20,384,217	\$ 20,384,217	\$ 20,384,325
\$ 1,539,943	\$ 1,266,778	\$ 1,362,680	Commuter Rail	\$ 1,410,209	\$ 1,410,209	\$ 1,410,218
4,585,241	4,608,160	4,913,796	Personnel Services	5,014,088	5,014,088	5,014,088
			Materials & Services			
\$ 6,125,184	\$ 5,874,938	\$ 6,276,476	Department Total	\$ 6,424,297	\$ 6,424,297	\$ 6,424,306
\$ 3,363,418	\$ 3,109,064	\$ 3,260,973	Streetcar	\$ 5,570,178	\$ 5,570,178	\$ 5,570,213
3,229,896	2,690,504	2,912,334	Personnel Services	3,752,883	3,752,883	3,752,883
			Materials & Services			
\$ 6,593,315	\$ 5,799,568	\$ 6,173,307	Department Total	\$ 9,323,061	\$ 9,323,061	\$ 9,323,096
\$ 217,482,328	\$ 189,679,114	\$ 197,720,941	Division Total	\$ 203,751,844	\$ 203,751,844	\$ 203,773,501
120,676,014	111,395,625	106,812,020	Personnel Services	109,429,191	109,429,191	110,262,680
			Materials & Services			
\$ 338,158,340	\$ 301,074,740	\$ 304,532,962	Total Operations	\$ 313,181,035	\$ 313,181,035	\$ 314,036,182



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Division Summary CAPITAL PROJECTS

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,682,344	\$ 2,394,180	\$ 1,620,590	\$ 1,620,590	\$ 1,575,912	-2.76%	9.53%
Materials & Services	16,677,373	7,222,572	16,381,448	11,086,502	14,960,980	-8.67%	90.47%
<b>Total</b>	<b>\$ 18,359,717</b>	<b>\$ 9,616,753</b>	<b>\$ 18,002,038</b>	<b>\$ 12,707,092</b>	<b>\$ 16,536,891</b>	<b>-8.14%</b>	<b>100.00%</b>

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\*The Development & Operations Support Department moved some staff to Bus Stop Development Department.

\*The Development & Operations Support Department moved some staff to the Planning & Policy Department in the Public Affairs Division.

\*The Development & Operations Support Department moved some staff to the Safety, Security and Environmental Services Department in the Safety & Security Division.



Department Summary CAPITAL PROJECTS - ADMINISTRATION

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 372,445	\$ 271,615	\$ 325,879	\$ 325,879	\$ 313,078	-3.93%	79.96%
Materials & Services	95,542	81,833	80,068	80,000	78,470	-2.00%	20.04%
<b>Total</b>	<b>\$ 467,987</b>	<b>\$ 353,448</b>	<b>\$ 405,947</b>	<b>\$ 405,879</b>	<b>\$ 391,548</b>	<b>-3.55%</b>	<b>100.00%</b>

Responsibility:

The **Capital Projects Division** is responsible to plan, design and construct high value transit projects. Work includes bus stops, light rail systems, along with operations and administration facilities, bus garages and light rail operations bases. With Public Affairs, the department also plans future and improvements to existing TriMet transit facilities and serves as the district's landlord to work and implement opportunities for transit-supportive developments.

Activities:

- Continue construction on the Portland-Milwaukie light rail extension.
- Direct preliminary and final design of capital projects performed by staff and contracted consultants.
- Continue work program with partners for the opening of the Portland Streetcar Loop Project.
- Participate in bi-state I-5 partnership transportation planning and final design of the Columbia River Crossing Project.

Performance Measures:

- Assure the continued deployment of the bus shelters, signs and amenities according to plan and schedule.
- Implement all aspects of the Full Funding Grant Agreement for the Portland-Milwaukie light rail extension.
- Perform scheduled maintenance of bus stops and transit stations.
- Initiate consolidation of TriMet administrative facilities in new leased facility.

BUD1 Personnel Services CAPITAL PROJECTS - ADMINISTRATION

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director	\$ 193,239	\$ 180,288	\$ 188,470	1.00	\$ 188,470	\$ 188,470	\$ 180,696	1.00	\$ 180,696
Manager, Office	63,244	62,996	63,246	1.00	63,246	63,246	63,246	1.00	63,246
Secretary I	3,528								
Fringe Benefits	112,434	28,331			74,164	74,164			69,052
Workers' Compensation									85
Total	\$ 372,445	\$ 271,615		2.00	\$ 325,879	\$ 325,879		2.00	\$ 313,078

BUD2 Materials & Services CAPITAL PROJECTS - ADMINISTRATION

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Rail-Volution Conference	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	0.00%	19.12%
Professional & Technical	963						0.00%
Temporary Help	10,109		3,000		3,000	0.00%	3.82%
Printing Services		744	1,500		1,500	0.00%	1.91%
Other Services, Genl & Admin	2,793	140	2,000	1,500	2,000	0.00%	2.55%
Office, Other Supplies	608	2,716	2,500	1,500	2,500	0.00%	3.19%
Other Materials	153	134	8,500	1,500	8,500	0.00%	10.83%
Dues & Subscriptions	732	886	1,500	1,500	1,750	16.67%	2.23%
Local Travel & Meetings	1,910	1,808	1,248	3,000	1,220	-2.24%	1.55%
Education & Training	11,425	14,959	6,500	6,600	7,000	7.69%	8.92%
Out-of-Town Travel	51,850	45,447	38,320	49,400	36,000	-6.05%	45.88%
	<u>\$ 95,542</u>	<u>\$ 81,833</u>	<u>\$ 80,068</u>	<u>\$ 80,000</u>	<u>\$ 78,470</u>	<u>-2.00%</u>	<u>100.00%</u>

BUD2 Materials & Services CAPITAL PROJECTS - OPERATING PROJECTS

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
All Facilities Maintenance Environmental	\$ 90,353	\$ 55,069					0.00%
Lake Oswego DEIS IGA	3,856,500	1,154,345	\$ 727,886	\$ 724,732		-100.00%	0.00%
Eastside MAX Projects			1,033,845	38,337	\$ 1,578,008	52.63%	56.02%
Mall Shelters Maintenance			3,120	1,836		-100.00%	0.00%
Bus Transit Centers and Park & Rides Maint			30,000	20,000		-100.00%	0.00%
Bus Priority Street Maintenance Improvements	1,213,916						0.00%
Willow Creek Pocket Track	107,886						0.00%
Lighting Along Multi-Use Path Adj to I-205	2,456,695						0.00%
Morrison/Yamhill Intersection Repairs	1,784,440	2,527,289					0.00%
Pedestrian Network		35,882					
Eastside Streetcar		43,388					
Columbia River Crossing		1,446					
Commuter Rail Operations Project		44,658					
Willamette Shoreline Trestle Repairs	326,336		25,000	25,000		-100.00%	0.00%
Gresham Central Station Access	152,146	338,936					0.00%
Pedestrian Crossing Improvements	331,866	327,789					0.00%
Bike Stations	(26,000)						0.00%
Milwaukie Park & Ride	149,116	466					0.00%
Foster Road Layover Concrete Bus Pads	27,637	120,148					0.00%
Transit Tracker On I-205	203,691	161					0.00%
Neighborhood Shelters Replacement			40,000	6,174	30,000	-25.00%	1.07%
Neighborhood Shelters Refurbishment			50,000	48,750	63,000	26.00%	2.24%
Milwaukie Bus Stop Improvements		101,607	235,906	235,906		-100.00%	0.00%
Rail Safety Enhancements	(1,182)						0.00%
Bus On-Street Related Maintenance			50,000	51,634	100,000	100.00%	3.55%
Moving Together/New Office Space Expenses					226,330		8.03%
Moving Together Furniture					734,500		26.08%
Willamette Shore Trolley Program	3,990				50,000		1.78%
Park & Ride Signage and Shared Use Support	5,968	4,582	5,500	9,291	25,000	354.55%	0.89%
Lloyd District Transit Hub	150,985	2,646	10,000	6,591	10,000	0.00%	0.36%
MAX Green Line Grand Opening Events	167,088						0.00%
Bike & Pedestrian Improvements	71,326						0.00%
	<u>\$ 11,072,756</u>	<u>\$ 4,758,412</u>	<u>\$ 2,211,257</u>	<u>\$ 1,168,251</u>	<u>\$ 2,816,838</u>	<u>27.39%</u>	<u>100.00%</u>

Department Summary CAPITAL PROJECTS - BUS STOP DEVELOPMENT

	Actual		Budget	Estimate	Budget	% Change	% of
	09/10	10/11	11/12	11/12	12/13	FY12 - FY13	Dept. Total
Personnel Services			\$ 438,738	\$ 438,738	\$ 430,441	-1.89%	41.17%
Materials & Services	\$ 314,698	\$ 845,454	1,672,398	936,020	615,000	-63.23%	58.83%
<b>Total</b>	<b>\$ 314,698</b>	<b>\$ 845,454</b>	<b>\$ 2,111,136</b>	<b>\$ 1,374,758</b>	<b>\$ 1,045,441</b>	<b>-50.48%</b>	<b>100.00%</b>

Responsibility:

The **Bus Stop Development** Department is charged with providing safe, visible and accessible bus stops along all TriMet bus lines.

Performance Measures:

- Install 50 new bus stop shelters/bus stop signs on 12 additional routes.

Activities:

- Identify and promote pedestrian access improvements that complement transit services.

BUD1 Personnel Services CAPITAL PROJECTS - BUS STOP DEVELOPMENT

Position Title	09/10 Actual Total	10/11 Actual Total	11/12 -----Budget-----			11/12 Est Total	12/13 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Manager, Capital Projects			\$ 96,695	1.00	\$ 96,695	\$ 96,695	\$ 96,695	1.00	\$ 96,695
Bus Stops Comm Relations Spec.			45,623	1.00	45,623	45,623	45,623	1.00	45,623
Planner III			60,782	1.00	60,782	60,782	60,782	1.00	60,782
Planner II			55,123	1.00	55,123	55,123	55,123	1.00	55,123
Transit Development Technician			49,569	1.00	49,569	49,569	49,569	1.00	49,569
Fringe Benefits					130,946	130,946			122,481
Workers' Compensation									168
Total				5.00	438,738	438,738		5.00	\$ 430,441

BUD2 Materials & Services CAPITAL PROJECTS - BUS STOP DEVELOPMENT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of Projects Total
Streamline	\$ 12,449	\$ 352,353	\$ 46,020	\$ 46,020	\$ 100,000	117.30%	16.26%
Bus Stop Development	302,250	493,101	1,626,378	890,000	515,000	-68.33%	83.74%
	<u>\$ 314,698</u>	<u>\$ 845,454</u>	<u>\$ 1,672,398</u>	<u>\$ 936,020</u>	<u>\$ 615,000</u>	<u>-63.23%</u>	<u>100.00%</u>

Department Summary CAPITAL PROJECTS - DEVELOPMENT & OPERATIONS SUPPORT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12 - FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,309,900	\$ 2,122,565	\$ 855,973	\$ 855,973	\$ 832,392	-2.75%	6.78%
Materials & Services	5,194,377	1,536,873	12,417,725	8,902,231	11,450,672	-7.79%	93.22%
Total	\$ 6,504,278	\$ 3,659,438	\$ 13,273,698	\$ 9,758,204	\$ 12,283,064	-7.46%	100.00%

Responsibility:

The **Development & Operations Support** Department provides responsive and cost-effective planning, design and construction of transit corridor development of service support for facilities and related programs. These projects and programs are consistent with the Regional Transportation Plan, TriMet's Transit Investment Plan and the Capital Improvement Program.

Activities:

- Continue to develop elements of the Transit Investment Plan.
- Prepare capital elements and corridor plans for prototype high-capacity bus service in the SE Powell and SW Barbur corridors.
- Work with bi-state partners on the Columbia River Crossing project and other elements related to I-5 North.
- Identify and advance transit-oriented development opportunities along major transit corridors.
- Maintain relationship with City of Portland and manage Portland Streetcar Construction Grant Agreement.
- Manage renovation of existing transit facilities.

Performance Measures:

- Complete work plan for Blue Line refurbishment.



BUD1 Personnel Services DEVELOPMENT & OPERATIONS SUPPORT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Project Planning	\$ 120,645	\$ 120,176							
Director, Program Design							\$ 119,120	1.00	119,120
Director, Community Affairs	27,358	109,015	\$ 109,432	1.00	\$ 109,432	109,432	118,452	1.00	118,452
Manager, Project Development		125,325							
Manager, Real Property Development	60,620	88,634	89,408	1.00	89,408	89,408			
Manager, Project Development		120,750	121,208	1.00	121,208	121,208	121,208	1.00	121,208
Manager, Civil Construction		118,674							
Manager, Facilities Development		102,000							
Manager, Transit Corridor Planning		79,341							
Manager, Capital Projects	24,174								
Manager, Corridor Design	37,104	94,235							
CRC Transit Manager		91,728	92,081	1.00	92,081	92,081	121,204	1.00	121,204
Manager, Quality Assurance		91,590							
Manager, Budget		90,072							
Manager, Real Property Acquisition	22,571	89,942	90,285	1.00	90,285	90,285			
Manager, Environmental Compliance	89,888	89,553							
Manager, Project Communications		87,223							
Manager, Outreach		80,356	80,659	1.00	80,659	80,659	80,659	1.00	80,659
Manager, CADD		79,601							
Manager, Project Communications		79,264							
Manager, Public Arts Program	19,205	61,217	76,818	0.80	61,454	61,454			
Manager, Engineering		154,662							
Project Control Analyst		70,123							
Business Systems Analyst		77,077							
Cost Engineer		156,770							
Senior Cost Estimator		77,748							
Administrator, Program Mgmt		62,722							
Administrator, Program Mgmt		365,790							
Administrative Assistant	90,748	529,144	49,214	1.00	49,214	49,214	38,002	1.00	38,002
Insurance Coordinator		77,986	78,279	1.00	78,279	78,279	78,279	1.00	78,279
Safety Specialist		75,298							
Engineer V		513,240							
Engineer IV	72,979	1,032,481	92,478	1.00	92,478	92,478			

BUD1 Personnel Services DEVELOPMENT & OPERATIONS SUPPORT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Engineer IV		\$ 395,086	\$ 91,162	1.00	\$ 91,162	91,162	\$ 85,361	1.00	85,361
Engineer II	\$ 26,698	720,168							
Engineer I		341,258	60,817	2.00	121,634	121,634	55,342	2.00	110,685
Environmental Engineer II	67,254								
Planner III		166,911							
Planner II	57,650	185,127							
Planner II							68,758	1.00	68,758
Planner I	50,488	49,379							
Deputy General Counsel	76,955	452,125	109,182	2.00	218,363	218,363	116,907	1.00	116,907
Paralegal I	10,518	41,912	42,073	1.00	42,073	42,073			
Environmental Permit Coordinator	38,096	80,373							
Real Estate Analyst		45,249	69,885	0.75	52,414	52,414			
Real Estate Analyst	17,585	69,664	69,927	1.00	69,927	69,927	70,700	1.00	70,700
Community Affairs Representative		232,608	58,005	1.00	58,005	58,005	58,005	1.00	58,005
Bus Stops Comm Relations Spec.	45,623								
Fringe Benefits	353,673	2,801,832			547,880	547,880			392,834
Workers' Compensation	70	1,056							1,256
Overtime		351							
Capitalized Grant Labor/Fringe		(8,452,274)		(9.05)	(1,209,984)	(1,209,984)		(5.50)	(749,039)
Total	\$ 1,309,900	\$ 2,122,565		9.50	\$ 855,973	\$ 855,973		8.50	\$ 832,392

BUD2 Materials & Services CAPITAL PROJECTS - DEVELOPMENT & OPERATIONS SUPPORT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional & Technical	\$ 377,457	\$ 313,837	\$ 263,819	\$ 225,000	\$ 201,968	-23.44%	1.76%
Milwaukie Alternatives Analysis	1,164	131					0.00%
CRC Final Design					585,539		5.11%
Willamette Trolley	43,204	30,774	30,600	40,000	30,000	-1.96%	0.26%
SOLV	10,000		5,000	5,000	5,000	0.00%	0.04%
Metro: Unified Work Program	225,000	225,000					0.00%
Transit Mall Extension	17,036	14,585	14,770	10,000	15,000	1.56%	0.13%
Intergovernmental Transfers	3,846,564		10,688,500	7,188,500	8,638,500	-19.18%	75.44%
Environmental Consulting	30,536	33,963					0.00%
Temporary Help	10,722	50,909	25,000	38,000	30,500	22.00%	0.27%
Contracted Maintenance - Environmental	27,961	25,194					0.00%
Shelter Services	158,290	226,292	171,360	125,000	176,500	3.00%	1.54%
Environmental Services	26,979	39,796					0.00%
Shelter Cleaning	25,003						0.00%
Printing Services	822	6,222	1,500	1,500	1,500	0.00%	0.01%
Other Services	31,935	57,111	36,000	50,000	35,000	-2.78%	0.31%
Waste Disposal Services	211,584	208,615					0.00%
Office Supplies	24,747	15,972	6,186	25,000	25,000	304.14%	0.22%
Shelter Materials	39,724	50,387	45,150	20,000	45,500	0.78%	0.40%
PDC/LTMA Digital Display Cell Comm				5,000	6,180		0.05%
Trash Containers	4,680	4,097	4,000	3,500	7,000	75.00%	0.06%
Other Materials	8,223	5,911	10,000	4,000	5,000	-50.00%	0.04%
Environmental Materials	1,541	1,094					0.00%
"Green Team" Materials	596	300					0.00%
Drafting Supplies	848	3	1,200	1,200	1,200	0.00%	0.01%
Telephone	28,786	24,153	13,543	16,000	13,285	-1.91%	0.12%
Property Taxes			5,113	5,000	5,500	7.57%	0.05%
Dues & Subscriptions	11,285	12,323	5,838	10,000	6,000	2.77%	0.05%
Local Travel & Meetings	6,888	7,802		5,500	5,500		0.05%
Bid Advertising		165,183	1,000	500	1,000	0.00%	0.01%
Vehicle Control Site Rental	1,294						0.00%

BUD2 Materials & Services CAPITAL PROJECTS - DEVELOPMENT & OPERATIONS SUPPORT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Leases			\$ 991,146	\$ 1,025,531	\$ 1,575,000	58.91%	13.75%
PI/PD	\$ (695)						0.00%
Special Events Expense	22,202	\$ 16,977					0.00%
Rail Project Expense			98,000	98,000	35,000	-64.29%	0.31%
Bad Debt Expense		242					0.00%
	<u>\$ 5,194,377</u>	<u>\$ 1,536,873</u>	<u>\$ 12,417,725</u>	<u>\$ 8,902,231</u>	<u>\$ 11,450,672</u>	<u>-7.79%</u>	<u>100.00%</u>

BUDGET PROGRESSION SCHEDULE - CAPITAL PROJECTS

Actual 09/10	Actual 10/11	Adopted 11/12		Proposed 12/13	Approved 12/13	Adopted 12/13
\$ 372,445	\$ 271,615	\$ 325,879	Administration			
95,542	81,833	80,068	Personnel Services	\$ 313,076	\$ 313,076	\$ 313,078
			Materials & Services	78,470	78,470	78,470
\$ 467,987	\$ 353,448	\$ 405,947	Department Total	\$ 391,546	\$ 391,546	\$ 391,548
\$ 11,072,756	\$ 4,758,412	\$ 2,211,257	Operating Projects			
			Materials & Services	\$ 2,095,095	\$ 2,095,095	\$ 2,816,838
\$ 11,072,756	\$ 4,758,412	\$ 2,211,257	Department Total	\$ 2,095,095	\$ 2,095,095	\$ 2,816,838
			Bus Stop Development			
		\$ 438,738	Personnel Services	\$ 430,439	\$ 430,439	\$ 430,441
\$ 314,698	\$ 845,454	1,672,398	Materials & Services	615,000	615,000	615,000
\$ 314,698	\$ 845,454	\$ 2,111,136	Department Total	\$ 1,045,439	\$ 1,045,439	\$ 1,045,441
			Development & Operations Support			
\$ 1,309,900	\$ 2,122,565	\$ 855,973	Personnel Services	\$ 832,381	\$ 832,381	\$ 832,392
5,194,377	1,536,873	12,417,725	Materials & Services	10,700,672	10,700,672	11,450,672
\$ 6,504,278	\$ 3,659,438	\$ 13,273,697	Department Total	\$ 11,533,052	\$ 11,533,052	\$ 12,283,064
			Division Total			
\$ 1,682,344	\$ 2,394,180	\$ 1,620,590	Personnel Services	\$ 1,575,895	\$ 1,575,895	\$ 1,575,912
16,677,373	7,222,572	16,381,448	Materials & Services	13,489,237	13,489,237	14,960,980
\$ 18,359,717	\$ 9,616,753	\$ 18,002,038	Total Capital Projects	\$ 15,065,132	\$ 15,065,132	\$ 16,536,891

EXTERNAL CAPITAL PROGRAM RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State, local government & private contributions	\$ 1,982,353	\$ 9,725,168	\$ 1,500,000		
2.	Federal Transit Administration grants	11,376,899	8,652,501	20,660,709	\$ 1,500,000	\$ 22,819,046
3.	New money revenue bond proceeds & short term financing	19,384,788	6,818,953	41,920,416		59,928,252
4.	Operating resources required for capital program*	6,740,650	3,698,901	7,218,365	5,560,135	22,636,193
5.	Total External General Fund Fund Resource	\$ 39,484,690	\$ 25,196,622	\$ 64,081,125	\$ 1,500,000	\$ 82,747,298

\* Includes bond proceeds in Beginning Fund Balance. Line included for information only. Operating resources are a draw on General Fund Resources.

CAPITAL PROGRAM REQUIREMENTS

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% of Total Requirements
1.	Public Affairs Division					\$ 487,000	0.46%
2.	Safety & Security Division			\$ 485,309	\$ 281,582	308,727	0.29%
3.	Information Technology Division	\$ 3,969,764	\$ 6,973,431	28,186,079	10,905,079	29,863,945	28.34%
4.	Finance & Administration Division			115,000		370,000	0.35%
5.	Legal Services Division					50,000	0.05%
6.	Operations Division	3,034,911	8,045,601	35,922,992	7,098,980	62,902,494	59.69%
7.	Capital Projects Division	13,095,227	12,637,786	6,590,110	2,689,935	11,401,325	10.82%
8.	Total capital project requirements	\$ 20,099,902	\$ 27,656,818	\$ 71,299,490	\$ 20,975,576	\$ 105,383,491	100.00%

FY12-13 Capital Program Detail

Project	Federal Share	TriMet Share	New Money Revenue Bonds	FY12-13 Total	Notes	
Public Affairs Division						
Customer Information Services						
Transit Tracker Display (Blue and Red Lines)		\$ 487,000		\$ 487,000	\$230,000 TM Carryover from FY12	
Total Customer Information Services		\$ 487,000		\$ 487,000		
Total Public Affairs Division		\$ 487,000		\$ 487,000		
Safety & Security Division						
Safety, Security and Environmental Services						
Eastside Improvements		\$ 105,000		\$ 105,000	\$203,727 Federal Carryover from FY12	
System Security Improvement	\$ 203,727			\$ 203,727		
Total Safety, Security and Environmental Services	\$ 203,727	\$ 105,000		\$ 308,727		
Total Safety & Security Division	\$ 203,727	\$ 105,000		\$ 308,727		
Information Technology Division						
Information Technology						
Bus Dispatch Replacement*			\$ 24,800,000	\$ 24,800,000	\$171,146 Capitalized Labor/Fringe, \$13.5M Carryover	
Bus Maint Systems Replacement-IPC		\$ 100,000		100,000		
Data Communication Management Tools		15,000		15,000		
Data Communication Switches & Routers		26,000		26,000		
E-Discovery Enterprise Email Scan Tool		31,000		31,000		\$31,000 TM Carryover from FY12
Extraboard Automation*		8,632		8,632		\$8,632 Capitalized Labor/Fringe
FMIS/MMIS*		73,098		73,098		\$73,098 Capitalized Labor/Fringe
HR System-Oracle Advanced Benefits		150,000		150,000		\$150,000 TM Carryover from FY12
IT Security Systems Replacement		14,400		14,400		
LIFT Communications Replacement (MDT Data Comm)*			3,550,000	3,550,000		\$6,353 Capitalized Labor/Fringe
Operator Self-Service Application*		100,000		100,000		\$100,000 TM Carryover from FY12, incl. \$14,703 Capitalized Labor/Fringe
Open Source Multi-Modal Trip Planner*		74,015		74,015		\$74,015 Capitalized Labor/Fringe
Oracle R12 Upgrade*		300,000		300,000		\$60,000 Capitalized Labor/Fringe
Servers Replacement		581,800		581,800		
Voice Systems Replacement		40,000		40,000		
Total Information Technology	\$ 1,513,945	\$ 28,350,000		\$ 29,863,945		
Total Information Technology Division	\$ 1,513,945	\$ 28,350,000		\$ 29,863,945		
Finance & Administration Division						
Financial Services						
ACCPAC Accounts Receivable Upgrade		\$ 40,000		\$ 40,000	\$115,000 TM Carryover from FY12	
Agency Copier Capital Lease		30,000		30,000		
Sensitive Information Security Program		115,000		115,000		
TTO Expansion Project		135,000		135,000		
TVM Vault Tracking System		50,000		50,000		
Total Financial Services	\$ 370,000			\$ 370,000		
Total Finance & Administration Division	\$ 370,000			\$ 370,000		

\* Application development



FY12-13 Capital Program Detail

Project	Federal Share	TriMet Share	New Money Revenue Bonds	FY12-13 Total	Notes
Legal Services Division					
Legal Services					
Legal Document Management		\$ 50,000		\$ 50,000	
Total Legal Services		\$ 50,000		\$ 50,000	
Total Legal Services Division		\$ 50,000		\$ 50,000	
Operations Division					
Administration & Support					
CAD/AVL Transfer Printers			\$ 1,465,542	\$ 1,465,542	2013 Revenue Bonds \$1,465,542
Type 3 TVM System Upgrade			2,362,970	2,362,970	\$653,215 TM Carryover from FY12, 2013 Revenue Bonds \$1,709,755
Total Administration & Support			\$ 3,828,512	\$ 3,828,512	
ATP-LIFT					
27 ATP Replacement Vehicles Buses+BDS Component	\$ 6,092,883	\$ 697,359		\$ 6,790,242	\$454,730 TM and \$3,973,012 Federal Carryover from FY12
Total ATP-LIFT	\$ 6,092,883	\$ 697,359		\$ 6,790,242	
Bus Maintenance					
4 Hybrid 40' Buses	\$ 2,000,000		\$ 500,000	\$ 2,500,000	\$2,000,000 Federal Carryover, 2012 Revenue Bonds Carryover \$500,000
54 Replacement Low Floor 40' Buses	12,183,355	\$ 13,300,000	19,823,415	45,306,770	2012 Revenue Bonds \$20.1M; 2011 GARVEEs \$13.3M in Fund Balance
Bus Shop Equipment Replacement		299,000		299,000	\$38,500 TM Carryover from FY12
Non-Revenue Vehicle Replacement		349,000		349,000	\$65,000 TM Carryover from FY12
Total Bus Maintenance	\$ 14,183,355	\$ 13,948,000	\$ 20,323,415	\$ 48,454,770	
Facilities Management					
Barbur Transit Center Roof-Leasehold Improvement		\$ 192,000		\$ 192,000	
Operations and Admin Facilities		1,595,500		1,595,500	\$200,000 TM Carryover from FY12
Compressor Systems Energy Upgrades		52,500		52,500	
Concession Services Development-Beaverton TC		32,000		32,000	
Facilities Maintenance Equipment		62,500		62,500	
Gresham Central/Art Work Surrounding Area Renovation		57,000		57,000	
Permanent Operator Restroom at Priority End-of-Route		195,000		195,000	\$85,000 TM Carryover from FY12
Ruby/Elmonica Mezzanine Fall Protection Retrofit		580,000		580,000	\$60,000 TM Carryover from FY12
Total Facilities Management		\$ 2,766,500		\$ 2,766,500	
Rail Maintenance of Way					
Light Rail Electrification and Signaling System		\$ 140,000		\$ 140,000	
Light Rail Track and Structures		250,000		250,000	
MOW Equipment Repl-Chart Recorder/Sub		9,000		9,000	\$9,000 TM Carryover from FY12
Rail Safety Enhancements		210,000		210,000	
Sweeper Truck (Guzzle)		423,470		423,470	
Total Rail Maintenance of Way		\$ 1,032,470		\$ 1,032,470	
Rail Equipment Maintenance					
Light Rail Shop Equipment		\$ 30,000		\$ 30,000	
Total Rail Equipment Maintenance		\$ 30,000		\$ 30,000	
Total Operations Division	\$ 20,276,238	\$ 18,474,329	\$ 24,151,927	\$ 62,902,494	

FY12-13 Capital Program Detail

Project	Federal Share	TriMet Share	New Money Revenue Bonds	FY12-13 Total	Notes
Capital Projects Division					
Development & Operations Support					
Bus Stop Development-New Shelters	\$ 139,081	\$ 15,919		\$ 155,000	\$139,081 CMAQ Funds
Ruby Junction Land Purchase		1,500,000		1,500,000	
On-Board Energy Storage Units	2,200,000			2,200,000	\$2,200,000 TIGGER II Funds Carryover from FY12
Pier Park Bus Layover/Operator Restroom		120,000		120,000	\$120,000 TM Carryover from FY12
Positive Train Control			\$ 4,080,175	4,080,175	2013 Revenue Bonds \$2,500,000, 2012 Revenue Bond Carryover \$1,580,175
Rail Maint Of Way Central Shop Co-Location w/Fac Maint			3,346,150	3,346,150	2013 Revenue Bonds \$3,346,150
Total Development & Operations Support	\$ 2,339,081	\$ 1,635,919	\$ 7,426,325	\$ 11,401,325	
Total Capital Projects Division	\$ 2,339,081	\$ 1,635,919	\$ 7,426,325	\$ 11,401,325	
Total Requirements	\$ 22,819,046	\$ 22,636,193	\$ 59,928,252	\$ 105,383,491	



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EXTERNAL LIGHT RAIL PROGRAM RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State, local government & private contributions	\$ 23,399,589	\$ 63,657,708	\$ 184,498,134	\$ 1,100,773	\$ 211,983,067
2.	Contributed ROW		19,264,100			
3.	Revenue bond proceeds		132,371,977	99,900,000		40,000,000
4.	Federal Transit Administration grants	1,091,602		8,800,000	21,400,000	
5.	Federal New Starts Grants				52,373,215	132,626,785
6.	Local interest		2,898,141		30,075,000	20,000,000
7.	Interim Financing	30,911,703				39,854,209
8.	Total Resources	\$ 55,402,894	\$ 218,191,926	\$ 293,198,134	\$ 104,948,988	\$ 444,464,061

WILSONVILLE TO BEAVERTON COMMUTER RAIL PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State, local government & private contributions	\$ 141,137				
2.	Interim Financing	804,632				
3.	Total Project Resources	\$ 945,769				

SOUTH CORRIDOR PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Federal Transit Administration grants	\$ 1,091,602				
2.	Interim Financing	29,007,493				
3.	Total Project Resources	\$ 30,099,095				

PORTLAND-MILWAUKIE LIGHT RAIL PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	State and local government contributions	\$ 23,258,452	\$ 63,657,708	\$ 184,498,134	\$ 1,100,773	\$ 211,983,067
2.	Revenue Bond Proceeds		132,371,977	99,900,000		40,000,000
3.	Contributed ROW		19,264,100			
4.	Federal Transit Administration (not New Starts) Grants			8,800,000	21,400,000	
5.	Federal New Starts Grants				52,373,215	132,626,785
6.	Local interest		2,898,141		30,075,000	20,000,000
7.	Interim Financing	1,099,414				39,854,209
8.	Total Project Resources	\$ 24,357,866	\$ 218,191,926	\$ 293,198,134	\$ 104,948,988	\$ 444,464,061

COLUMBIA RIVER CROSSING PROJECT RESOURCES

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Interim Financing	\$ 164				
2.	Total Project Resources	\$ 164				

LIGHT RAIL PROGRAM REQUIREMENTS

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
1.	Wilsonville to Beaverton Commuter Rail Project	\$ 945,769				
2.	South Corridor Project	30,099,095	\$ 1,341,338	\$ 3,116,733	\$ 2,524,431	\$ 1,946,628
3.	Portland-Milwaukie Light Rail Project	24,357,866	85,549,979	293,816,773	218,193,773	444,464,061
4.	Columbia River Crossing	164				
5.	Total light rail program requirements	\$ 55,402,894	\$ 86,891,317	\$ 296,933,506	\$ 220,718,204	\$ 446,410,689

LIGHT RAIL PROGRAM REQUIREMENTS - DETAILED BY PROJECT

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% of Total Requirements
	<b>Wilsonville to Beaverton Commuter Rail Project</b>						
1.	Personnel Services	\$ 155,602					0.00%
2.	Real Property Acquisition	(593,156)					0.00%
3.	Vehicles	743,627					0.00%
4.	Project Management	639,696					0.00%
5.	Total Wilsonville to Beaverton Commuter Rail Project	\$ 945,769					0.00%
	<b>South Corridor Project</b>						
6.	Personnel Services	\$ 1,976,497	\$ 663,230				0.00%
7.	Design	1,020,344					0.00%
8.	Civil Construction	9,362,193					0.00%
9.	Stations, Stops, Terminals	655,934	37,764	\$ 1,294,633	\$ 387,661	\$ 879,544	0.20%
10.	Support Facilities		(679)				0.00%
11.	Guideway and Track		1,460				0.00%
12.	Sitework and Special Conditions	1,010,570	918,046			621,084	0.14%
13.	Systems		242,835				0.00%
14.	Real Property Acquisition	3,656,943	88,179	1,426,100	1,507,627		0.00%
15.	Vehicles	9,120,305	(836,298)		198,730		0.00%
16.	Project Management	2,102,056	226,802	396,000	395,536	446,000	0.10%
17.	Finance Charge	1,194,253					0.00%
18.	Total South Corridor Project	\$ 30,099,095	\$ 1,341,338	\$ 3,116,733	\$ 2,489,554	\$ 1,946,628	0.44%



LIGHT RAIL PROGRAM REQUIREMENTS - DETAILED BY PROJECT

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% of Total Requirements
	<b>Portland-Milwaukie Light Rail Project</b>						
19.	Personnel Services	\$ 6,541,019	\$ 7,504,975	\$ 13,740,773	\$ 13,740,773	\$ 17,255,061	3.87%
20.	Community Affairs	37,007					0.00%
21.	Design	9,623,111					0.00%
22.	Guideway and Track		2,026,343	34,360,000	39,000,000	110,635,000	24.78%
23.	Stations, Stops, Terminals					2,576,000	0.58%
24.	Support Facilities: Yards				278,000	12,547,000	2.81%
25.	Sitework & Special Conditions		6,041,010	38,658,000	22,000,000	88,955,000	19.93%
26.	Systems					41,830,000	9.37%
27.	ROW Land Existing Improvements	1,944,992	43,786,491	112,616,000	60,500,000	62,112,000	13.91%
28.	Vehicles			20,068,000	4,500,000	29,520,000	6.61%
29.	Professional Services	5,558,041	23,293,019	74,374,000	48,100,000	49,034,000	10.98%
30.	Interim Finance Issuance + Interest	653,697				10,000,000	2.24%
31.	Capital Interest		2,898,141				0.00%
32.	Local Interest Cost				30,075,000	20,000,000	4.48%
33.	Total Portland-Milwaukie Light Rail Project	\$ 24,357,866	\$ 85,549,979	\$ 293,816,773	\$ 218,193,773	\$ 444,464,061	99.56%
	<b>Columbia River Crossing Project</b>						
34.	Professional Services	\$ 164					0.00%
35.	Total Columbia River Crossing Project	\$ 164					0.00%
36.	Total Light Rail Program Requirements	\$ 55,402,894	\$ 86,891,317	\$ 296,933,506	\$ 220,683,327	\$ 446,410,689	100.00%

Division Summary LIGHT RAIL PROGRAM

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 8,673,117	\$ 8,168,204	\$ 13,740,773	\$ 13,740,773	\$ 17,255,061	25.58%	3.87%
Materials & Services	46,729,776	78,723,113	283,192,733	206,977,431	429,155,628	51.54%	96.13%
<b>Total</b>	<b>\$ 55,402,894</b>	<b>\$ 86,891,317</b>	<b>\$ 296,933,506</b>	<b>\$ 220,718,204</b>	<b>\$ 446,410,689</b>	<b>50.34%</b>	<b>100.00%</b>

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Department Summary LIGHT RAIL PROGRAM - WILSONVILLE TO BEAVERTON COMMUTER RAIL PROJECT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 155,602						
Materials & Services	790,167						
Total	\$ 945,769						

BUD1 Personnel Services LIGHT RAIL PROGRAM - WILSONVILLE TO BEAVERTON COMMUTER RAIL PROJECT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Systems Engineering	\$ 4,969								
Manager, Civil Construction	799								
Manager, Rail Operations Planning	49								
Manager, Quality Assurance	1,145								
Manager, Budget	563								
Manager, Real Property Acquisition	519								
Manager, System Safety Program	685								
Manager, Operations Commuter Rail	83								
Manager, CADD	765								
Project Control Analyst	6,540								
Business Systems Analyst	56								
Administrator, Program Mgmt	780								
Administrative Specialist	10,818								
Insurance Administrator	150								
Contract Administrator III	310								
Contract Administration Specialist	79								
Right of Way Coordinator	90								
Engineer V	13,442								
Engineer IV	4,252								
Engineer II	6,263								
Engineering Technician III	77								
Planner II	242								
Commuter Rail Maint Asst Supv	12,427								
Commuter Rail Maint Technician	12,490								
Journeyman Mechanic	2,691								
Deputy General Counsel	3,245								
Fringe Benefits	72,074								
Total	\$ 155,602								

BUD2 Materials & Services LIGHT RAIL PROGRAM - WILSONVILLE TO BEAVERTON COMMUTER RAIL PROJECT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Real Property Acquisition	\$ (593,156)						
Vehicles	743,627						
Project Management	639,696						
	\$ 790,167						

Department Summary LIGHT RAIL PROGRAM - SOUTH CORRIDOR PROJECT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 1,976,497	\$ 663,230					0.00%
Materials & Services	28,122,598	678,108	\$ 3,116,733	\$ 2,524,431	\$ 1,946,628	-37.54%	100.00%
Total	\$ 30,099,095	\$ 1,341,338	\$ 3,116,733	\$ 2,524,431	\$ 1,946,628	-37.54%	100.00%

BUD1 Personnel Services LIGHT RAIL PROGRAM - SOUTH CORRIDOR PROJECT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Senior Director, Capital Projects	\$ 19,345								
Director, Project Engineering	36,396	\$ 782							
Director, Program Management	31,753	10,906							
Director, Mall Design/Construction	4,052								
Director, Community Affairs	4,193								
Director, Systems Engineering	29,535	24,630							
Manager, Civil Construction	23,794								
Manager, Transit Corridor Planning	21,192								
Manager, Rail Operations Planning	1,613								
Manager, Quality Assurance	10,788								
Manager, Network Communications	330								
Manager, Budget	18,750	22,583							
Manager, Workforce	600	150							
Manager, Community Affairs	3,355								
Manager, Real Property Development	2,245	4,800							
Manager, Project Communications	17,720								
Manager, CADD	7,616	38							
Manager, Public Arts Program	18,917	353							
Manager, Real Property Acquisition	6,183								
Manager, Contracts	903								
Manager, System Safety Program	599								
Manager, MOW Operations	2,628								
Manager, Human Resources	12,961								
Project Control Analyst	8,479	11,226							
Insurance Coordinator	19,909	7,817							
Administrator, Program Management	23,357								
Program Scheduler	9,370								
Senior Cost Estimator	2,200								
Cost Estimator	11,246								
Cost Engineer	1,650	1,192							
Coordinator, Administration	6,386	9,017							
Contract Administrator III	619								
Safety Specialist	25,368	265							
Engineer V	17,996								

BUD1 Personnel Services LIGHT RAIL PROGRAM - SOUTH CORRIDOR PROJECT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Engineer IV	\$ 120,775	\$ 143,817							
Communications Engineer IV	2,743	250							
Engineer III	26,561	94,015							
Engineer II	172,358	6,799							
Engineering Technician II	2,477	587							
Deputy General Counsel	21,232	3,498							
Community Affairs Representative	34,715	222							
Communications Specialist	27,204								
Public Art Coordinator	5,301	125							
Administrative Specialist	75,019	24,016							
Administrative Specialist - DBE	5,519								
Document Control Clerk	11,589								
Environmental Permit Coordinator	2,518								
Planner IV	14,377								
Business Systems Analyst	8,579	4,002							
Diversity & Transit Equity Rep	2,431								
Real Property Specialist	13,869	8,047							
Fringe Benefits	1,027,179	284,090							
Total	\$ 1,976,497	\$ 663,230							



BUD2 Materials & Services LIGHT RAIL PROGRAM - SOUTH CORRIDOR PROJECT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Design	\$ 1,020,344						
Civil Construction	9,362,193						
Stations, Stops, Terminals	655,934	\$ 37,764	\$ 1,294,633	\$ 387,661	\$ 879,544	-32.06%	45.18%
Support Facilities		(679)					0.00%
Guideway and Track		1,460					0.00%
Sitework and Special Conditions	1,010,570	918,046		34,876	621,084		31.91%
Systems		242,835					0.00%
Real Property	3,656,943	88,179	1,426,100	1,507,627		-100.00%	0.00%
Vehicles	9,120,305	(836,298)		198,730			0.00%
Project Management	2,102,056	226,802	396,000	395,536	446,000	12.63%	22.91%
Finance Charges	1,194,253						0.00%
	<u>\$ 28,122,598</u>	<u>\$ 678,108</u>	<u>\$ 3,116,733</u>	<u>\$ 2,524,431</u>	<u>\$ 1,946,628</u>	<u>-37.54%</u>	<u>100.00%</u>

Department Summary LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

	Actual		Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12- FY13	% of Dept. Total
	09/10	10/11					
Personnel Services	\$ 6,541,019	\$ 7,504,975	\$ 13,740,773	\$ 13,740,773	\$ 17,255,061	25.58%	3.88%
Materials & Services	17,816,847	78,045,005	280,076,000	204,453,000	427,209,000	52.53%	96.12%
Total	\$ 24,357,866	\$ 85,549,979	\$ 293,816,773	\$ 218,193,773	\$ 444,464,061	51.27%	100.00%

BUD1 Personnel Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	Base	Pos	Total	Est Total	Base	Pos	Total
<b>Final Design:</b>									
Senior Director, Capital Projects	\$ 54,839								
Director, PMLR Project	124,183	\$ 132,287	\$ 148,415	1.00	\$ 148,415	\$ 148,415	\$ 155,201	1.00	\$ 155,201
Director, Project Engineering	64,687	35,258							
Director, Systems Engineering	46,787	70,831	155,848	1.00	155,848	155,848	155,848	1.00	155,848
Director, Real Property		67,636	129,456	1.00	129,456	129,456	107,908	1.00	107,908
Director, Program Management	42,357	88,149	125,802	1.00	125,802	125,802	125,802	1.00	125,802
Director, Program Design		68,751	119,120	1.00	119,120	119,120	119,120	0.75	89,340
Director, PMLR East Segment		92,727	113,900	1.00	113,900	113,900	130,980	1.00	130,980
Director, Community Affairs	36,058	31,918	109,432	0.75	82,074	82,074	118,452	0.75	88,839
Senior Manager, Project Development	100,605	107,223	121,208	0.75	90,906	90,906	121,208	0.75	90,906
Manager, Civil Construction	156,022	94,299	106,843	1.00	106,843	106,843	130,792	1.00	130,792
Manager, Facilities Development	51,294	84,592	102,396	1.00	102,396	102,396	102,396	1.00	102,396
Manager, Transit Corridor Planning	63,357	86,031	101,477	1.00	101,477	101,477	101,477	1.00	101,477
Manager, Corridor Design	80,824	74,210	94,607	0.50	47,304	47,304			
Manager, Program		353	92,081	1.00	92,081	92,081	95,359	1.00	95,359
Manager, Project Control			92,081	1.00	92,081	92,081	92,081	1.00	92,081
Manager, Quality Assurance	65,555	72,259	91,935	1.00	91,935	91,935	91,935	1.00	91,935
Manager, Capital Projects	5,604	3,612							
Manager, Budget & Cost	1,711	41,225	90,410	1.00	90,410	90,410	90,410	1.00	90,410
Manager, Real Property Acquisition	43,327	61,315	90,285	0.75	67,714	67,714	90,285	1.00	90,285
Manager, Real Property Development	14,089	67,636	89,408	0.25	22,352	22,352			
Manager, Community Relations	70,415	73,393	87,571	1.00	87,571	87,571	87,571	1.00	87,571
Manager, CADD	25,679	58,628	79,908	1.00	79,908	79,908	79,908	1.00	79,908
Manager, Project Communications	47,406	59,333	79,574	1.00	79,574	79,574	79,574	1.00	79,574
Manager, Insurance Programs	5,652	30,594	78,279	0.75	58,709	58,709	78,279	0.75	58,709
Manager, Public Arts Program	589	20,057	76,818	0.55	42,250	42,250	76,818	0.80	61,454
Real Property Specialist	51,210	70,079	74,291	1.25	92,864	92,864	74,291	2.00	148,582
Real Property Specialist	155,024	180,010	68,741	4.75	326,520	326,520	70,140	4.75	333,165
Administrative Specialist	92,088	116,656	46,098	3.75	172,867	172,867	46,098	4.00	184,391
Administrative Specialist	83,928	94,115	42,944	6.50	279,137	279,137	41,994	10.00	419,939
Administrative Specialist	24,183	39,126	44,370	1.00	44,370	44,370	44,370	1.00	44,370
Document Control Clerk			41,384	1.00	41,384	41,384	41,384	1.00	41,384
Senior Cost Estimator	68,620	79,773	90,076	1.00	90,076	90,076	90,076	1.00	90,076
Cost Engineer	59,400	67,452	137,808	0.75	103,356	103,356	137,808	1.00	137,808
Cost Engineer	36,092	55,975	67,296	1.00	67,296	67,296	67,296	1.00	67,296
Program Scheduler	61,209	63,554	93,960	1.00	93,960	93,960	93,960	1.00	93,960

BUD1 Personnel Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Program Scheduler	\$ 45,583	\$ 53,821	\$ 58,798	1.00	\$ 58,798	\$ 58,798	\$ 58,798	2.00	\$ 117,596
Project Control Analyst	22,048	51,092	70,386	1.00	70,386	70,386	70,386	1.00	70,386
Project Control Specialist		4,400	52,200	1.00	52,200	52,200	52,200	2.00	104,400
Engineer V	286,832	137,276	107,402	4.00	429,606	429,606	107,402	4.00	429,606
Engineer V	80,811	96,605	95,202	2.00	190,405	190,405	94,677	3.00	284,031
Engineer IV	598	10,435	90,525	1.50	135,788	135,788	90,525	2.00	181,050
Engineer IV	63,265	52,719	91,551	1.00	91,551	91,551	91,559	1.00	91,559
Engineer IV		31,371	87,117	4.00	348,468	348,468	90,812	4.00	363,249
Engineer III	94,144	403,635	76,342	18.50	1,412,330	1,412,330	72,863	20.00	1,457,252
Engineer II	200,497	206,002	66,039	7.50	495,289	495,289	65,594	14.00	918,317
Engineer I	110,722		59,320	1.00	59,320	59,320	59,320	0.25	14,830
Engineering Technician III	26,383	39,740	53,328	1.00	53,328	53,328	53,328	1.00	53,328
Publications Coordinator	46,390	57,297	64,791	1.00	64,791	64,791	64,791	1.00	64,791
Community Affairs Representative	83,138	101,614	58,492	3.00	175,476	175,476	58,492	3.00	175,476
Communications Specialist	33,370	40,319	46,207	1.00	46,207	46,207	46,207	1.00	46,207
Coordinator, Project Design	19,092		74,285	1.00	74,285	74,285	74,291	1.00	74,291
Public Art Coordinator	51,886	52,541	65,146	1.00	65,146	65,146	65,146	1.00	65,146
Public Art Assistant			54,288	0.50	27,144	27,144	54,288	1.00	54,288
Planner II	9,369	3,409					68,758	0.75	51,568
Planner I	5,560								
Business Systems Analyst	22,511	44,652	77,381	1.00	77,381	77,381	77,381	1.00	77,381
Program Management Administrator	21,478	543	62,953	1.00	62,953	62,953	62,953	1.00	62,953
Quality Assurance Specialist		58,605	74,489	1.50	111,734	111,734	72,882	2.00	145,763
System Safety Specialist	33,775	58,192	75,586	1.00	75,586	75,586	75,586	1.00	75,586
System Safety Specialist	838	5,659	62,577	2.00	125,155	125,155	62,577	2.00	125,155
Configuration Specialist			56,376	2.00	112,752	112,752	56,376	2.00	112,752
Deputy General Counsel	66,955	92,290	157,435	1.00	157,435	157,435	157,435	1.00	157,435
Deputy General Counsel	209,903	249,598	106,606	2.50	266,516	266,516	106,606	2.75	293,167
Paralegal I			42,073	0.75	31,555	31,555	42,073	1.00	42,073
Bus Stop Planner/Analyst	1,504	1,301							
Diversity & Transit Equity Rep	2,961								
Bike Program Coordinator	3,612	2,788							
Director, Operations Support	9,046	6,124							
Manager, MOW Operations	904								
Manager, System Safety Program	171								
Manager, Contracts	271	451							

BUD1 Personnel Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Position Title	09/10	10/11	11/12			11/12	12/13		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Diversity & Transit Equity	\$ 7,603	\$ 9,854	\$ 104,442	0.25	\$ 26,110	\$ 26,110	\$ 90,348	0.50	\$ 45,174
Policy Analyst							50,000	0.25	12,500
Manager, Rail Operations Planning	38,577	39,163	102,082	1.00	102,082	102,082	102,082	1.00	102,082
HR Business Partner	20,756		98,052	0.50	49,026	49,026	110,423	0.75	82,817
Software Systems Engineer V							94,002	1.00	94,002
Contract Administrator III	14,212	22,914	64,644	0.50	32,322	32,322	66,482	0.50	33,241
Coordinator, Administration		28,264	55,102	0.50	27,551	27,551	55,102	0.50	27,551
Engineer III							77,799	0.50	38,899
Environmental Permits Coordinator	45,471	38,545	73,205	0.50	36,603	36,603	73,205	0.50	36,603
Administrative Specialist							42,574	0.50	21,287
<b>Start Up:</b>									
Track Maintainer							60,529	0.67	40,675
Plant Maint Mechanic Apprentice			53,193	1.67	89,106	89,106	55,852	2.00	112,063
Signal Maintainer/Apprentice			57,747	0.67	38,801	38,801	60,529	2.00	121,417
Substation Maintainer/Apprentice			60,591	0.33	20,049	20,049	63,502	1.00	63,682
Power Maintainer/Apprentice			60,591	1.00	60,756	60,756	63,502	3.00	191,045
Vehicle Maintainer/Apprentice							57,668	8.33	481,873
Fringe Benefits	3,127,988	3,214,701			5,957,555	5,957,555			7,611,470
Workers' Compensation									2,673
Union Insured Premium Repayment									9,110
<b>Total</b>	<b>\$ 6,541,019</b>	<b>\$ 7,504,975</b>			<b>\$ 13,740,773</b>	<b>\$ 13,740,773</b>		<b>146.30</b>	<b>\$ 17,255,061</b>

BUD2 Materials & Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Community Affairs	\$ 37,007						0.00%
Design	9,623,111						0.00%
Guideway and Track		\$ 2,026,343	\$ 34,360,000	\$ 39,000,000	\$ 110,635,000	221.99%	25.90%
Stations, Stops, Terminals					2,576,000		0.60%
Support Facilities: Yards				278,000	12,547,000		2.94%
Sitework & Special Conditions		6,041,010	38,658,000	22,000,000	88,955,000	130.11%	20.82%
Systems					41,830,000		9.79%
ROW Land Existing Improvements	1,944,992	43,786,491	112,616,000	60,500,000	62,112,000	-44.85%	14.54%
Vehicles			20,068,000	4,500,000	29,520,000	47.10%	6.91%
Professional Services	5,558,041	23,293,019	74,374,000	48,100,000	49,034,000	-34.07%	11.48%
Interim Finance Issuance + Interest	653,697				10,000,000		2.34%
Capital Interest		2,898,141					0.00%
Local Interest Cost				30,075,000	20,000,000		4.68%
<b>Total</b>	<b>\$ 17,816,847</b>	<b>\$ 78,045,005</b>	<b>\$ 280,076,000</b>	<b>\$ 204,453,000</b>	<b>\$ 427,209,000</b>	<b>52.53%</b>	<b>100.00%</b>

Department Summary LIGHT RAIL PROGRAM - COLUMBIA RIVER CROSSING PROJECT

	Actual		Budget	Estimate	Budget	% Change	% of
	09/10	10/11	11/12	11/12	12/13	FY12- FY13	Dept. Total
Personnel Services							
Materials & Services	\$	164					
Total	\$	164					

BUD2 Materials & Services LIGHT RAIL PROGRAM - COLUMBIA RIVER CROSSING PROJECT

Expense Category	Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13	% Change FY12-FY13	% of M & S Total
Professional Services	\$ 164						
Total	\$ 164						





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G. O. BOND DEBT SERVICE FUND

Line No.		Actual 09/10	Actual 10/11	Budget 11/12	Estimate 11/12	Budget 12/13
	Resources					
1.	Beginning Fund Balance	\$ 9,354,000	\$ 9,432,000	\$ 13,002,989	\$ 14,252,627	\$ 10,901,873
2.	Previously Levied Taxes - Estimated to be Received	368,000	438,000	100,000	225,000	225,330
3.	Other Resources		4,149,000			
4.	Earnings from Temporary Investments	23,000	49,000	20,000	20,000	20,000
5.	Total Resources Except for Taxes	\$ 9,745,000	\$ 14,068,000	\$ 13,122,989	\$ 14,497,627	\$ 11,147,203
6.	Taxes Necessary to Balance	9,765,000	10,259,000	7,005,940	6,476,705	
7.	Total Resources	\$ 19,510,000	\$ 24,327,000	\$ 20,128,929	\$ 20,974,332	\$ 11,147,203
	Requirements					
	General Obligation Refunding Bonds (Light Rail Extension) 1999 Series A					
8.	Redemption of Principal	\$ 8,420,000	\$ 8,845,000	\$ 9,315,000	\$ 9,315,000	\$ 9,800,000
9.	Interest Expense	1,657,000	1,194,000	757,459	757,459	256,470
10.	Unappropriated Ending Fund Balance	9,433,000	14,288,000	10,056,470	10,901,873	1,090,733
11.	Total Requirements	\$ 19,510,000	\$ 24,327,000	\$ 20,128,929	\$ 20,974,332	\$ 11,147,203

Last property tax assessment for Westside bonds was November 2011.

G. O. BOND DEBT SERVICE FUND

	Year Ended June 30	Principal	Interest	Total Debt Service
General Obligation Refunding Bonds (Light Rail Extension) 1999 Series A	2013	\$ 9,800,000	\$ 256,470	\$ 10,056,470
	Total	\$ 9,800,000	\$ 256,470	\$ 10,056,470

**Exhibit 1. Ridership and Service (Fixed Route)**

Fiscal Year	Boarding Rides (Bus, Rail, WES)	Percent Change	Boarding Rides/Capita	Percent Change	Originating Rides (Bus, Rail, WES)	Percent Change	Fixed Route Vehicle Hrs	Percent Change	Fixed Route Veh Hrs <sup>1</sup> (In Bus Equivalents)	Percent Change	Fixed Route Veh Hrs In Bus Equiv/Capita	Percent Change
71	18,132,600		20.05		14,156,400		735,000		735,000		0.81	
72	18,696,600	3.1%	20.40	1.7%	14,607,600	3.2%	789,000	7.3%	789,000	7.3%	0.86	5.9%
73	22,080,600	18.1%	23.89	17.2%	17,258,400	18.1%	818,000	3.7%	818,000	3.7%	0.89	2.8%
74	25,480,000	15.4%	27.36	14.5%	20,550,000	19.1%	887,000	8.4%	887,000	8.4%	0.95	7.6%
75	28,360,000	11.3%	30.12	10.1%	22,690,000	10.4%	1,122,000	26.5%	1,122,000	26.5%	1.19	25.1%
76	35,210,000	24.2%	36.88	22.5%	28,170,000	24.2%	1,287,000	14.7%	1,287,000	14.7%	1.35	13.1%
77	38,080,000	8.2%	39.33	6.7%	30,460,000	8.1%	1,360,000	5.7%	1,360,000	5.7%	1.40	4.2%
78	41,570,000	9.2%	41.03	4.3%	32,630,000	7.1%	1,432,000	5.3%	1,432,000	5.3%	1.41	0.6%
79	42,250,000	1.6%	40.88	-0.4%	33,160,000	1.6%	1,443,000	0.8%	1,443,000	0.8%	1.40	-1.2%
80	50,670,000	19.9%	48.12	17.7%	39,760,000	19.9%	1,544,000	7.0%	1,544,000	7.0%	1.47	5.0%
81	48,090,000	-5.1%	45.28	-5.9%	37,740,000	-5.1%	1,560,000	1.0%	1,560,000	1.0%	1.47	0.2%
82	46,930,000	-2.4%	43.89	-3.1%	36,960,000	-2.1%	1,615,000	3.5%	1,615,000	3.5%	1.51	2.8%
83	49,360,000	5.2%	46.66	6.3%	36,520,000	-1.2%	1,747,000	8.2%	1,747,000	8.2%	1.65	9.3%
84	49,680,000	0.6%	46.48	-0.4%	36,720,000	0.5%	1,723,000	-1.4%	1,723,000	-1.4%	1.61	-2.4%
85	47,400,000	-4.6%	43.97	-5.4%	35,640,000	-2.9%	1,522,632	-11.6%	1,522,632	-11.6%	1.41	-12.4%
86	45,120,000	-4.8%	41.49	-5.6%	33,720,000	-5.4%	1,515,504	-0.5%	1,515,504	-0.5%	1.39	-1.3%
87	47,880,000	6.1%	43.64	5.2%	35,400,000	5.0%	1,529,136	0.9%	1,529,136	0.9%	1.39	0.0%
88	46,560,000	-2.8%	41.58	-4.7%	35,520,000	0.3%	1,545,456	1.1%	1,545,456	1.1%	1.38	-1.0%
89	48,600,000	4.4%	42.58	2.4%	37,440,000	5.4%	1,544,772	0.0%	1,709,741	10.6%	1.50	8.5%
90	51,541,000	6.1%	43.57	2.3%	39,661,200	5.9%	1,570,078	1.6%	1,730,507	1.2%	1.46	-2.3%
91	55,031,000	6.8%	45.20	3.7%	42,311,100	6.7%	1,602,204	2.0%	1,776,251	2.6%	1.46	-0.3%
92	57,172,000	3.9%	45.83	1.4%	43,996,200	4.0%	1,643,218	2.6%	1,823,345	2.7%	1.46	0.2%
93	57,198,000	0.0%	44.76	-2.3%	44,021,600	0.1%	1,700,126	3.5%	1,889,049	3.6%	1.48	1.2%
94	59,148,000	3.4%	45.41	1.5%	45,612,000	3.6%	1,793,292	5.5%	1,985,216	5.1%	1.52	3.1%
95	61,188,000	3.4%	46.04	1.4%	47,184,000	3.4%	1,837,836	2.5%	2,025,927	2.1%	1.52	0.0%
96	63,912,000	4.5%	46.98	2.0%	49,248,000	4.4%	1,880,664	2.3%	2,076,897	2.5%	1.53	0.1%
97	66,780,000	4.5%	48.13	2.4%	51,432,000	4.4%	1,879,068	-0.1%	2,074,515	-0.1%	1.50	-2.1%
98	68,952,000	3.3%	48.90	1.6%	53,100,000	3.2%	1,936,044	3.0%	2,170,528	4.6%	1.54	3.0%
99	76,309,200	10.7%	53.34	9.1%	59,647,200	12.3%	2,068,284	6.8%	2,573,776	18.6%	1.80	16.9%
00	81,237,600	6.5%	55.96	4.9%	63,608,400	6.6%	2,152,248	4.1%	2,707,670	5.2%	1.87	3.7%
01	84,946,800	4.6%	57.89	3.5%	66,484,800	4.5%	2,177,616	1.2%	2,739,140	1.2%	1.87	0.1%
02	88,633,200	4.3%	59.72	3.2%	69,367,200	4.3%	2,232,132	2.5%	2,883,466	5.3%	1.94	4.1%
03	88,863,600	0.3%	59.09	-1.1%	69,591,600	0.3%	2,241,672	0.4%	2,913,192	1.0%	1.94	-0.3%
04	91,071,600	2.5%	59.82	1.2%	71,284,800	2.4%	2,249,172	0.3%	2,912,628	0.0%	1.91	-1.2%
05	95,826,000	5.2%	62.07	3.8%	75,014,400	5.2%	2,278,800	1.3%	3,073,579	5.5%	1.99	4.1%
06	95,736,000	-0.1%	61.01	-1.7%	74,947,200	-0.1%	2,192,124	-3.8%	2,981,949	-3.0%	1.90	-4.5%
07	96,918,000	1.2%	60.83	-0.3%	75,870,000	1.2%	2,206,416	0.7%	3,014,231	1.1%	1.89	-0.5%
08	99,098,400	2.2%	61.38	0.9%	77,582,400	2.3%	2,231,064	1.1%	3,077,480	2.1%	1.91	0.8%
09	101,466,746	2.4%	62.19	1.3%	79,437,580	2.4%	2,268,049	1.7%	3,169,794	3.0%	1.94	1.9%
10	99,337,044	-2.1%	60.40	-2.9%	77,769,119	-2.1%	2,195,934	-3.2%	3,272,121	3.2%	1.99	2.4%
11	100,002,660	0.7%	60.36	-0.1%	78,286,380	0.7%	2,038,392	-7.2%	3,122,695	-4.6%	1.88	-5.3%

1) Excludes Streetcar

**Exhibit 2. Fares and Passenger Revenue (Fixed Route)**

Fiscal Year	US City Avg CPI-W	Percent Change	Passenger Rev <sup>1</sup> (Unadj. CPI)	Percent Change	Pass Rev/Veh Hr (Unadj. CPI)	Percent Change	Average Fare (Unadj. CPI)	Percent Change	Base Fare (Adj. CPI 11)	Zone Surcharge	2-Zone Monthly Pass	Pass Rev/Sys Cst (Unadj. CPI)	Percent Change
71	39.94		\$4,700,000		\$6.39		\$0.32		\$1.90	\$0.10	\$0	56.56%	
72	41.39	3.6%	\$5,904,000	25.6%	\$7.48	17.0%	\$0.34	7.2%	\$1.84	\$0.10	\$0	62.53%	10.6%
73	43.05	4.0%	\$6,155,000	4.3%	\$7.52	0.6%	\$0.34	0.4%	\$1.77	\$0.10	\$0	57.22%	-8.5%
74	46.90	8.9%	\$6,874,000	11.7%	\$7.75	3.0%	\$0.33	-2.8%	\$1.62	\$0.10	\$0	51.69%	-9.7%
75	52.09	11.1%	\$7,291,000	6.1%	\$6.50	-16.1%	\$0.32	-3.9%	\$1.46	\$0.00	\$13	39.02%	-24.5%
76	55.79	7.1%	\$8,191,000	12.3%	\$6.36	-2.1%	\$0.29	-9.5%	\$1.36	\$0.00	\$13	31.92%	-18.2%
77	59.01	5.8%	\$9,545,000	16.5%	\$7.02	10.3%	\$0.31	7.8%	\$1.47	\$0.00	\$14	30.81%	-3.5%
78	62.98	6.7%	\$10,315,000	8.1%	\$7.20	2.6%	\$0.32	0.9%	\$1.55	\$0.00	\$16	28.29%	-8.2%
79	68.89	9.4%	\$12,457,000	20.8%	\$8.63	19.8%	\$0.38	18.8%	\$1.42	\$0.20	\$16	29.44%	4.1%
80	78.13	13.4%	\$15,538,000	24.7%	\$10.06	16.6%	\$0.39	4.0%	\$1.53	\$0.20	\$18	29.96%	1.8%
81	87.17	11.6%	\$19,029,000	22.5%	\$12.20	21.2%	\$0.50	29.0%	\$1.62	\$0.25	\$21	32.56%	8.7%
82	94.53	8.4%	\$18,671,000	-1.9%	\$11.56	-5.2%	\$0.51	0.2%	\$1.49	\$0.25	\$21	28.76%	-11.7%
83	98.53	4.2%	\$18,659,000	-0.1%	\$10.68	-7.6%	\$0.51	1.1%	\$1.65	\$0.25	\$32	26.69%	-7.2%
84	101.48	3.0%	\$18,011,913	-3.5%	\$10.45	-2.1%	\$0.49	-4.0%	\$1.61	\$0.25	\$32	24.62%	-7.8%
85	105.23	3.7%	\$18,088,617	0.4%	\$11.88	13.6%	\$0.51	3.5%	\$1.55	\$0.25	\$32	25.70%	4.4%
86	108.00	2.6%	\$18,380,676	1.6%	\$12.13	2.1%	\$0.55	7.4%	\$1.71	\$0.25	\$32	27.07%	5.3%
87	110.09	1.9%	\$19,532,670	6.3%	\$12.77	5.3%	\$0.55	1.2%	\$1.68	\$0.25	\$32	28.42%	5.0%
88	114.61	4.1%	\$21,224,604	8.7%	\$13.73	7.5%	\$0.60	8.3%	\$1.61	\$0.25	\$36	28.65%	0.8%
89	119.86	4.6%	\$21,420,339	0.9%	\$13.87	1.0%	\$0.57	-4.3%	\$1.54	\$0.30	\$27	27.00%	-5.7%
90	125.48	4.7%	\$22,272,167	4.0%	\$14.19	2.3%	\$0.56	-1.7%	\$1.47	\$0.30	\$27	26.16%	-3.1%
91	132.15	5.3%	\$25,591,723	14.9%	\$15.97	12.6%	\$0.61	7.7%	\$1.48	\$0.30	\$29	28.62%	9.4%
92	136.13	3.0%	\$26,281,298	2.7%	\$15.99	0.1%	\$0.60	-1.3%	\$1.44	\$0.30	\$29	27.12%	-5.2%
93	140.26	3.0%	\$27,387,384	4.2%	\$16.11	0.7%	\$0.62	4.2%	\$1.47	\$0.30	\$31	25.45%	-6.2%
94	143.68	2.4%	\$27,905,335	1.9%	\$15.56	-3.4%	\$0.61	-1.8%	\$1.44	\$0.30	\$31	24.34%	-4.4%
95	147.86	2.9%	\$30,228,148	8.3%	\$16.45	5.7%	\$0.64	4.8%	\$1.47	\$0.30	\$33	23.90%	-1.8%
96	151.83	2.7%	\$31,843,133	5.3%	\$16.93	2.9%	\$0.65	0.8%	\$1.43	\$0.30	\$33	24.63%	3.1%
97	156.09	2.8%	\$34,627,104	8.7%	\$18.43	8.8%	\$0.67	3.7%	\$1.46	\$0.30	\$36	24.10%	-2.2%
98	158.56	1.6%	\$35,518,635	2.6%	\$18.35	-0.4%	\$0.67	-0.2%	\$1.44	\$0.30	\$36	23.33%	-3.2%
99	161.15	1.6%	\$40,611,332	14.3%	\$19.64	7.0%	\$0.68	1.8%	\$1.48	\$0.30	\$39	24.31%	4.2%
00	166.03	3.0%	\$45,907,371	13.0%	\$21.33	8.6%	\$0.72	6.0%	\$1.51	\$0.30	\$41	24.49%	0.7%
01	171.71	3.4%	\$51,164,532	11.5%	\$23.50	10.2%	\$0.77	6.6%	\$1.52	\$0.30	\$43	25.96%	6.0%
02	174.34	1.5%	\$52,628,203	2.9%	\$23.58	0.3%	\$0.76	-1.4%	\$1.56	\$0.30	\$45	25.08%	-3.4%
03	178.12	2.2%	\$52,093,296	-1.0%	\$23.24	-1.4%	\$0.75	-1.3%	\$1.53	\$0.30	\$45	23.79%	-5.2%
04	181.74	2.0%	\$54,978,689	5.5%	\$24.44	5.2%	\$0.77	3.0%	\$1.55	\$0.30	\$47	24.12%	1.4%
05	187.26	3.0%	\$58,740,216	6.8%	\$25.78	5.5%	\$0.78	1.5%	\$1.62	\$0.30	\$51	23.15%	-4.0%
06	194.73	4.0%	\$67,542,814	15.0%	\$30.81	19.5%	\$0.90	15.1%	\$1.84	\$0.30	\$61	25.63%	10.7%
07	199.551	2.5%	\$74,765,119	10.7%	\$33.89	10.0%	\$0.99	9.3%	\$1.85	\$0.30	\$63	27.67%	8.0%
08	207.387	3.9%	\$79,638,881	6.5%	\$35.70	5.3%	\$1.03	4.2%	\$1.83	\$0.30	\$65	27.63%	-0.1%
09	209.840	1.2%	\$88,726,972	11.4%	\$39.12	9.6%	\$1.12	8.8%	\$2.07	\$0.30	\$75	28.50%	3.1%
10	212.401	1.2%	\$92,414,344	4.2%	\$42.08	7.6%	\$1.19	6.4%	\$2.05	\$0.30	\$75	28.61%	0.4%
11	217.352	2.3%	\$95,529,230	3.4%	\$46.86	11.4%	\$1.22	2.7%	\$2.05	\$0.30	\$77	30.28%	5.8%

1) Does not include ATP passenger revenue.

**Exhibit 3. Employer Taxes (Unadjusted CPI-W)**

Fiscal Year	Employer Tax Rate	Percent Change	Employer Tax / 0.10% <sup>1</sup>	Percent Change	Employer Tax (Municipal & Private)	Percent Change	Employer Tax Per Capita	Percent Change	Self-Employment Tax	Percent Change	State-In-Lieu Tax	Percent Change
71												
72	0.3000%		\$2,028,131		\$6,084,394		\$6.64					
73	0.3000%	0.00%	\$2,173,029	7.1%	\$6,519,087	7.1%	\$7.05	6.3%				
74	0.3000%	0.00%	\$2,444,577	12.5%	\$7,333,731	12.5%	\$7.88	11.6%				
75	0.3500%	0.05%	\$2,573,909	5.3%	\$9,008,681	22.8%	\$9.57	21.5%				
76	0.4500%	0.10%	\$2,759,626	7.2%	\$12,418,315	37.8%	\$13.01	36.0%				
77	0.5000%	0.05%	\$3,409,760	23.6%	\$17,048,800	37.3%	\$17.61	35.4%				
78	0.5000%	0.00%	\$3,996,941	17.2%	\$19,984,707	17.2%	\$19.73	12.0%				
79	0.6000%	0.10%	\$4,546,086	13.7%	\$27,276,514	36.5%	\$26.39	33.8%				
80	0.6000%	0.00%	\$5,479,011	20.5%	\$32,874,065	20.5%	\$31.22	18.3%				
81	0.6000%	0.00%	\$5,827,542	6.4%	\$34,965,250	6.4%	\$32.92	5.5%				
82	0.6000%	0.00%	\$6,262,419	7.5%	\$37,574,511	7.5%	\$35.14	6.7%			\$906,000	
83	0.6000%	0.00%	\$6,297,167	0.6%	\$36,123,000	-3.9%	\$34.15	-2.8%	\$1,660,000		\$1,000,000	10.4%
84	0.6000%	0.00%	\$6,687,850	6.2%	\$38,052,838	5.3%	\$35.60	4.3%	\$2,074,264	25.0%	\$1,478,000	47.8%
85	0.6000%	0.00%	\$7,364,778	10.1%	\$41,654,862	9.5%	\$38.64	8.5%	\$2,533,807	22.2%	\$1,403,573	-5.0%
86	0.6000%	0.00%	\$7,789,362	5.8%	\$44,022,185	5.7%	\$40.48	4.8%	\$2,713,989	7.1%	\$1,169,561	-16.7%
87	0.6000%	0.00%	\$8,179,553	5.0%	\$46,176,152	4.9%	\$42.09	4.0%	\$2,901,166	6.9%	\$1,479,073	26.5%
88	0.6000%	0.00%	\$8,811,772	7.7%	\$49,542,391	7.3%	\$44.25	5.1%	\$3,328,239	14.7%	\$1,481,419	0.2%
89	0.6125%	0.01%	\$9,606,641	9.0%	\$54,818,707	10.7%	\$48.02	8.5%	\$4,021,969	20.8%	\$1,556,562	5.1%
90	0.6176%	0.01%	\$10,538,980	9.7%	\$60,452,960	10.3%	\$51.10	6.4%	\$4,635,782	15.3%	\$1,698,887	9.1%
91	0.6176%	0.00%	\$11,504,067	9.2%	\$66,181,424	9.5%	\$54.36	6.4%	\$4,867,695	5.0%	\$1,923,287	13.2%
92	0.6176%	0.00%	\$12,108,364	5.3%	\$69,780,185	5.4%	\$55.93	2.9%	\$5,001,074	2.7%	\$2,068,403	7.5%
93	0.6176%	0.00%	\$13,232,123	9.3%	\$76,438,757	9.5%	\$59.82	7.0%	\$5,282,833	5.6%	\$2,226,765	7.7%
94	0.6176%	0.00%	\$14,135,693	6.8%	\$81,948,251	7.2%	\$62.92	5.2%	\$5,353,787	1.3%	\$2,233,274	0.3%
95	0.6176%	0.00%	\$15,487,585	9.6%	\$90,006,140	9.8%	\$67.72	7.6%	\$5,645,185	5.4%	\$2,342,733	4.9%
96	0.6176%	0.00%	\$17,209,840	11.1%	\$100,477,571	11.6%	\$73.85	9.1%	\$5,810,399	2.9%	\$1,968,097	-16.0%
97	0.6176%	0.00%	\$19,444,683	13.0%	\$113,734,961	13.2%	\$81.97	11.0%	\$6,355,404	9.4%	\$1,390,597	-29.3%
98	0.6176%	0.00%	\$20,979,186	7.9%	\$122,866,495	8.0%	\$87.14	6.3%	\$6,700,960	5.4%	\$1,407,539	1.2%
99	0.6176%	0.00%	\$22,141,171	5.5%	\$130,309,622	6.1%	\$91.08	4.5%	\$6,434,248	-4.0%	\$1,470,637	4.5%
00	0.6176%	0.00%	\$23,315,527	5.3%	\$137,859,468	5.8%	\$94.97	4.3%	\$6,137,228	-4.6%	\$1,513,914	2.9%
01	0.6195%	0.00%	\$25,546,971	9.6%	\$151,015,559	9.5%	\$102.92	8.4%	\$7,247,929	18.1%	\$1,548,939	2.3%
02	0.6218%	0.00%	\$24,753,592	-3.1%	\$146,531,906	-3.0%	\$98.73	-4.1%	\$7,385,930	1.9%	\$1,924,266	24.2%
03	0.6218%	0.00%	\$24,562,627	-0.8%	\$145,478,005	-0.7%	\$96.73	-2.0%	\$7,252,407	-1.8%	\$1,869,316	-2.9%
04	0.6218%	0.00%	\$24,713,167	0.6%	\$146,124,768	0.4%	\$95.98	-0.8%	\$7,541,705	4.0%	\$1,855,350	-0.7%
05	0.6243%	0.00%	\$26,254,190	6.2%	\$155,987,324	6.7%	\$101.03	5.3%	\$7,917,586	5.0%	\$1,970,868	6.2%
06	0.6343%	0.01%	\$28,893,633	10.1%	\$173,786,460	11.4%	\$110.75	9.6%	\$9,485,857	19.8%	\$1,990,090	1.0%
07	0.6443%	0.01%	\$30,892,774	6.9%	\$187,531,204	7.9%	\$117.69	6.3%	\$11,510,937	21.3%	\$2,259,404	13.5%
08	0.6543%	0.01%	\$32,286,213	4.5%	\$200,048,477	6.7%	\$123.91	5.3%	\$11,200,216	-2.7%	\$2,254,669	-0.2%
09	0.6643%	0.01%	\$31,690,073	-1.8%	\$200,176,901	0.1%	\$122.68	-1.0%	\$10,340,256	-7.7%	\$2,482,251	10.1%
10	0.6743%	0.01%	\$30,479,770	-3.8%	\$195,006,681	-2.6%	\$118.57	-3.4%	\$10,518,411	1.7%	\$2,676,196	7.8%
11	0.6843%	0.01%	\$31,905,358	4.7%	\$207,882,398	6.6%	\$125.47	5.8%	\$10,445,965	-0.7%	\$2,659,117	-0.6%

1) Includes Self-Employment Tax, effective FY00 based on cash receipts.

**Exhibit 4. Expenses (Fixed Route)**

Fiscal Year	Operations Costs <sup>1</sup> (Adj. CPI 11)	Percent Change	Ops Costs/Veh Hr (Unadj. CPI)	Percent Change	Bus Ops Costs/Veh Hr (Unadj. CPI)	Percent Change	Rail Ops Costs/Veh Hr (Unadj. CPI)	Percent Change	WES Ops Costs/Veh Hr (Unadj. CPI)	Percent Change
71	\$36,141,709		\$9.04							
72	\$39,033,583	8.0%	\$9.42	4.3%						
73	\$42,463,492	8.8%	\$10.28	9.1%						
74	\$47,263,484	11.3%	\$11.50	11.8%						
75	\$59,377,625	25.6%	\$12.68	10.3%						
76	\$84,373,327	42.1%	\$16.83	32.7%						
77	\$96,752,267	14.7%	\$19.31	14.8%						
78	\$107,073,831	10.7%	\$21.67	12.2%						
79	\$112,383,144	5.0%	\$24.68	13.9%						
80	\$119,143,047	6.0%	\$27.74	12.4%						
81	\$125,485,214	5.3%	\$32.26	16.3%						
82	\$125,733,129	0.2%	\$33.86	5.0%						
83	\$127,102,279	1.1%	\$32.98	-2.6%						
84	\$130,382,127	2.6%	\$35.33	7.1%						
85	\$123,423,811	-5.3%	\$39.24	11.1%						
86	\$117,367,711	-4.9%	\$38.48	-1.9%						
87	\$115,345,848	-1.7%	\$38.21	-0.7%	\$36.41		\$100.69			
88	\$118,551,520	2.8%	\$40.45	5.9%	\$38.30	5.2%	\$98.17	-2.5%		
89	\$120,288,670	1.5%	\$42.94	6.2%	\$40.59	6.0%	\$105.53	7.5%		
90	\$120,451,052	0.1%	\$44.29	3.1%	\$41.40	2.0%	\$120.72	14.4%		
91	\$120,800,737	0.3%	\$45.84	3.5%	\$42.61	2.9%	\$133.39	10.5%		
92	\$125,453,462	3.9%	\$47.82	4.3%	\$44.27	3.9%	\$143.79	7.8%		
93	\$132,452,070	5.6%	\$50.27	5.1%	\$46.45	4.9%	\$156.58	8.9%		
94	\$137,405,702	3.7%	\$50.65	0.7%	\$46.66	0.5%	\$167.78	7.2%		
95	\$146,086,266	6.3%	\$54.07	6.8%	\$50.13	7.4%	\$172.55	2.8%		
96	\$147,189,197	0.8%	\$54.67	1.1%	\$50.13	0.0%	\$193.43	12.1%		
97	\$152,130,753	3.4%	\$58.14	6.3%	\$53.44	6.6%	\$201.38	4.1%		
98	\$156,423,434	2.8%	\$58.94	1.4%	\$53.09	-0.6%	\$222.89	10.7%		
99	\$190,888,496	22.0%	\$68.43	16.1%	\$55.76	5.0%	\$256.91	15.3%		
00	\$208,161,127	9.0%	\$73.88	8.0%	\$60.80	9.0%	\$257.60	0.3%		
01	\$211,320,852	1.5%	\$76.66	3.8%	\$62.83	3.3%	\$271.04	5.2%		
02	\$216,257,692	2.3%	\$77.71	1.4%	\$63.63	1.3%	\$234.75	-13.4%		
03	\$223,188,070	3.2%	\$81.59	5.0%	\$67.42	5.9%	\$232.47	-1.0%		
04	\$227,203,264	1.8%	\$84.47	3.5%	\$70.07	3.9%	\$230.93	-0.7%		
05	\$247,902,940	9.1%	\$93.73	11.0%	\$77.66	10.8%	\$226.96	-1.7%		
06	\$246,620,945	-0.5%	\$100.79	7.5%	\$84.47	8.8%	\$234.35	3.3%		
07	\$246,620,361	0.0%	\$102.62	1.8%	\$86.35	2.2%	\$236.33	0.8%		
08	\$252,546,748	2.4%	\$108.01	5.2%	\$90.25	4.5%	\$250.97	6.2%		
09	\$252,392,689	-0.1%	\$107.44	-0.5%	\$88.20	-2.3%	\$248.15	-1.1%		
10	\$255,370,694	1.2%	\$113.64	5.8%	\$92.20	4.5%	\$245.91	-0.9%	\$1,091.45	
11	\$239,271,929	-6.3%	\$117.38	3.3%	\$94.41	2.4%	\$251.36	2.2%	\$1,068.95	-2.1%

1) Does not include General Admin, DMAP, ATP, Streetcar cost, Intergovernmental Transfers, and Medical Plans-Retired/Disabled.

**Exhibit 5. Fixed Route Financial Indicators**

Fiscal Year	Operation		Operation		System		System	
	Costs <sup>1</sup> /Boarding Ride	Percent Change	Costs/Boarding Ride (Adj. CPI 11)	Percent Change	Costs <sup>2</sup> /Boarding ride	Percent Change	Costs/Boarding Ride (Adj. CPI 11)	Percent Change
71	\$0.37		\$1.99		\$0.46		\$2.49	
72	\$0.40	8.5%	\$2.09	4.7%	\$0.50	10.2%	\$2.65	
73	\$0.38	-4.2%	\$1.92	-7.9%	\$0.49	-3.5%	\$2.46	
74	\$0.40	5.1%	\$1.85	-3.5%	\$0.52	7.1%	\$2.42	
75	\$0.50	25.4%	\$2.09	12.9%	\$0.66	26.2%	\$2.75	
76	\$0.62	22.6%	\$2.40	14.5%	\$0.73	10.6%	\$2.84	
77	\$0.69	12.1%	\$2.54	6.0%	\$0.81	11.6%	\$3.00	
78	\$0.75	8.2%	\$2.58	1.4%	\$0.88	7.8%	\$3.03	
79	\$0.84	13.0%	\$2.66	3.3%	\$1.00	14.2%	\$3.16	
80	\$0.85	0.3%	\$2.35	-11.6%	\$1.02	2.2%	\$2.85	
81	\$1.05	23.8%	\$2.61	11.0%	\$1.22	18.8%	\$3.03	
82	\$1.17	11.3%	\$2.68	2.7%	\$1.38	13.8%	\$3.18	
83	\$1.17	0.2%	\$2.58	-3.9%	\$1.42	2.4%	\$3.12	
84	\$1.23	5.0%	\$2.62	1.9%	\$1.47	4.0%	\$3.15	
85	\$1.26	2.9%	\$2.60	-0.8%	\$1.48	0.8%	\$3.07	
86	\$1.29	2.5%	\$2.60	-0.1%	\$1.50	1.3%	\$3.03	
87	\$1.22	-5.6%	\$2.41	-7.4%	\$1.44	-4.6%	\$2.83	
88	\$1.34	10.0%	\$2.55	5.7%	\$1.59	10.9%	\$3.02	
89	\$1.36	1.7%	\$2.48	-2.8%	\$1.63	2.6%	\$2.96	
90	\$1.35	-1.2%	\$2.34	-5.6%	\$1.65	1.2%	\$2.86	
91	\$1.33	-1.1%	\$2.20	-6.1%	\$1.62	-1.6%	\$2.67	
92	\$1.37	3.0%	\$2.19	0.0%	\$1.69	4.3%	\$2.71	
93	\$1.49	8.7%	\$2.32	5.5%	\$1.88	11.0%	\$2.92	
94	\$1.54	2.8%	\$2.32	0.3%	\$1.94	3.0%	\$2.93	
95	\$1.62	5.8%	\$2.39	2.8%	\$2.07	6.6%	\$3.04	
96	\$1.61	-0.9%	\$2.30	-3.5%	\$2.02	-2.1%	\$2.90	
97	\$1.64	1.7%	\$2.28	-1.1%	\$2.15	6.4%	\$3.00	
98	\$1.65	1.2%	\$2.27	-0.4%	\$2.21	2.6%	\$3.03	
99	\$1.85	12.1%	\$2.50	10.3%	\$2.19	-0.9%	\$2.95	
00	\$1.96	5.5%	\$2.56	2.4%	\$2.31	5.4%	\$3.02	
01	\$1.97	0.4%	\$2.49	-2.9%	\$2.32	0.5%	\$2.94	
02	\$1.96	-0.4%	\$2.44	-1.9%	\$2.37	2.0%	\$2.95	
03	\$2.06	5.2%	\$2.51	2.9%	\$2.46	4.1%	\$3.01	
04	\$2.09	1.3%	\$2.49	-0.7%	\$2.50	1.6%	\$2.99	
05	\$2.23	6.8%	\$2.59	3.7%	\$2.65	5.8%	\$3.07	
06	\$2.31	3.5%	\$2.58	-0.4%	\$2.75	3.9%	\$3.07	
07	\$2.34	1.2%	\$2.54	-1.2%	\$2.79	1.3%	\$3.04	
08	\$2.43	4.1%	\$2.55	0.1%	\$2.91	4.3%	\$3.05	
09	\$2.40	-1.2%	\$2.49	-2.4%	\$3.07	5.5%	\$3.18	
10	\$2.51	4.6%	\$2.57	3.3%	\$3.25	6.0%	\$3.33	
11	\$2.39	-4.8%	\$2.39	-6.9%	\$3.15	-3.1%	\$3.15	

1) Does not includes G&A, ATP, DMAP, Streetcar, Intergovernmental Transfers costs and Medical Plans-Retired/Disabled

2) Does not includes ATP, DMAP, Streetcar, and Intergovernmental Transfers costs.



**Exhibit 6. LIFT Revenue, Ridership, and Service\***

Fiscal Year	LIFT and Cab Vehicle Hours	Percent Change	LIFT and Cab Ridership	Percent Change	LIFT and Cab Operating Costs	Percent Change	LIFT and Cab Operating Costs per Ride	Percent Change	LIFT and Cab Revenue	Percent Change
80										
81										
82										
83										
84										
85										
86										
87										
88										
89										
90										
91										
92	150,474		400,963		\$5,639,847		\$14.07		\$78,415	
93	180,569	20.00%	415,814	3.70%	\$6,391,020	13.32%	\$15.37	9.27%	\$81,751	4.25%
94	210,003	16.30%	462,053	11.12%	\$7,322,590	14.58%	\$15.85	3.11%	\$83,526	2.17%
95	236,986	12.85%	501,894	8.62%	\$8,486,412	15.89%	\$16.91	6.69%	\$125,322	50.04%
96	274,201	15.70%	553,874	10.36%	\$8,778,547	3.44%	\$15.85	-6.27%	\$141,085	12.58%
97	308,798	12.62%	613,755	10.81%	\$9,655,316	9.99%	\$15.73	-0.74%	\$215,607	52.82%
98	335,754	8.73%	649,996	5.90%	\$11,050,808	14.45%	\$17.00	8.07%	\$272,025	26.17%
99	366,902	9.28%	680,374	4.67%	\$11,913,345	7.81%	\$17.51	2.99%	\$380,257	39.79%
00	397,216	8.26%	735,792	8.15%	\$15,573,346	30.72%	\$21.17	20.88%	\$447,156	17.59%
01	422,812	6.44%	781,956	6.27%	\$14,979,168	-3.82%	\$19.16	-9.49%	\$541,761	21.16%
02	456,389	7.94%	845,496	8.13%	\$16,481,644	10.03%	\$19.49	1.76%	\$564,327	4.17%
03	485,659	6.41%	918,948	8.69%	\$17,797,497	7.98%	\$19.37	-0.65%	\$653,846	15.86%
04	513,625	5.76%	958,248	4.28%	\$21,395,262	20.22%	\$22.33	15.28%	\$686,825	5.04%
05	554,507	7.96%	1,026,156	7.09%	\$24,050,336	12.41%	\$23.44	4.97%	\$747,073	8.77%
06	578,184	4.27%	1,050,144	2.34%	\$26,236,840	9.09%	\$24.98	6.60%	\$971,326	30.02%
07	601,674	4.06%	1,084,056	3.23%	\$28,257,625	7.70%	\$26.07	4.33%	\$1,090,835	12.30%
08	623,150	3.57%	1,122,036	3.50%	\$30,890,457	9.32%	\$27.53	5.62%	\$1,171,184	7.37%
09	619,204	-0.63%	1,088,446	-2.99%	\$31,020,152	0.42%	\$28.50	3.52%	\$1,289,801	10.13%
10	593,030	-4.23%	1,072,704	-1.45%	\$30,700,651	-1.03%	\$28.62	0.42%	\$1,314,673	1.93%
11	582,804	-1.72%	1,063,942	-0.82%	\$30,887,658	0.61%	\$29.03	1.44%	\$1,360,396	3.48%

\* Service provided prior to 1992 not included.

**Exhibit 7. Local Economic Trends**

Fiscal Year	Tri-County Population	Percent Change	Tri-County Employment <sup>1</sup>	Percent Change	Tri-County Avg Pay (Earn/Employee)	Wage Inflation	Tri-County Property Value Real Market Value (RMV)	Percent Change	Private Tri-County Payroll <sup>1</sup>	Percent Change
71	904,300		293,890		\$7,779	5.1%			\$2,286,036,835	
72	916,700	1.4%	306,931	4.4%	\$8,263	6.2%	\$7,504,891,116		\$2,536,279,969	10.9%
73	924,100	0.8%	325,963	6.2%	\$8,817	6.7%	\$8,313,206,506	10.8%	\$2,874,079,275	13.3%
74	931,200	0.8%	333,393	2.3%	\$9,572	8.6%	\$9,196,563,014	10.6%	\$3,191,334,388	11.0%
75	941,700	1.1%	328,245	-1.5%	\$10,256	7.1%	\$10,205,290,497	11.0%	\$3,366,613,990	5.5%
76	954,800	1.4%	341,909	4.2%	\$11,111	8.3%	\$11,419,557,678	11.9%	\$3,798,781,214	12.8%
77	968,200	1.4%	362,973	6.2%	\$11,859	6.7%	\$12,612,056,645	10.4%	\$4,304,633,028	13.3%
78	1,013,050	4.6%	398,591	9.8%	\$12,791	7.9%	\$14,027,212,577	11.2%	\$5,098,305,257	18.4%
79	1,033,550	2.0%	422,956	6.1%	\$13,959	9.1%	\$15,897,003,000	13.3%	\$5,904,152,731	15.8%
80	1,053,100	1.9%	425,451	0.6%	\$15,302	9.6%	\$18,620,927,000	17.1%	\$6,510,203,094	10.3%
81	1,062,000	0.8%	415,451	-2.4%	\$16,488	7.8%	\$23,637,223,000	26.9%	\$6,850,078,234	5.2%
82	1,069,300	0.7%	392,771	-5.5%	\$17,413	5.6%	\$26,136,442,000	10.6%	\$6,839,449,188	-0.2%
83	1,057,900	-1.1%	390,499	-0.6%	\$18,001	3.4%	\$28,624,740,000	9.5%	\$7,029,388,727	2.8%
84	1,068,800	1.0%	411,798	5.5%	\$18,687	3.8%	\$30,559,105,000	6.8%	\$7,695,130,126	9.5%
85	1,078,000	0.9%	422,852	2.7%	\$19,193	2.7%	\$32,953,204,000	7.8%	\$8,115,896,617	5.5%
86	1,087,500	0.9%	434,908	2.9%	\$19,876	3.6%	\$34,835,587,000	5.7%	\$8,644,381,696	6.5%
87	1,097,100	0.9%	450,699	3.6%	\$20,541	3.3%	\$36,354,973,000	4.4%	\$9,258,031,450	7.1%
88	1,119,700	2.1%	479,317	6.3%	\$21,469	4.5%	\$36,811,010,000	1.3%	\$10,290,273,686	11.1%
89	1,141,500	1.9%	506,533	5.7%	\$22,301	3.9%	\$37,535,437,000	2.0%	\$11,296,147,453	9.8%
90	1,183,000	3.6%	524,279	3.5%	\$23,642	6.0%	\$38,864,890,000	3.5%	\$12,394,797,852	9.7%
91	1,217,560	2.9%	523,498	-0.1%	\$24,815	5.0%	\$42,338,116,000	8.9%	\$12,990,643,800	4.8%
92	1,247,610	2.5%	528,286	0.9%	\$26,310	6.0%	\$50,366,176,000	19.0%	\$13,899,105,282	7.0%
93	1,277,820	2.4%	547,625	3.7%	\$26,968	2.5%	\$54,907,907,000	9.0%	\$14,768,176,686	6.3%
94	1,302,460	1.9%	574,868	5.0%	\$27,809	3.1%	\$59,984,969,000	9.2%	\$15,986,609,610	8.3%
95	1,329,090	2.0%	605,542	5.3%	\$29,200	5.0%	\$67,435,101,000	12.4%	\$17,681,895,017	10.6%
96	1,360,530	2.4%	625,313	3.3%	\$30,965	6.0%	\$76,091,671,000	12.8%	\$19,362,980,399	9.5%
97	1,387,590	2.0%	658,099	5.2%	\$32,752	5.8%	\$86,216,900,000	13.3%	\$21,553,852,346	11.3%
98	1,409,930	1.6%	668,091	1.5%	\$34,140	4.2%	\$96,630,942,000	12.1%	\$22,808,631,870	5.8%
99	1,430,650	1.5%	675,109	1.1%	\$35,939	5.3%	\$106,703,310,000	10.4%	\$24,262,566,598	6.4%
00	1,451,650	1.5%	691,551	2.4%	\$39,169	9.0%	\$115,941,283,000	8.7%	\$27,087,525,558	11.6%
01	1,467,300	1.1%	685,125	-0.9%	\$39,217	0.1%	\$124,350,639,000	7.3%	\$26,868,806,752	-0.8%
02	1,484,150	1.1%	675,208	-1.4%	\$38,856	-0.9%	\$134,835,692,000	8.4%	\$26,236,081,103	-2.4%
03	1,503,900	1.3%	662,175	-1.9%	\$39,216	0.9%	\$140,814,040,000	4.4%	\$25,967,644,770	-1.0%
04	1,522,400	1.2%	657,585	-0.7%	\$40,887	4.3%	\$151,236,678,000	7.4%	\$26,886,371,724	3.5%
05	1,543,910	1.4%	678,527	3.2%	\$42,023	2.8%	\$160,154,351,000	5.9%	\$28,514,060,498	6.1%
06	1,569,170	1.6%	704,116	3.8%	\$43,762	4.1%	\$171,753,908,000	7.2%	\$30,813,829,928	8.1%
07	1,593,370	1.5%	722,409	2.6%	\$45,092	3.0%	\$199,710,358,000	16.3%	\$32,574,995,021	5.7%
08	1,614,465	1.3%	729,416	1.0%	\$46,938	4.1%	\$228,449,246,000	14.4%	\$34,237,622,643	5.1%
09	1,631,665	1.1%	696,879	-4.5%	\$46,961	0.0%	\$229,798,303,000	0.6%	\$32,725,984,271	-4.4%
10	1,644,635	0.8%	661,375	-5.1%	\$47,760	1.7%	\$228,377,751,000	-0.6%	\$31,586,944,751	-3.5%
11	1,656,775	0.7%	675,633	2.2%	\$49,968	4.6%	\$215,824,787,000	-5.5%	\$33,760,095,046	6.9%

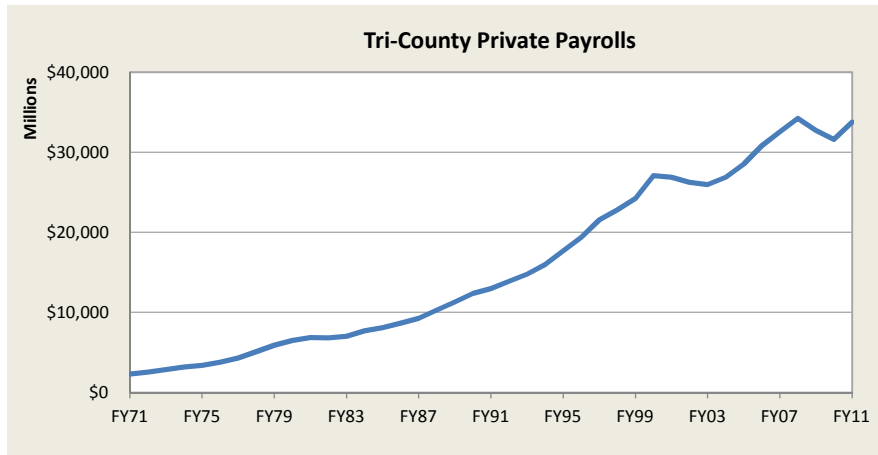
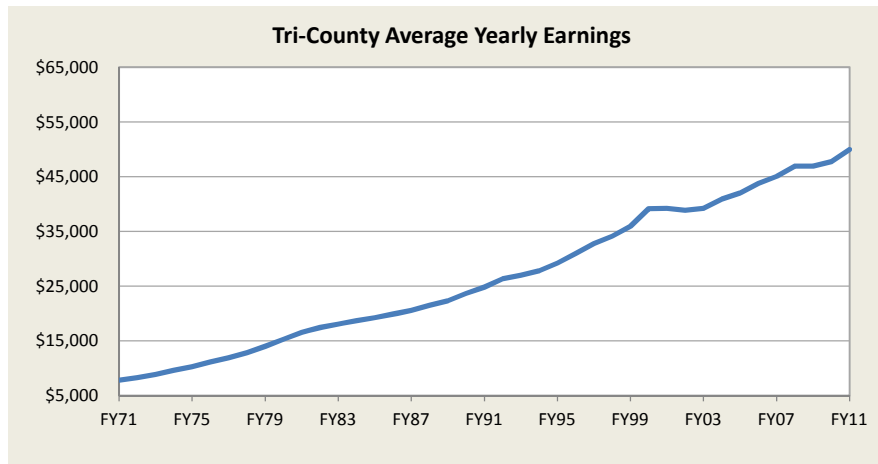
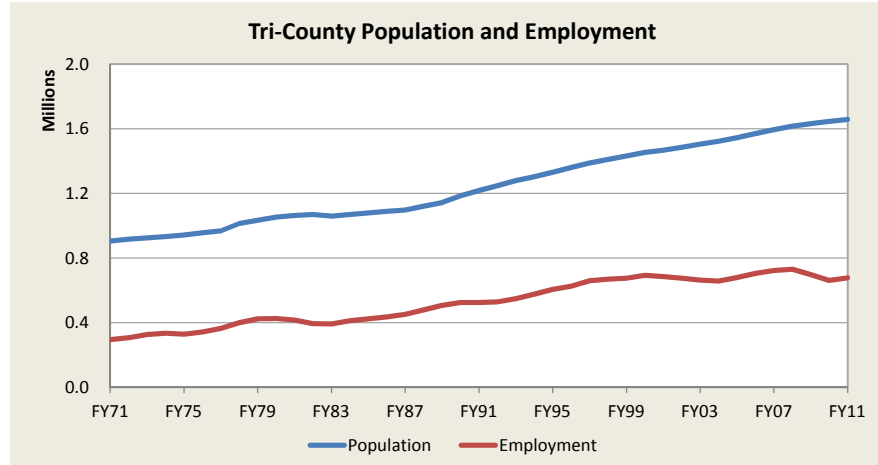
1) Excludes: social services, membership of organization, federal and local governments.

**Exhibit 8. Debt and Capital Investment**

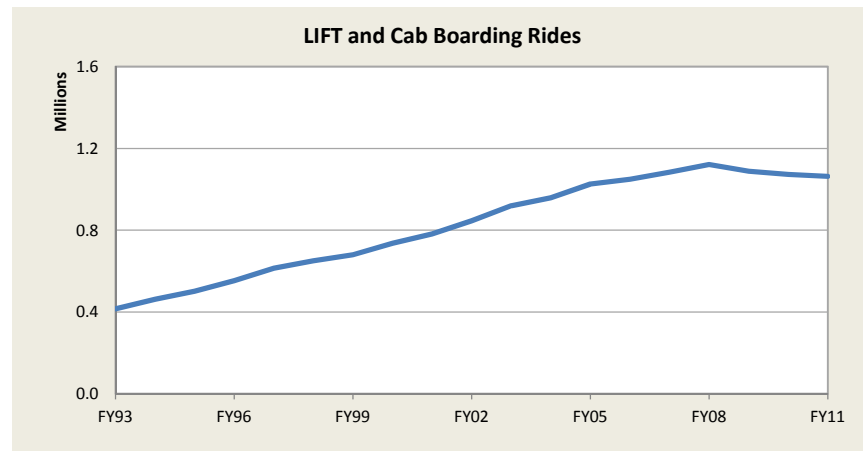
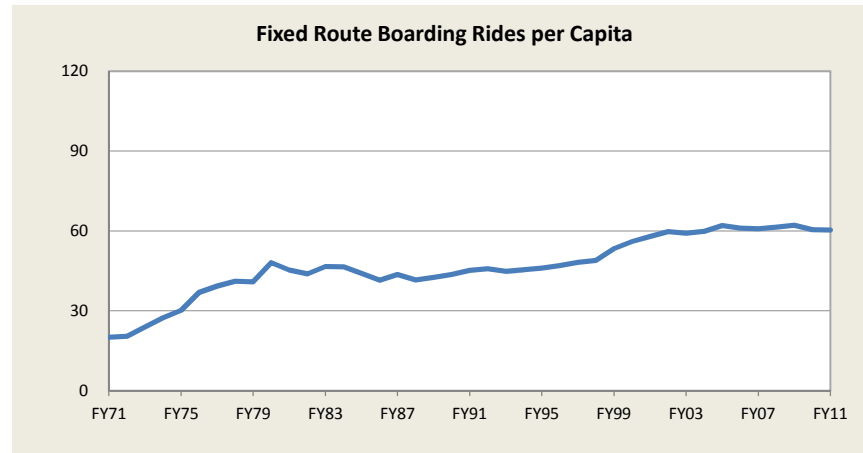
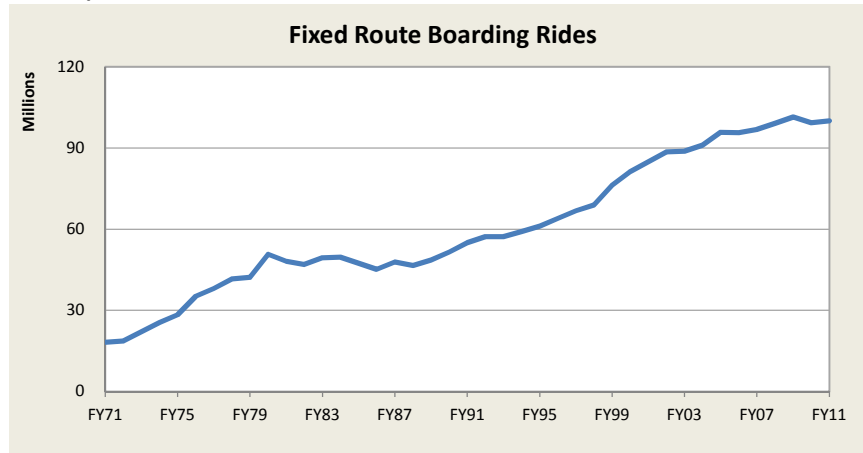
Fiscal Year	Debt Service (Senior Lien)/Capita	Percent Change	Debt Service (Senior Lien)	Percent Change	Capital and Operating Projects <sup>1</sup>	Percent Change
71						
72						
73						
74						
75						
76						
77						
78						
79						
80						
81						
82						
83	\$3.23		\$3,416,000			
84	\$3.49	8.0%	\$3,728,000	9.1%		
85	\$3.58	2.6%	\$3,859,000	3.5%		
86	\$2.03	-43.3%	\$2,206,000	-42.8%		
87	\$2.53	24.7%	\$2,775,000	25.8%		
88	\$2.25	-11.0%	\$2,522,000	-9.1%		
89	\$2.20	-2.1%	\$2,517,000	-0.2%		
90	\$2.09	-5.2%	\$2,473,000	-1.7%		
91	\$2.14	2.5%	\$2,610,000	5.5%	\$18,801,939	
92	\$2.07	-3.3%	\$2,586,000	-0.9%	\$18,390,434	-2.2%
93	\$1.90	-8.5%	\$2,424,000	-6.3%	\$23,499,396	27.8%
94	\$2.40	26.6%	\$3,127,000	29.0%	\$27,258,006	16.0%
95	\$2.32	-3.4%	\$3,084,000	-1.4%	\$44,485,453	63.2%
96	\$3.33	43.6%	\$4,534,000	47.0%	\$34,362,130	-22.8%
97	\$3.77	13.2%	\$5,235,000	15.5%	\$16,660,115	-51.5%
98	\$3.65	-3.2%	\$5,150,000	-1.6%	\$45,786,810	174.8%
99	\$5.91	61.7%	\$8,450,000	64.1%	\$53,210,726	16.2%
00	\$4.72	-20.1%	\$6,850,000	-18.9%	\$21,380,647	-59.8%
01	\$6.42	36.0%	\$9,417,000	37.5%	\$37,185,338	73.9%
02	\$7.06	10.0%	\$10,479,000	11.3%	\$20,221,624	-45.6%
03	\$6.22	-11.9%	\$9,357,000	-10.7%	\$33,139,524	63.9%
04	\$6.82	9.7%	\$10,389,000	11.0%	\$14,912,151	-55.0%
05	\$9.86	44.5%	\$15,228,859	46.6%	\$6,305,572	-57.7%
06	\$8.45	-14.4%	\$13,254,132	-13.0%	\$25,516,713	304.7%
07	\$8.47	0.2%	\$13,489,360	1.8%	\$9,917,641	-61.1%
08	\$8.03	-5.2%	\$12,960,050	-3.9%	\$14,294,793	44.1%
09	\$7.94	-1.1%	\$12,947,650	-0.1%	\$35,353,851	147.3%
10	\$8.32	4.8%	\$13,682,137	5.7%	\$37,178,882	5.2%
11	\$9.90	19.0%	\$16,402,664	19.9%	\$37,179,659	0.0%

1) Excludes Rail, and Construction Projects.

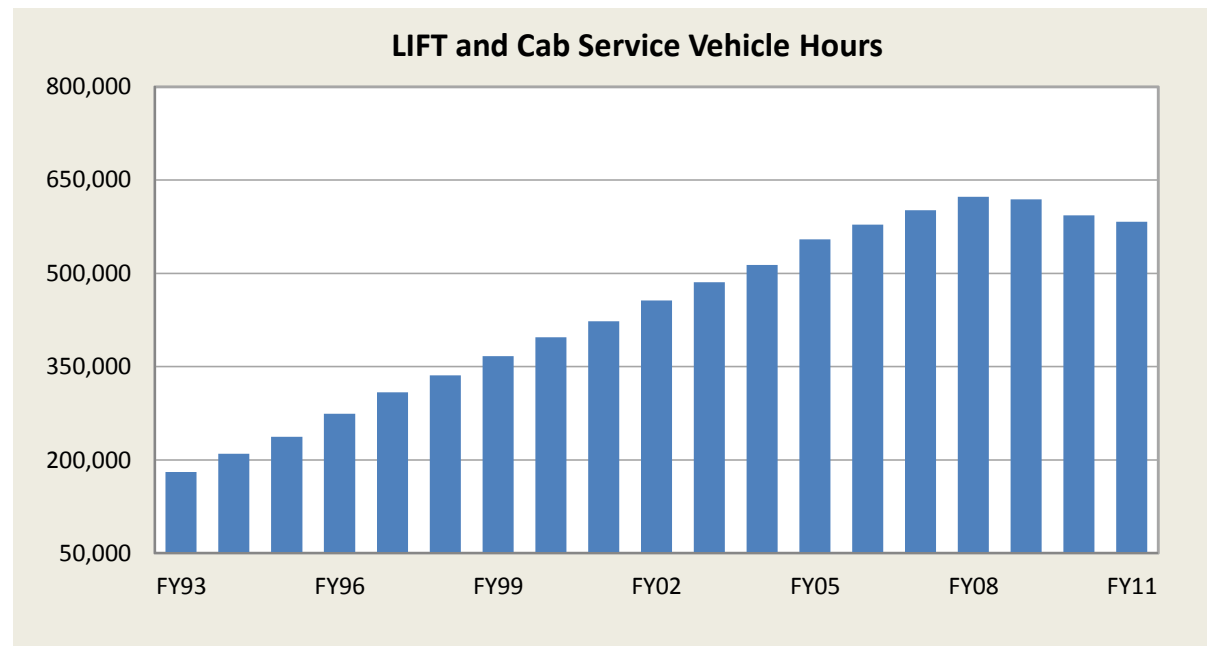
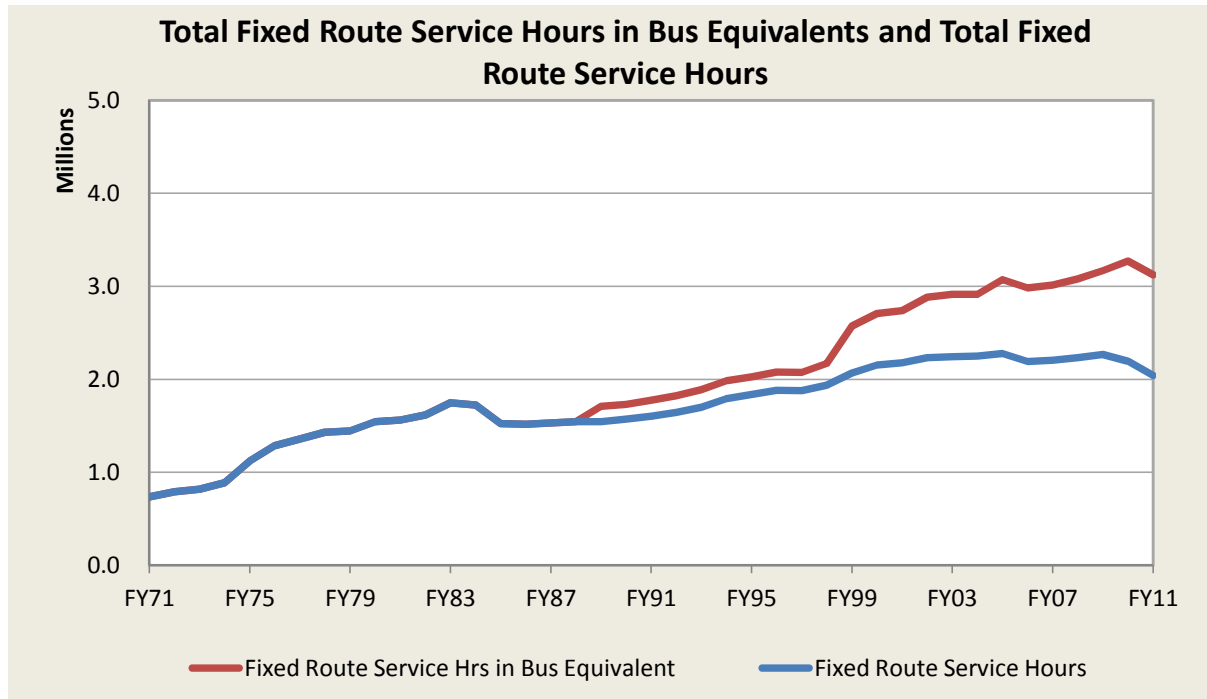
**Local Economic Trends**



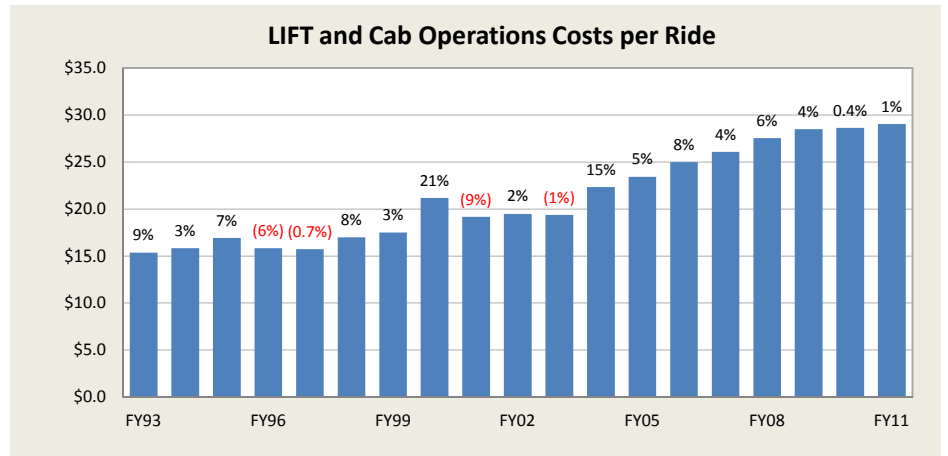
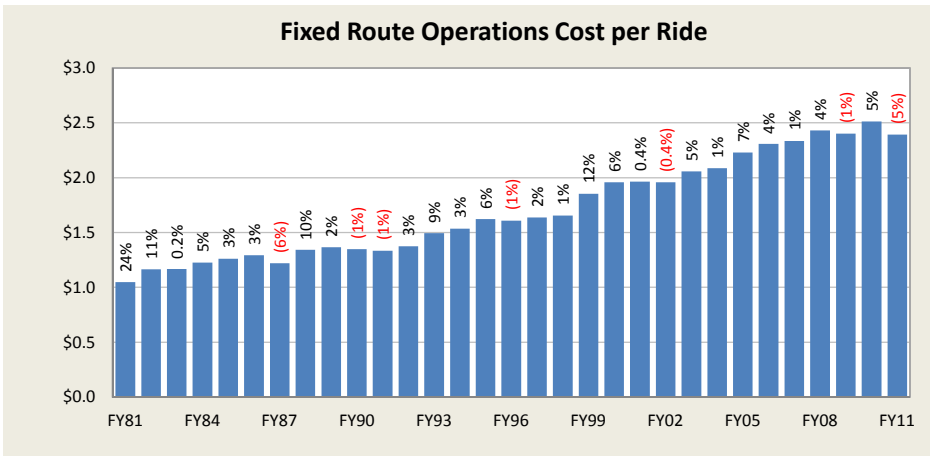
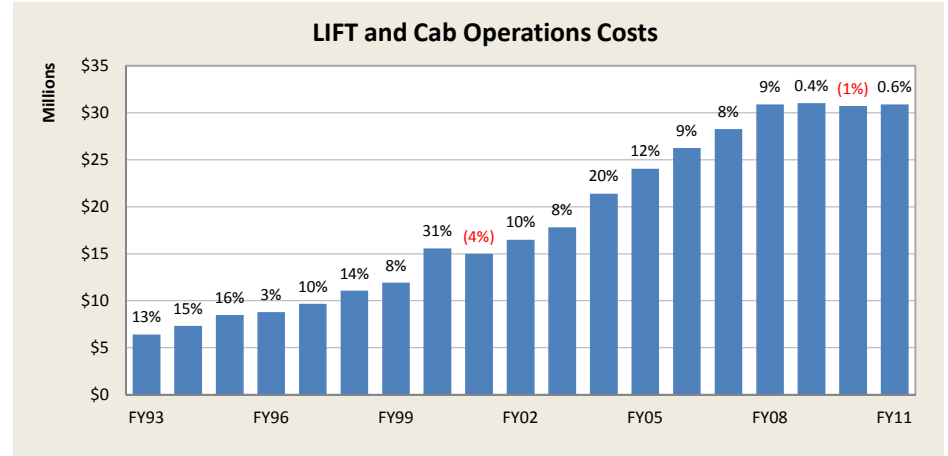
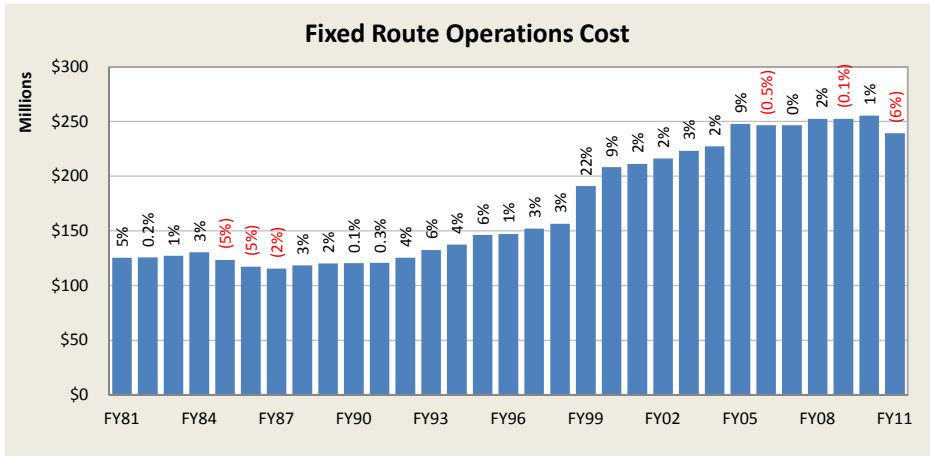
**Ridership**



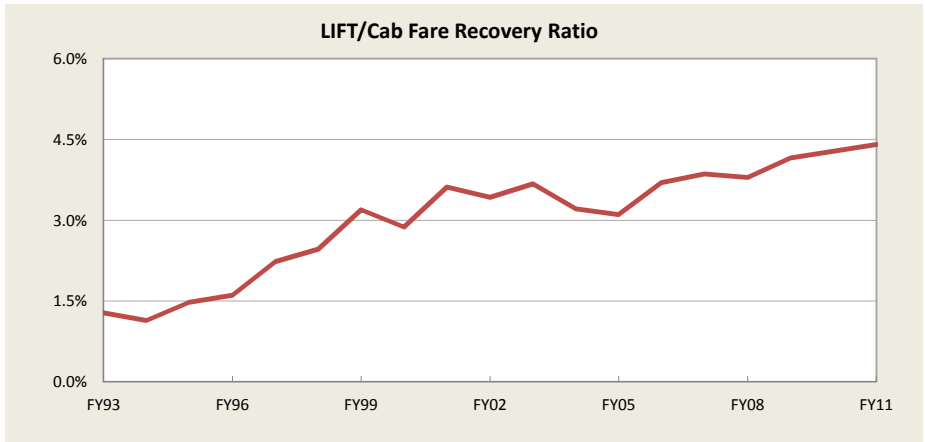
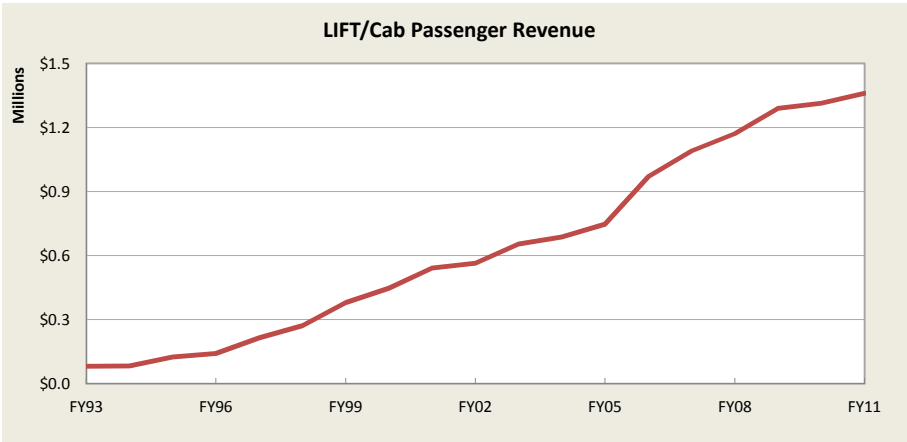
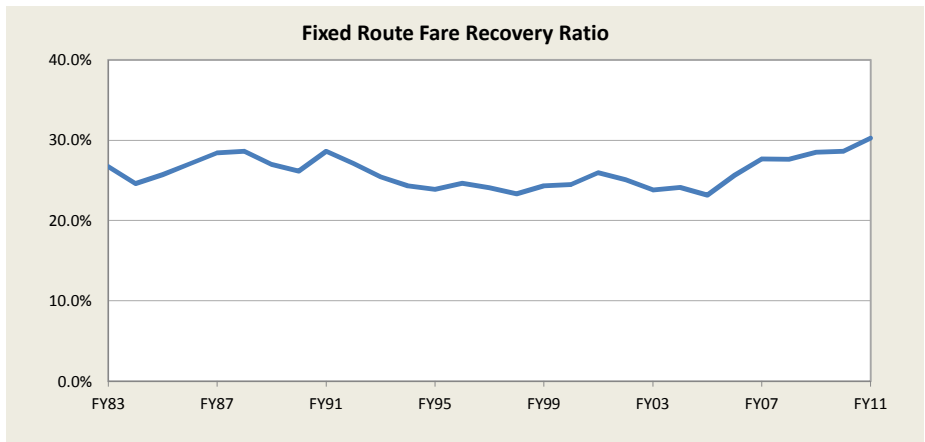
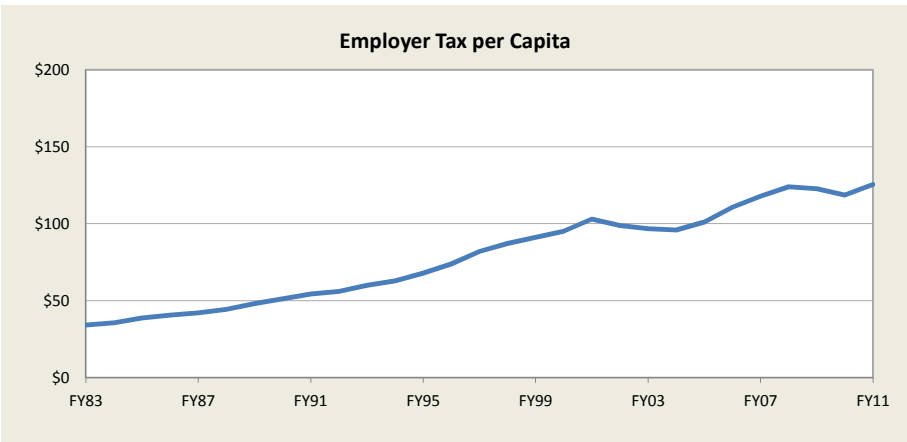
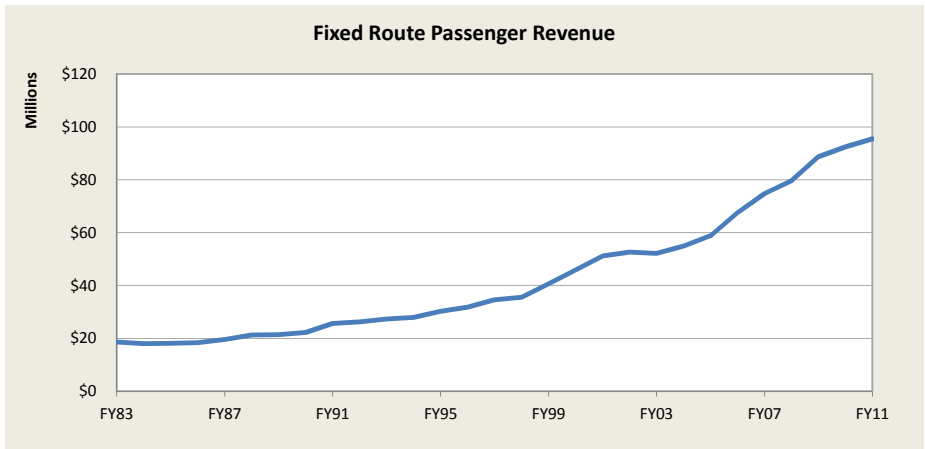
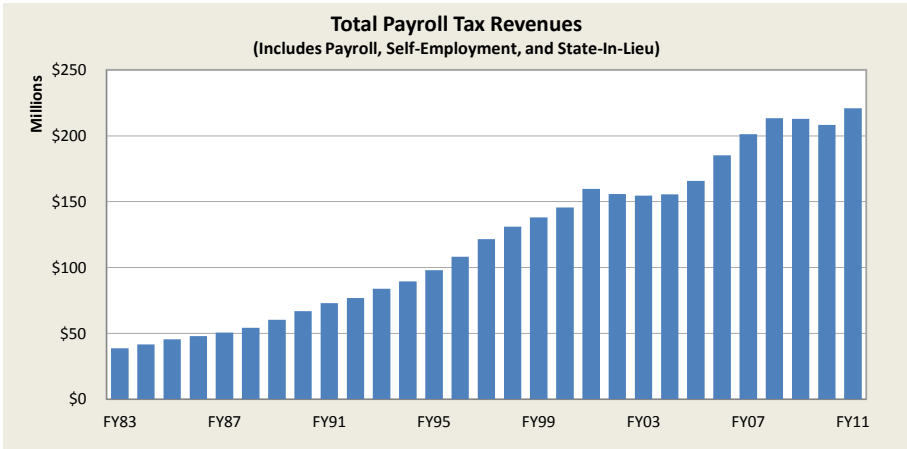
**Service**



Expense



**Revenue**







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# The Oregonian

ESTABLISHED 1850

1320 S.W. BROADWAY PORTLAND, OREGON 97201-3499

## Affidavit of Publication

I, Glenda Hatter, duly sworn depose and say that I am the Principal Clerk of The Publisher of The Oregonian, a newspaper of general circulation, as defined by ORS 193.010 and 193.020, published in the City of Portland, in Multnomah County, Oregon; that the advertisement was published without interruption in the entire and regular issue of The Oregonian on the following date(s)

"Tri Met /Accounts Payable"

AD #3311541

03/28/2012

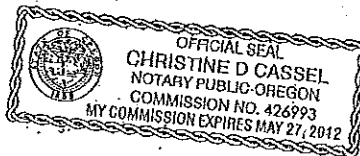
*Glenda Hatter*

Principal Clerk of the Publisher

Subscribed and Sworn before me on April 12, 2012

*Christine D. Casse*

My Commission expires 5-27-12



### Ad Content Proof

**TRI MET**

#### NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of the Tri-County Metropolitan Transportation District (TriMet), Clackamas, Multnomah and Washington Counties, State of Oregon, to discuss the budget for the fiscal year July 1, 2012 to June 30, 2013, will be held in Room C of the Portland Building, 1120 S.W. Fifth Avenue, Portland, Oregon. The meeting will take place on the 26th day of April, 2012 at 9:00 A.M. The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget. A copy of the budget document may be inspected or obtained on or after April 25, 2012 at 4012 S.E. 17th Avenue, Portland, Oregon, between the hours of 8:00 A.M. and 6:00 P.M., Monday through Friday.

This is a public meeting where deliberation of the Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the Budget Committee.

Beth deHamel  
Budget Officer

RESOLUTION 12-04-32

RESOLUTION OF THE TRI-COUNTY METROPOLITAN TRANSPORTATION DISTRICT OF OREGON (TRIMET) APPROVING THE PROPOSED FISCAL YEAR 2012-13 ANNUAL BUDGET FOR SUBMISSION TO THE MULTNOMAH COUNTY TAX SUPERVISING AND CONSERVATION COMMISSION

WHEREAS, TriMet develops and approves its Budget pursuant to Oregon Revised Statutes (ORS) Chapter 294; and

WHEREAS, pursuant to ORS 294.423, TriMet's Board of Directors constitutes TriMet's Budget Committee (Committee); and

WHEREAS, pursuant to ORS 294.331, TriMet's Chief Financial Officer serves as Budget Officer and primary liaison with the Multnomah County Tax Supervising and Conservation Commission (TSCC); and

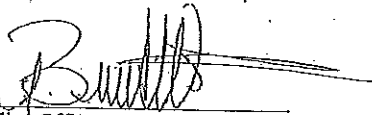
WHEREAS, ORS 294.428 provides that the Committee shall approve the Budget as submitted by the Budget Officer or as revised by the Committee; and

WHEREAS, ORS 294.431 requires TriMet to submit its Budget to the TSCC;

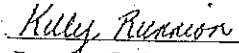
NOW, THEREFORE, BE IT RESOLVED:

That the proposed fiscal year 2012-13 Budget as submitted, including technical corrections and revisions, is approved and shall be submitted to the Multnomah County Tax Supervising and Conservation Commission.

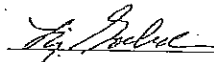
Dated: April 25, 2012

  
\_\_\_\_\_  
Presiding Officer

Attest:

  
\_\_\_\_\_  
Recording Secretary

Approved as to Legal Sufficiency:

  
\_\_\_\_\_  
Legal Department

# The Oregonian

Hillsboro Argus OregonLive.com

1320 S.W. Broadway, Portland, OR 97201-3499

Affidavit of Publication

**G. Hatter**

I, G. Hatter, duly sworn depose and say that I am the Principal Clerk Of The Publisher of The Oregonian, a newspaper of general circulation, as defined by ORS 193.010 and 193.020, published in the city of Portland, in Multnomah County, Oregon; that the advertisement was published without interruption in the entire and regular issue of The Oregonian on the following date(s):

5/18/2012



G. Hatter  
Principal Clerk of the Publisher:  
5-23-12  
Subscribed and sworn to before me this date:  
Christine D. Cassel  
Notary:

Ad Order Number: 0003328252

**TSCC NOTICE OF BUDGET HEARING**

A public hearing will be held by the Tax Supervising and Conservation Commission (TSCC) on the budget approved by the budget committee for the Tri-County Metropolitan Transportation District of Oregon (TriMet), Multnomah County, State of Oregon, for the fiscal year July 1, 2012 to June 30, 2013. The hearing will be held in Room C of the Portland Building, 1120 S.W. Fifth Avenue, Portland, Oregon on May 23, 2012, at 8:00 A.M. The purpose of the hearing is to discuss the budget with interested persons.

A copy of the budget document may be inspected or obtained at the TriMet office, 4012 S.E. 17th Avenue, Portland, Oregon between the hours of 8:00 A.M. and 5:00 P.M., Monday through Friday.

Total Budget Requirements: \$1,122,550,994 Last Year's Total Levy: \$7,453,128 This Year's Total Levy: \$0 Change From Last Year: (\$7,453,128)

Beth deHamel Budget Officer

**TRIMET  
TSCC**

**NOTICE OF BUDGET HEARING**

A public hearing will be held by the Tax Supervising and Conservation Commission (TSCC) on the budget approved by the budget committee for the Tri-County Metropolitan Transportation District of Oregon (TriMet), Multnomah County, State of Oregon, for the fiscal year July 1, 2012 to June 30, 2013. The hearing will be held in Room C of the Portland Building, 1120 S.W. Fifth Avenue, Portland, Oregon on May 23, 2012, at 8:00 A.M. The purpose of the hearing is to discuss the budget with interested persons.

A copy of the budget document may be inspected or obtained at the TriMet office, 4012 S.E. 17th Avenue, Portland, Oregon between the hours of 8:00 A.M. and 5:00 P.M., Monday through Friday.

Total Budget Requirements: \$1,122,550,994  
Last Year's Total Levy: \$7,453,128  
This Year's Total Levy: \$0  
Change From Last Year: (\$7,453,128)

Beth deHamel  
Budget Officer



**Tax Supervising  
& Conservation  
Commission**

PO Box 8428  
Portland, Oregon  
97207-8428

Telephone (503) 888-3054

Fax: (503) 988-3053

E-Mail:  
TSCC@multco.us

Web Site:  
www.tscmultco.com

May 23, 2012

Board of Directors  
Tri-County Metropolitan Transportation District  
4012 SE 17th Avenue  
Portland, Oregon 97202

Dear President Warner and Directors:

The Tax Supervising and Conservation Commission met on May 23, 2012 to review, discuss and conduct a public hearing on the TriMet's 2012-13 Approved Budget. This hearing was conducted pursuant to ORS 294.605 to 294.705 to confirm compliance with applicable laws and to determine the adequacy of estimates necessary to support efficient and economical administration of the district.

The budget was filed timely on May 2, 2012. The Commission hereby certifies by a majority vote of members of the Commission that it has no recommendation or objections to make with respect to the budget.


For 2012-13, estimates were judged to be reasonable for the purpose shown and the document was found to be in substantial compliance with Local Budget Law. The budget estimates and levy amounts, as shown in the approved budget, are shown on the attached page.

Please file a complete copy of the adopted budget with the Commission no later than July 16, 2012. If extra time is needed for filing the adopted budget, please request an extension in writing.

We appreciate having the opportunity to discuss this budget with you.

Yours very truly,

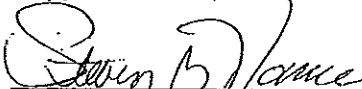
TAX SUPERVISING & CONSERVATION COMMISSION

  
Javier Fernandez, Chair

  
Susan Schneider, Commissioner

  
Roslyn Elms Sutherland, Commissioner

  
Terry McCall, Commissioner

  
Steven B. Nance, Commissioner

TriMet -  
2012-13 Approved Budget

May 23, 2012

	Budget Estimates	Unappropriated Portion
General Fund	\$ 1,111,403,791	\$ 89,770,677
G.O. Bond Debt Service Fund	11,147,203	1,090,733
<b>Total Budget Estimates</b>	<b>\$ 1,122,550,994</b>	<b>\$ 90,861,410</b>
Tax Levy:		
Debt Service - Not Subject to Limitation	\$ 0	

Commissioners

Javier Fernandez, Chair  
Terry McCall  
Steven B. Nance  
Susan Schneider  
Dr. Roslyn Elms Sutherland

RESOLUTION 12-06-49

RESOLUTION OF THE TRI-COUNTY METROPOLITAN TRANSPORTATION DISTRICT OF OREGON (TRIMET) ADOPTING THE FISCAL YEAR 2012-13 ANNUAL BUDGET AND APPROPRIATING FUNDS

WHEREAS, at a public meeting on April 25, 2012, the TriMet Board of Directors ("Board") approved budget estimates for the period July 1, 2012 through June 30, 2013, for submission to the Multnomah County Tax Supervising and Conservation Commission ("TSCC") for review and recommendations; and

WHEREAS, the TSCC held a public hearing on May 23, 2012, to review the TriMet budget with the directors and staff of TriMet and to provide the public an opportunity to ask questions and express views concerning such budget estimates and the TSCC certified the budget with no objections or recommendations; and

WHEREAS, the aggregate sum of budget requirements for all funds is \$1,167,297,536;

NOW, THEREFORE, BE IT RESOLVED BY THE TRIMET BOARD AS FOLLOWS:

1. The budget as approved on April 25, 2012, and certified by the Multnomah County Tax Supervising and Conservation Commission; and herein amended, is adopted; and that for the period July 1, 2012 through June 30, 2013, funds are appropriated as follows:

General Fund:

Operating Program

Office of the General Manager Division	\$1,514,548
Public Affairs Division	\$8,305,783
Safety & Security Division	\$13,435,090
Information Technology Division	\$7,280,489
Finance & Administration Division	\$11,851,883
Labor Relations & Human Resources Division	\$2,952,739
Legal Services Division	\$1,617,543
Operations Division	\$314,036,182
Capital Projects Division	\$16,536,891
OPEB & UAAL Pension	\$47,758,079
Debt Service	\$48,177,780
Pass Through Requirements	\$12,641,634
Project Interim Finance	-
Contingency	\$20,000,000

Capital Program

Public Affairs Division	\$487,000
Safety & Security Division	\$308,727
Information Technology Division	\$29,863,945
Finance & Administration Division	\$370,000
Legal Services Division	\$50,000
Operations Division	\$62,902,494
Capital Projects Division	\$11,401,325

Light Rail Program

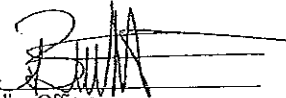
I-205/Portland Mall Light Rail Project	\$1,946,628
Portland-Milwaukie Light Rail Project	\$444,464,061
<b>Total General Fund Appropriations</b>	<b>\$1,057,902,821</b>
<b>Excludes Ending Fund Balance of</b>	<b>\$98,247,512</b>

G. O. Bond Debt Service Fund

G.O. Bond Debt Service Fund	\$10,056,470
<b>Total Appropriation</b>	<b>\$10,056,470</b>
<b>Excludes Ending Fund Balance of</b>	<b>\$1,090,733</b>

2. That the Budget Officer of TriMet is authorized to make adjustments within, but not between, appropriations during the budget period.

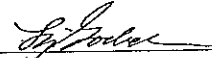
Dated: June 13, 2012

  
Presiding Officer

Attest:

  
Recording Secretary

Approved as to Legal Sufficiency:

  
Legal Department



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